



**Governor Sonny Perdue**  
**State of Georgia**

*“Wisdom,  
Justice &  
Moderation”*



**The Governor's  
Budget Report  
FY 2008**

# **The Governor's Budget Report**

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FY 2008

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State of Georgia**

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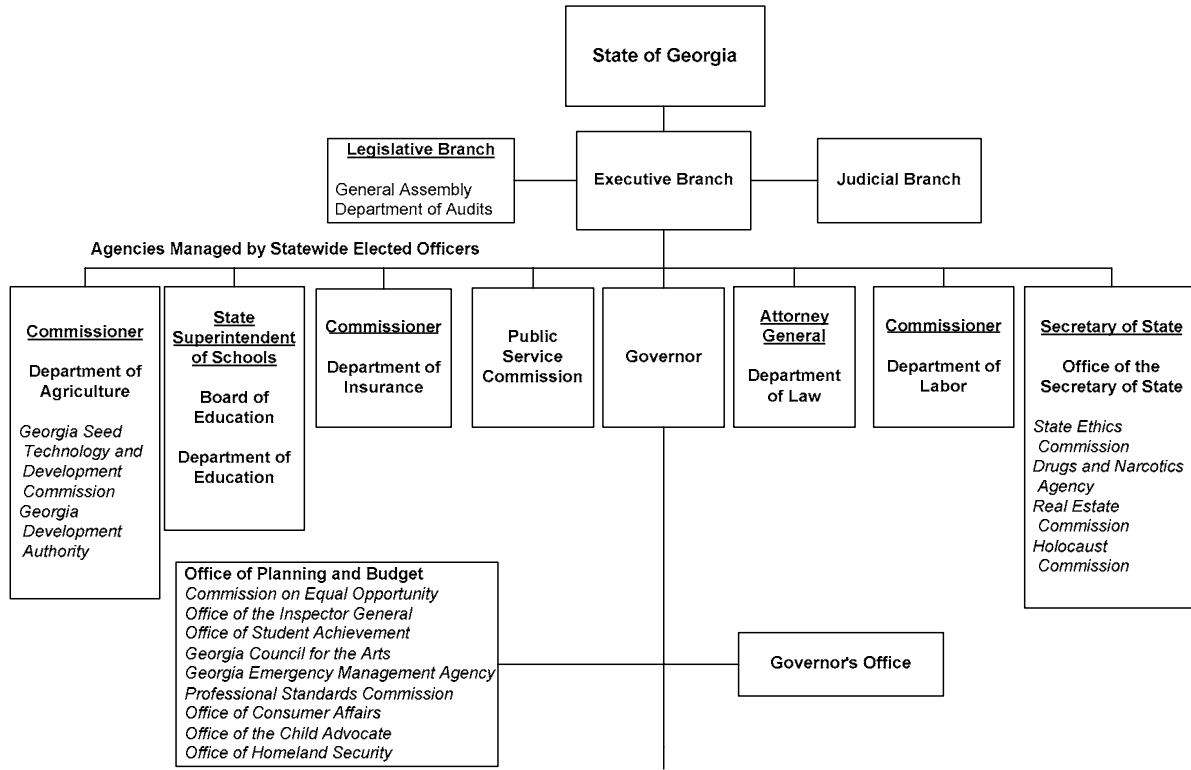
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# GEORGIA ECONOMIC REPORT

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## Overview

As the State approaches the middle of FY 2007, the economic environment is one of slowing growth in the national economy. The Federal Reserve Open Market Committee began a campaign of regular increases in the federal funds interest rate in mid-2004. This policy was aimed at heading off a flare-up in inflation as the economy grew out of the 2000 recession. The aim of that policy was to gradually bring real growth in GDP down to near its long-term potential. Long-term potential growth is a function of the growth in the labor force and productivity growth. This is generally assumed to be in the range of 3.25% real growth in GDP.

The increases in the federal funds interest rate have successfully slowed the economy and inflation, which had shown signs of escalation, now appears to be moderating. The impacts of this policy are most evident in the housing market in which inventories of homes for sale are up, median prices are declining and housing starts and permits are down. The key issues for the national economy are the duration and depth of the housing downturn and the extent to which the downturn spills over into other sectors of the economy. The most likely scenario is that the U.S. economy moderates but does not slump into a recession. However, the risks of a serious downturn or recession are rising.

Some of the factors currently supporting growth momentum in the economy include the decline in energy prices from peaks in the mid-summer period, a good business investment climate including high profit margins and high capacity utilization and solid growth in much of the world economy which promotes demand for U.S. exports. In addition, real interest rates, which are nominal interest rates adjusted for inflation, remain relatively low by historical standards despite the measured increases in the federal funds rate.

Other indicators point to a more severe slowdown. The interest rate yield curve is inverted with long-term rates lower than short-term rates. This has often been a leading indicator of an economic recession. Manufacturing has weakened. Initially, this weakening was confined to the auto and housing related sectors. However, there are some indications of a wider downturn in this sector.

These conflicting indicators highlight the uncertainty and risk currently facing the national economy.

The State's economy is expected to follow the general pattern of the national economy. In fact, growth in non-farm employment has moderated in recent months although it is still strong relative to employment growth for the U.S. as a whole.

In addition to these potential macro-economic impacts, Georgia's economic outlook is also affected by uncertainty associated with key sectors of its economy. Delta Air Lines, a major employer, is in bankruptcy proceedings and is the target of a proposed acquisition. One major auto manufacturing plant has shut-down and the State's other major plant is expected to close in 2007. Other manufacturing sectors are also under pressure; for example, textile mills and apparel manufacturing. Acquisitions of Georgia-based corporations are in the works. While these events are of critical importance to the companies and their employees, it is important to keep in mind that events such as these are part and parcel of a dynamic, market economy. Moreover, each of these events represents a small part of the overall Georgia economy.

## U.S. Economic Trends

### Overview

The last U.S. recession ended in late 2001 and the economy has grown consistently from that low. Figure 1 below illustrates the improvement in the U.S. unemployment rate and the industrial capacity utilization rate since that time. The band on the chart highlights the duration of the 2001 recession. As these indicators improved, the Federal Reserve began a measured policy of regular increases in the federal funds rate. The rationale was that the economy was approaching full capacity utilization with unemployment falling toward 5.0% and capacity utilization increasing toward 80%. At these levels, the economy is considered to be at full employment, and, if economic growth were to continue to push capacity utilization higher and unemployment lower, the threat of escalating inflation would rise. The aim was to achieve a soft-landing in which the economic growth slows to its long-term potential, inflation remains low and a recession is avoided.

Figure 1

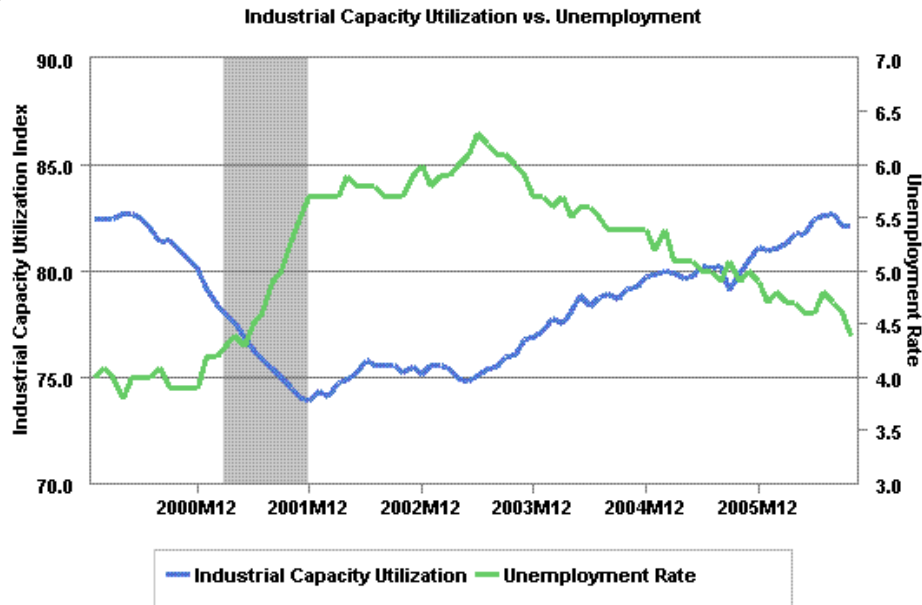


Figure 2 below shows the overall slowing in GDP growth as higher interest rates have had an impact on the economy. Real GDP growth slowed in the last two quarters of 2006; falling to 2.6% in Q2 and then down to 2.2% in Q3.

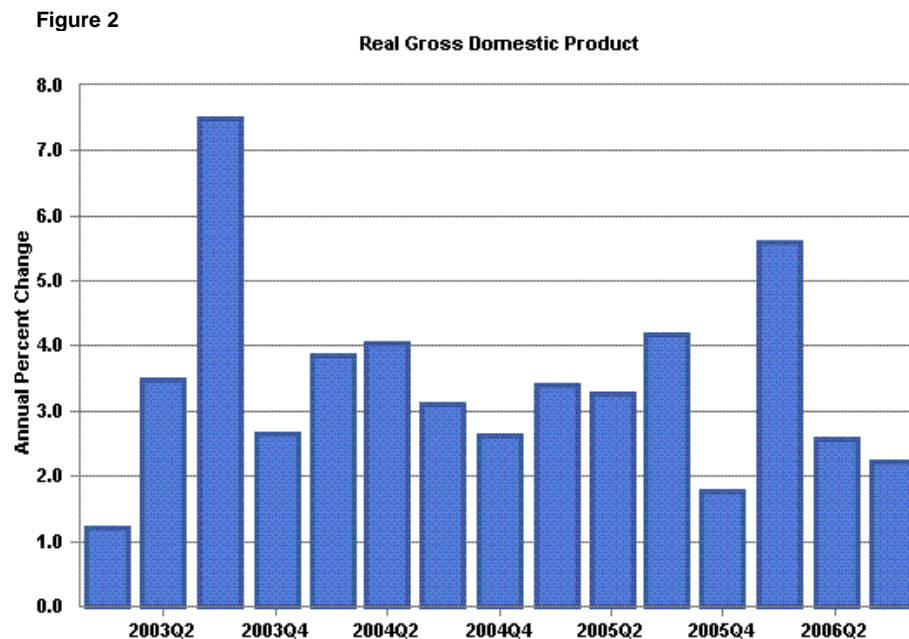


Figure 3 examines some of the detail underlying this growth slowdown. It shows the contribution of the monthly percentage growth from the four broad sectors of the economy. As shown, personal consumption spending slowed significantly from Q1 to Q2 and then made a moderate recovery in Q3 but is running at a relatively low rate of growth. Given that consumption makes up about 70% of the U.S. GDP, slow growth in consumption has a major impact on overall growth.

More dramatically, investment has slowed significantly over the three quarters and barely made a positive contribution to growth in Q3. Finally, net exports have varied between providing a boost to growth or a drag on growth over this period.

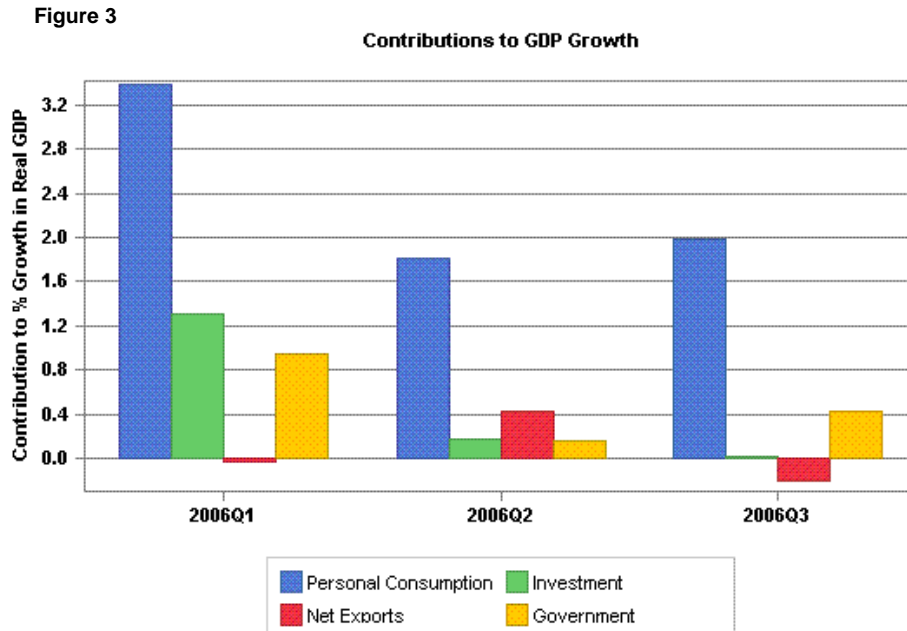
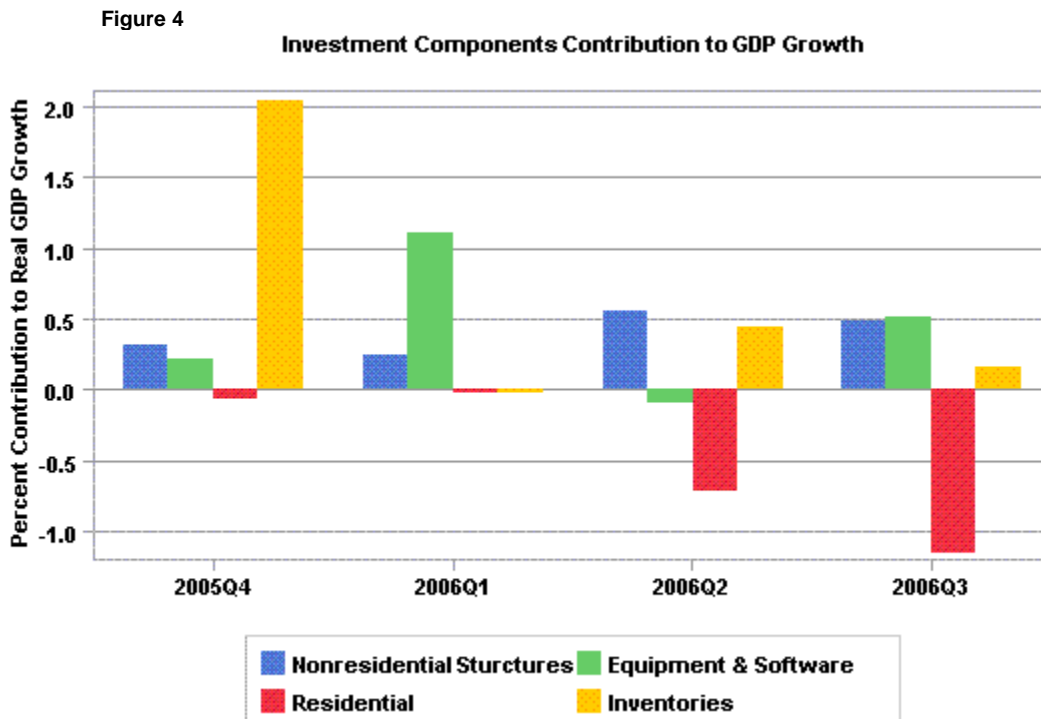


Figure 4 examines more closely the change in growth due to investment activity.



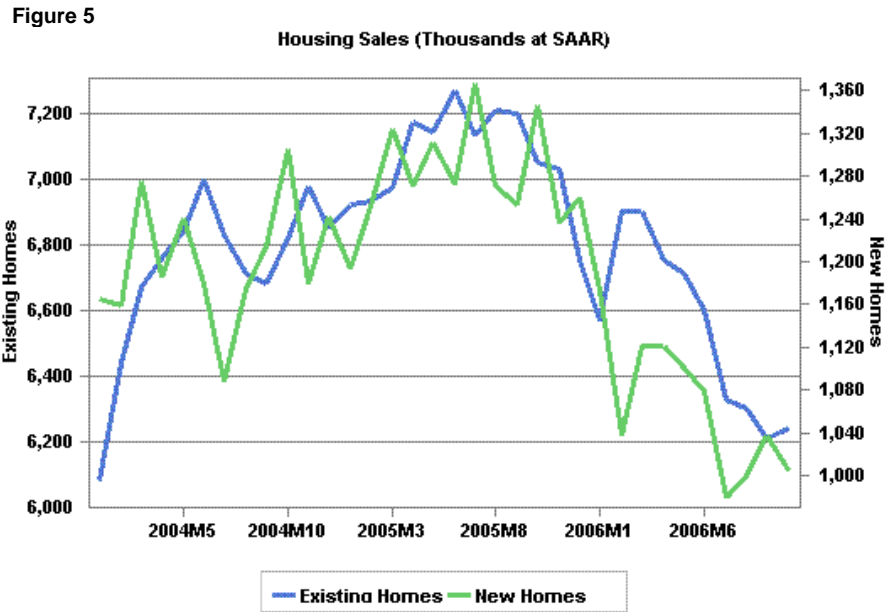
The key trend has been the large drag on overall growth due to the decline in investment in residential structures. At the same time, investment in equipment and software and in nonresidential structures has been reasonably strong. Investment has been a net contributor to GDP growth in three of the last four quarters. Given slowing growth in the broader economy, this could be a sign of excessive inventory accumulation which will cause a further slow-down as business attempt to balance inventory positions with demand growth.

There are six key trends affecting the US economic outlook.

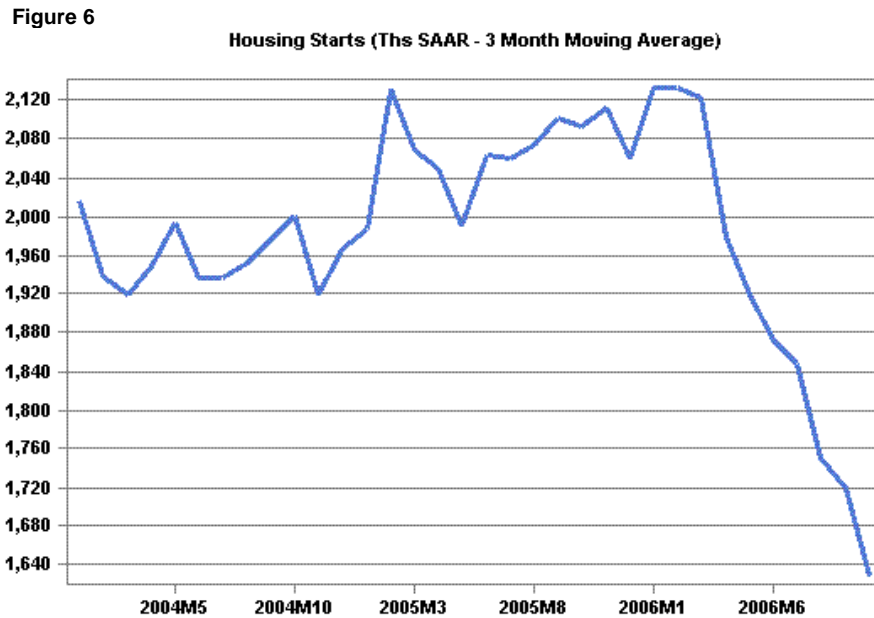


**1. Severe slowdown in housing**

The downturn in housing in recent months has been dramatic as evidenced by several indicators of the national housing market. First, Figure 5 pictures the trends in sales of existing and new homes. Since peaking in mid-2005, sales have plummeted. Sales of existing homes are over 14% off their peak while sales of new homes are down by about 27% from their peak.

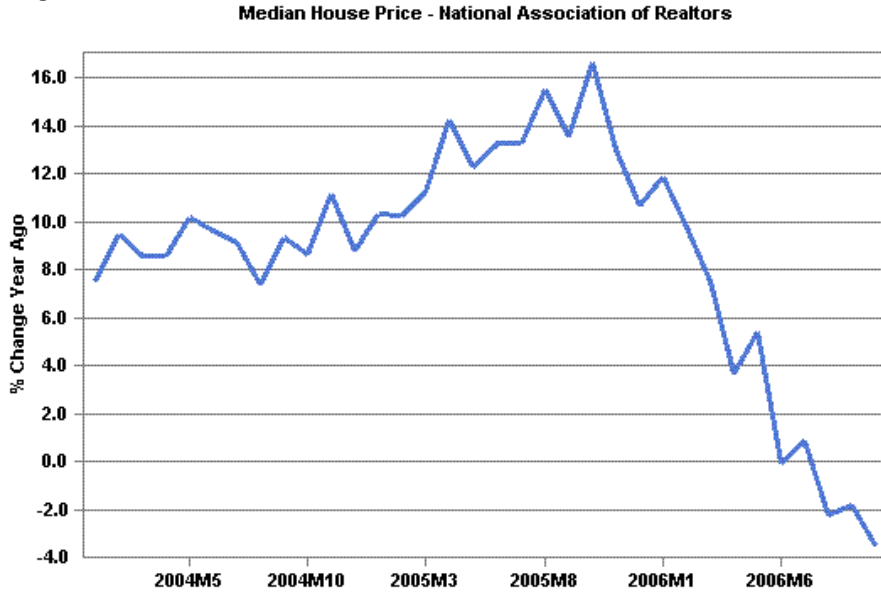


A similar trend appears in housing starts. Figure 6 depicts the downturn in housing starts. The downturn in housing sales began in mid-2005. Housing starts responded to this downturn with a lagged effect. Housing starts began their decline in early 2006 and are down about 24% from the recent peak.



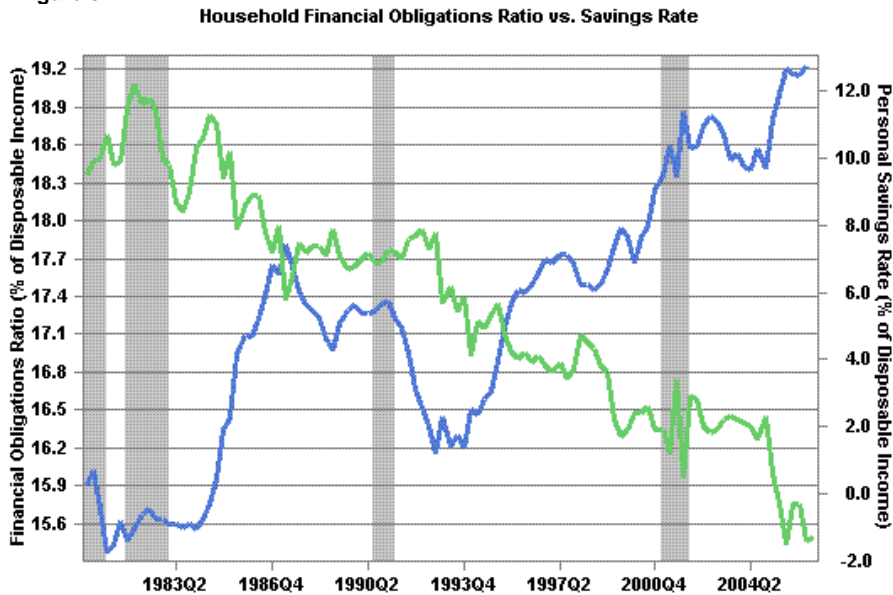
Finally, housing prices have fallen in response. Figure 7 pictures the year over year percentage change in the median selling price of existing homes as reported by the National Association of Realtors. After rapid escalation in 2004 and much of 2005, the rate of price escalation began to slow. Price appreciation has turned negative in the second half of 2006.

Figure 7



The downturn in housing markets is having broader effects on the economy. First, lower construction activity reduces the employment level in construction and other housing related industries such as mortgage lending. Second, declining price appreciation and outright price declines reduce the wealth effect of housing. Homeowners have tapped into their home equity in recent years to fund personal consumption expenditures. A result has been that households have increased their debt obligations and reduced their savings rate. Figure 8 depicts these two trends.

Figure 8

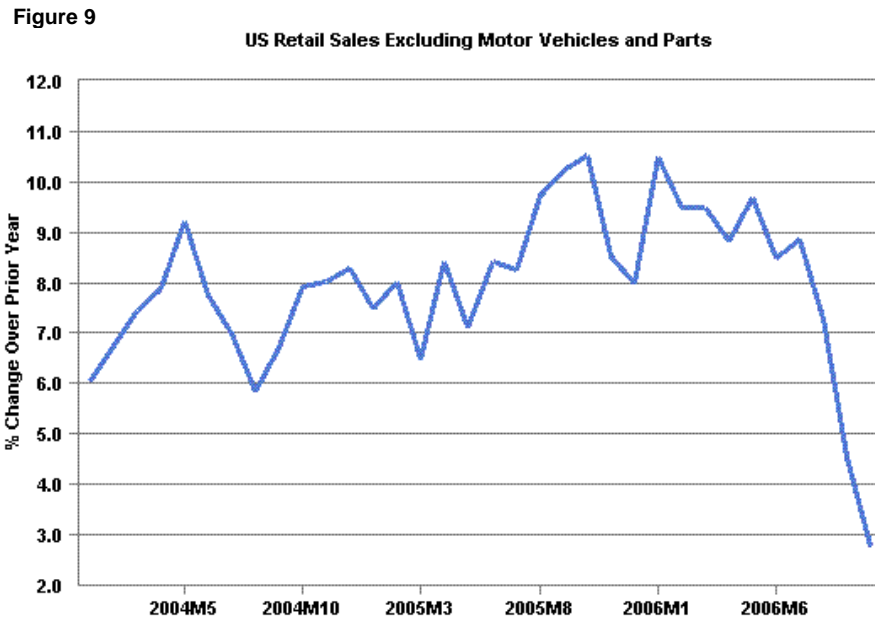


One area of concern is the implications of the recent trend away from the traditional fixed rate mortgage requiring twenty percent down payment combined with declining home values. This trend includes adjustable rate mortgages as well as more exotic mortgages which include characteristics such as limited or zero down payments and zero principle payments under certain conditions. These mortgages often have allowed homeowners to “buy up” in terms of purchasing a more expensive home and taking on more debt relative to the value of the home than traditional mortgages would allow. As long, as home values are rising and the homeowner’s income comes up as monthly payments rise with adjustments in the interest rate, the mortgage works well. However, in an environment of falling home prices and slowing income growth due to weakening in the labor market, the stage could be set for a significant increase in foreclosures. In turn, this could cascade into further weakening of home prices and construction activity.

**2. Slowing growth in personal consumption expenditures**

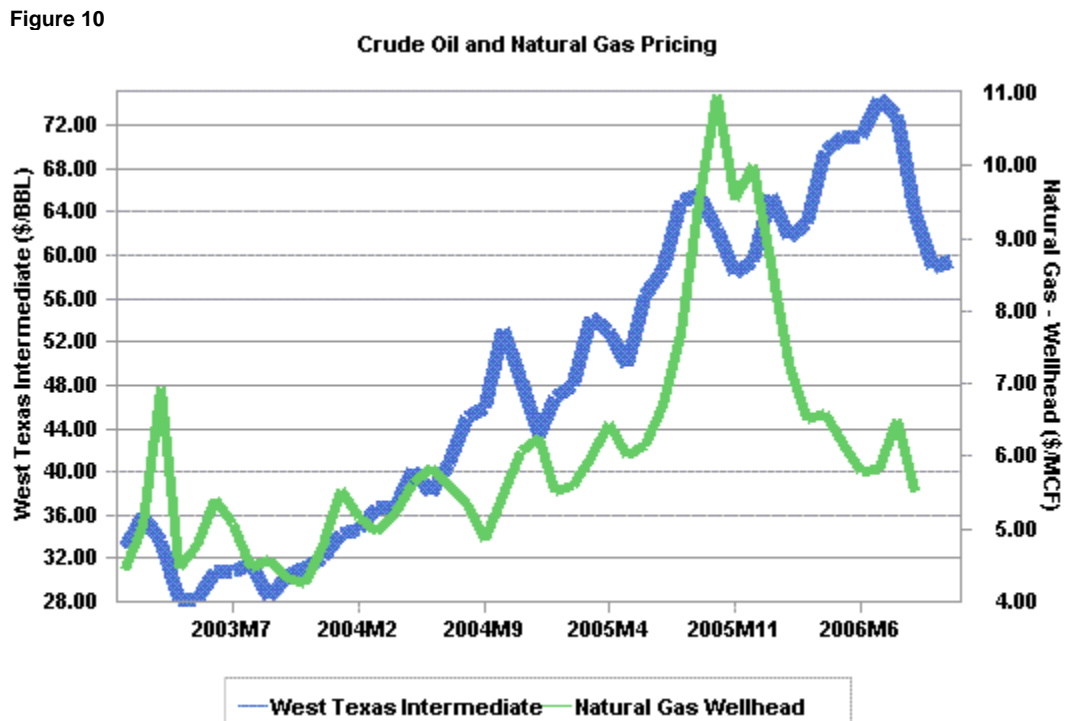
With the wealth affect of rapid home price appreciation evaporating, households are likely to begin firming up their financial situation. Thus, it is likely that households will begin to save more and pare back debt. This also means a drag on consumption growth.

Figure 9 graphs the year over year percentage growth in total retail sales excluding motor vehicles and parts. As shown, the growth has slowed precipitously in the last few months.



**3. Moderation in energy prices**

Energy prices have been volatile since Hurricane Katrina disrupted offshore oil and gas prices in September 2005. As shown in Figure 5, oil and natural gas prices had been on a long-term upward trend prior to this disruption. Rising global demand due to rapid economic growth in Asia had been a key factor behind this increase. Oil prices fell after the initial supply shock caused by Katrina but then spiked again in late spring and summer of 2006. Geopolitical risk in key oil producing regions around the world was the primary factor that drove prices to all time highs with crude prices over \$70 per barrel. Since that time, oil prices have dropped sharply and are trading around \$60 per barrel.

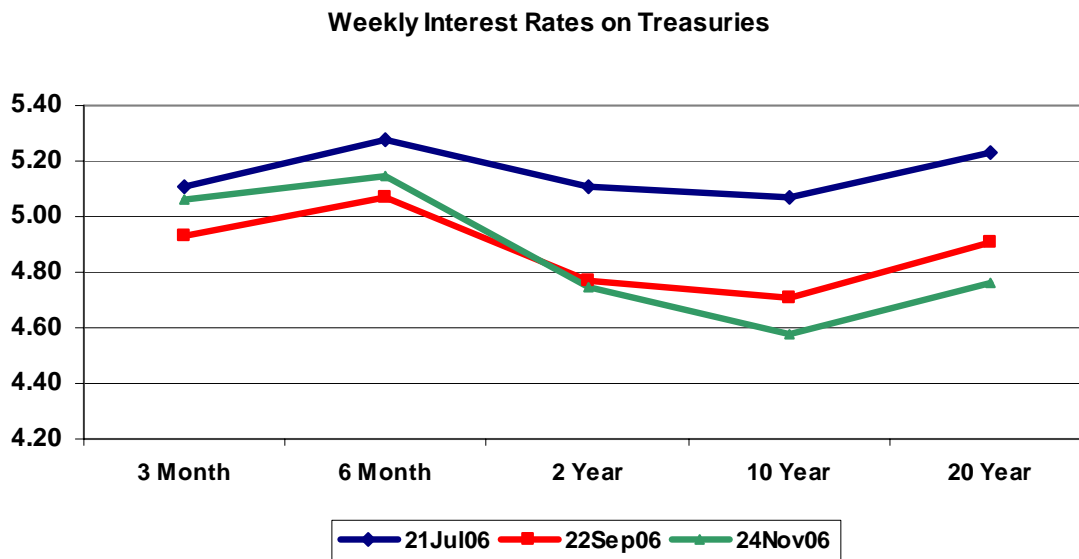


The fall in energy prices will reduce the pressure on household budgets and provide some stimulus to consumer spending.

**4. Interest rate yield curve is inverted**

Figure 11 depicts the interest rate yield curve for U.S. Treasury securities and its movements over the last five months. Over that time, the interest rate on 10 year Treasury bond has dropped 49 basis points while the rate on 3 month bills has dropped only 5 basis points. Note that the starting point, the yield curve the week of July 21, 2006 was already inverted so that these moves have only increased the degree of inversion.

Figure 11

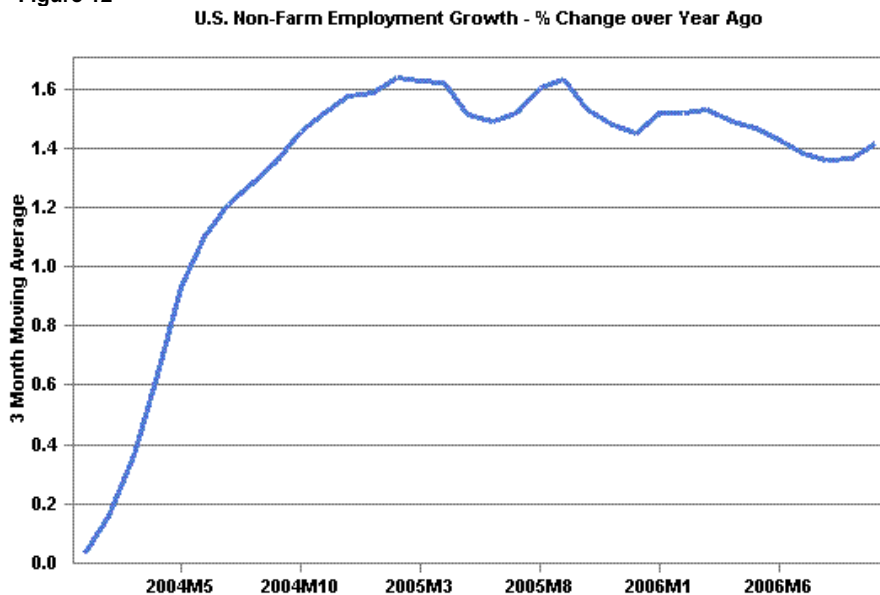


An inverted yield curve has often been a leading indicator of a recession.

**5. Labor markets remain in good shape but there are some indications of weakening**

Despite the slowdown in growth, unemployment remains extremely low at 4.4%. As shown in Figure 12, non-farm employment growth has moderated but total employment continues to expand.

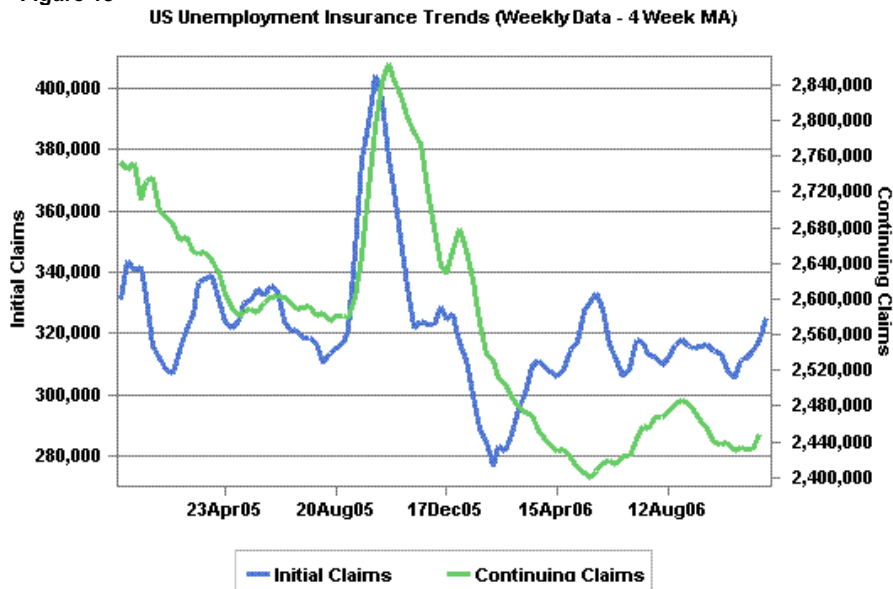
Figure 12



Non-farm employment growth slowed from rates of growth near 1.6% but is currently stabilized near 1.4%. Thus, labor markets, as measured by unemployment and additions to non-farm employment remain solid.

Some evidence is building up of weakening labor markets based on unemployment insurance data. Figure 13 shows that initial claims for unemployment insurance and continuing claims have both ramped up in recent weeks. This creates some expectation of softening in the labor market.

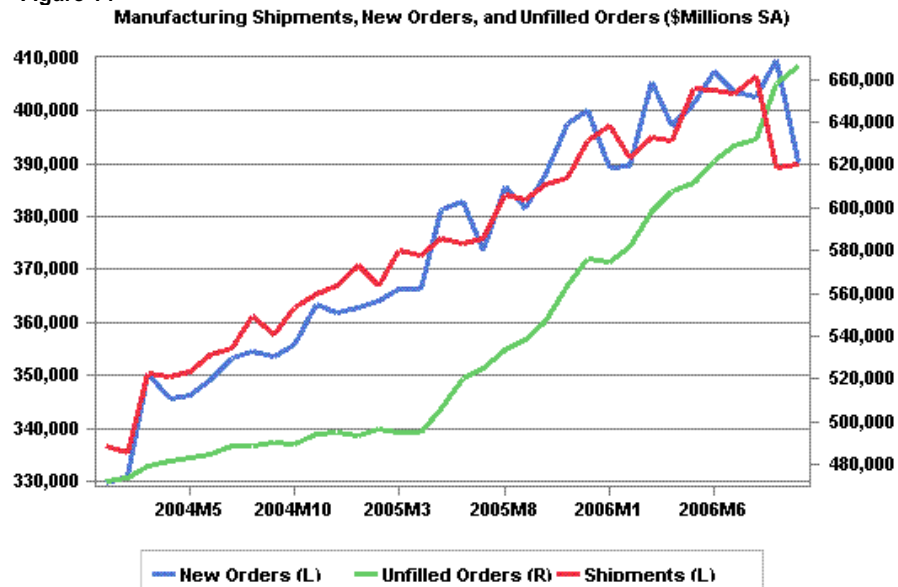
Figure 13



**6. Manufacturing appears to be slowing**

Manufacturing is beginning to show signs of a broader slowdown. Figure 14 shows new orders, shipments and the unfilled orders backlog for manufacturers. As shown, both new orders and shipments have declined in recent months.

Figure 14



While much of the weakness is concentrated in the auto and housing-related materials sectors, new order activity suggests that the decline is broadening.

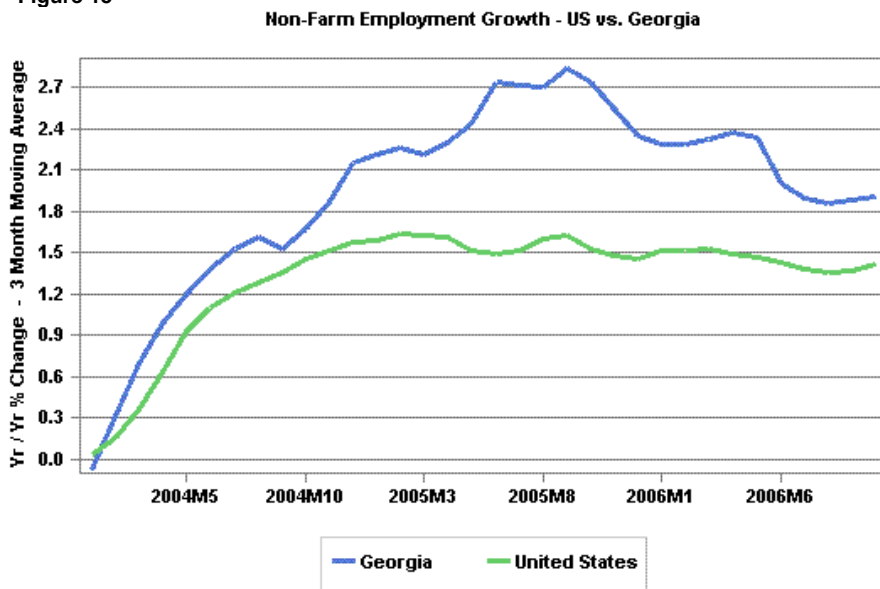
**Summary and Outlook**

The most likely scenario for the U.S. economy is for continued moderate growth. The economy currently is near capacity with unemployment running well-below 5% and capacity utilization over 80%.

**Georgia Economic Trends**

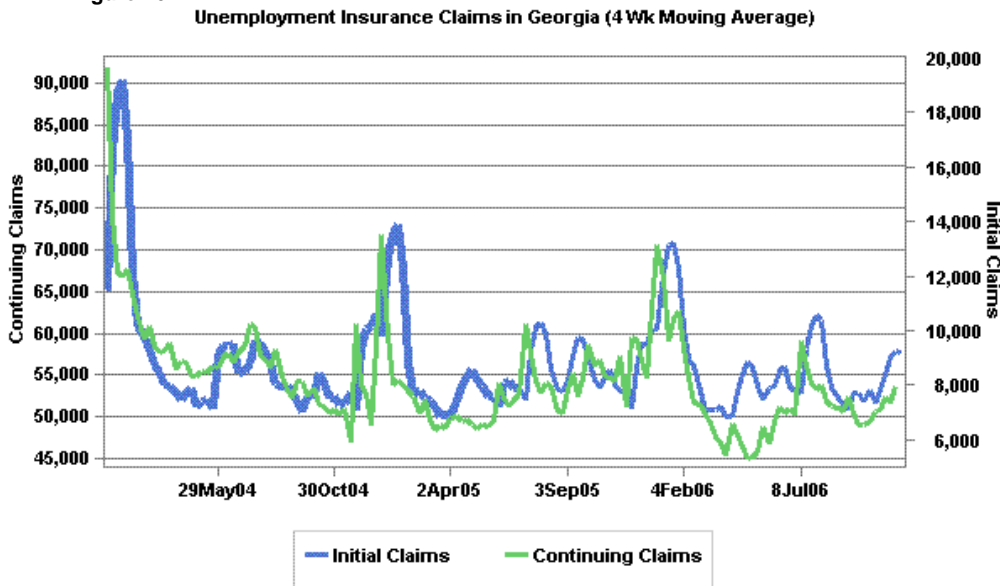
Georgia's economy has performed well over the past year enjoying strong growth in employment. However, the slowdown in the U.S. economy is expected to feed into the Georgia economy. In fact, some signs of slowing growth are already apparent. As shown in Figure 15, non-farm employment growth has moderated from in excess of 2.5% on a year over year basis to about 1.9%. Note that Georgia's employment market continues to expand more quickly than that of the U.S. as a whole.

Figure 15



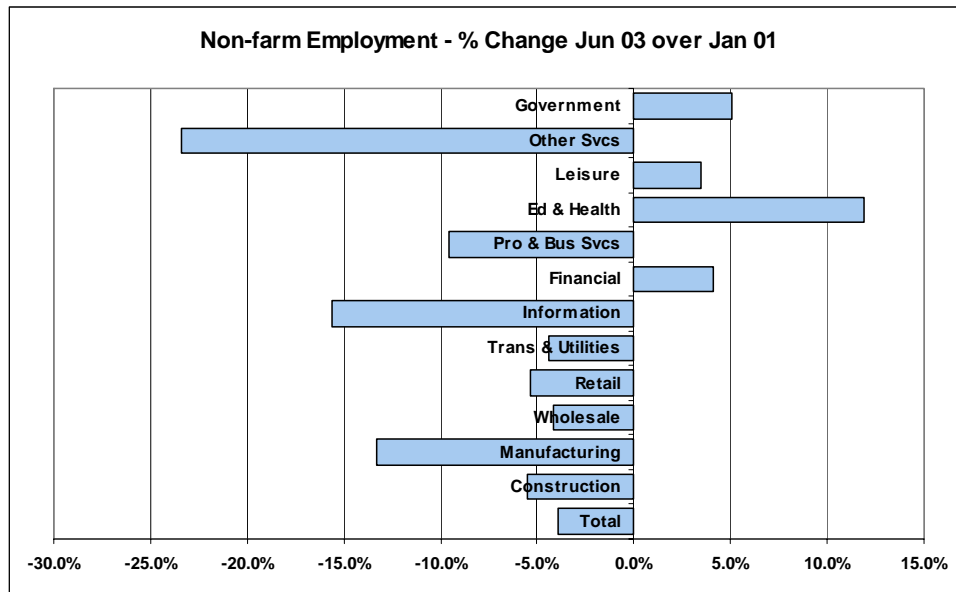
In addition, there has been a slight increase in unemployment insurance claims in recent weeks, similar to the U.S. However, it is likely that some of the increase in initial claims is associated with the closing of the Ford Hapeville assembly plant at the end of October 2006 and, thus, may not suggest broader weakening in the Georgia labor market. Figure 16 shows the recent trends in unemployment insurance claims in Georgia.

Figure 16



Georgia's non-farm employment situation reflects in part the on-going transition as the State increasingly integrates into the global economy and adapts to other structural changes in the economy. Figure 17 summarizes the net percentage change in payrolls for major sectors of Georgia's economy over the period January 2001 through June 2003.

Figure 17

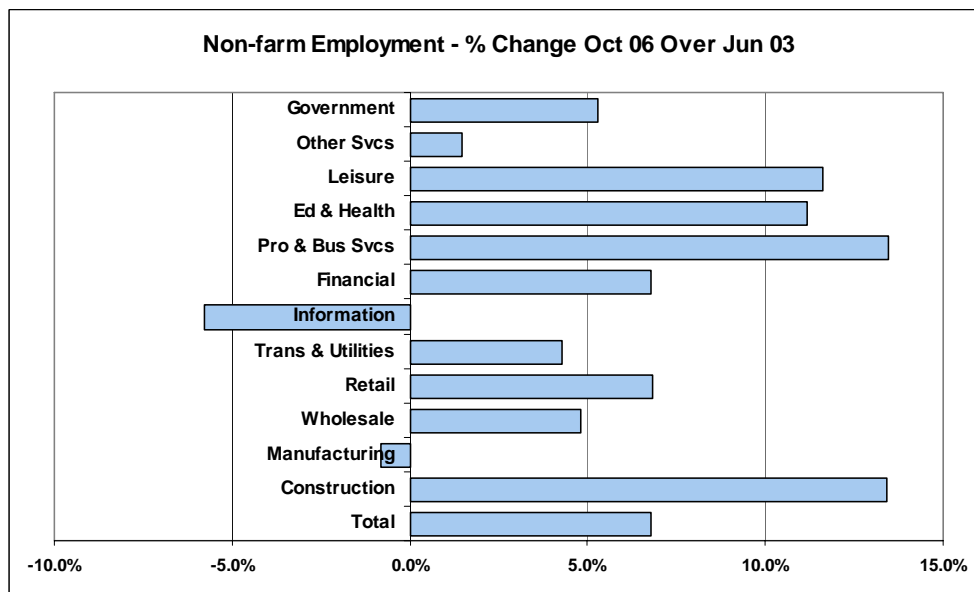


Job losses were spread across most sectors of the economy including construction, manufacturing, retail & wholesale trade, information, professional services, transportation and utilities, and other services sectors. Job gains were limited to a few sectors including leisure, education and health, and financial.

These job losses reflect both the cyclical downturn and the rise of global competition. Global competition has negatively impacted manufacturing employment in the U.S. and Georgia as producers look to squeeze out any production costs possible by shifting production overseas and low-cost foreign producers claim a larger share of the global market. In addition, the retail sector has gone through significant restructuring in which smaller retailers have difficulty competing with larger retailers with more efficient operations. This tends to reduce employment in the retail sector. Other sectors have also seen increased outsourcing of jobs to off-shore locations which impacted employment levels.

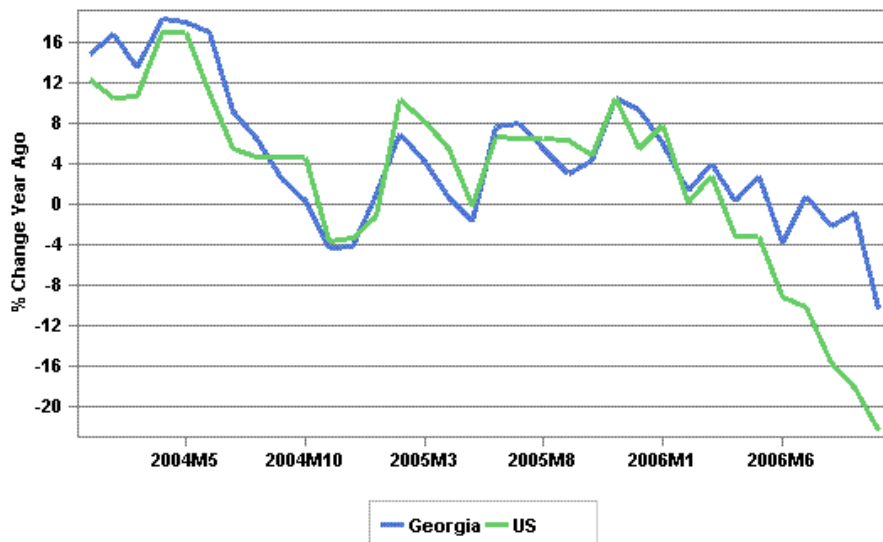
Despite these challenges, employment growth has recovered well in Georgia. Figure 18 depicts the change in employment in Georgia from the trough in June 2003 through October 2006. This chart indicates that employment growth has been broad-based spread across almost all sectors of the economy with particular strengths in education and health, professional services, leisure and construction. Manufacturing employment has been almost stable over this period. The information sector, which includes telecom, remains weak.

Figure 18



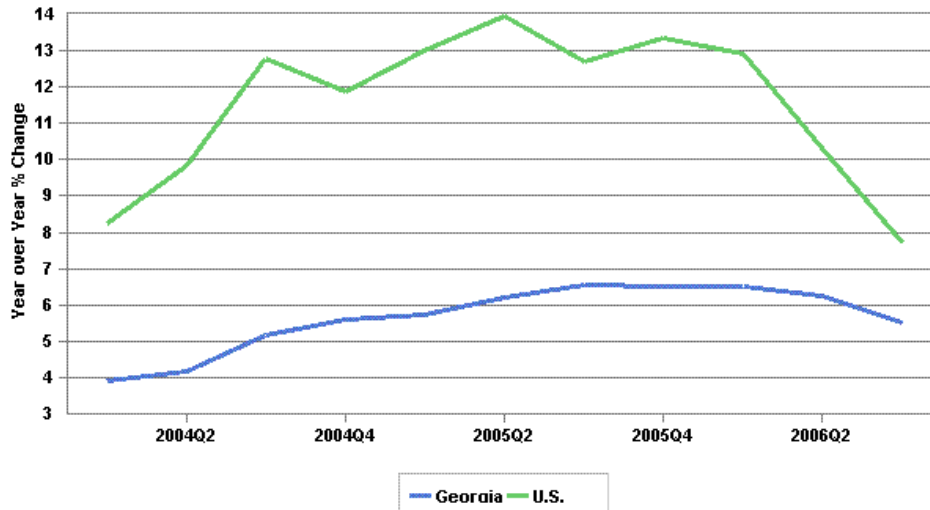
The weakening in the U.S. housing market is also in evidence in Georgia. Figure 19 compares housing starts in the U.S. to Georgia. The data are expressed in percent change over the prior year on a three month moving average basis. As shown, starts are down substantially but the decline in the U.S. is much more severe than in Georgia

**Figure 19**  
**US and Georgia Housing Starts (3 Month Moving Average)**



The milder downturn in housing starts is consistent with the relative price escalation in home prices in Georgia compared to the U.S. The rationale is that since Georgia did not experience the rapid price escalation enjoyed in many markets, there is less speculative excess to work out in the Georgia market. Thus the downturn should be milder in Georgia compared to the U.S. and especially to the regional markets that experienced the highest price appreciation rates. Figure 20 compares median prices in Georgia to those of the U.S. as reported by the Office of Federal Housing Enterprise Oversight.

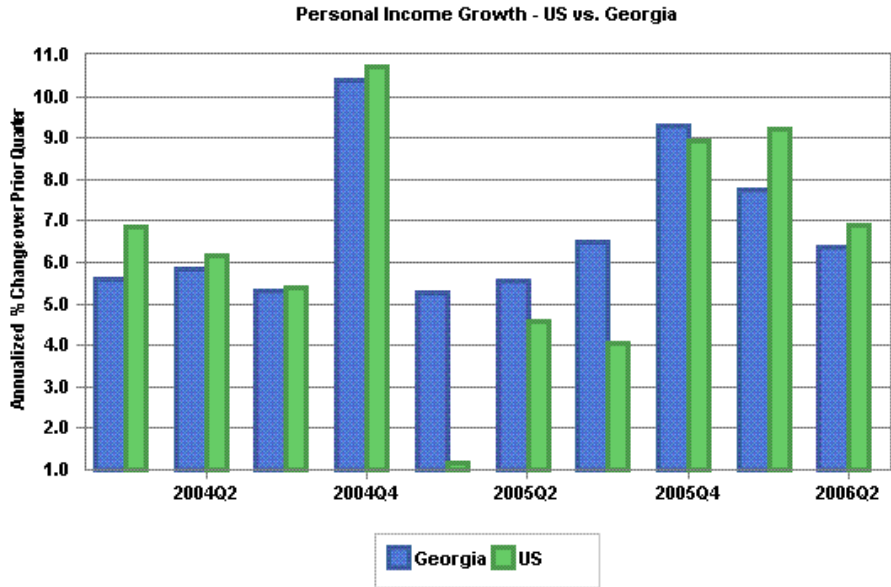
**Figure 20**  
**Housing Price Escalation - U.S. vs Georgia**



Personal income growth has also shown some signs of slowdown. As shown in Figure 21 Personal income growth hit a recent peak in the fourth quarter of 2005 and has moderated since that time. Moreover, personal income growth in Georgia has fallen below the comparable growth for the U.S. in the last two quarters.

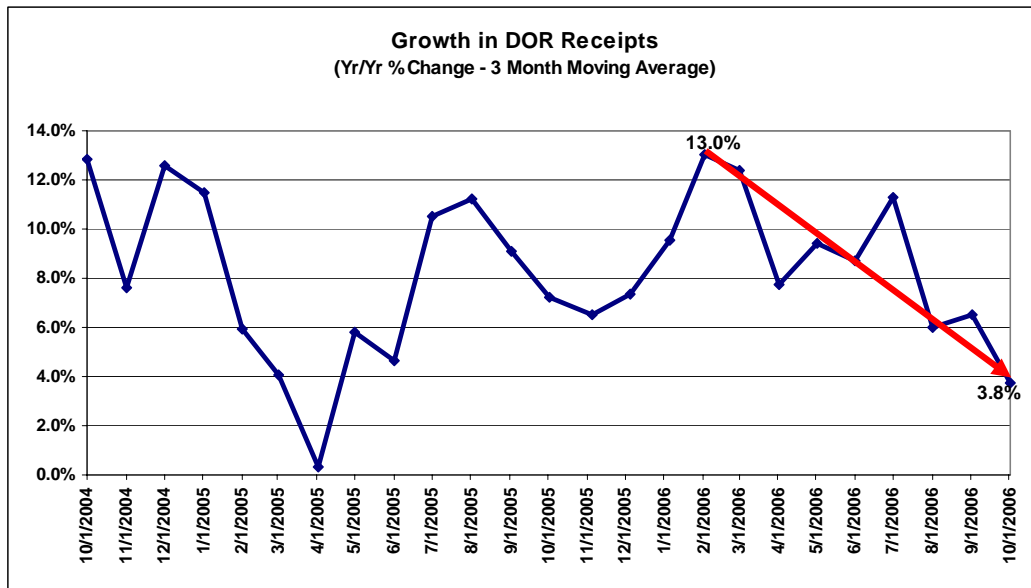


Figure 21



The acceleration in growth in FY 2006 resulted in accelerating growth in tax revenues in that fiscal year. The emerging economic slowdown the nation and the state are now experiencing is also slowing revenue growth. Figure 22 shows monthly growth in tax revenues as reported by the Georgia Department of Revenue on a three month moving average basis.

Figure 22



As shown, revenue growth has slowed substantially since peaking in March 2006.

**Summary**

In contrast to last year at this time, Georgia’s economic growth is moderating. Currently, employment growth remains well above that of the U.S. but personal income growth is currently running more slowly than U.S. growth.

Assuming the current outlook for stable but moderate growth in the U.S. economy plays out, Georgia’s economy should follow-suit. In the short-term, Georgia’s economy is faced with digesting the loss of manufacturing jobs associated with plant shut-downs and acquisitions of large companies based in the state. However, given the size of the State’s economy and the on-going growth in businesses and associated employment, the State’s economy should be able to absorb these losses while maintaining its growth momentum.

The major risk to the near-term outlook is a more severe than anticipated slowdown or outright recession in the national economy.

# FY 2008 BUDGET HIGHLIGHTS GOVERNOR'S RECOMMENDATIONS

## EDUCATED GEORGIA

Governor Perdue continues to place needed resources into education from Pre-K to higher education. This commitment to education is based on his belief that by preparing Georgians for the challenges of this new century they can realize the American dream of ever expanding opportunities and a better life.

This budget demonstrates the state's dedication to education by funding enrollment growth in all levels of education: Pre-K, K-12, and higher education. In addition, funds have been included to expand the graduation coach program from high school to middle school as part of the concerted state effort to reduce the number of high school dropouts.

Significant funds are also committed to major capital projects, to deal with the major enrollment growth in education. Facilities are recommended to insure that classrooms will be available for Georgia students from the time they enter kindergarten to the time they are pursuing college.

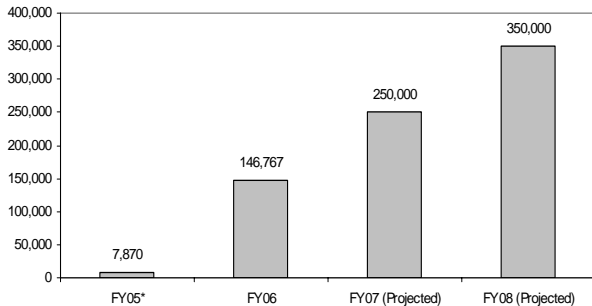
### EARLY CARE AND LEARNING

- \$12,693,598 in lottery funds to fund enrollment growth, increasing the total number of slots in the Pre-Kindergarten program to 78,000.

### STUDENT FINANCE

- \$658,912 to expand GACollege411 marketing efforts and to provide 4 financial consultants to educate students, parents, counselors and graduation coaches about the resources available through GACollege411. The goal of GACollege411 is to increase access to college by helping students plan, apply, and pay for college.

Number of GACollege411 Accounts Created

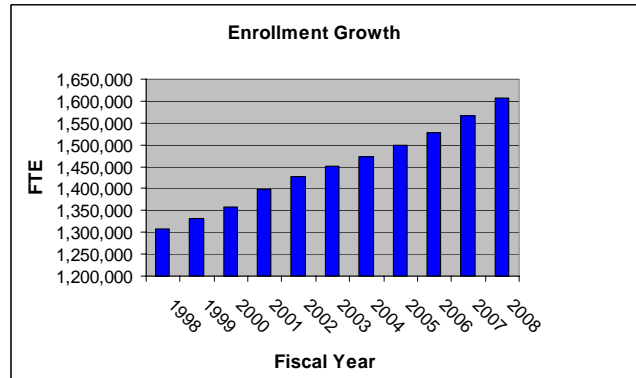


\*Data based on five months

- \$250,000 to provide 25 nursing service cancelable loans for graduate degrees. This recommendation will address the critical shortage field of nursing by helping to recruit nurse faculty.
- \$718,000 to support Georgia National Guard members and the families of wounded members by providing 125 additional Helping Educate Reservists and their Offspring (HERO) scholarships.
- \$3,280,000 to increase Tuition Equalization Grants (TEG) from \$1,000 to \$1,100 per award to assist Georgian students attending private colleges and universities.

## K-12 PUBLIC SCHOOLS

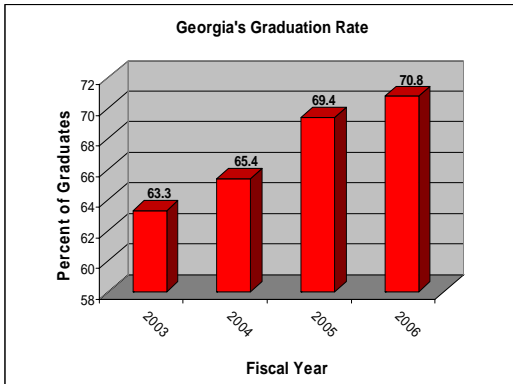
- \$152,589,582 to recognize a 2.65 percent increase in enrollment growth, bringing the total number of full time equivalent (FTE) students funded for FY 2008 to 1,607,836. The Governor also recommends an increase of \$89,549,344 in training and experience for teachers.



- \$32,704,683 in additional Equalization Grant funding in FY 2008 to recognize the gap in wealth between school systems.
- \$417,670,000 in 20-year bonds for capital outlay construction in local school systems.
- \$794,140 is recommended to address many of the needs at the 3 state schools and Georgia PINES program (Parent Infant Network for Educational Services). Five new instructors are needed at the Atlanta Area School for the Deaf due to increased enrollment. The recommendation also includes funding for training and experience for teachers and for ongoing minor repair and renovations (MRR) at the 3 schools. Additional funding for travel is recommended for the Georgia PINES program to maintain services to parents of students with disabilities.
- \$1,213,500 to expand funding of \$100 gift cards to all classroom teachers to purchase classroom supplies. More than 105,000 teachers used these cards in FY 2007. The additional funds are provided for new teachers as well as to provide one card for every K-12 media center.
- \$600,000 to expand the Teacher Success Model, an evaluation system based on performance standards and student learning measures. This model for teacher assessment will improve teacher quality by developing valid methods, tools, resources and training to support educators in assessing teaching practices. Funds will provide 4 new positions and associated expenses.
- \$2,404,116 for Advanced Placement (AP) exams to recognize an increase in the number of students tested. The Governor also recommends an increase in PSAT funding for FY 2008 of \$169,152 (in addition to \$88,529 for Amended FY 2007.) It is anticipated that students will take 55,000 AP exams and 99,000 PSAT exams in FY 2007.
- \$780,000 to begin JROTC programs at small rural schools to aid in dropout prevention. The funds will support 13 new programs across the state with enrollment of 50 students per program.
- \$2,500,000 for incentives to encourage students to prepare for and take a college entrance exam.

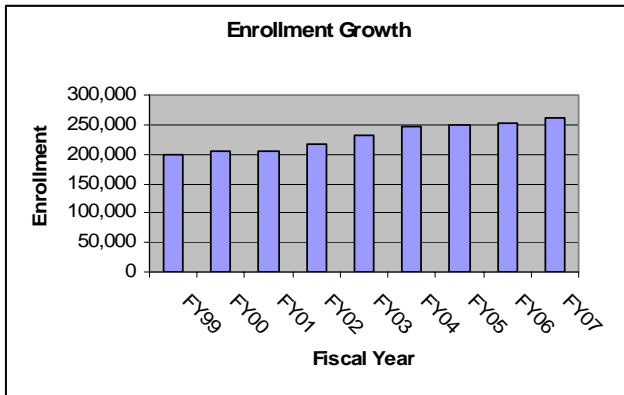
# FY 2008 BUDGET HIGHLIGHTS GOVERNOR'S RECOMMENDATIONS

- \$21,351,588 in additional funds to continue and expand the graduation coach program. This program began in FY 2007 as an innovative way to address the high school graduation rate. The graduation coaches identify students who are at risk of dropping out of school and develop strategies and interventions to help these students graduate from high school. The Governor recommends expanding the graduation coach program to middle schools.



## UNIVERSITY SYSTEM

- \$80,077,807 to recognize a 1.8 percent increase in credit hours, bringing the total number of hours generated to 6,631,556. The credit hours were generated by 259,945 students. Both numbers represent an all-time high for the University System of Georgia (USG).



- \$228,105,000 in bonds is recommended for USG capital outlay projects. This recommendation includes a professional sciences center at Macon State College, School of Pharmacy building at the University of Georgia, a library for Georgia Gwinnett College and a health sciences building at Kennesaw State University.
- \$500,000 is recommended to expand the course offerings at the University of Georgia-Griffin campus. Majors will include Special Education, Science Education and Adult Education. UGA-Griffin anticipates enrollment to grow to 175 students in FY 2008.
- \$297,294 to increase the public library state grants formula based on an increase in state population.

- \$190,000 to expand the Small Business Innovation Research (SBIR) program. The SBIR office assists high-tech start-up companies across the state in securing federal seed capital funding for product development. SBIR anticipates a high return on investment in the area of leveraged federal funds over the next few years from the increased outreach efforts.

- \$700,000 for the Agricultural Experiment Station and \$300,000 for the Cooperative Extension Service is recommended to provide for ongoing maintenance and operating needs across the state.

- \$10,000,000 additional funding for Georgia Gwinnett College (GGC) to assist with start up. GGC is the first new college in the University System of Georgia since 1970. It will enroll its first freshman class in FY 2008.

- \$3,838,996 to expand Medical College of Georgia course offerings to the Athens area. Currently, Georgia ranks 37<sup>th</sup> in the nation for per capita physicians.

- \$1,707,623 to fund the recruitment of 20 additional Eminent Cancer Scientists and Clinicians.

- \$4,083,333 for the development of a digital dashboard to provide real-time data on the state of cancer screening, diagnosis, and treatment in Georgia.

- \$17,500,000 in cash and \$42,500,000 in general obligation bonds is recommended for Major Rehabilitation and Renovation (MRR) on USG's 35 campuses. The University System operates over 44,000,000 square feet.

- \$10,000,000 to begin the Life Sciences Vaccine Initiative, a major thrust by the Georgia Research Alliance in establishing Georgia as a hub for vaccine research.

## TECHNICAL AND ADULT EDUCATION

- \$650,000 to expand the fast track nursing initiative. This funding allows technical colleges with nursing programs to expand course offerings to neighboring colleges that do not have a nursing program. The program anticipates placing over 100 new nurses into the workforce in FY 2008.

- \$20,710,750 in cash is recommended for minor repairs and renovations and replacement of obsolete equipment. Previously, these items were funded with bonds.

- \$52,980,000 in bonds is recommended for new construction projects and equipment for the technical college system capital outlay projects. This recommendation includes construction of health sciences buildings at both Athens Technical College and Columbus Technical College.

- \$3,000,000 for adult literacy programs.

## HEALTHY GEORGIA

Health care costs have become a growing component of state government spending. This budget allocates resources to preserve the security of health care coverage through the Medicaid and PeachCare programs. It is based on continuing efforts by the state in costs containment in both areas. These changes, which have saved over \$4.2 billion over five years, have allowed Georgia to continue

# FY 2008 BUDGET HIGHLIGHTS GOVERNOR'S RECOMMENDATIONS

adequate levels of health care services to children and those with low incomes.

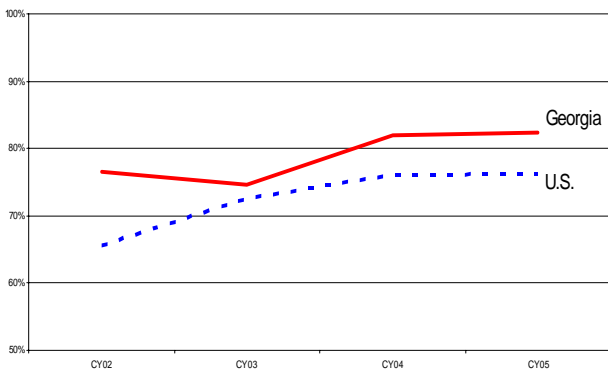
Also included is a funding increase in the State Health Benefit Plan, which provides health insurance coverage to active and retired teachers, state employees, and their dependents.

Changes in accounting standards require the state to report the actuarial liability for retiree health insurance benefits. This budget begins this transition by placing \$100 million in a separate account to fund Other Post Employee Benefits (OPEB) for retiree healthcare for state employees.

Governor Perdue has continued to care for the most vulnerable members of our society by funding additional slots for the Mental Retardation Waiver Program, as well as, additional positions for the Community Care Service Program, which allows elderly clients to continue to live at home.

Georgia ranks 1<sup>st</sup> in the Southeast and 3<sup>rd</sup> nationally in vaccination coverage for children. The state's appropriation of funds to ensure that all children receive vaccines has increased Georgia's vaccination rate. Without this level of commitment there would be significant barriers to vaccination for Georgia's uninsured children.

**Percent of Children less than 3 Years of Age Fully Vaccinated**



## COMMUNITY HEALTH

- \$176,000,000 to fund increased costs in the State Health Benefit Plan, which provides health insurance coverage for active and retired teachers, state employees, and their dependents.
- \$100,000,000 to fund Other Post Employee Benefits (OPEB) for retiree healthcare.
- The Governor's PeachCare budget assumes full federal funding to ensure continuation of health benefits through FY 2008.
- Implement a Long-Term Care Partnership program in Georgia to encourage investment in long-term care insurance.

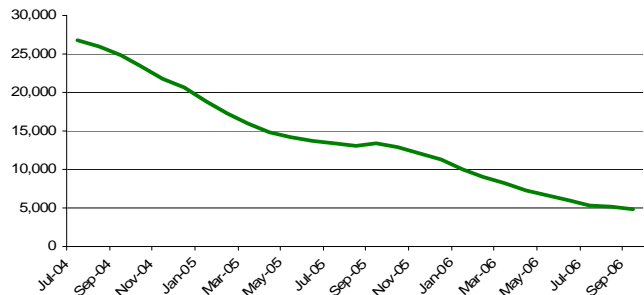
- Implement Money Follows the Person Grant to rebalance the distribution of services between institutions and the community
- Implement a Health Information Technology and Transparency Advisory Board to promote health care information transparency.
- \$1.5 million in tobacco settlement funds to establish a rural primary care access initiative.

## HUMAN RESOURCES

- \$11,438,747 to fund 1,330 waiver slots for the Mental Retardation Waiver Program (MRWP) waiting list.
- \$13,540,000 in bonds to fund needed maintenance repairs at hospitals and other facilities statewide.
- \$7,200,000 to fund 83 forensic secure beds at the state hospitals.
- \$4,339,738 to purchase Human Papillomavirus vaccines for underinsured children.
- \$2,079,800 to fund an additional 500 slots in the Community Care Services Program for eligible elderly clients that will provide services to enable them to continue to live at home
- \$2,700,000 to fund an additional 1,000 slots in the Non-Medicaid Home and Community Based Services program.

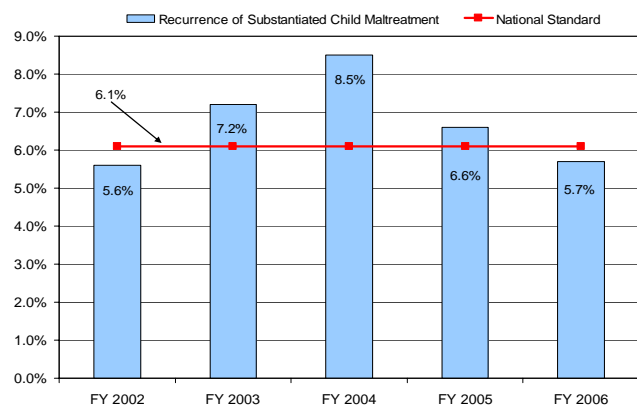
Georgia has seen a rapid decrease in adult-only Temporary Assistance to Needy Families (TANF) clients. This decline results from dedicated efforts to increase employability through a variety of work assistance activities and a strong commitment to bridging the gap between initial employment and long-term career development. During FY 2006 several Georgia counties recorded instances of no active TANF clients. Georgia's TANF per capita adult-only caseload remains among the lowest in the nation.

**Adult Only TANF Cases**



# FY 2008 BUDGET HIGHLIGHTS GOVERNOR'S RECOMMENDATIONS

Concerted efforts in the past four years have succeeded in reducing the recurrence of substantiated child maltreatment in the state. This measure is often used as a standard by which state child welfare systems are compared. The current national standard as defined by the Administration for Children and Families is less than or equal to 6.1 percent. Georgia has succeeded in reducing this level over the past three years to 5.7 percent, 0.4 points below the national standard.



## VETERANS SERVICE

- \$1,050,000 in bonds for the addition of an Alzheimer's Unit at the Georgia War Veterans Nursing home in Milledgeville to serve an additional 24 patients.
- \$1,575,000 in bonds to provide the state match for Federal funds for the Life Safety and Building upgrades in Augusta (Total Funds: \$4,500,000).

## GROWING GEORGIA

Georgia continues to be one of the fastest growing states in the nation with an increase of 2.5 percent between July 2005 and July 2006, the fastest growth in the South. Meeting the demands of an ever increasing population requires major investment in infrastructure maintenance and development. This budget provides a continued investment in transportation to improve highways around our rapidly growing cities and to spur economic development around the state. Support for local road construction remains at record levels.

Growth demands that we continue to protect our environment and expand access to natural areas throughout the state. This budget funds additional positions at state parks and wildlife management areas to improve operating hours and customer service. The Governor is also recommending a major investment of \$19 million to develop the "Go Fish Georgia," a major initiative to improve boating and fishing tourism in the state.

These actions continue the investments of the past four years to improve and expand Georgia's infrastructure, a crucial component needed for long-term economic growth and development.

## TRANSPORTATION

- \$6,575,000 in bonds to raise dikes and consolidate dredge disposal areas in the Savannah harbor, making room for additional dredge

material so that container ships can continue to navigate the harbor. The Savannah harbor is home to the fastest growing major ports in the nation and contributes to Georgia's growing economy. The funding is a 35 percent state cost share with the Army Corps of Engineers.

- \$70,000,000 in motor-fuel funded bonds for the Governor's Fast Forward program. Through the acceleration of existing projects, the program promotes short and long-term congestion relief, spurs economic development, adds capacity to Georgia's highways and includes critically needed improvements to make the existing highway network operate more efficiently.

- \$107,787,879 in total motor fuel funds for local roads (Local Assistance Road Program, State Fund Construction – Off System, and State Fund Construction – Most Needed). This is the 3<sup>rd</sup> highest level of funding since FY 1999.

## GEORGIA ENVIRONMENTAL FACILITIES AUTHORITY

- \$23,000,000 in bonds to fund statewide water and sewer infrastructure loans for local communities through the Georgia Fund program.

- \$3,120,000 in bonds to provide the state match for the federal Clean Water State Revolving Fund for water and sewer infrastructure loans for local communities.

- \$4,880,000 in bonds to provide the state match for the federal Drinking Water State Revolving Fund for water and sewer infrastructure loans for local communities.

## ECONOMIC DEVELOPMENT

- \$5,103,354 to increase international marketing efforts, expand Asia and Canada global commerce initiatives, and add 5 positions to develop international trade and investment business opportunities for the state.

- \$630,000 for equipment for economic development equipment for the Herty Advanced Materials Development Center.

## COMMUNITY AFFAIRS

- \$206,000 to assist the Department in coordinating the decennial Local Update of Census Addresses (LUCA) program for the U.S. Census Bureau in order to ensure that Georgians are accurately counted in the 2010 Census.

- \$330,160 for the Regional Economic Business Assistance (REBA) program to assist local redevelopment authorities in creating comprehensive economic development plans for those communities affected by the federal Base Realignment and Closure process.

## AGRICULTURE

- \$400,000 to implement online licensing for the more than 100 licenses and certificates the department issues. This will allow for greater efficiency and better customer service to regulated businesses.

- \$109,928 to complete the automation of food safety and weights and measures inspections, begun in FY 2006. The automated inspection process allows for better data collection and more accurate reporting and enhances the efficiency of consumer protection services.

# FY 2008 BUDGET HIGHLIGHTS GOVERNOR'S RECOMMENDATIONS

- \$320,000 to provide 8 consumer protection inspectors in the areas of plant protection, food safety, meat inspection, and livestock/poultry, increasing the frequency of inspections and ensuring safe and properly labeled consumer products.

## **SAFE GEORGIA**

Ensuring the public's safety remains a high priority of this administration. Strong enforcement of the law requires the continued expansion of prison beds to deal with the increased number of criminals sent to prison. This budget continues to provide for increased bed-space and operating costs in the correctional system both for adults and for juvenile offenders. It also increases funding to provide rehabilitative services to youthful offenders and substance abuse treatment for parolees.

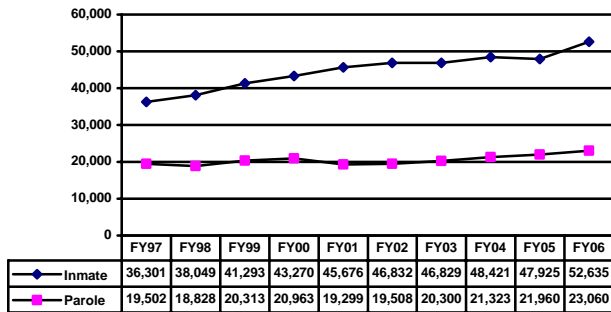
Building on last year's budget, additional funds are provided to the Georgia Bureau of Investigation (GBI) to deal with methamphetamine related crimes, including an additional 15 agents for the state's year old Meth-Force.

In partnership, the GBI and the Department of Driver Services will establish the Georgia SecureID initiative to protect the integrity of Georgia's drivers' licenses.

## **CORRECTIONS**

- \$15,264,673 for bedspace increases including 192 beds at Wilcox State Prison and 256 beds each at Dooly State Prison, Macon State Prison, Smith State Prison and Valdosta State Prison.

### **Inmate and Parole Populations: FY97 – FY06**



- \$31,900,000 in bonds for headquarters and training academy relocation to the Tift College campus in Forsyth, Monroe County.
- \$24,380,000 in bonds for a 1,024 bed-space expansion statewide.
- \$720,000 for a boot camp substance abuse treatment program.
- \$8,671,912 annualizes the operating cost of state prison bed expansions at Pelham Pre-release Center, Calhoun State Prison and Johnson State Prison as well as probation bed expansion at the Bainbridge Probation Substance Abuse Treatment Center.
- \$11,120,000 to fund expenses associated with the Health Services Purchases contract with the Medical College of Georgia.
- \$1,066,603 provides funding for mental health care supervision and licensure requirements as well as an increase in dentists.

## **GEORGIA BUREAU OF INVESTIGATION**

- \$845,791 to provide funding for the Child Safety Initiative to investigate child internet predators and child pornography cases. The one-time costs of \$302,262 associated with establishing this unit was funded in Amended FY2007.
- \$201,996 to establish the Georgia SecureID initiative in partnership with the Department of Driver Services. Additional funding of \$89,262 provided in Amended FY2007.
- \$1,009,979 additional agents to the Meth-Force first funded in FY2007. This doubles the GBI Meth-Force to a total of 30 agents who investigate methamphetamine-related crimes.
- \$2,650,000 in bonds for the expansion of the Summerville medical examiners facility.

## **JUVENILE JUSTICE**

- \$3,200,000 for 67 additional Juvenile Probation and Parole Specialist positions to supervise and provide rehabilitative services to youth placed in community settings in lieu of secure facilities.
- \$6,795,000 in bonds to develop an existing secure facility in the metro-Atlanta area into an 80-bed Youth Development Campus (YDC) facility, representing the only such facility north of Augusta.
- \$1,385,000 to expand the 21<sup>st</sup> Century Learning Center After School Program to all YDC facilities (\$385,000), the "Think Exit at Entry" academic and employment counseling program (\$600,000), and substance abuse treatment programs at YDC facilities (\$400,000).
- \$8,500,000 in bonds for statewide facility repairs, and minor construction and renovations.

## **PARDONS AND PAROLES**

- \$1,065,571 provides substance abuse treatment for parolees to further support successful parole completion. Of these funds \$992,619 provides for a residential substance abuse treatment option while an additional \$72,952 provides for substance abuse after care for parolees returning to the community.
- \$796,240 funds the continuing development of the Clemency Online Navigation System (CONS), including 5 additional positions, which will convert paper driven processes into electronic data and images and will enhance parole decisions. An additional \$88,315 is provided for CONS in Amended FY 2007.

## **PUBLIC SAFETY**

- \$1,248,000 for network connectivity to provide interoperable communication allowing public safety service and support providers statewide to communicate via voice and or data.

## **DEFENSE**

- \$1,120,000 to match \$1,680,000 in federal funding to serve an additional 100 students at the Fort Gordon Youth Challenge Academy.
- \$3,070,000 bonds to match \$32,151,000 in federal funding to construct a new joint headquarters facility for the Army National Guard,

# FY 2008 BUDGET HIGHLIGHTS

## GOVERNOR'S RECOMMENDATIONS

Air National Guard, State Defense Force and the Georgia Department of Defense.

- \$500,000 to match \$1,500,000 in federal funding to make statewide Army National Guard armory renovations and improvements.

### **BEST MANAGED STATE**

From the beginning of this administration one of the prime motivating forces has been the desire to place Georgia on a more efficient and effective foundation.

Financially, the State Accounting Office (SAO) has brought the state into the modern era with major initiatives in cash management and banking practices. To continue this process funds are being budgeted to transfer the Asset Management Program (AMP) from the Department of Administrative Services to SAO.

Additional improvements are recommended in the Department of Driver Services to improve customer response times and turn the agency into a model of customer service. The budget also includes funds for the department's portion of the joint Georgia SecureID initiative with the Georgia Bureau of Investigation to protect the integrity of Georgia drivers' licenses.

Improvements are also being made to the state's general information call center. These improvements are part of the Governor's vision to provide faster, friendlier, and easier access to state government information and services. The budget includes funding for additional customer service representatives and call center software. *Team Georgia, ready to serve!*

### **OFFICE OF THE GOVERNOR**

- \$2,742,986 to continue the customer service initiative in the Office of Consumer Service, including 38 additional positions.

### **DRIVER SERVICES**

- \$537,860 for 10 additional investigator positions for the Georgia SecureID initiative to protect the integrity of Georgia drivers' licenses. An additional \$265,380 is included for one time start-up costs for the Georgia SecureID initiative.
- \$1,352,437 for 26 positions, 2 motor vehicles, and operational costs for new Customer Service Centers in Loganville and Clayton.
- \$487,961 to add 14 positions to the customer contact center in order to expand the operating hours and increase the percentage of calls being answered in three minutes or less to 85 percent.
- \$2,867,500 for the implementation of an Electronic Document Imaging System.

### **NATURAL RESOURCES**

- \$6,000,000 to develop the "Go Fish Georgia" education center, state park, bass trail, and fishing and recreation access to promote and improve boating and fishing tourism.
- \$1,430,000 to fill 44 vacant positions in the state parks and wildlife management areas. This aligns with the Governor's customer service

initiative, resulting in additional operating hours of state parks, enhanced customer service, and greater law enforcement protection in our counties and wildlife management areas.

- \$680,000 to support the Environmental Protection Division's development of total maximum daily loads for specific pollutants on Lakes Lanier and Allatoona, leading to improved water quality and additional opportunities for economic development in the affected areas.
- \$2,000,000 to fund capital improvements to the state parks facilities, including renovations of cottages and campgrounds.
- \$1,350,000 to repair aging coastal boat ramps to improve and expand public access points.
- \$2,500,000 in bonds to design and construct Burke County Public Fishing Area.

### **REVENUE**

- \$4,000,000 in bonds and \$3,600,000 in cash to implement a Data Warehouse.
- \$7,000,000 in bonds for the integration of core systems as part of the tax integration project.
- \$981,600 to add 12 compliance auditors for additional tax collection.

### **STATE ACCOUNTING OFFICE**

- \$1,705,000 to transfer the Asset Management Program (AMP) from the Department of Administrative Services for its transition to a production unit.

### **FORESTRY COMMISSION**

- \$860,000 to address ongoing facilities maintenance needs for the commission's county and district units, most of which were constructed in the 1950's and 1960's. These repairs will ensure that the buildings in which foresters and rangers work will be safe and well-suited to the duties of the commission.
- \$979,622 to provide for equipment maintenance needs, due to wear and tear on equipment from the moderate fire season of 2006. These funds will ensure that firefighting equipment is kept in excellent condition so that rangers can continue to respond to fires in a timely manner and contain them before they spread.

### **LABOR**

- \$9,935,000 in bonds to provide the state match to federal funds to acquire property, design, construct, and equip a new Vocational Rehabilitation Residence Hall at the Roosevelt Warm Springs Institute for Rehabilitation.
- \$255,700 to fund 4 new positions and related operating expenses for the new Blanchard Hall Outpatient Clinic at the Roosevelt Warm Springs Institute for Rehabilitation.

# FY 2008 BUDGET HIGHLIGHTS GOVERNOR'S RECOMMENDATIONS

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## **PUBLIC SERVICE COMMISSION**

- \$108,097 to fund 2 pipeline safety inspector positions to enforce federal and state natural gas regulations.

## **ADMINISTRATIVE SERVICES**

- \$41,000,000 to place the state's self funded workers' compensation fund on a firm financial basis. FY 2008 premiums will meet cash obligations and maintain current reserves.

### ***Note to Reader.***

## **STATEWIDE BUDGET CHANGES**

The first section under each agency shows the statewide budget changes. These include:

- FY 2007 pay raise annualizers;
- FY 2008 pay raise;
- Employer share of the increase to the State Health Benefit Plan premiums;
- Increases to Workers' Compensation premiums; and,
- Increase to the Georgia Building Authority real estate rental rates.

Under each applicable program, the caption "Fund statewide budget changes" appears. The amount shown is a total of all the changes listed in the section referenced above as they apply to each program.

For accounting purposes beginning in FY 2007 travel expenses have been rolled in regular operating expenses. Per diem and fees have been combined with contracts.



# STATEMENT OF FINANCIAL CONDITION

	June 30, 2005	June 30, 2006
<b>ASSETS:</b>		
Cash and Cash Equivalents	\$6,873,666,897.21	\$6,555,716,746.08
Investments	3,534,101,185.62	5,470,397,068.33
Accounts Receivable	157,336,595.48	264,834,149.40
Other Assets	0.00	4,096,940.68
	\$10,565,104,678.31	\$12,295,044,904.49
<b>Total Assets</b>	<b>\$10,565,104,678.31</b>	<b>\$12,295,044,904.49</b>
<b>LIABILITIES AND FUND EQUITY:</b>		
Liabilities:		
Undrawn Appropriation Allotments	\$2,035,533,079.83	\$1,753,809,820.29
Undistributed Sales Tax	102,900,000.00	109,400,000.00
Unclaimed Bonds and Interest	588,657.50	587,828.35
Deferred Revenue	391,418.81	0.00
Funds Held for Others	7,015,099,071.72	8,227,206,183.12
	\$9,154,512,227.86	\$10,091,003,831.76
<b>Total Liabilities</b>	<b>\$9,154,512,227.86</b>	<b>\$10,091,003,831.76</b>
Fund Equity:		
Fund Balances		
Reserved:		
Appropriation to Department of Transportation	\$60,940,019.39	\$62,081,604.77
Revenue Shortfall Reserve	381,147,634.15	912,788,624.75
Lottery for Education:		
Restricted	294,355,452.95	303,429,097.76
Unrestricted	318,523,765.20	440,784,391.15
Old State Debt	26,980.00	0.00
Tobacco Settlement Funds	173,223,902.07	167,511,505.08
Guaranteed Revenue Debt Common Reserve Fund	71,830,871.25	71,690,611.25
For Debt Service and Unissued Debt	106,447,297.00	245,676,937.97
	\$1,406,495,922.01	\$2,203,962,772.73
<b>Total</b>	<b>\$1,406,495,922.01</b>	<b>\$2,203,962,772.73</b>
Unreserved:		
Undesignated Surplus	4,096,528.44	78,300.00
	\$1,410,592,450.45	\$2,204,041,072.73
<b>Total Fund Equity</b>	<b>\$1,410,592,450.45</b>	<b>\$2,204,041,072.73</b>
<b>TOTAL LIABILITIES AND FUND EQUITY</b>	<b>\$10,565,104,678.31</b>	<b>\$12,295,044,904.49</b>

## STATE FUNDS SURPLUS BY DEPARTMENT

Departments/Agencies	FY 2005	FY 2006
General Assembly	\$2,018,644.72	\$2,690,253.78
Audits and Accounts, Department of	695,104.15	345,570.55
Judicial Branch	3,210,799.18	521,105.86
Accounting Office, State		5,070.73
Administrative Services, Department of	4,733,505.43	233,180.39
Agriculture, Department of	66,806.59	105,230.01
Banking and Finance, Department of	28,055.37	358,133.39
Community Affairs, Department of	1,126,234.33	760,241.96
Community Health, Department of	3,177,284.52	8,671,964.53
Corrections, Department of	593,831.26	1,885,932.57
Defense, Department of	2,965.04	56,849.66
Drivers Services, Department of	80,551.90	97,742.25
Early Care and Learning, Department of	181.82	280.92
Economic Development, Department of	598,510.02	345,186.50
Education, State Board of	2,945,262.57	10,806,643.46
Forestry Commission, State	1,099,365.96	10,962.76
Georgia Bureau of Investigation	393,784.61	92,754.02
Governor, Office of the	3,923,500.55	5,611,544.76
Human Resources, Department of	659,733.22	7,047,970.69
Insurance, Office of Commissioner of	347,829.50	0.00
Juvenile Justice, Department of	1,338,243.79	2,647,294.62
Labor, Department of	9,724.71	63,700.62
Law, Department of	499,367.70	329,773.40
Natural Resources, Department of	582,054.42	2,008,067.11
Pardons and Paroles, Board of	76,839.98	98,257.37
Properties Commission, State		131,304.00
Public Safety, Department of	580,028.04	249,823.01
Public Service Commission	106,998.40	11,294.87
Regents, University System of Georgia	1,746,538.20	1,478,679.98
Revenue, Department of	665,250.87	943,617.64
Secretary of State, Office of	691,371.75	1,356,516.38
Soil and Water Conservation Commission, State	308.33	2,955.80
Student Finance Commission, Georgia	9,315.10	1,094.52
Teachers' Retirement System	198,646.21	292,205.57
Technical and Adult Education, Department of	468,738.81	408,999.68
Transportation, Department of	625,842.31	2,365,924.33
Veterans Service, Department of	328,488.79	954,098.51
Workers' Compensation, State Board of	27,283.14	20,740.92
State of Georgia General Obligation Debt Sinking Fund		78,300.00
Total Surplus	<u>\$33,656,991.29</u>	<u>\$53,089,267.12</u>
Audited State Funds Surplus, June 30	\$33,656,991.29	\$53,089,267.12
Audited Lottery Funds Surplus, June 30	54,784,386.29	40,275,337.65
Audited Tobacco Funds Surplus, June 30	<u>1,565,542.91</u>	<u>115,619.80</u>
<b>TOTAL SURPLUS</b>	<b>\$90,006,920.49</b>	<b>\$93,480,224.57</b>

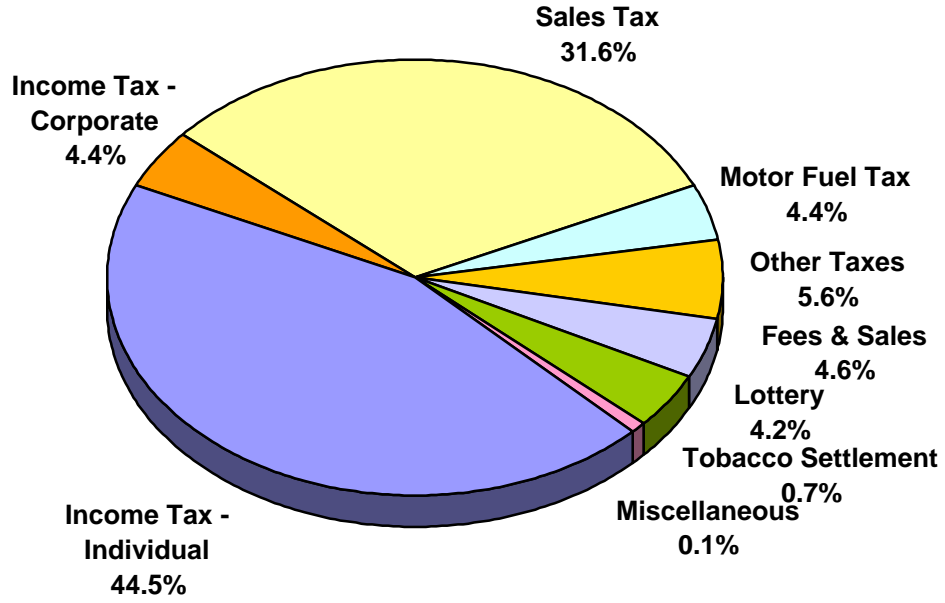
## GEORGIA REVENUES: FY 2004 - FY 2006 AND ESTIMATED FY 2007 - FY 2008

	FY 2004 Reported	FY 2005 Reported	FY 2006 Reported	FY 2007 Estimated	FY 2008 Estimated
<b>1. General Funds</b>					
<b>Taxes: Revenue</b>					
Income Tax - Individual	\$6,826,335,378	\$7,276,607,819	\$8,021,933,826.66	\$8,498,855,000	\$8,993,510,000
Income Tax - Corporate	486,970,358	729,640,400	\$862,730,326.89	848,672,000	884,200,000
Sales and Use Tax-General	4,860,904,312	5,215,447,136	\$5,711,915,442.05	5,989,729,000	6,394,165,000
Motor Fuel	731,856,759	850,940,019	\$821,159,526.85	813,549,013	890,844,400
Tobacco Taxes	227,549,406	249,070,470	\$241,503,374.19	243,535,000	247,970,000
Alcoholic Beverages Tax	153,179,078	152,459,425	\$157,818,124.82	161,608,000	165,487,000
Estate Tax	65,110,425	42,930,113	\$12,786,406.56	1,000,000	
Property Tax	63,677,784	66,489,431	\$72,138,489.17	77,946,075	84,961,822
<b>Taxes: Other</b>					
Insurance Premium Tax	317,462,533	331,612,139	\$342,982,441.72	353,176,375	364,771,665
Motor Vehicle License Tax	262,806,813	285,353,902	\$255,994,020.81	266,506,515	273,851,712
<b>Total Taxes</b>	<u>\$13,995,852,846</u>	<u>\$15,200,550,854</u>	<u>\$16,500,961,979.72</u>	<u>\$17,254,576,978</u>	<u>\$18,299,761,599</u>
<b>Interest, Fees and Sales - Department of Revenue</b>	118,230,877	136,878,478	\$199,461,998.89	145,000,000	150,000,000
<b>Interest - Treasury and Fiscal Services</b>					
Interest on Motor Fuel Deposits			\$50,291,991.58	50,291,992	32,000,000
Interest on all other Deposits	37,925,956	9,263,191	\$55,249,377.57	61,000,000	32,000,000
<b>Interest Fees and Sales - Other</b>					
<b>Regulatory Fees and Sales</b>					
Drivers Services	47,478,666	50,403,175	\$61,896,306.15	62,000,000	65,000,000
Natural Resources	48,449,865	47,452,336	\$46,958,436.28	46,000,000	46,000,000
Secretary of State	56,159,555	53,524,647	\$60,063,070.05	53,000,000	53,000,000
Labor Department	27,381,739	31,444,019	\$32,291,937.31	29,000,000	30,000,000
Human Resources	20,828,829	17,637,660	\$9,021,409.34	19,600,000	19,600,000
Banking and Finance	20,702,647	20,682,946	\$22,814,714.14	18,683,400	19,637,900
Corrections	13,798,294	14,546,662	\$13,773,686.13	14,100,000	14,000,000
Workers' Compensation	17,441,124	13,700,314	\$16,196,305.01	15,608,249	15,717,954
Public Service Commission	3,679,613	3,179,376	\$1,140,575.35	1,140,000	1,140,000
Nursing Home Provider Fees	96,231,538	101,430,308	\$95,606,731.00	110,104,867	120,805,958
Care Management Organization Fees			\$5,071,682.23	162,124,812	181,156,189
Indigent Defense Fees		27,832,122	\$37,422,285.61	37,422,286	37,422,286
Peace Officers' anc	22,755,180	26,316,514	\$23,723,762.10	25,731,048	26,000,000
Prosecutors' Training Funds					
All Other Departments	57,729,012	59,154,065	\$106,813,339.96	74,039,139	78,298,009
<b>Total Regulatory Fees and Sales</b>	<u>\$588,792,895</u>	<u>\$613,445,813</u>	<u>\$837,797,608.70</u>	<u>\$924,845,793</u>	<u>\$921,778,296</u>
<b>2. Total General Funds</b>	<u>\$14,584,644,742</u>	<u>\$15,813,996,667</u>	<u>\$17,338,759,588.42</u>	<u>\$18,179,422,771</u>	<u>\$19,221,539,895</u>
<b>3. Lottery Funds</b>	\$787,354,547	\$813,490,096	\$847,970,098.47	\$841,554,506	\$841,554,506
<b>4. Tobacco Settlement Funds</b>	155,986,212	159,362,266	\$149,348,812.10	167,511,505	148,344,341
<b>5. Brain and Spinal Injury Trust Fund</b>	1,625,000	1,689,400	\$4,560,600.00	3,007,691	3,063,194
<b>6. Other</b>	8,751	(612)	\$2,239.96		
b. Payments from Georgia Ports Authority				3,234,000	16,119,000
b. Guaranteed Revenue Debt Interest			\$2,546,933.87		
<b>7. Job and Growth Tax Relief</b>	139,191,036				
<b>8. Mid-year Adjustment Reserve</b>				171,165,889	
<b>TOTAL REVENUES AVAILABLE</b>	<u>\$15,668,810,288</u>	<u>\$16,788,537,817</u>	<u>\$18,343,188,272.82</u>	<u>\$19,365,896,362</u>	<u>\$20,230,620,936</u>

**GEORGIA ESTIMATED REVENUES  
FY 2008**

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**FY 2008 Estimated Revenues  
Total: \$20,230,620,936**



**EXPENDITURES AND APPROPRIATIONS: STATE FUNDS**  
**GOVERNOR'S RECOMMENDED BUDGET - FY 2008**

Departments/Agencies	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Recommended
<b>Legislative Branch</b>				
Georgia Senate			\$9,779,214	\$10,077,484
Georgia House of Representatives			17,491,660	17,919,412
Georgia General Assembly Joint Offices			9,078,281	9,502,391
Audits and Accounts, Department of			31,927,549	33,510,838
<b>Judicial Branch</b>				
Court of Appeals			12,751,212	13,878,616
Judicial Council			13,464,512	18,603,387
Juvenile Courts			6,449,545	6,618,847
Prosecuting Attorney's Council			51,327,072	57,050,361
Public Defender Standards Council, Georgia			27,832,122	37,422,285
Superior Courts			53,508,459	61,986,454
Supreme Court			7,921,323	8,489,595
<b>Executive Branch</b>				
Accounting Office, State		\$1,369,505	6,802,841	7,459,351
Administrative Services, Department of	\$34,945,234	40,785,532	22,016,619	20,314,227
Agriculture, Department of	39,818,987	42,777,968	42,911,540	46,175,854
Banking and Finance, Department of	10,163,665	10,707,329	11,581,920	12,434,211
Community Affairs, Department of	75,369,392	80,597,907	94,212,593	94,122,399
Community Health, Department of	2,242,044,171	1,901,045,956	2,379,182,299	2,503,109,178
Corrections, Department of	913,077,532	979,073,371	997,756,694	1,103,018,002
Defense, Department of	7,958,190	8,490,206	8,815,464	11,344,298
Driver Services, Department of	77,291,620	47,312,066	53,431,393	60,697,983
Bright from the Start: Early Care and Learning, Department of	279,423,075	293,936,117	306,009,646	329,370,960
Economic Development, Department of	25,182,214	32,193,411	34,677,302	40,360,119
Education, State Board of	6,231,011,224	6,602,276,019	7,219,516,840	7,809,109,867
Employees' Retirement System	2,311,347	5,112,647	8,083,095	3,230,801
Forestry Commission, State	30,264,198	31,140,479	33,914,092	38,054,852
Governor, Office of the	41,197,880	37,674,426	41,076,593	46,974,117
Human Resources, Department of	1,378,502,766	1,408,641,103	1,423,526,488	1,578,820,408
Insurance, Office of Commissioner of	15,837,851	16,519,164	17,686,741	18,923,386
Investigation, Georgia Bureau of	63,405,653	62,621,387	65,881,591	73,538,123
Juvenile Justice, Department of	299,152,414	303,826,065	297,707,111	326,356,559
Labor, Department of	48,329,824	53,797,213	51,657,624	57,044,294
Law, Department of	13,310,857	13,826,570	14,670,539	18,462,762
Natural Resources, Department of	93,142,583	114,091,952	109,447,299	129,107,961
Pardon and Paroles, State Board of	44,217,112	48,247,273	50,112,887	55,524,566
Public Safety, Department of	86,147,405	100,222,361	103,561,759	113,535,891
Public Service Commission	8,129,104	8,460,480	9,047,095	9,853,420
Regents, Board of	1,665,265,393	1,802,771,336	1,932,973,502	2,133,435,872
Revenue, Department of	503,163,580	524,369,530	548,811,784	557,857,284
Secretary of State	35,239,228	35,409,484	37,264,162	38,724,181
Soil and Water Conservation Commission	2,970,004	3,701,854	3,097,477	3,520,120
Student Finance Commission, Georgia	484,037,426	492,743,972	576,267,284	556,920,642

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**EXPENDITURES AND APPROPRIATIONS: STATE FUNDS**  
**GOVERNOR'S RECOMMENDED BUDGET - FY 2008**

Departments/Agencies	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Recommended
Teachers' Retirement System	1,939,354	1,687,795	3,903,200	1,555,000
Technical and Adult Education, Department of	297,052,062	329,475,729	336,788,064	384,802,807
Transportation, Department of	712,858,292	937,543,770	664,031,462	775,206,811
Veterans Service, Department of	20,916,954	21,281,347	23,145,033	25,161,170
Workers' Compensation, State Board of	15,008,387	15,789,454	16,100,599	17,308,389
General Obligation Debt Sinking Fund	643,887,134	863,830,091	867,362,477	954,125,401
<b>TOTAL STATE FUNDS APPROPRIATIONS</b>	<b>\$16,442,572,112</b>	<b>\$17,273,350,869</b>	<b>\$18,654,564,058</b>	<b>\$20,230,620,936</b>
<u>Less:</u>				
Lottery Funds	\$722,688,862	\$747,140,560	\$841,554,506	\$841,554,506
Tobacco Settlement Funds	153,586,566	154,529,979	177,518,387	148,344,341
Motor Fuel Funds	789,188,355	1,078,250,674	801,759,400	922,844,400
<b>TOTAL STATE GENERAL FUNDS APPROPRIATIONS</b>	<b>\$14,777,108,329</b>	<b>\$15,293,429,656</b>	<b>\$16,833,731,765</b>	<b>\$18,317,877,689</b>

**SUMMARY OF APPROPRIATIONS BY POLICY AREA**  
**GOVERNOR'S RECOMMENDED BUDGET - FY 2008**

Departments/Agencies	FY 2007 Current Budget	Changes	FY 2008 Recommended
<b>Educated Georgia</b>			
Bright from the Start: Early Care and Learning, Department of Lottery Funds	\$4,056,199	\$457,415	\$4,513,614
Education, State Board of Tobacco Settlement Funds	301,953,447	22,903,899	324,857,346
Regents, Board of Tobacco Settlement Funds	7,189,516,840	619,593,027	7,809,109,867
Student Finance Commission, Georgia Lottery Funds	30,000,000	(30,000,000)	0
Teachers' Retirement System	1,917,240,948	194,357,125	2,111,598,073
Technical and Adult Education, Department of	15,732,554	6,105,245	21,837,799
Total	36,666,225	3,557,257	40,223,482
	539,601,059	(22,903,899)	516,697,160
	3,903,200	(2,348,200)	1,555,000
	336,788,064	48,014,743	384,802,807
<b>Total</b>	<b>\$10,375,458,536</b>	<b>\$839,736,612</b>	<b>\$11,215,195,148</b>
<b>Healthy Georgia</b>			
Community Health, Department of Tobacco Settlement Funds	\$2,323,237,938	\$127,397,584	\$2,450,635,522
Human Resources, Department of Tobacco Settlement Funds	55,944,361	(3,470,705)	52,473,656
Brain and Spinal Injury Trust Fund	1,391,950,658	157,047,003	1,548,997,661
Veterans Service, Department of	28,568,139	(1,808,586)	26,759,553
Total	3,007,691	55,503	3,063,194
	23,145,033	2,016,137	25,161,170
<b>Total</b>	<b>\$3,825,853,820</b>	<b>\$281,236,936</b>	<b>\$4,107,090,756</b>
<b>Safe Georgia</b>			
Corrections, Department of	\$997,756,694	\$105,261,308	\$1,103,018,002
Defense, Department of	8,815,464	2,528,834	11,344,298
Investigation, Georgia Bureau of	65,881,591	7,656,532	73,538,123
Juvenile Justice, Department of	297,707,111	28,649,448	326,356,559
Pardon and Paroles, State Board of	50,112,887	5,411,679	55,524,566
Public Safety, Department of	103,561,759	9,974,132	113,535,891
<b>Total</b>	<b>\$1,523,835,506</b>	<b>\$159,481,933</b>	<b>\$1,683,317,439</b>
<b>Best Managed State</b>			
Georgia Senate	\$9,779,214	\$298,270	\$10,077,484
Georgia House of Representatives	17,491,660	427,752	17,919,412
Georgia General Assembly Joint Offices	9,078,281	424,110	9,502,391
Audits and Accounts, Department of	31,927,549	1,583,289	33,510,838
Court of Appeals	12,751,212	1,127,404	13,878,616
Judicial Council	13,464,512	5,138,875	18,603,387
Juvenile Courts	6,449,545	169,302	6,618,847
Prosecuting Attorney's Council	51,327,072	5,723,289	57,050,361
Public Defender Standards Council, Georgia	27,832,122	9,590,163	37,422,285
Superior Courts	53,508,459	8,477,995	61,986,454
Supreme Court	7,921,323	568,272	8,489,595
Accounting Office, State	6,802,841	656,510	7,459,351
Administrative Services, Department of	22,016,619	(1,702,392)	20,314,227
Banking and Finance, Department of	11,581,920	852,291	12,434,211
Driver Services, Department of	53,431,393	7,266,590	60,697,983
Employees' Retirement System	8,083,095	(4,852,294)	3,230,801
Forestry Commission, State	33,914,092	4,140,760	38,054,852
Governor, Office of the	41,076,593	5,897,524	46,974,117
Insurance, Office of Commissioner of	17,686,741	1,236,645	18,923,386

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**SUMMARY OF APPROPRIATIONS BY POLICY AREA**  
**GOVERNOR'S RECOMMENDED BUDGET - FY 2008**

Departments/Agencies	FY 2007 Current Budget	Changes	FY 2008 Recommended
Labor, Department of	51,657,624	5,386,670	57,044,294
Law, Department of	14,670,539	3,792,223	18,462,762
Natural Resources, Department of	109,447,299	19,660,662	129,107,961
Public Service Commission	9,047,095	806,325	9,853,420
Revenue, Department of	548,661,784	9,045,500	557,707,284
Tobacco Settlement Funds	150,000		150,000
Secretary of State	37,264,162	1,460,019	38,724,181
Soil and Water Conservation Commission	3,097,477	422,643	3,520,120
Workers' Compensation, State Board of	16,100,599	1,207,790	17,308,389
Total	\$1,226,220,822	\$88,806,187	\$1,315,027,009
<b>Growing Georgia</b>			
Agriculture, Department of	\$42,911,540	\$3,264,314	\$46,175,854
Community Affairs, Department of	47,089,260	(90,194)	46,999,066
Tobacco Settlement Funds	47,123,333		47,123,333
Economic Development, Department of	34,677,302	5,682,817	40,360,119
Transportation, Department of	17,272,062	4,102,671	21,374,733
Motor Fuel Funds	646,759,400	107,072,678	753,832,078
Total	\$835,832,897	\$120,032,286	\$955,865,183
<b>Debt Management</b>			
General Obligation Debt Sinking Fund	\$712,362,477	\$72,750,602	\$785,113,079
Motor Fuel Funds	155,000,000	14,012,322	169,012,322
Total	\$867,362,477	\$86,762,924	\$954,125,401
<b>TOTAL STATE FUNDS APPROPRIATIONS</b>	<b>\$18,654,564,058</b>	<b>\$1,576,056,878</b>	<b>\$20,230,620,936</b>
<u>Less:</u>			
Lottery Funds	\$841,554,506	\$0	\$841,554,506
Tobacco Settlement Funds	177,518,387	(29,174,046)	148,344,341
Motor Fuel Funds	801,759,400	121,085,000	922,844,400
<b>TOTAL STATE GENERAL FUNDS APPROPRIATIONS</b>	<b>\$16,833,731,765</b>	<b>\$1,484,145,924</b>	<b>\$18,317,877,689</b>

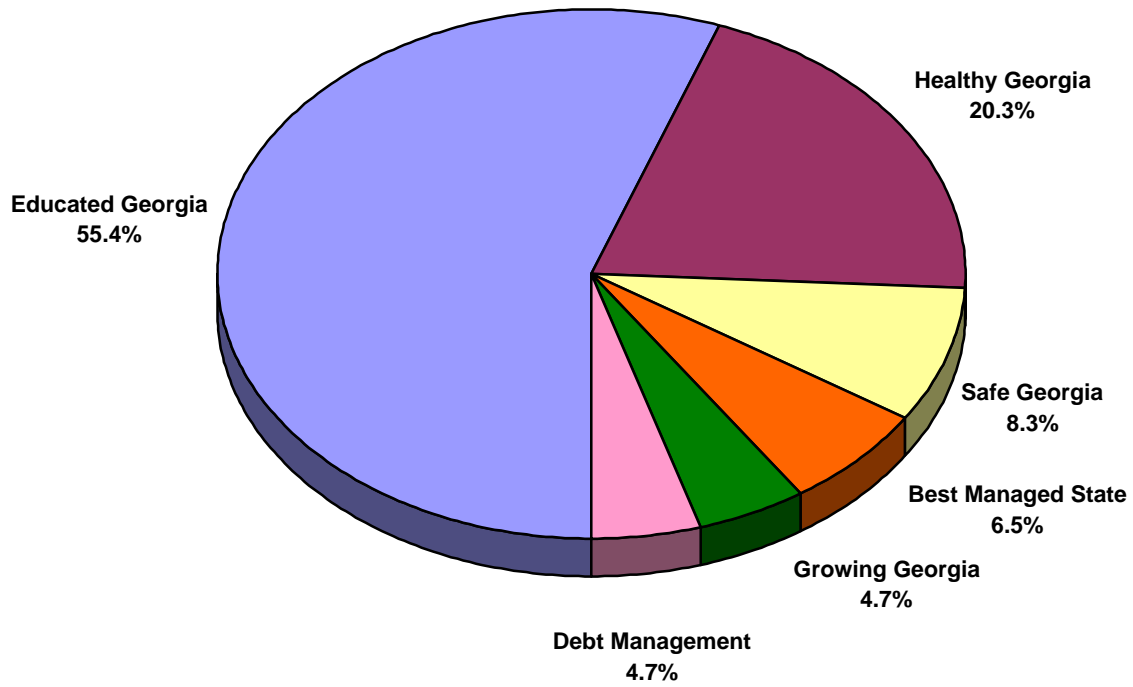


**GOVERNOR'S RECOMMENDATIONS  
FY 2008 STATE FUNDS BY POLICY AREA**

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**FY 2008 State Funds**

Total: \$20,230,620,936



**EXPENDITURES AND APPROPRIATIONS: TOTAL FUNDS**  
**GOVERNOR'S RECOMMENDED BUDGET - FY 2008**

Departments/Agencies	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Recommended
<b>Legislative Branch</b>				
Georgia Senate				\$10,077,484
Georgia House of Representatives				17,919,412
Georgia General Assembly Joint Offices				9,502,391
Audits and Accounts, Department of				33,510,838
<b>Judicial Branch</b>				
Court of Appeals			\$12,841,212	13,968,616
Judicial Council			13,464,512	18,603,387
Juvenile Courts			6,449,545	6,618,847
Prosecuting Attorneys			53,094,118	58,817,407
Public Defender Standards Council, Georgia			29,804,954	45,505,318
Superior Courts			53,508,459	61,986,454
Supreme Court			7,921,323	8,489,595
<b>Executive Branch</b>				
Accounting Office, State		\$13,605,841	15,776,297	16,432,807
Administrative Services, Department of	\$401,165,582	373,435,358	341,279,421	335,769,020
Agriculture, Department of	53,547,810	57,889,016	51,645,550	54,909,864
Banking and Finance, Department of	10,163,665	10,832,329	11,581,920	12,434,211
Community Affairs, Department of	254,331,262	253,405,224	199,090,850	199,000,656
Community Health, Department of	10,010,826,203	9,159,254,509	10,977,722,783	11,747,400,869
Corrections, Department of	968,543,099	1,040,282,830	1,024,846,682	1,127,094,650
Defense, Department of	38,240,157	37,512,433	46,351,950	52,696,725
Driver Services, Department of	95,698,551	52,628,325	54,152,849	61,419,439
Bright from the Start: Early Care and Learning, Department of	382,905,561	412,220,742	425,806,635	449,232,639
Economic Development, Department of	25,182,214	34,293,412	34,697,546	40,380,363
Education, State Board of	7,584,834,691	8,267,465,449	8,345,873,148	8,938,455,435
Employees' Retirement System	15,620,585	24,654,233	27,927,184	23,494,048
Forestry Commission, State	48,913,917	50,964,989	39,714,730	43,687,335
Governor, Office of the	157,557,325	116,949,449	47,514,241	53,411,765
Human Resources, Department of	3,240,927,409	3,399,109,377	3,090,320,351	3,263,824,386
Insurance, Office of Commissioner of	16,939,737	17,556,387	18,738,528	19,975,173
Investigation, Georgia Bureau of	126,544,001	123,548,225	100,652,789	108,309,321
Juvenile Justice, Department of	312,391,786	314,183,136	319,020,177	347,560,548
Labor, Department of	408,643,145	398,920,357	353,397,128	358,783,798
Law, Department of	50,715,175	54,603,005	36,496,779	40,289,002
Merit System of Personnel Administration	13,821,123	18,609,370	14,576,477	14,576,477
Natural Resources, Department of	250,710,579	279,934,087	144,935,065	164,163,514
Pardon and Paroles, State Board of	45,105,815	49,581,001	50,112,887	55,524,566
Properties Commission, State		3,261,962	5,876,661	7,632,996
Public Safety, Department of	115,681,754	143,492,755	121,273,100	131,247,232
Public Service Commission	8,678,625	9,110,488	9,320,406	10,126,731
Regents, Board of	3,951,908,357	4,405,830,621	4,858,713,004	5,056,302,042
Revenue, Department of	521,677,347	544,884,005	555,817,132	564,862,632
Secretary of State	57,974,130	42,448,295	38,762,427	40,224,464

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**EXPENDITURES AND APPROPRIATIONS: TOTAL FUNDS**  
**GOVERNOR'S RECOMMENDED BUDGET - FY 2008**

Departments/Agencies	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Recommended
Soil and Water Conservation Commission	7,824,092	12,352,109	13,956,014	14,111,720
Student Finance Commission, Georgia	484,630,477	496,582,415	583,561,537	563,063,788
Teachers' Retirement System	25,928,324	22,910,933	28,112,446	26,489,005
Technical and Adult Education, Department of	493,162,113	533,604,737	413,335,181	461,349,924
Transportation, Department of - State Funds	2,307,376,111	2,979,715,897	1,847,956,177	2,123,544,767
Veterans Service, Department of	32,933,166	34,111,266	34,114,912	37,081,049
Workers' Compensation, State Board of	15,008,387	16,211,954	16,220,599	17,308,389
General Obligation Debt Sinking Fund	643,887,134	863,830,091	867,362,477	954,125,401
<b>TOTAL FUNDS APPROPRIATIONS</b>	<b>\$33,179,999,410</b>	<b>\$34,669,786,612</b>	<b>\$35,343,698,163</b>	<b>\$37,821,296,500</b>

## TOTAL DEBT AUTHORIZED BY STATE IN GENERAL OBLIGATION AND REVENUE BONDS

The following table sets forth by purpose the aggregate general obligation debt and guaranteed revenue debt authorized by the General Assembly of the State for the fiscal years ended June 30, 1975 through June 30, 2007. The amounts of such general obligation debt and guaranteed revenue debt actually issued (including the Bonds) and the amounts authorized but unissued have been aggregated for presentation in the third and fourth columns of this table and labeled "State Obligations Issued" and "Unissued Authorized Indebtedness."

Agency	General Obligation Debt Authorized	Guaranteed Revenue Debt Authorized	State Obligations Issued	Unissued Authorized Indebtedness
Transportation	\$3,762,755,000	\$755,245,000	\$4,021,600,000	\$496,400,000
School Construction	3,922,685,000		3,674,100,000	248,585,000
University Facilities	3,180,855,000		3,083,953,000	96,902,000
World Congress Center	619,330,000		615,330,000	4,000,000
Human Resources Facilities	288,840,000		281,705,000	7,135,000
Port Facilities	595,715,000		577,315,000	18,400,000
Correctional Facilities	765,060,000		761,160,000	3,900,000
Public Safety Facilities	66,745,000		66,745,000	
Georgia Bureau of Investigation	77,925,000		77,925,000	
Georgia Department of Revenue	7,325,000		7,325,000	
Department of Labor	43,875,000		43,875,000	
Department of Natural Resources	519,840,000		507,560,000	12,280,000
Technical and Adult Education	901,119,000		814,492,000	86,627,000
Environmental Facilities Authority	403,000,000	97,470,000	479,470,000	21,000,000
Department of Administrative Services	57,605,000		57,605,000	
Department of Agriculture	32,530,000		32,530,000	
Georgia Building Authority	489,810,000		486,710,000	3,100,000
Stone Mountain Memorial Assn.	48,400,000		48,400,000	
Department of Veterans Services	9,720,000		8,970,000	750,000
Jekyll Island State Park Authority	28,190,000		28,190,000	
Office of the Secretary of State	55,050,000		55,050,000	
Department of Defense	16,540,000		14,825,000	1,715,000
Department of Community Affairs	8,200,000		8,200,000	
Department of Economic Development	149,265,000		141,265,000	8,000,000
Georgia Emergency Management Agency	200,000		200,000	
State Soil & Water Conservation	3,840,000		3,840,000	
Department of Juvenile Justice	221,040,000		221,040,000	
Georgia Golf Hall of Fame	6,000,000		6,000,000	
Georgia Forestry Commission	13,875,000		13,875,000	
Georgia Agricultural Exposition Authority	14,055,000		14,055,000	
Other	31,600,000		30,600,000	1,000,000
Subtotal	<b>\$16,340,989,000</b>	<b>\$852,715,000</b>	<b>\$16,183,910,000</b>	<b>\$1,009,794,000</b>
Net Increase resulting from the 1986B, 1992A, 1993E, GEFA Series 1997, GA 400 Tollway Series 1998, 1998E and 2004C refunding Bond Issues.	\$144,710,000	\$6,925,000	\$151,635,000	
<b>TOTAL</b>	<b>\$16,485,699,000</b>	<b>\$859,640,000</b>	<b>\$16,335,545,000</b>	<b>\$1,009,794,000</b>

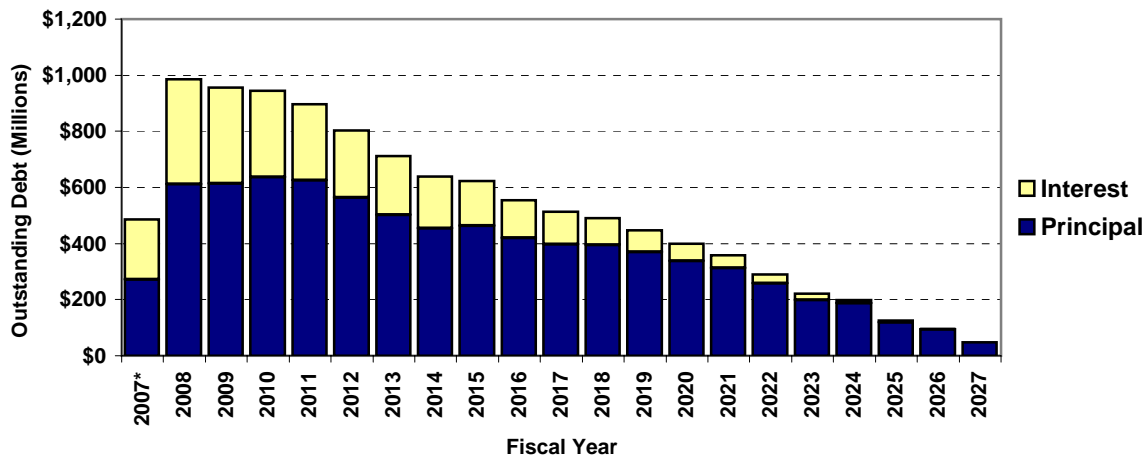
Source: Georgia State Financing and Investment Commission

## PRINCIPAL AND INTEREST OWED ON OUTSTANDING BONDS

The following table sets forth the aggregate fiscal year debt service of the State of Georgia on all outstanding general obligation and guaranteed revenue debt, excluding the Bonds, as of November 30, 2006.

Fiscal Year	General Obligation Debt Principal	Guaranteed Revenue Principal	Total Principal	Total Interest	Total Debt Service
2007*	\$257,470,000	\$13,845,000	\$271,315,000	\$213,583,171	\$484,898,171
2008	572,565,000	39,300,000	611,865,000	374,663,219	986,528,219
2009	573,160,000	41,145,000	614,305,000	341,364,490	955,669,490
2010	593,035,000	43,120,000	636,155,000	307,421,343	943,576,343
2011	580,635,000	43,535,000	624,170,000	272,351,080	896,521,080
2012	516,255,000	47,675,000	563,930,000	239,484,780	803,414,780
2013	469,540,000	32,390,000	501,930,000	209,787,605	711,717,605
2014	420,115,000	34,125,000	454,240,000	183,731,256	637,971,256
2015	426,930,000	35,945,000	462,875,000	160,074,303	622,949,303
2016	380,850,000	37,840,000	418,690,000	136,395,581	555,085,581
2017	357,120,000	39,830,000	396,950,000	116,011,723	512,961,723
2018	352,360,000	41,925,000	394,285,000	96,436,459	490,721,459
2019	325,075,000	44,045,000	369,120,000	77,847,396	446,967,396
2020	291,605,000	46,305,000	337,910,000	60,782,378	398,692,378
2021	263,660,000	48,675,000	312,335,000	46,169,076	358,504,076
2022	236,465,000	21,545,000	258,010,000	32,499,103	290,509,103
2023	176,305,000	22,650,000	198,955,000	21,553,621	220,508,621
2024	162,715,000	23,810,000	186,525,000	12,860,713	199,385,713
2025	119,130,000	0	119,130,000	6,427,238	125,557,238
2026	93,105,000	0	93,105,000	2,290,950	95,395,950
2027	46,965,000	0	46,965,000	353,325	47,318,325
<b>TOTAL</b>	<b>\$7,215,060,000</b>	<b>\$657,705,000</b>	<b>\$7,872,765,000</b>	<b>\$2,912,088,808</b>	<b>\$10,784,853,808</b>

Source: Georgia State Financing and Investment Commission



\* FY 2007 is partial year, as of November 30, 2006

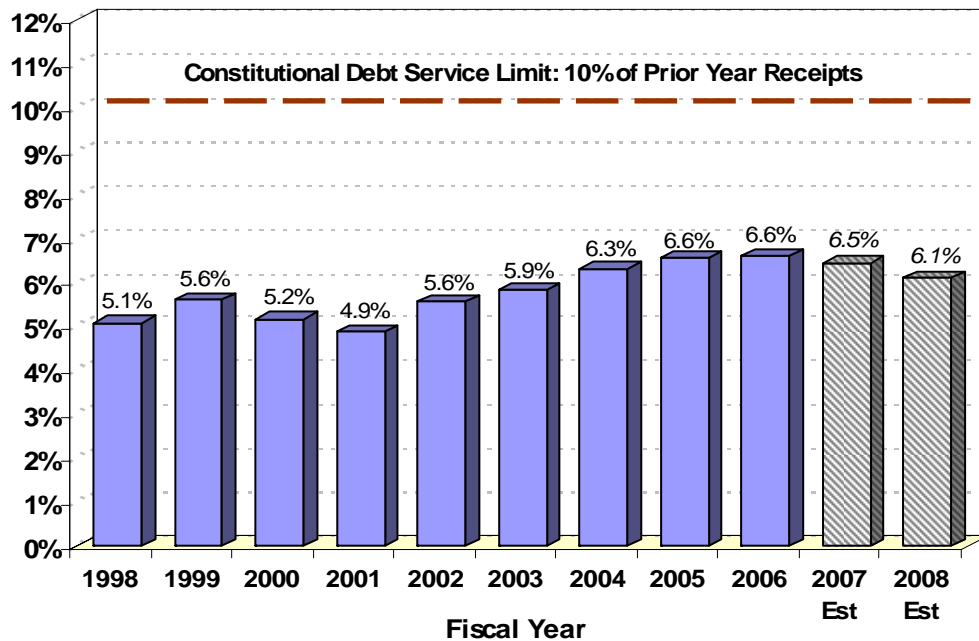
## STATE DEBT SERVICE AS PERCENTAGE OF PRIOR YEAR NET TREASURY RECEIPTS

The following sets forth the highest aggregate annual debt service, including recommended debt, as a percentage of the net treasury receipts for the **prior** fiscal year. Prior to FY 1984 the maximum percentage allowed by the Constitution was 15%.

Fiscal Year	Highest Annual Debt Service	Prior Year Net Treasury Receipts	Percentage
2008 (Est.)	\$1,173,214,321	\$19,194,730,473	6.1%
2007 (Est.)	1,183,981,964	18,343,188,273	6.5%
2006	1,109,553,454	16,788,538,429	6.6%
2005	1,020,462,428	15,529,610,501	6.6%
2004	931,047,735	14,737,541,220	6.3%
2003	885,771,950	15,126,479,334	5.9%
2002	877,399,865	15,768,578,047	5.6%
2001	730,856,404	14,959,980,702	4.9%
2000	700,994,815	13,539,916,503	5.2%
1999	702,079,328	12,478,602,944	5.6%
1998	606,591,877	11,905,829,999	5.1%

Source: Debt Service from Georgia State Financing and Investment Commission

### State Debt Service as Percentage of Prior Year Net Treasury Receipts

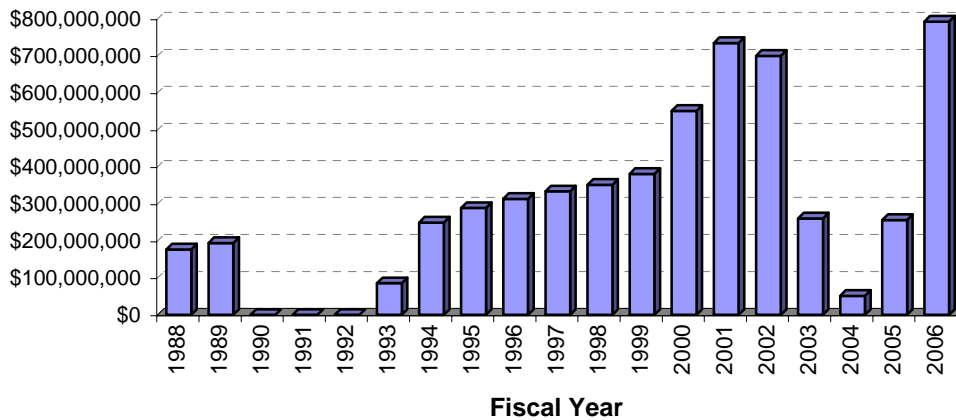


## REVENUE SHORTFALL RESERVE

The 1976 session of the General Assembly created the Revenue Shortfall Reserve in lieu of the Working Reserve. This reserve acts as a savings account or "rainy day" fund for the state should revenue collections decline unexpectedly or uncontrollably. Current law provides that the reserve cannot exceed 10% of the previous fiscal year's net revenue. For each fiscal year, the General Assembly may appropriate an amount up to 1% of the net revenue collections of the preceding fiscal year for funding increased K-12 needs. In addition, the Governor has the authority to release funds from the reserve in excess of 4% of the net revenue of the preceding fiscal year. The chart for FY 2006 includes agency surplus collected after June 30, 2006 and does not include any funds used for mid-year K-12 adjustment.

Fiscal Year	Revenue Shortfall Reserve	
1988	\$176,727,306	
1989	194,030,593	
1990	- 0 -	
1991	- 0 -	
1992	- 0 -	
1993	85,537,891	<i>Partially filled</i>
1994	249,484,896	<i>Partially filled</i>
1995	288,769,754	
1996	313,385,534	
1997	333,941,806	
1998	351,545,470	
1999	380,883,294	
2000	551,277,500	<i>Maximum increased from 3% to 4%</i>
2001	734,449,390	<i>Maximum increased from 4% to 5%</i>
2002	700,273,960	
2003	260,600,570	<i>Partially filled</i>
2004	51,577,479	<i>Partially filled</i>
2005	256,664,658	<i>Partially filled (Statute changed to two tier method as described above)</i>
2006	792,490,296	<i>Exceeds 4% of Net Revenue Collections</i>

**Revenue Shortfall Reserve Amounts**



**TOBACCO SETTLEMENT FUND EXPENDITURES**  
**GOVERNOR'S RECOMMENDED BUDGET - FY 2008**

Use of Tobacco Settlement Funds		FY 2007 Current Budget	Amended FY 2007 Governor's Recommendations	FY 2008 Governor's Recommendations
<b>RURAL ECONOMIC DEVELOPMENT</b>				
OneGeorgia Authority	DCA	\$47,123,333	\$47,123,333	\$47,123,333
<b>HEALTHCARE</b>				
<b>Direct Healthcare</b>				
Medicaid (including expansion for pregnant women and infants)	DCH	13,999,451	13,999,451	13,999,451
PeachCare for Kids Expansion for Children (funded in FY 2008 with State General Funds)	DCH	4,970,705	4,970,705	
Critical Access Hospital reimbursement	DCH	3,500,000	3,500,000	3,500,000
Rural Primary Care Access Initiative	DCH			1,500,000
Medicaid Inpatient Hospital Reimbursement	DCH	30,000,000	30,000,000	30,000,000
Community Care Services Program	DHR	4,190,586	4,190,586	4,190,586
Home and Community Based Services for the Elderly	DHR	3,808,586	3,808,586	2,000,000
Mental Retardation Waiver Programs	DHR	10,256,358	10,256,358	10,256,358
School Nurses (Funded in FY 2008 with State General Funds)	DOE	30,000,000	19,993,318	
Subtotal:		\$100,725,686	\$90,719,004	\$65,446,395
<b>Cancer Treatment and Prevention</b>				
Breast and Cervical Cancer Treatment	DCH	3,474,205	3,474,205	3,474,205
Smoking Prevention and Cessation	DHR	3,205,245	3,205,245	3,205,245
Cancer Screening	DHR	1,757,364	1,757,364	1,757,364
Cancer Treatment for Low-Income Uninsured	DHR	5,000,000	5,000,000	5,000,000
Cancer Registry	DHR	350,000	350,000	350,000
Eminent Cancer Scientists and Clinicians	Regents	6,342,377	6,342,377	8,050,000
Eminent Cancer Scholar Endowment	Regents	750,000	750,000	750,000
MCG: Cancer Center Mission Enhancement	Regents	5,000,000	5,000,000	5,000,000
Coalition Staff	Regents	1,365,177	1,365,177	1,454,466
Cancer Coalition Initiatives	Regents	2,275,000	2,275,000	6,583,333
Enforcement/Compliance for Underage Smoking	DOR	150,000	150,000	150,000
Subtotal:		\$29,669,368	\$29,669,368	\$35,774,613
<b>Total - Healthcare</b>		<b>\$130,395,054</b>	<b>\$120,388,372</b>	<b>\$101,221,008</b>
<b>TOTAL TOBACCO SETTLEMENT FUNDS</b>		<b>\$177,518,387</b>	<b>\$167,511,705</b>	<b>\$148,344,341</b>

<b>SUMMARY BY AGENCY</b>				
Department of Community Affairs (OneGeorgia Authority)		\$47,123,333	\$47,123,333	\$47,123,333
Department of Community Health		55,944,361	55,944,361	52,473,656
Department of Education		30,000,000	19,993,318	
Department of Human Resources		28,568,139	28,568,139	26,759,553
Board of Regents		15,732,554	15,732,554	21,837,799
Department of Revenue		150,000	150,000	150,000
<b>Total</b>		<b>\$177,518,387</b>	<b>\$167,511,705</b>	<b>\$148,344,341</b>



**LOTTERY FUND EXPENDITURES**  
**GOVERNOR'S RECOMMENDED BUDGET - AMENDED FY 2007 AND FY 2008**

Budget Classes / Fund Sources	FY 2007 Current Budget	Amended FY 2007 Governor's Recommendations	FY 2008 Governor's Recommendations
<b>Department of Early Care and Learning</b>			
Pre-Kindergarten - Grants	\$301,953,447	\$309,598,387	\$324,857,346
Subtotal	<u>\$301,953,447</u>	<u>\$309,598,387</u>	<u>\$324,857,346</u>
<b>Georgia Student Finance Commission</b>			
HOPE Scholarships - Public Schools	\$344,500,917	\$340,678,447	\$338,950,936
HOPE Scholarships - Private Colleges	45,651,732	45,651,732	45,651,732
HOPE Grant	122,784,173	118,961,703	105,430,255
Accel	6,000,000	6,000,000	6,000,000
HOPE GED	2,461,614	2,461,614	2,461,614
Georgia Military College Scholarship	770,477	770,477	770,477
Public Safety Memorial Grant	255,850	255,850	255,850
Teacher Scholarships	5,332,698	5,332,698	5,332,698
PROMISE Scholarships	5,855,278	5,855,278	5,855,278
Engineer Scholarships	760,000	760,000	760,000
HOPE Administration	5,228,320	5,228,320	5,228,320
Subtotal	<u>\$539,601,059</u>	<u>\$531,956,119</u>	<u>\$516,697,160</u>
<b>TOTAL LOTTERY FOR EDUCATION</b>	<b>\$841,554,506</b>	<b>\$841,554,506</b>	<b>\$841,554,506</b>

**LOTTERY RESERVES**

Georgia's lottery laws require the establishment of two reserves that are funded as a percentage of lottery collections to avoid disruption in programs should collections fall short of annual appropriations.

The Shortfall Reserve Subaccount was included in the original law and required that an amount be set aside each year equal to 10% of the prior year's total lottery proceeds deposited into the Lottery for Education Account. If net funds in the account are not sufficient to meet appropriations, funds shall be drawn from the reserve to make up the shortage.

Funds have been set aside for the Shortfall Reserve (10% reserve) each year and totaled \$80,208,300 on June 30, 2006.

The lottery law was amended during the 1994 legislative session to require that a second reserve account within the Lottery for Education Account be established called the Scholarship Shortfall Reserve Subaccount.

The scholarship reserve law requires a reserve equal to 50% of the amount of scholarship proceeds disbursed during the preceding year be maintained. The subaccount balance on June 30, 2006 totaled \$223,220,798.

The two lottery reserves as of June 30, 2006 total as follows:

Shortfall Reserve Subaccount	\$80,208,300
Scholarship Shortfall Reserve Subaccount	<u>223,220,798</u>
<b>TOTAL LOTTERY RESERVES</b>	<b>\$303,429,098</b>

# SALARY ADJUSTMENTS

## GOVERNOR'S RECOMMENDED BUDGET - FY 2008

Description	Amount
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Currently, Georgia is ranked 1<sup>st</sup> in the southeast for average teacher salaries. Governor Perdue continues to demonstrate his respect and appreciation for the hard work of teachers by providing a 3% pay raise for all teachers, which is in addition to the 3% salary increase that more than half of the teachers will earn due to progression on the teacher salary schedule. The Governor also understands that many teachers purchase classroom supplies out of their pockets, to ensure their students have the tools they need to learn. In recognition of this, the Governor is continuing to provide public school K-12 teachers in Georgia with a \$100 gift card to buy much needed classroom supplies. Also, the dedicated faculty and staff at the University System and Department of Technical and Adult Education will receive a 3% salary improvement. Average faculty salaries in Georgia continues to rank near the top of SREB states and are nearly 98 percent of the national average. This increase will ensure that faculty salaries remain competitive.

Recruitment and retention of talented State employees will always be one of the most important issues facing the public sector. Because we are faced with an increasingly competitive labor market it is important to ensure that our salaries and benefits remain commensurate with similar employers. The State commissioned a Compensation and Benefits Study which concluded that salary adjustments were needed in order for us to remain competitive. As a result of this study, the Governor is providing agencies 0.5% of total personal services to be used for market adjustments, performance incentives or equity adjustments. Additionally, certain job classifications that have been identified as more than 25% below market rate will be eligible for a supplemental salary adjustment.

The recommendations put forth by the Governor in this budget are focused on attracting, motivating, and retaining a high performing workforce. The Governor's vision of becoming the best managed state in the nation can only be achieved by employing the best employees.

**Pay Package**

<p>1 Provide for general salary increase of 3% for employees of the Executive and Legislative Branches effective January 1, 2008. The proposed salary adjustment for Executive Branch employees will be in conformance with the compensation and performance management plans promulgated by the State Personnel Board or as otherwise provided by law. Provide also for a cost-of-living adjustment as provided by O.C.G.A. code section 45-7-4(a) and (b). Additionally, provide 0.5% of total personal services to be used for market adjustments, performance incentives or equity adjustments according to plans approved by the Georgia Merit System and the Governor's Office of Planning and Budget.</p>	\$42,498,694
<p>2 Provide for supplemental salary adjustments for certain identified job classifications to ensure that all incumbents hired as of January 1, 2008 are paid no less than 75% of the market as identified in the Georgia Merit System Compensation and Benefits Study.</p>	7,544,270
<p>3. Provide a 3% increase to the state base salary on the teacher salary schedule for the State Board of Education effective September 1, 2007. This proposed 3% salary improvement is in addition to the salary increases awarded to certificated personnel through normal progression on the teacher salary schedule. Provide for a 3% increase for bus drivers and lunchroom workers effective July 1, 2007.</p>	186,559,040
<p>4. Provide a 3% funding level for merit-based increases for Regents faculty effective and Regents non-academic personnel effective January 1, 2008. Provide a 3% salary increase for public librarians effective January 1, 2008.</p>	23,709,863
<p>5. Provide a 3% salary increase for teachers and support personnel with the Department of Technical and Adult Education effective January 1, 2008.</p>	5,087,547
<b>Total</b>	<b>\$265,399,414</b>

**Notes:**

The 3% salary increase is reflected in the agency financial summary and budget summary. The 3% salary increase total for teachers includes state and local five mill share funds.

# SUMMARY OF IDENTIFIED JOB CLASSIFICATIONS

## GOVERNOR'S RECOMMENDED BUDGET - FY 2008

Departments/Agencies	Critical Job Classification Title
Banking and Finance, Department of	Financial Examiner Assistant Financial Examiner 1 Financial Examiner 2
Corrections, Department of	Food Service Supervisor Mental Health/Mental Retardation Counselor 2
Defense, Department of	Food Service Employee 1
Driver Services, Department of	Driver Examiner 1
Human Resources, Department of	Program Assistant Nurse Licensed Practical Inpatient Nursing Assist, Certified Nurse (Inpatient) Nursing Assist Lead, Certified Nurse Practitioner Nurse, Public Health Nurse Specialist, Public Health Nurse Licensed Practical, Public Health Nursing Supervisor, Public Health
Investigation, Georgia Bureau of	Crime Lab Scientist 2
Juvenile Justice, Department of	Food Service Employee 1 Administrative Operations Coordinator 2 Juvenile Detention Center Director 1 Nurse Practitioner
Natural Resources, Department of	Environmental Engineer 3 Environmental Engineer 2 Environmental Engineer 1
Public Safety, Department of	Motor Carrier Compliance Division Corporal Safety Officer 2 Communications Equip Officer 2 Police Corporal
Revenue, Department of	Revenue Agent 1
Transportation, Department of	Equipment Operator 3 Equipment Operator 2 Maintenance Equipment Operator Equipment Operator 1 Engineering Technician Engineer 2, Design Engineer 1, Design
Workers' Compensation, State Board of	Secretary, Legal

Note:

Job classifications were identified by the Department of Personnel Administration through the Georgia Merit System Compensation and Benefits Study.

**SUMMARY OF AUTHORIZED POSITIONS**  
**GOVERNOR'S RECOMMENDED BUDGET - FISCAL YEAR 2008**

Departments/Agencies	FY 2006 Actual	FY 2007 Budgeted	FY 2008 Recommendations
Accounting Office, State	93	93	121
Administrative Services, Department of	990	992	976
Agriculture, Department of	840	840	840
Banking and Finance, Department of	149	149	149
Community Affairs, Department of	501	513	516
Community Health, Department of	510	507	529
Corrections, Department of	15,930	15,542	15,749
Defense, Department of	473	473	519
Driver Services, Department of	764	799	849
Early Care and Learning, Department of	197	197	197
Economic Development, Department of	221	224	231
Education, State Board of	830	900	909
Employees' Retirement System	110	105	97
Forestry Commission, State	676	687	687
Governor, Office of the	337	349	389
Human Resources, Department of	19,309	19,404	19,404
Insurance, Office of Commissioner of	310	310	310
Investigation, Georgia Bureau of	829	837	858
Juvenile Justice, Department of	4,267	4,375	4,675
Labor, Department of	3,887	3,890	3,894
Law, Department of	192	192	221
Merit System of Personnel Administration	138	133	133
Natural Resources, Department of	2,712	1,854	1,859
Pardon and Paroles, State Board of	821	821	827
Properties Commission, State	295	295	295
Public Safety, Department of	1,995	1,996	1,998
Public Service Commission	98	98	100
Regents, Board of	34,098	37,972	38,378
Revenue, Department of	1,366	1,365	1,377
Secretary of State, Office of	371	462	462
Soil and Water Conservation Commission	52	61	61
Student Finance Commission, Georgia	60	60	65
Teachers' Retirement System	186	187	187
Technical and Adult Education, Department of	5,500	5,500	5,500
Transportation, Department of	6,084	6,084	6,084
Veterans Service, Department of	129	134	134
Workers' compensation, State Board of	166	166	166
<b>TOTAL</b>	<b>105,486</b>	<b>108,566</b>	<b>109,746</b>

# COMMISSION FOR A NEW GEORGIA: SAVINGS OVERVIEW

FY 2008

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## Background

In 2003, Governor Sonny Perdue created the Commission for a New Georgia as an independent, privately-funded business-sector advisory council, working in partnership with state agencies to streamline government operations. The public-private initiative is aligned with Governor Perdue's goal to make Georgia the best-managed state in America.

The Commission brings an outside perspective and enterprise thinking to the workings of state government and recommends business-tested tools and best practices to increase efficiency and effectiveness. Commission objectives are directed at best value for the tax dollar, operational cost savings that will free up funds for higher priorities, increased accountability and transparency in managing state assets, streamlined management capabilities through enterprise-wide systems, and customer-centered services.

## Initiative

Since 2003, the Commission has launched 17 short-term task forces of private-sector experts and pro bono consultants to analyze administrative processes and modernize business systems and strategies. Particular interests have included asset management (fleet, space, and property), procurement spending and sourcing, IT architecture and tech support, public finance options, and accounts receivable. The Governor's Office of Implementation was established in 2004 to lead inter-agency efforts to put the initiatives into action.

## Results

Of more than 70 Commission recommendations to date, 65 have been acted upon by the Governor's Office through Executive Orders and administrative directives. Cross-functional teams of agency administrators and staff have worked with the Office of Implementation to engineer operational innovations within departments and across the state.

As of December 2006, Commission initiatives implemented in government have generated \$13 million in estimated savings. (This does not include cost avoidance and proceeds from property sales used to renovate state office buildings.) Estimated savings are verified by an Internal Validation Committee established to substantiate dollar figures, methodologies and results. Members of the committee include the Governor's Chief Financial Officer, the State Accounting Officer, the Director of the Office of Planning and Budget, the Director of Implementation, and a private sector representative.

The largest single source of savings is the Procurement Transformation Initiative, which is replacing piecemeal purchasing of

billions of dollars in goods and services with a system of strategic sourcing that leverages the government's buying power to drive down pricing. An estimated \$135 million in targeted savings is expected over the next four years. The main focus of the work is establishing new purchasing agreements in selected spending categories, phased in three waves. The initial wave of contracts, awarded in FY 2007 in five major categories, will yield approximately \$15 million in first-year savings.

Governor Perdue appointed Georgia's first State Property Officer and ordered the first statewide inventory of government-owned and -leased properties: more than 19,000 buildings and 1,000 leases. Surplus properties have been identified for sale, and leases have been consolidated and renegotiated. The first-year savings on renegotiated leases totals \$1.04 million.

## Available Savings

Total savings resulting from Commission initiatives were distributed across agencies, and adjustments were made to break out the amount that represented state general funds only. Of the total \$21.9 million savings, \$6.7 million was identified in the Amended FY 2007 budget to redirect to other high priorities within agencies' budgets and \$368,000 was eliminated entirely.

As part of the budget process, each agency had the opportunity to propose plans for redirecting the savings to other priorities within their budget. As a result, agencies were allowed to retain savings within programs to fund projects that they identified as high priority. Some of these projects include: telecommunications and on-going technology needs; computer charges and software purchases; replacement of outdated computers, and increased real estate rentals.

A portion of the savings was redirected to new initiatives and innovative projects. Examples include the Methamphetamine-force project in the Georgia Bureau of Investigation, wireless broadband internet access for the Department of Juvenile Justice caseworkers, and the Clemency Online Navigation System for Pardons and Paroles.

Details of the savings and redirections are shown by agency on the following chart. Agencies that were authorized to redirect all or a portion of their savings within programs are denoted by an asterisk. These savings are not reflected in the department budget summary pages. It should be noted that agencies that do not receive state general funds redirected their savings internally. Savings attributed to the legislative and judicial branches are available but are not redirected in these recommendations.

**COMMISSION FOR A NEW GEORGIA  
FY 2008 SAVINGS**

Agency	Federal and Other Funds	State General Funds	Total Savings	State Funds Eliminated	State Funds Redirected	Reason for Redirection
State Accounting Office	\$3,341	\$1,174	\$4,515		\$1,174	* Equipment purchases
Administrative Services, Department of	33,503	94,254	127,757		94,254	* Asset management expenses
Office of State Administrative Hearings	1,444	9,094	10,538		9,094	* Annual maintenance of case tracking software
Office of Treasury and Fiscal Services	3,375	310	3,685		311	* Regular operating expenses
Agriculture, Department of		59,452	59,452		59,452	Computer automation for food safety and weights and measures project
Banking and Finance, Department of		66,172	66,172	(\$31,628)	34,544	* Replace high-mileage vehicles
Community Affairs, Department of	70,397	19,315	89,712		19,315	Train staff members as examiners in the Georgia Oglethorpe Award Process
Community Health	345,470	37,977	383,447		37,977	Health Care Access Advisory Board expenses
Corrections, Department of		1,122,354	1,122,354		1,122,354	* Utility expenses throughout prison system and other expenses
Defense, Department of	8,465	5,361	13,826		5,361	* Replace outdated computers
Driver Services, Department of		327,974	327,974		327,974	* Customer service centers' telecommunications and operating expenses.
Early Care and Learning, Department of	66,938	30,673	97,611		30,673	* Ongoing technology needs
Economic Development, Department of		122,768	122,768		122,768	* Real estate rentals; expand WIFI access at visitor centers; ongoing procurement needs
Education, State Board of	289,039	843,555	1,132,594		843,555	* Offset internal IT support
Forestry Commission, State		54,175	54,175		54,175	* Equipment maintenance needs for a moderate fire season
Governor, Office of the		29,307	29,307		29,307	* Governor's Intern Program
Georgia Emergency Management Agency	14,822	6,975	21,797		6,975	* Replace outdated computers
Office of Student Achievement		684	684		684	* Contractual services
Professional Standards Commission		1,186	1,186		1,186	* Personal services shortfall
Office of Homeland Security		46	46		46	* Travel expenses
Office of Planning and Budget		119,818	119,818		119,818	* Personal services for technical support
Commission on Equal Opportunity	810	1,379	2,189		1,379	* Publications and printing
Office of Consumer Affairs		5,974	5,974		5,974	Software costs
Office of the State Inspector General		456	456		456	* Publications and printing
Office of the Child Advocate		684	684		684	* Electronic document software
Human Resources, Department	1,014,200	2,059,334	3,073,534		2,059,334	* Telecommunications, real estate rentals, and regular operating expenses
Insurance, Department of		29,765	29,765		29,765	* Travel and motor vehicle expenses
Investigation, Georgia Bureau of	33,167	123,040	156,207		123,040	Enhancement of Meth-force project

**COMMISSION FOR A NEW GEORGIA  
FY 2008 SAVINGS**

Agency	Federal and Other Funds	State General Funds	Total Savings	State Funds Eliminated	State Funds Redirected	Reason for Redirection
Criminal Justice Coordinating Council	1,094	46	1,140		46	* Real estate rental charges
Juvenile Justice, Department of		533,725	533,725		533,725	* Additional wireless broadband internet access for caseworkers; accelerate IT refresh cycle
Children and Youth Coordinating Council		684	684		684	CYCC educational products duplication
Labor, Department of	708,238	24,149	732,387	(24,149)		
Law, Department of		35,934	35,934		35,934	* Operational expenses for capital felony court cases
Natural Resources, Department of	233,013	105,609	338,622	(2,774)	102,835	* Telecommunications, computer and regular operating costs
Pardons and Paroles State Board of		202,940	202,940		202,940	* Clemency online navigation system operating expenses; Real estate rentals
Public Safety, Department of	30,889	212,146	243,035		212,146	* Replace high-mileage vehicles
Office of Highway Safety	1,943	889	2,832		889	* Real estate rental charges
Peace Officers Standards and Training Council		986	986		986	* Computer charges for Microsoft Office applications
Public Safety Training Center		3,384	3,384		3,384	* Classroom and facility improvements at the Northwest Georgia Regional Police Academy
Public Service Commission		29,630	29,630		29,630	* Fill an inspector position in the facilities protection program
Regents, Board of	4,231,300	2,890,774	7,122,074		2,890,774	* Health Insurance Plan shortfall
Georgia Military College		10,266	10,266		10,266	* Ongoing institutional needs
Georgia Public Tel. Commission	5,533	6,495	12,028		6,495	* Expand television and radio broadcasts on Georgia economic development
Revenue, Department of		704,786	704,786	(230,191)	474,595	* Increased GTA utilization costs; additional compliance auditors
Secretary of State, Office of		96,963	96,963	(35,982)	60,981	Computer upgrade and enhancements
State Ethics Commission		1,003	1,003	(1,003)		Reduce telecommunications
Georgia Real Estate Commission		2,098	2,098		2,098	Contractual services
Georgia Drugs and Narcotics Agency		3,704	3,704		3,704	* Telecommunications costs
Soil and Water Conservation Commission, State	2,259	2,257	4,516		2,257	* Replace outdated computers in district offices
Technical and Adult Education, Department of	733,857	247,216	981,073		247,216	* Software licenses and voice over internet implementation
Transportation, Department	1,438,692	2,417	1,441,109		2,417	* Telecommunications expenses
Veterans Service, Department of		17,814	17,814		17,814	* Real estate and telecommunications expenses
Workers' Compensation, State Board of		40,339	40,339		40,339	* Travel expenses
<b>TOTAL</b>	<b>\$9,271,789</b>	<b>\$10,349,510</b>	<b>\$19,621,299</b>	<b>(\$325,727)</b>	<b>\$10,023,783</b>	

\* Indicates that agency redirected a portion or all of their savings within programs and the dollar amount is not reflected in budget summaries.

**GEORGIA SENATE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>	<b>Changes</b>	<b>FY 2008</b>
	<u>Current Budget</u>		<u>Recommended</u>
State General Funds	\$9,779,214	\$298,270	\$10,077,484
<b>TOTAL STATE FUNDS</b>	<u>\$9,779,214</u>	<u>\$298,270</u>	<u>\$10,077,484</u>
<b>TOTAL FUNDS</b>	<u>\$9,779,214</u>	<u>\$298,270</u>	<u>\$10,077,484</u>

**BUDGET REQUESTS BY PROGRAM:**

**LIEUTENANT GOVERNOR**

**Recommended Change:**

1. Reflect the budget request of the Georgia Senate.	\$94,203
Total Change	<u>\$94,203</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$838,701	\$932,904
Total Funds	<u>\$838,701</u>	<u>\$932,904</u>

**SECRETARY OF THE SENATE'S OFFICE**

**Recommended Change:**

1. Reflect the budget request of the Georgia Senate.	\$75,457
Total Change	<u>\$75,457</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,198,966	\$1,274,423
Total Funds	<u>\$1,198,966</u>	<u>\$1,274,423</u>

**SENATE**

**Recommended Change:**

1. Reflect the budget request of the Georgia Senate.	\$123,870
Total Change	<u>\$123,870</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,738,774	\$6,862,644
Total Funds	<u>\$6,738,774</u>	<u>\$6,862,644</u>



**GEORGIA SENATE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

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**SENATE BUDGET AND EVALUATION OFFICE**

**Purpose:** Provide budget development and evaluation expertise to the State Senate.

**Recommended Change:**

1.	Reflect the budget request of the Georgia Senate.	\$4,740
	Total Change	\$4,740

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,002,773	\$1,007,513
Total Funds	\$1,002,773	\$1,007,513

# GEORGIA SENATE

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services			\$7,831,957	\$8,004,936	\$8,004,936
Regular Operating Expenses			756,113	826,613	826,613
Equipment			170,000	155,000	155,000
Telecommunications			204,534	204,534	204,534
Contractual Services			816,610	886,401	886,401
<b>TOTAL FUNDS</b>			<b>\$9,779,214</b>	<b>\$10,077,484</b>	<b>\$10,077,484</b>
<b>TOTAL STATE FUNDS</b>			<b>\$9,779,214</b>	<b>\$10,077,484</b>	<b>\$10,077,484</b>

The budget requests for the General Assembly Joint Offices, Georgia House of Representatives and Georgia Senate are made available individually. Expenditure data from FY2005 and FY 2006 is not available for the General Assembly Joint Offices, the Georgia House of Representatives or the Georgia Senate.

DESCRIPTION: The Constitution provides that the legislative power of the state shall be vested in the General Assembly, which consists of the Senate and the House of Representatives. The General Assembly convenes in regular session annually on the second Monday in January. With two exceptions, all bills may originate in either the Senate or the House of Representatives, but all bills must be passed by both branches and signed by the Governor before becoming law. The exceptions are bills raising revenue and bills that appropriate money, which can originate only in the House. In the event of the Governor's veto of any bill during a session, the bill can be overridden by two-thirds majority vote in both houses.

**GEORGIA HOUSE OF REPRESENTATIVES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>	<b>Changes</b>	<b>FY 2008</b>
	<u><b>Current Budget</b></u>		<u><b>Recommended</b></u>
State General Funds	\$17,491,660	\$427,752	\$17,919,412
<b>TOTAL STATE FUNDS</b>	<u>\$17,491,660</u>	<u>\$427,752</u>	<u>\$17,919,412</u>
<b>TOTAL FUNDS</b>	<u>\$17,491,660</u>	<u>\$427,752</u>	<u>\$17,919,412</u>

**GEORGIA HOUSE OF REPRESENTATIVES**

**Recommended Change:**

1. Reflect the budget request of the Georgia House of Representatives.	\$427,752
Total Change	<u>\$427,752</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u><b>Current Budget</b></u>	<u><b>Recommended</b></u>
State General Funds	\$17,491,660	\$17,919,412
Total Funds	<u>\$17,491,660</u>	<u>\$17,919,412</u>

**GEORGIA HOUSE OF REPRESENTATIVES**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services			\$12,721,675	\$13,077,072	\$13,077,072
Regular Operating Expenses			2,008,710	1,888,710	1,888,710
Equipment			84,000	94,000	94,000
Telecommunications			280,198	280,198	280,198
Contractual Services			2,397,077	2,579,432	2,579,432
<b>TOTAL FUNDS</b>			<u>\$17,491,660</u>	<u>\$17,919,412</u>	<u>\$17,919,412</u>
<b>TOTAL STATE FUNDS</b>			<b>\$17,491,660</b>	<b>\$17,919,412</b>	<b>\$17,919,412</b>

The budget requests for the General Assembly Joint Offices, Georgia House of Representatives and Georgia Senate are made available individually.

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**GENERAL ASSEMBLY JOINT OFFICES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$9,078,281	\$424,110	\$9,502,391
<b>TOTAL STATE FUNDS</b>	<u>\$9,078,281</u>	<u>\$424,110</u>	<u>\$9,502,391</u>
<b>TOTAL FUNDS</b>	<u>\$9,078,281</u>	<u>\$424,110</u>	<u>\$9,502,391</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ANCILLARY ACTIVITIES**

**Purpose:** Provide services for the legislative branch of government.

**Recommended Change:**

1. Reflect the budget request for the Georgia General Assembly.		\$357,619
Total Change		<u>\$357,619</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,833,123	\$4,190,742
Total Funds	<u>\$3,833,123</u>	<u>\$4,190,742</u>

**LEGISLATIVE FISCAL OFFICE**

**Purpose:** Act as the bookkeeper-comptroller for the legislative branch of government and maintain an account of legislative expenditures and commitments.

**Recommended Change:**

1. Reflect the budget request for the Georgia General Assembly.		\$59,056
Total Change		<u>\$59,056</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,364,548	\$2,423,604
Total Funds	<u>\$2,364,548</u>	<u>\$2,423,604</u>

**OFFICE OF LEGISLATIVE COUNSEL**

**Purpose:** Provide bill-drafting services, advice and counsel for members of the General Assembly.

**Recommended Change:**

1. Reflect the budget request for the Georgia General Assembly.		\$7,435
Total Change		<u>\$7,435</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,880,610	\$2,888,045
Total Funds	<u>\$2,880,610</u>	<u>\$2,888,045</u>

**GENERAL ASSEMBLY JOINT OFFICES**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services			\$5,001,878	\$4,924,994	\$4,924,994
Regular Operating Expenses			2,287,758	2,232,035	2,232,035
Equipment			800,000	400,000	400,000
Real Estate Rentals			12,000	12,000	12,000
Telecommunications			136,645	141,645	141,645
Contractual Services			840,000	1,791,717	1,791,717
<b>TOTAL FUNDS</b>			<b>\$9,078,281</b>	<b>\$9,502,391</b>	<b>\$9,502,391</b>
<b>TOTAL STATE FUNDS</b>			<b>\$9,078,281</b>	<b>\$9,502,391</b>	<b>\$9,502,391</b>

The budget requests for the General Assembly Joint Offices, Georgia House of Representatives and Georgia Senate are made available individually. Expenditure data from FY2005 and FY 2006 is not available for the General Assembly Joint Offices, Georgia House of Representatives or the Georgia Senate.

DESCRIPTION: The Constitution provides that the legislative power of the state shall be vested in the General Assembly, which consists of the Senate and the House of Representatives. The General Assembly convenes in regular session annually on the second Monday in January. With two exceptions, all bills may originate in either the Senate or the House of Representatives, but all bills must be passed by both branches and signed by the Governor before becoming law. The exceptions are bills raising revenue and bills that appropriate money, which can originate only in the House. In the event of the Governor's veto of any bill during a session, the bill can be overridden by two-thirds majority vote in both houses.

**DEPARTMENT OF AUDITS AND ACCOUNTS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007	Changes	FY 2008
	<u>Current Budget</u>		<u>Recommended</u>
State General Funds	\$31,927,549	\$1,583,289	\$33,510,838
<b>TOTAL STATE FUNDS</b>	<u>\$31,927,549</u>	<u>\$1,583,289</u>	<u>\$33,510,838</u>
<b>TOTAL FUNDS</b>	<u>\$31,927,549</u>	<u>\$1,583,289</u>	<u>\$33,510,838</u>

**BUDGET REQUESTS BY PROGRAM:**

**ADMINISTRATION**

**Agency Request:**

1. Increase funds to reflect adjustments in the employer share of State Health Benefit Plan premiums, Georgia Building Authority real estate rental rate and adjustments for other operational needs.	\$64,867
2. Provide for a salary increase in FY 2008 of 3% effective January 1, 2008.	20,251
Total Change	<u>\$85,118</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,602,714	\$1,687,832
Total Funds	<u>\$1,602,714</u>	<u>\$1,687,832</u>

**AUDITS AND ASSURANCE SERVICES**

**Purpose:** Provide financial, performance, and information system audits.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of external peer reviews and internal quality assurance reviews that determines the department performs its engagements accurately and in compliance with applicable statutes and professional standards	100%	100%	100%	100%
2. Number of subprograms that completed 90% of mandated or requested projects by specified guidelines	6 of 8	7 of 8	8 of 8	8 of 8
3. Percentage of recommended performance audits that were implemented (fully or partial) as determined by follow-up reviews	84%	86%	85%	85%

**Agency Request:**

1. Increase funds to reflect adjustments in the employer share of State Health Benefit Plan premiums, Georgia Building Authority real estate rental rate and adjustments for other operational needs.	\$665,733
2. Provide for a salary increase in FY 2008 of 3% effective January 1, 2008.	511,683
3. Provide funds to fill 5 state auditor positions.	283,023
Total Change	<u>\$1,460,439</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$28,053,474	\$29,513,913
Total Funds	<u>\$28,053,474</u>	<u>\$29,513,913</u>

**DEPARTMENT OF AUDITS AND ACCOUNTS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**LEGISLATIVE SERVICES**

**Purpose:** Provide information on retirement system services, promulgate statewide policies and procedures and provide fiscal note services.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of e-retirement certifications that will be issued within 5 working days of the initial request	87%	95%	95%	95%
2. Percentage of requested non-tax fiscal notes completed during the legislative session	98%	100%	100%	100%
3. Percentage of actuarial investigations issued on or before the statutorily mandated November 1st deadline	96%	96%	95%	95%

**Agency Request:**

1. Increase funds to reflect adjustments in the employer share of State Health Benefit Plan premiums, Georgia Building Authority real estate rental rate and adjustments for other operational needs.	\$1,893
2. Provide for a salary increase in FY 2008 of 3% effective January 1, 2008.	2,390
Total Change	\$4,283

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$113,096	\$117,379
Total Funds	\$113,096	\$117,379

**STATEWIDE EQUALIZED ADJUSTED PROPERTY TAX DIGEST**

**Purpose:** Establish an equalized adjusted property tax digest for each county and for the State as a whole for use in allocating State funds for public school systems.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of statutorily mandated sales ratio studies and reports available to the Office of Planning and Budget, Department of Education, and Department of Revenue issued within required deadlines	100%	100%	100%	100%

**Agency Request:**

1. Increase funds to reflect adjustments in the employer share of State Health Benefit Plan premiums, Georgia Building Authority real estate rental rate and adjustments for other operational needs.	\$5,521
2. Provide for a salary increase in FY 2008 of 3% effective January 1, 2008.	27,928
Total Change	\$33,449

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,158,265	\$2,191,714
Total Funds	\$2,158,265	\$2,191,714



**DEPARTMENT OF AUDITS AND ACCOUNTS**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$24,206,416	\$24,984,744	\$27,035,267	\$28,965,101	\$28,965,101
Regular Operating Expenses	849,490	836,698	1,179,376	1,179,376	1,179,376
Travel	400,000	365,203			
Equipment	20,000	54,458	152,000	262,000	262,000
Computer Charges	1,113,500	1,542,189	1,554,969	970,800	970,800
Real Estate Rentals	1,106,000	1,216,926	1,218,982	1,381,106	1,381,106
Telecommunications	322,060	246,528	310,155	310,155	310,155
Per Diem and Fees	176,000	144,984			
Contractual Services			476,800	442,300	442,300
<b>TOTAL FUNDS</b>	<b>\$28,193,466</b>	<b>\$29,391,730</b>	<b>\$31,927,549</b>	<b>\$33,510,838</b>	<b>\$33,510,838</b>
 State General Funds	 \$28,193,466	 \$29,391,730	 \$31,927,549	 \$33,510,838	 \$33,510,838
 <b>TOTAL STATE FUNDS</b>	 <b>\$28,193,466</b>	 <b>\$29,391,730</b>	 <b>\$31,927,549</b>	 <b>\$33,510,838</b>	 <b>\$33,510,838</b>
 Positions	 362	 350	 353	 358	 358
Motor Vehicles	95	95	95	95	95

The budget request for the Department of Audits and Accounts is included in the Governor's recommendation as submitted for FY 2008.

EXPLANATION OF REQUEST: The Department of Audits and Accounts request includes a 3% pay raise effective January 1, 2008.

The Department of Audits and Accounts performs the following functions: (1) annual audits and reviews of state agencies, authorities, retirement systems, and state colleges and universities; (2) annual financial audits of local boards of education, regional and local libraries; (3) develop and maintain a uniform chart of accounts; (4) performance audits on the efficiency and effectiveness of state programs and activities; (5) program evaluations to assist the General Assembly in establishing an ongoing review and evaluation of all programs and functions of state government; (6) financial and program audits on Medicaid providers; legislation; and (9) prepare an equalized property tax digest for public school funding.

**JUDICIAL BRANCH**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Request</u>
State General Funds	\$173,254,245	\$30,795,300	\$204,049,545
<b>TOTAL STATE FUNDS</b>	<b>\$173,254,245</b>	<b>\$30,795,300</b>	<b>\$204,049,545</b>
Other Funds	3,829,878	6,110,201	9,940,079
<b>TOTAL FUNDS</b>	<b>\$177,084,123</b>	<b>\$36,905,501</b>	<b>\$213,989,624</b>

**BUDGET REQUESTS BY AGENCY:**

**COURT OF APPEALS**

**Agency Request:**

1. Annualize funding for the AFY 2007 2.89% pay raise for Judges and 4% pay raise for staff.	\$377,721
2. Annualize the AFY 2007 increase in State Health Benefit Plan, Georgia Building Authority rent, and the reinstatement of funding for 2 positions.	375,968
3. Provide funds for 3% pay raise for judges and staff - effective January 1, 2008.	159,571
4. Provide funds for a administrative assistant and a staff attorney position.	162,657
5. Provide funds for real estate rental for storage space at an off-site location for disaster recovery (\$30,000) and renovation of the Health Building (\$21,487).	51,487
Total Change	\$1,127,404

Agency Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Request</u>
State General Funds	\$12,751,212	\$13,878,616
Other Funds	90,000	90,000
Total Funds	\$12,841,212	\$13,968,616

**JUDICIAL COUNCIL**

**Agency Request:**

1. Annualize funding for the 4% pay raise for staff effective January 1, 2007.	\$233,349
2. Annualize the increase in funds to reflect an adjustment in the employer share of State Health Benefit Plan premiums from 14.20% to 16.713%.	99,033
3. Annualize the increase in funds to reflect an adjustment in Workers' Compensation premiums.	3,332
4. Annualize the increase in funds for an adjustment to the Georgia Building Authority (GBA) real estate rental rate for office space.	65,882
5. Annualize funds for Westlaw for Council of Magistrate Court Judges (\$20,000) and Council of Probate Court Judges (\$20,000).	40,000
6. Annualize funds for new guardianship video for Probate Court.	65,000
7. Annualize funds to the Georgia Courts Automation Commission for software certification.	74,330
8. Annualize funds to the County and Municipal Probation Advisory Council for increased workload due to the passage of SB 44.	222,219
9. Annualize additional state funds to match federal funds for the Child Placement Project.	173,857
10. Provide for a 4% salary increase for staff effective January 1, 2008.	127,421
11. Provide funds for a program coordinator position (\$48,204) and travel for judges (\$19,500).	67,704
12. Provide funds for a position to administer the GCCA (Georgia Council of Court Administrator) certificate program.	127,427
13. Provide funds for increase in UGA contract for additional training.	199,000
14. Provide funds for a paralegal/investigator position (\$67,387) and an attorney, investigator (\$279,340).	346,727
15. Provide funds for a 4.5% increase in legal services for Victims of Domestic Violence.	94,279
16. Provide funds to the Council of State Court Judges for Mock Trial competition.	30,000
17. Provide funds to establish standards for information exchange for Georgia's five classes of trial courts.	343,821
18. Provide funds to the Georgia Courts Automation Commission for Executive Director's salary.	27,867

**JUDICIAL BRANCH**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

19.	Provide funds to the Child Support Guidelines Commission to increase federal match (\$5,454) and or a staff attorney for the Child Support Guidelines Commission (\$96,310).	101,764
20.	Provide funds to the Judicial Council Standing Committee in Drug Courts for Felony and Juvenile Drug Courts (\$1,500,000) and for DUI/Drug Courts (\$600,000).	2,100,000
21.	Fund travel for the Administrative Office of the Courts (AOC) (\$19,000) and 3 additional Software Specialists positions (\$245,234).	264,234
22.	Provide funds for the continuation of the Citation Automation Project.	161,566
23.	Provide funds for a database administrator (\$86,455) and for 3 research positions (\$83,608).	170,063
	<b>Total Change</b>	<b>\$5,138,875</b>

<b>Agency Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Request</u>
State General Funds	\$13,464,512	\$18,603,387
<b>Total Funds</b>	<b>\$13,464,512</b>	<b>\$18,603,387</b>

**JUVENILE COURTS**

<b>Agency Request:</b>		
1.	Annualize funds for the 4% pay raise for staff effective January 1, 2007.	\$45,737
2.	Annualize the increase in funds to reflect an adjustment in the employer share of State Health Benefit Plan premiums from 14.20% to 16.713%.	31,428
3.	Annualize funds for increase in mileage reimbursement rate from .28 to .445 per mile.	25,000
4.	Annualize funds for Juvenile Judge for Coweta County effective January 1, 2007.	10,625
5.	Provide funds for a 2% pay raise for staff effective January 1, 2007 for Judges per HB 334 - OCGA 15-11-18(d)(2)(E).	32,730
6.	Provide funds for a 4% pay raise for staff effective January 1, 2008.	23,782
	<b>Total Change</b>	<b>\$169,302</b>

<b>Agency Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Request</u>
State General Funds	\$6,449,545	\$6,618,847
<b>Total Funds</b>	<b>\$6,449,545</b>	<b>\$6,618,847</b>

**PROSECUTING ATTORNEY'S COUNCIL**

<b>Agency Request:</b>		
1.	Annualize funding for the 2.89% pay raise for District Attorneys and the 4% pay raise to staff effective January 1, 2007.	\$1,776,642
2.	Annualize funding for a 4% pay raise for Prosecuting Attorneys Council (PAC) effective January 1, 2007.	149,493
3.	Annualize funding for a \$7,000 pay raise for District Attorneys per HB268.	462,271
4.	Annualize the increase in funds to reflect an adjustment in the employer share of State Health Benefit Plan premiums from 14.20% to 16.713%.	898,145
5.	Annualize the increase in funds to reflect an adjustment in Workers' Compensation premiums.	30,281
6.	Annualize funding as a result of FY 2006 veto.	1,422,425
7.	Provide funds for a 4% pay raise for District Attorneys and their staff effective January 1, 2008.	906,296
8.	Provide funds for a 4% pay raise for Prosecuting Attorneys Council (PAC) effective January 1, 2008.	77,736
9.	Redirect \$350,000 from one-time expense in HB 1027 - judicial circuit integrated communication project to add 10 victim advocate positions..	Yes
	<b>Total change</b>	<b>\$5,723,289</b>

**JUDICIAL BRANCH**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Agency Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Request</u>
State General Funds	\$51,327,072	\$57,050,361
Other Funds	1,767,046	1,767,046
Total Funds	<u>\$53,094,118</u>	<u>\$58,817,407</u>

**PUBLIC DEFENDERS STANDARDS COUNCIL**

<b>Agency Request:</b>		
1. Provide funds for 50 Juvenile assistant public defenders.		\$2,713,907
2. Provide funds for 9 public defenders, due to new judgeships to be absorbed over two fiscal years.		488,502
3. Annualize funds for personal services.		8,764,300
4. Provide funds for opt-out circuits.		1,984,000
5. Provide additional funds for the conflict case office.		2,440,841
6. Transfer funds from Capital Defenders Office to Conflict Case Office.		(1,992,375)
7. Replace state funds with IOLTA (Interest on Lawyers Trust Account) funds .		(3,291,930)
8. Replace state funds with agency funds .		(1,517,082)
Total change		<u>\$9,590,163</u>

<b>Agency Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Request</u>
State General Funds	\$27,832,122	\$37,422,285
Other Funds	1,972,832	8,083,033
Total Funds	<u>\$29,804,954</u>	<u>\$45,505,318</u>

**SUPERIOR COURTS**

<b>Agency Request:</b>		
1. Annualize funding for step increase pay raise for Secretaries effective April 1, 2007.		\$466,912
2. Annualize funding for 4% pay raise for staff effective January 1, 2007.		237,910
3. Annualize funding for 2.89% pay raise for judges effective January 1, 2007.		399,858
4. Annualize the restoration of budget reduction from FY 2005.		500,000
5. Annualize the increase in funds for an adjustment to the Georgia Building Authority (GBA) real estate rental rate for office space.		11,488
6. Annualize funds for temporary labor.		27,200
7. Annualize the increase in funds to reflect an adjustment in the employer share of State Health Benefit Plan premiums from 14.20% to 16.713%.		148,866
8. Annualize the increase in funds to reflect an adjustment in Workers' Compensation premiums.		8,772
9. Annualize funds for new judgeships for the Cobb and Dublin circuits.		362,038
10. Provide funds for 4% pay raise for judges effective January 1, 2008.		605,096
11. Provide funds for 4% pay raise for secretaries effective January 1, 2008.		245,539
12. Provide funds for 4% pay raise for law clerks effective January 1, 2008.		64,677
13. Provide funds for 4% pay raise for Council of Superior Court Judges staff effective January 1, 2008 and step increases (4.8%) for staff July 1, 2007.		51,827
14. Provide funds for 4% pay raise for Judicial Administration Districts staff effective January 1, 2008.		31,200
15. Provide funds for secretaries pay raise requested in HB1027 effective April 1, 2007.		2,011,631
16. Provide funds for increase in mileage reimbursement rate from .28 to .445 per mile.		220,000
17. Provide for increase in Grants to Counties for increase in fringes and regular operating expenses.		480,829
18. Restore budget reduction from FY 2005.		518,392
19. Provide funds for 10 new law assistant positions and their operating expenses.		513,614
20. Provide funds to counties for courthouse security.		1,500,000
21. Provide security training to judges and their immediate families.		50,000
22. Provide training for Superior Court clerks who serve as Juvenile Court clerks.		15,000

**JUDICIAL BRANCH**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

23. Provide funds for an increase in regular operating funds.	7,146
Total change	<u>\$8,477,995</u>

Agency Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Request</u>
State General Funds	\$53,508,459	\$61,986,454
Total Funds	<u>\$53,508,459</u>	<u>\$61,986,454</u>

**SUPREME COURT**

Agency Request:		
1. Annualize funding for 2.89% pay raise for Judges and 4% for staff effective January 1, 2007.		\$234,202
2. Annualize the increase in funds for an adjustment to the Georgia Building Authority (GBA) real estate rental rate for office space.		80,477
3. Annualize the increase in funds to reflect an adjustment in the employer share of State Health Benefit Plan premiums from 14.20% to 16.713%.		117,252
4. Annualize the increase in funds to reflect an adjustment in Workers' Compensation premiums.		5,414
5. Provide funds for 4% pay raise for judges and staff effective January 1, 2008.		130,927
Total change		<u>\$568,272</u>

Agency Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Request</u>
State General Funds	\$7,921,323	\$8,489,595
Total Funds	<u>\$7,921,323</u>	<u>\$8,489,595</u>

# JUDICIAL BRANCH

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

State Agencies	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Judicial Branch Request
Court of Appeals			\$12,841,212	\$13,968,616	\$13,968,616
Judicial Council			13,464,512	18,603,387	18,603,387
Juvenile Courts			6,449,545	6,618,847	6,618,847
Prosecuting Attorney's Council			53,094,118	58,817,407	58,817,407
Public Defenders Standards Council			29,804,954	45,505,318	45,505,318
Superior Courts			53,508,459	61,986,454	61,986,454
Supreme Court			7,921,323	8,489,595	8,489,595
<b>TOTAL FUNDS</b>			<u>\$177,084,123</u>	<u>\$213,989,624</u>	<u>\$213,989,624</u>
<u>Less:</u>					
Other Funds			<u>\$3,829,878</u>	<u>\$9,940,079</u>	<u>\$9,940,079</u>
Subtotal			<u>\$3,829,878</u>	<u>\$9,940,079</u>	<u>\$9,940,079</u>
State General Funds			<u>\$173,254,245</u>	<u>\$204,049,545</u>	<u>\$204,049,545</u>
<b>TOTAL STATE FUNDS</b>			<b>\$173,254,245</b>	<b>\$204,049,545</b>	<b>\$204,049,545</b>

The budget request for the Judicial Branch is included in the Governor's recommendation as submitted for FY 2008.

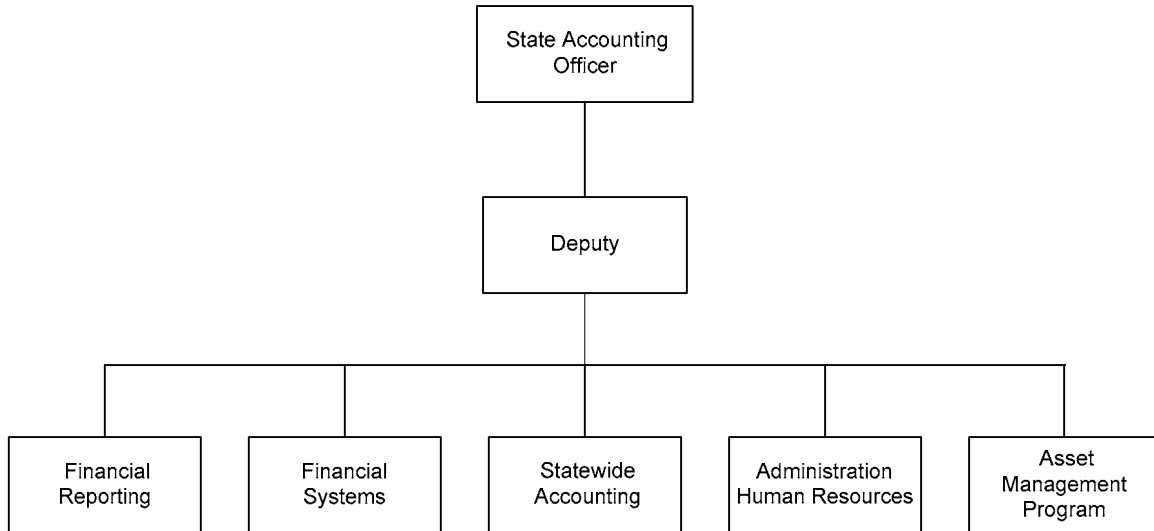
DESCRIPTION: The judicial power of the state shall be vested exclusively in the following classes of courts: magistrate courts, probate courts, state courts, superior courts, Court of Appeals, and Supreme Court. Magistrate courts, probate courts, juvenile courts, and state courts shall be courts of limited jurisdiction. In addition, the Judicial Branch may establish or authorize the establishment of municipal courts and may authorize administrative agencies to exercise quasi-judicial powers.

# STATE ACCOUNTING OFFICE

## ORGANIZATIONAL CHART

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# STATE ACCOUNTING OFFICE

## ROLES AND RESPONSIBILITIES

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The State Accounting Office (SAO) was established on October 6, 2004 with an Executive Order signed by Governor Sonny Perdue. Governor Perdue signed House Bill 293, which codified the realignment of the state's financial reporting and financial systems responsibilities under a single State Accounting Officer. The core business of SAO is to establish statewide accounting and reporting standards and operate and improve financial and human capital management systems.

### **ADMINISTRATION**

The Administration function is responsible for the operations of SAO. Functional areas include: executive management, purchasing, accounting, budget, payroll, and human resources.

### **FINANCIAL REPORTING**

The Financial Reporting division prepares and distributes the annual financial statements and other reports, coordinating with the state auditor and other auditors, as appropriate, for review and certification of financial reports, and compliance with state and federal financial accounting and reporting requirements. In addition, the division is responsible for the creation of the Comprehensive Annual Financial Report for Georgia (CAFR), providing financial information that is credible, accurate and easily available to decision makers and bond rating agencies. The division sets the chart of account structure used by all state agencies.

### **FINANCIAL SYSTEMS**

The Financial Systems division supports the statewide human capital management, financial, and accounting systems. The division provides the following services: customer support to resolve system and application issues utilizing a help desk to track issues and problems; implementation of system enhancements and modification requests; training for PeopleSoft users; resolution of technical issues and management of the full deployment life cycle for the system; and availability and data integrity of the systems.

### **STATEWIDE ACCOUNTING**

The Statewide Accounting division is responsible for operations of statewide accounting functions. In addition, the division develops processes and systems to improve accountability and enhanced collection of accounts receivables due to Georgia. This division is working to improve accountability and efficiency in the accounts receivables and cash management areas. The division is also responsible for developing and publishing accounting standards and policies to be implemented by all state agencies.

### **AUTHORITY**

Title 50-5B Georgia Code Annotated.



**STATE ACCOUNTING OFFICE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$6,802,841	\$656,510	\$7,459,351
<b>TOTAL STATE FUNDS</b>	<b>\$6,802,841</b>	<b>\$656,510</b>	<b>\$7,459,351</b>
Other Funds	8,973,456		8,973,456
<b>TOTAL FUNDS</b>	<b>\$15,776,297</b>	<b>\$656,510</b>	<b>\$16,432,807</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$31,389
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	263,538
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	386,439
4. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	17,598
Total Change	\$698,964

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**STATE ACCOUNTING OFFICE**

**Purpose:** Support statewide PeopleSoft financials and human capital management, provide the comprehensive annual financial report of Georgia, and create accounting procedures and policies for state agencies.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of information not received by due date for the timely production of the Comprehensive Annual Financial Report (CAFR)	N/A	N/A	<5%	<5%
2. Financial management batch cycle time in hours	N/A	7.5	8.0	8.0
3. Human capital management batch cycle time in hours	N/A	4.0	3.5	3.5

**Recommended Change:**

1. Fund statewide budget changes.	\$698,964
2. Transfer funding and 11 positions for the Asset Management Program (AMP) initiative from the Department of Administrative Services.	1,705,000
3. Reduce non-recurring expenses related to the PeopleSoft upgrade, the statewide reporting tool, and the accounts receivable initiative (\$3,499,715), and fund 17 positions and operating expenses to support all State Accounting Office functions (\$1,752,261).	(1,747,454)
Total Change	\$656,510

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,802,841	\$7,459,351
Other Funds	8,973,456	8,973,456
<b>Total Funds</b>	<b>\$15,776,297</b>	<b>\$16,432,807</b>

# STATE ACCOUNTING OFFICE

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

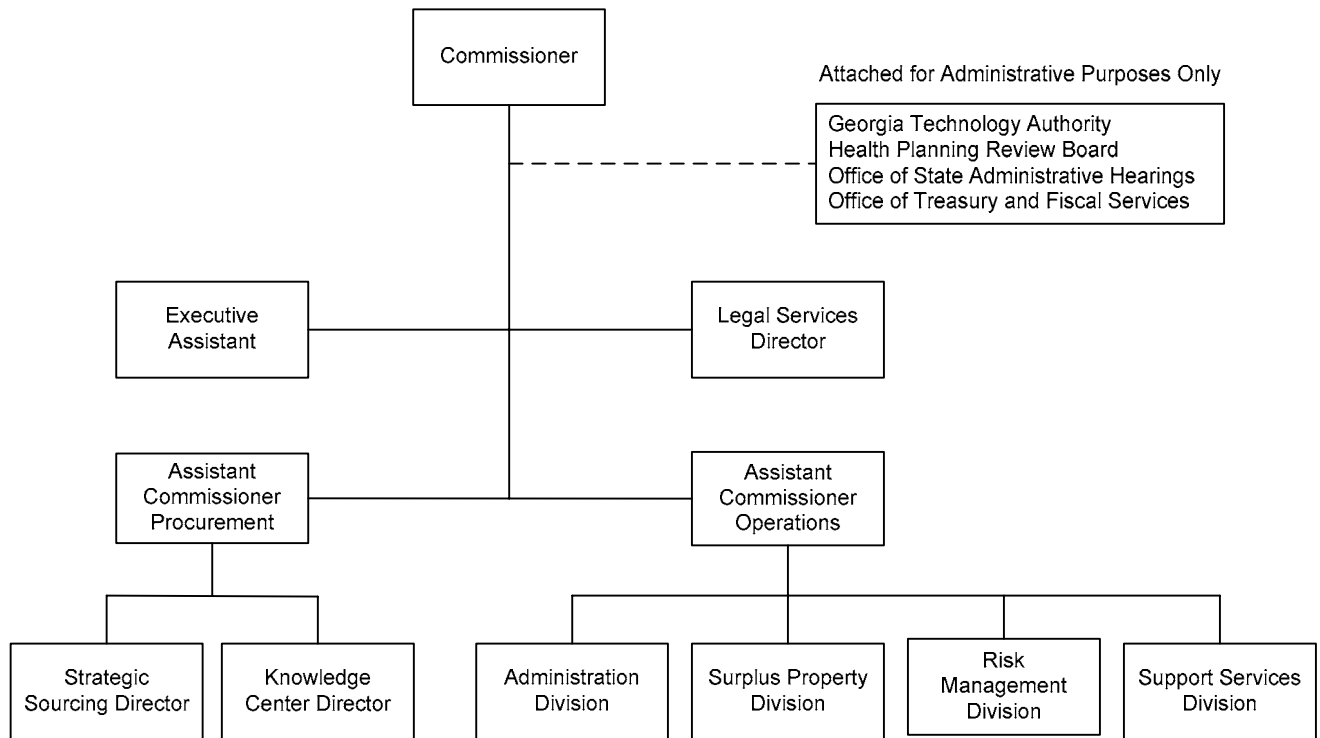
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services		\$6,545,359	\$8,404,943	\$8,436,332	\$11,570,466
Regular Operating Expenses		310,605	450,098	450,098	529,397
Travel		24,909			
Equipment		12,550	453,649	12,976	12,976
Computer Charges		3,895,417	2,690,524	2,511,591	3,184,291
Real Estate Rentals		260,073	311,449	311,449	537,972
Telecommunications		63,860	85,525	85,525	97,705
Per Diem and Fees		2,480,868			
Contractual Services		12,200	3,380,109	500,000	500,000
<b>TOTAL FUNDS</b>		<u>\$13,605,841</u>	<u>\$15,776,297</u>	<u>\$12,307,971</u>	<u>\$16,432,807</u>
<u>Less:</u>					
Other Funds		<u>\$12,236,336</u>	<u>\$8,973,456</u>	<u>\$8,973,456</u>	<u>\$8,973,456</u>
Subtotal		<u>\$12,236,336</u>	<u>\$8,973,456</u>	<u>\$8,973,456</u>	<u>\$8,973,456</u>
State General Funds		<u>\$1,369,505</u>	<u>\$6,802,841</u>	<u>\$3,334,515</u>	<u>\$7,459,351</u>
<b>TOTAL STATE FUNDS</b>		<b>\$1,369,505</b>	<b>\$6,802,841</b>	<b>\$3,334,515</b>	<b>\$7,459,351</b>
Positions		93	93	93	121

# DEPARTMENT OF ADMINISTRATIVE SERVICES

## ORGANIZATIONAL CHART

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# DEPARTMENT OF ADMINISTRATIVE SERVICES

## ROLES AND RESPONSIBILITIES

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The Department of Administrative Services (DOAS) provides business solutions for state and local governments. DOAS' product and service offerings encompass a broad spectrum that includes: purchasing, risk management, fleet support services, surplus property, mail and courier, and rapid copy services.

DOAS strives to meet the business needs of its customers while providing the highest level of customer service in a rapidly changing state government.

### **DOAS SERVICES**

The State Purchasing program is responsible for procuring a wide range of commodities and services for state government, negotiating statewide contracts for the benefit of state and local governments, and offering technical assistance in conducting and assessing competitive bids. The program provides cost reduction through aggregation of purchasing demand, competitive procurement, efficient purchasing systems, standards, specifications, and practices. Furthermore, Purchasing promotes fair and equitable business opportunities among vendors and strives to ensure the availability of high quality goods and services to state and local governments at the lowest possible price.

The Risk Management program directs the state's internal workers' compensation, liability, property, and unemployment insurance programs and also manages the Georgia State Indemnification, Teachers' Indemnification, and Educators' Professional Liability programs. Risk Management oversees the claims administration process and assists state entities in identifying unique loss exposures and developing strategies to reduce the cost of risk associated with individual business operations. Through these efforts, Risk Management Services assures responsive stewardship of state funds and the protection of state assets.

The Fleet Management program, in conjunction with the Office of Planning and Budget, regulates state government's motor vehicle fleet management functions to ensure efficient and cost-effective fleet operations and to minimize the life-cycle costs associated with vehicle ownership. Fleet Support Services provides state government with guidance on vehicle purchases, assignment, usage, maintenance, operation, and disposal. This program also provides an economical

and convenient transportation alternative for state employees traveling on official business through a daily vehicle rental program for state entities in the metro Atlanta area.

The Surplus Property program is responsible for the redistribution of state and federal surplus personal property to state and local governments, eligible non-profits, and to the public. Redistribution through sales to the public is accomplished through internet sales service providers and through fixed price "stores" located at each service center. Surplus property centers are located in Tucker (Atlanta), Americus, and Swainsboro. Surplus Property also provides assistance to state and local governments with the disposal of personal property.

Document Services provides mail, courier, and rapid copy services to state government within Metro Atlanta. Document Services operates an interoffice mail delivery network, delivers mail to state entities, manages 2 U.S. Post Offices on Capitol Hill, and provides photocopying services to state government. It provides convenient, efficient, and cost-effective services to customers in their day-to-day business activities.

### **ATTACHED AGENCIES**

The **Office of Treasury and Fiscal Services** manages, invests and disburses most state revenues.

The **Health Planning Review Board** conducts appeal hearings on decisions of the Health Planning Agency.

The **Office of State Administrative Hearings** conducts administrative hearings of contested cases for specified state agencies.

The **Georgia Technology Authority** provides information technology services and expertise to state agencies.

### **AUTHORITY**

Title 15-5, 15-18, 15-19, 17-2, 17-12, 20-2, 20-3, 31-6, 45-9, 50-5, 50-13, 50-15, 50-16, 50-19, 50-21 Official Code of Georgia Annotated.

**DEPARTMENT OF ADMINISTRATIVE SERVICES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007	Changes	FY 2008
	<u>Current Budget</u>		<u>Recommended</u>
State General Funds	\$22,016,619	(\$1,702,392)	\$20,314,227
<b>TOTAL STATE FUNDS</b>	<u>\$22,016,619</u>	<u>(\$1,702,392)</u>	<u>\$20,314,227</u>
Other Funds	319,262,802	(3,808,009)	315,454,793
<b>TOTAL FUNDS</b>	<u>\$341,279,421</u>	<u>(\$5,510,401)</u>	<u>\$335,769,020</u>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment for the Department of Administrative Services (DOAS) (\$64,075), the Office of State Administrative Hearings (OSAH) (\$18,308), and the Office of Treasury and Fiscal Services (OTFS) (\$7,323) .	\$89,706
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases for DOAS (\$148,164), OSAH (\$57,589), and OTFS (\$7,393).	213,146
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% for DOAS (\$371,953), GTA (\$53,858), OSAH (\$146,658), and OTFS (\$18,575).	591,044
4. Reflect an adjustment in Workers' Compensation premiums.	161,451
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	51,800
Total Change	<u>\$1,107,147</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$259,379
2. Transfer personal services funding and 3 positions to the State Purchasing program to enhance customer service and vendor relations (Total Funds: \$247,768).	(146,678)
Total Change	<u>\$112,701</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,495,206	\$3,607,907
Other Funds	2,084,660	1,997,742
Total Funds	<u>\$5,579,866</u>	<u>\$5,605,649</u>

**AGENCY FOR THE REMOVAL OF HAZARDOUS MATERIALS**

**Purpose:** Establish and administer a program for the abatement and removal of asbestos and other hazardous materials from state premises.

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$85,354	\$85,354
Total Funds	<u>\$85,354</u>	<u>\$85,354</u>

**DEPARTMENT OF ADMINISTRATIVE SERVICES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**FISCAL SERVICES**

**Purpose:** Provide administrative functions and services necessary for the fulfillment of the responsibilities of the Superior Courts.

**Recommended Change:**

- |  |            |
|--|------------|
| 1. Fund statewide budget changes (Other Funds: \$3,147). | Yes        |
|  | <u>\$0</u> |

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$322,037	\$325,184
Total Funds	<u>\$322,037</u>	<u>\$325,184</u>

**FLEET MANAGEMENT**

**Purpose:** In cooperation with the Office of Planning and Budget, centralize state government motor vehicle fleet management functions to ensure efficient and cost effective fleet operations and to minimize the life-cycle costs associated with vehicle ownership.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer cost avoidance using state fuel card program	\$2,138,286	\$3,306,189	\$3,310,000	\$3,400,000
2. Motor pool vehicle utilization	67%	75%	85%	85%

**Recommended Change:**

- |   |                |
|---|----------------|
| 1. Fund statewide budget changes.   | \$2,041        |
| 2. Reduce funding for replacement vehicles due to the decreased size of the rental pool (Other Funds: \$114,677). | Yes            |
| 3. Reduce funding for motor vehicle contract maintenance due to programmatic changes (Other Funds: \$243,940).    | Yes            |
| Total Change  | <u>\$2,041</u> |

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$2,041
Other Funds	2,502,664	2,152,296
Total Funds	<u>\$2,502,664</u>	<u>\$2,154,337</u>

**HEALTH PLANNING REVIEW BOARD**

**Purpose:** Review decisions made by hearing officers.

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$60,473	\$60,473
Total Funds	<u>\$60,473</u>	<u>\$60,473</u>

**DEPARTMENT OF ADMINISTRATIVE SERVICES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**MAIL AND COURIER**

**Purpose:** Provide convenient, efficient, and cost effective services through aggregation of demand for Capitol Hill and metro area mail and package delivery services.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Total cost avoidance over commercial rates for rapid copy services	\$2,230,599	\$2,300,000	\$2,450,000	\$2,450,000
2. Customers' annual satisfaction survey results for "strongly agree" category	N/A	21%	25%	28%

**Recommended Change:**

1. Fund statewide budget changes.	\$5,878
<b>Total Change</b>	<u>\$5,878</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$5,878
Other Funds	1,387,642	1,393,104
<b>Total Funds</b>	<u>\$1,387,642</u>	<u>\$1,398,982</u>

**PAYMENTS TO GEORGIA TECHNOLOGY AUTHORITY**

**Purpose:** Set the direction for the state's use of technology and promote efficient, secure and cost-effective delivery of information technology services.

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,396,769	\$4,396,769
Other Funds	353,231	353,231
<b>Total Funds</b>	<u>\$4,750,000</u>	<u>\$4,750,000</u>

**RISK MANAGEMENT**

**Purpose:** Provide cost minimization and fair treatment of citizens through effective claims management.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Lost work days per 100 budgeted employee positions (workers' compensation)	161	167	160	160

**Recommended Change:**

1. Fund statewide budget changes.	\$13,764
<b>Total Change</b>	<u>\$13,764</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$13,764
Other Funds	137,389,260	137,415,159
<b>Total Funds</b>	<u>\$137,389,260</u>	<u>\$137,428,923</u>

**DEPARTMENT OF ADMINISTRATIVE SERVICES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**STATE PURCHASING**

**Purpose:** Reduce cost through aggregation of purchasing demand for state and local governments and provide fair and equitable access through open, structured competitive procurement.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Strategic sourcing savings	N/A	N/A	\$24,100,000	N/A

**Recommended Change:**

1. Fund statewide budget changes.	\$512,687
2. Enhance customer service and vendor relations by transferring personal services funding and 3 positions from the Administration program and 1 within the State Purchasing program (Total Funds: \$247,768).	146,678
3. Transfer the Asset Management Program (AMP) initiative to the State Accounting Office.	(1,705,000)
4. Reduce funding for the e-procurement initiative to reflect projected expenditures.	(1,008,539)
<b>Total Change</b>	<u><u>(\$2,054,174)</u></u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$9,465,212	\$7,411,038
Other Funds	185,003	286,093
<b>Total Funds</b>	<u><u>\$9,650,215</u></u>	<u><u>\$7,697,131</u></u>

**SURPLUS PROPERTY**

**Purpose:** Reduce cost through maximization of the useful life of state-owned equipment and redistribution of property to state and local governments, qualifying non-profits, and to the public through auction.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer cost avoidance through obtaining surplus vehicles	\$1,144,573	\$1,176,829	\$1,000,000	\$1,000,000

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$14,947).	Yes
<b>Total Change</b>	<u><u>\$0</u></u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$2,317,944	\$2,332,891
<b>Total Funds</b>	<u><u>\$2,317,944</u></u>	<u><u>\$2,332,891</u></u>

**U.S. POST OFFICE**

**Purpose:** Provide convenient and cost-effective postal services to agencies and individuals.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customers annual satisfaction survey results for strongly agree category	N/A	N/A	20%	20%



**DEPARTMENT OF ADMINISTRATIVE SERVICES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1.	Fund statewide budget changes.	\$3,694
	Total Change	\$3,694

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$17,721	\$21,415
Federal Funds	155,575	155,575
Total Funds	\$173,296	\$176,990

**Agencies Attached for Administrative Purposes:**

**OFFICE OF STATE ADMINISTRATIVE HEARINGS**

**Purpose:** Provide an impartial and independent forum for adjudication of disputes between the public and state agencies.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of cases	28,418	31,246	34,371	37,808

**Recommended Change:**

1.	Fund statewide budget changes.	\$222,555
	Total Change	\$222,555

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,829,252	\$4,051,807
Other Funds	608,684	608,684
Total Funds	\$4,437,936	\$4,660,491

**OFFICE OF TREASURY AND FISCAL SERVICES**

**Purpose:** Receive and keep safely all monies which shall from time to time be paid to the treasury of this state, and pay all warrants legally drawn on the treasury.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Interest earnings in excess of service charges	\$4,000	\$10,000	\$5,000	\$2,500
2. Annual increase in the number of accounts in the Georgia Higher Education Savings Plan (target increase ≥ 10%)	57,728	68,381	75,219	82,741

**Recommended Change:**

1.	Fund statewide budget changes (Total Funds: \$15,802).	\$33,291
	Eliminate non-recurring expenses for consultants for the streamlined banking project.	(96,000)
	Total Change	(\$62,709)

**DEPARTMENT OF ADMINISTRATIVE SERVICES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$666,632	\$603,923
Other Funds	2,510,589	2,519,068
<b>Total Funds</b>	<b>\$3,177,221</b>	<b>\$3,122,991</b>

**GEORGIA TECHNOLOGY AUTHORITY**

**Purpose:** Set the direction for the state's use of technology and promote efficient, secure and cost-effective delivery of information technology services.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of projects over \$1 million completed on time, within budget, and within scope	N/A	50%	100%	100%
2. Percent of multi-protocol label switching (MPLS) network availability	N/A	100%	100%	100%

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$437,655).				\$53,858
2. Eliminate one-time funding for the Information Technology efficiency and modernization project (Other Funds: \$2,000,000).				Yes
3. Reduce funding for part-time hourly staff due to the FY 2007 completion of the productivity platform project (Other Funds: \$50,000).				Yes
4. Eliminate 5 vacant positions due to a decrease in workload (Other Funds: \$280,257).				Yes
5. Reduce funding for supplies and materials, training and travel due to a decrease in telecommunications and computer revenues in FY 2006 (Other Funds: \$210,500).				Yes
6. Reduce motor vehicle expenses due to the surplus of 21 vehicles in FY 2007 (Other Funds: \$28,646).				Yes
7. Reduce funding for materials for resale in the Data Center as Georgia Technology Authority (GTA) is selling less IT-related equipment due to agencies working directly with vendors (Other Funds: \$62,895).				Yes
8. Reduce funding for software purchases to reflect actual needs (Other Funds: \$523,000).				Yes
9. Reduce part-time hourly staff due to the completion of various GTA projects (Other Funds: \$591,928).				Yes
10. Reduce funding for contracted staff due to a decrease in workload resulting from the implementation of the state's MPLS wide area network (Other Funds: \$166,318).				Yes
<b>Total Change</b>				<b>\$53,858</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,396,769	\$4,450,627
Other Funds	169,798,744	166,268,997
<b>Total Funds</b>	<b>\$174,195,513</b>	<b>\$170,719,624</b>

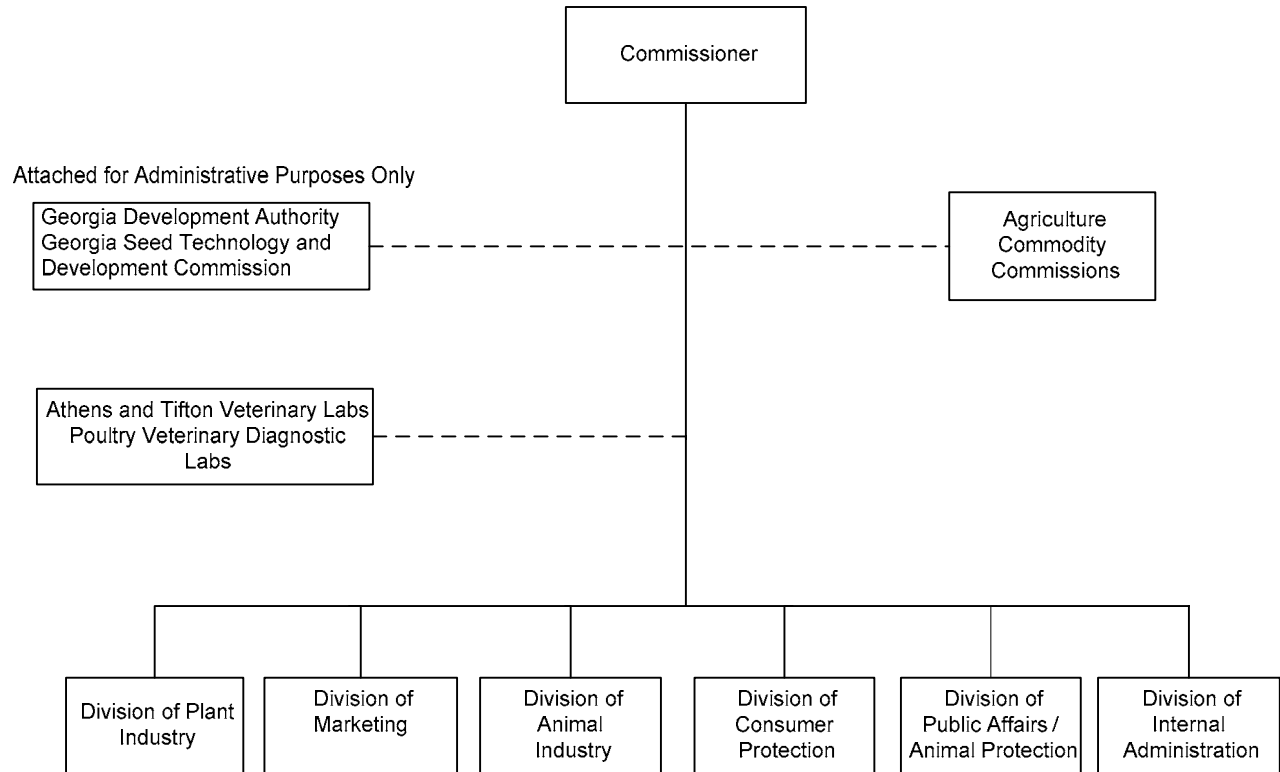
**DEPARTMENT OF ADMINISTRATIVE SERVICES**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$10,620,354	\$13,974,377	\$16,016,858	\$15,139,272	\$15,810,203
Regular Operating Expenses	14,109,166	16,011,773	15,230,906	14,987,216	14,987,216
Travel	43,427	112,550			
Motor Vehicle Purchases	17,350	153,104	488,177	373,500	373,500
Equipment	100,385	187,034	31,856	31,856	31,856
Computer Charges	2,042,797	7,246,170	3,843,393	2,311,916	2,311,916
Real Estate Rentals	731,038	143,294	1,117,214	1,117,214	1,169,014
Telecommunications	195,374	311,413	808,083	219,221	219,221
Per Diem and Fees	3,116,316	2,826,654			
Contractual Services	490,585	16,216,390	4,056,707	4,487,431	4,487,431
Payments to Georgia Building Authority- Operations	612,556				
Health Planning Review Board Operations	60,376	59,874	60,473	60,473	60,473
Payments to Aviation Hall of Fame	35,590				
Agency for the Removal of Hazardous Materials	87,994	85,354	85,354	85,354	85,354
Payments to the Golf Hall of Fame	60,500				
Payments to Georgia Technology Authority	18,114,112	396,769	4,750,000	4,750,000	4,750,000
Materials for Resale	2,604,684	657,596			
Self Insurance Trust Fund Payment	112,413,588	105,113,277	117,729,730	117,729,730	117,729,730
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$165,456,192</b>	<b>\$163,495,629</b>	<b>\$164,218,751</b>	<b>\$161,293,183</b>	<b>\$162,015,914</b>
<b><u>ATTACHED AGENCIES</u></b>					
Office of Treasury and Fiscal Services	\$2,411,320	\$2,499,811	\$3,177,221	\$3,101,497	\$3,122,991
Office of State Administrative Hearings	4,165,752	4,051,461	4,437,936	4,456,244	4,660,491
Georgia Technology Authority	192,848,242	203,388,458	169,445,513	165,915,766	165,969,624
State Properties Commission	566,448				
Georgia Building Authority	35,717,628				
<b>TOTAL FUNDS</b>	<b>\$401,165,582</b>	<b>\$373,435,358</b>	<b>\$341,279,421</b>	<b>\$334,766,690</b>	<b>\$335,769,020</b>
<b><u>Less:</u></b>					
Other Funds	\$366,220,348	\$332,649,826	\$319,262,802	\$315,454,793	\$315,454,793
State General Funds	\$34,945,234	\$40,785,532	\$22,016,619	\$19,311,897	\$20,314,227
<b>TOTAL STATE FUNDS</b>	<b>\$34,945,234</b>	<b>\$40,785,532</b>	<b>\$22,016,619</b>	<b>\$19,311,897</b>	<b>\$20,314,227</b>
Positions	1,662	990	992	976	976
Motor Vehicles	597	228	302	302	302

# DEPARTMENT OF AGRICULTURE

## ORGANIZATIONAL CHART

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# DEPARTMENT OF AGRICULTURE

## ROLES AND RESPONSIBILITIES

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The Georgia Department of Agriculture administers a variety of programs, organized within three divisions, which share the goals of maintaining the state's viable farm industry and protecting the consuming public. These multi-faceted programs affect all Georgians as well as countless others throughout the United States and the world, wherever Georgia agribusiness products are consumed.

### **ATHENS/TIFTON VETERINARY DIAGNOSTIC LABS**

The Athens and Tifton Veterinary Diagnostic Labs, which are attached to the department, ensure the safety of the food supply and the health of animals and people within Georgia by providing diagnostic support, investigative resources and disease surveillance for naturally occurring animal diseases, foreign animal diseases and bioterrorism. The labs address the concerns of veterinarians, regulatory agencies, animal owners, and wildlife groups regarding livestock, equine, and companion animals as well as wildlife.

### **PLANT INDUSTRY DIVISION**

The role of the Plant Industry division is to administer and enforce federal and state laws relating to fertilizers, feeds, grains, seeds, pesticides and pest control, nursery and plant certification, honeybees, treated timber, boll weevil eradication and other related environmental protection programs. The division promotes Georgia's agricultural and horticultural interests and inspects and tests sufficient quantities of each commodity to guarantee that the commodities reaching the consumer meet minimum standards and are correctly labeled.

### **ANIMAL INDUSTRY DIVISION**

Animal agriculture is the largest sector of agriculture, contributing over \$5.8 billion to Georgia's farm gate value. Assuring that the livestock and poultry sectors remain healthy and productive are the top priorities of the Animal Industry division. The division consists of veterinarians, field inspectors, laboratory technicians, program managers and support staff all working to ensure the continued protection of animal and public health by guaranteeing food safety, animal welfare and successful livestock production. The division is also responsible for monitoring, detecting and controlling over 100 animal diseases that can have a significant impact on the agricultural economy and can be contagious to both animals and people. Finally, the Animal Industry division ensures the humane treatment of equines and other animals and promotes dog and cat sterilization through its license plate program.

The Meat Inspection section is the largest functional area of the Animal Industry division. The section licenses 163 facilities in Georgia and protects consumers from food-borne diseases found in meat and meat products. Meat inspectors ensure that consumers receive wholesome, safe and truthfully labeled meat and poultry products by assuring compliance with food safety standards. The section also has a primary role in food security and would serve as a first responder to an intentional threat to Georgia's meat supply.

### **CONSUMER PROTECTION DIVISION**

The primary function of the Food and Dairy section, the most important section in the Consumer Protection division, is to prevent the sale and distribution of adulterated or misbranded foods to consumers. This section conducts on-site inspections of grocery stores, focusing on food safety risk factors, and protects consumers against fraud by checking scanners and scales to ensure the accuracy of pricing and weights. Included in these responsibilities is a dairy inspection program for farms and processing plants, so that Georgia dairy products can be marketed as "Grade A" throughout the United States.

The primary function of the Fuel and Measures section, another crucial function of the division, is to ensure equity in the market place by verifying the accuracy of weighing and measuring devices. The section inspects all measuring devices used for commerce by conducting on-site inspections and tests of commercial weighing devices including scales, liquefied petroleum gas meters, milk tanks, moisture meters, gasoline pumps, transport tank trucks, fuel oil terminals, and bulk plants. Included in these responsibilities is the operation of the state fuel oil laboratory and the state weights laboratory, both of which ensure that Georgia's regulated consumer products meet required quality standards.

### **MARKETING DIVISION**

The Marketing division operates six regional farmers' markets and nine seasonal/local markets. This division collects and distributes market information on Georgia agricultural products, administers various marketing programs, and locates and develops new international markets for Georgia products. The Marketing division also provides supervision for the nine Georgia Agricultural Commodity Commissions. Additionally, the division enforces the requirements of the Dealers in Agricultural Products Act to license and bond those who purchase agricultural products from Georgia producers, as well as the State Warehouse section, which examines and audits licensed and bonded facilities that store Georgia agricultural products. Additionally, the division registers and licenses Vidalia onion growers, licenses processors of Vidalia onion products, and enforces the requirements of the U.S. Certification Mark VIDALIA.

### **POULTRY VETERINARY DIAGNOSTIC LABS**

The Poultry Lab Network is attached to the Georgia Department of Agriculture. As the official state agency for the administration of the United States Department of Agriculture's National Poultry Improvement Plan, the network carries out the national plan and provides diagnostic and monitoring services for Georgia poultry growers and the poultry industry. The labs' primary mission is to certify that flocks are free from devastating poultry diseases, including avian influenza; this ensures that Georgia has the healthiest flocks possible and can continue to produce more poultry products annually than any other state. The labs are headquartered in Oakwood with nine regional labs spread throughout Georgia.

### **AUTHORITY**

Title 2, Official Code of Georgia Annotated.

**DEPARTMENT OF AGRICULTURE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	<u>\$42,911,540</u>	<u>\$3,264,314</u>	<u>\$46,175,854</u>
<b>TOTAL STATE FUNDS</b>	<b>\$42,911,540</b>	<b>\$3,264,314</b>	<b>\$46,175,854</b>
Federal Funds	6,849,321		6,849,321
Other Funds	<u>1,884,689</u>		<u>1,884,689</u>
<b>TOTAL FUNDS</b>	<b>\$51,645,550</b>	<b>\$3,264,314</b>	<b>\$54,909,864</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$545,556
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	488,513
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	1,097,754
4. Reflect an adjustment in Workers' Compensation premiums.	348,409
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	<u>74,154</u>
Total Change	<u>\$2,554,386</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$293,620
2. Realize CNG savings by redirecting funds from the Administration program to the Consumer Protection program to defray computer charges for the inspection automation project begun in FY 2006.	(59,452)
3. Provide funding to implement online licensing for the more than 100 licenses and certificates the department issues.	400,000
4. Fund licensing, software and hosting fees to complete the automation of food safety and weights and measures inspections begun in FY 2006.	109,928
5. Redistribute funds from the Administration program to the Marketing and Promotion program to accurately reflect expenditures.	(25,189)
Total Change	<u>\$718,907</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,084,719	\$6,803,626
Federal Funds	69,500	69,500
Other Funds	<u>258,721</u>	<u>258,721</u>
Total Funds	<u>\$6,412,940</u>	<u>\$7,131,847</u>

**ATHENS TIFTON VETERINARY DIAGNOSTIC LABS**

**Purpose:** Ensure the health of production, equine and companion animals and protect public health as it relates to animals within the State of Georgia.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of animals and/or samples submitted to the labs per year for surveillance and/or health care	110,598	108,180	110,000	110,000

**DEPARTMENT OF AGRICULTURE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$166,168
Total Change	\$166,168

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,485,061	\$3,651,229
Total Funds	\$3,485,061	\$3,651,229

**CONSUMER PROTECTION**

**Purpose:** Ensure a safe food supply, guarantee a safe and healthy supply of agricultural products, provide for accurate commercial transactions, and protect animal health (production, equine and companion) for the citizens of Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of licensed food establishments maintaining compliance with the Georgia Food Act and regulations	99.8%	99.6%	99.0%	99.5%
2. Number of food borne outbreaks attributed to "Georgia Inspected" meat or meat products	0	0	0	0
3. Number of foreign animal diseases found at livestock sales in Georgia	0	0	0	0

**Recommended Change:**

1. Fund statewide budget changes.	\$1,633,264
2. Realize CNG savings by redirecting funds from the Administration program to the Consumer Protection program to defray computer charges for the inspection automation project begun in FY 2006.	59,452
3. Redistribute funds from the Consumer Protection program to the Marketing and Promotion program to accurately reflect expenditures.	(103,831)
4. Provide funds to fill the following vacant positions: 3 food safety inspectors (\$120,000); 2 plant protection inspectors (\$80,000); 1 livestock/poultry inspector (\$40,000); and 2 meat inspectors (\$80,000).	320,000
Total Change	\$1,908,885

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$22,016,387	\$23,925,272
Federal Funds	6,749,221	6,749,221
Other Funds	935,000	935,000
Total Funds	\$29,700,608	\$31,609,493

**MARKETING AND PROMOTION**

**Purpose:** Expand sales of Georgia's commodities from growers by promoting them domestically and internationally.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of total space occupied at the Atlanta Farmers' Market	95.0%	85.0%	95.0%	95.0%
2. Percent increase in total revenue collected at the Atlanta Farmers' Market	1.0%	3.0%	2.0%	2.0%
3. Percent increase in total sales at the Atlanta Farmers' Market	2.9%	2.0%	2.0%	2.0%

**DEPARTMENT OF AGRICULTURE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$334,587
2. Redistribute funds from the Administration and Consumer Protection programs for the Marketing and Promotion program to accurately reflect expenditures.	\$129,020
Total Change	\$463,607

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,842,177	\$8,305,784
Federal Funds	30,600	30,600
Other Funds	690,968	690,968
Total Funds	\$8,563,745	\$9,027,352

**POULTRY VETERINARY DIAGNOSTIC LABS**

**Purpose:** Provide poultry disease diagnostic and monitoring services with emphasis on avian influenza.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of samples submitted to the poultry lab network yearly for diagnostic testing	35,571	44,769	45,000	45,000
2. Number of tests performed by the poultry lab network as part of National Poultry Improvement Plan guidelines	898,031	898,031	1,200,000	1,200,000

**Recommended Change:**

1. Fund statewide budget changes.	\$126,747
2. Eliminate one-time funding for a liquid handling system to test for avian influenza and other diseases.	(120,000)
Total Change	\$6,747

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,483,196	\$3,489,943
Total Funds	\$3,483,196	\$3,489,943



# DEPARTMENT OF AGRICULTURE

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

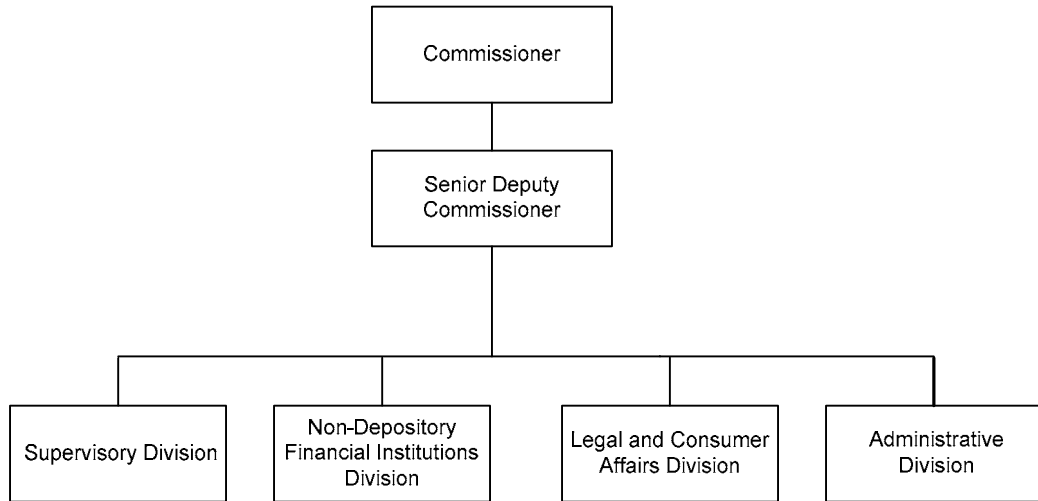
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$31,822,194	\$32,021,946	\$33,816,205	\$38,248,128	\$36,517,044
Regular Operating Expenses	4,738,835	5,425,515	5,372,021	5,372,021	5,344,318
Travel	1,170,509	1,567,818			
Motor Vehicle Purchases	189,245	980,302		394,947	
Equipment	654,338	331,601	291,598	291,598	291,598
Computer Charges	729,114	2,012,659	830,325	1,725,905	1,399,705
Real Estate Rentals	1,174,314	1,175,690	1,409,439	1,409,439	1,483,593
Telecommunications	519,361	529,431	369,435	369,435	337,686
Per Diem and Fees	999,104	232,959			
Capital Outlay	1,655,264	1,944,013			
Contractual Services	1,853,994	3,613,022	1,333,961	1,333,961	1,333,961
Market Bulletin Postage	566,619				
Payments to Athens and Tifton Veterinary Labs	3,189,678	3,271,132	3,485,061	3,651,229	3,651,229
Poultry Veterinary Diagnostic Labs	2,889,986	3,306,182	3,483,196	3,296,421	3,296,421
Indemnities	9,747	7,520	10,000	10,000	10,000
Veterinary Fees	136,724	128,595	130,000	130,000	130,000
Advertising Contract	425,000	425,000	425,000	425,000	425,000
Renovation, Construction, Repairs and Maintenance Projects at Major and Minor Markets	786,734	865,860	653,000	653,000	653,000
Contract - Fed of Southern Cooperatives	37,050	37,050	36,309	36,309	36,309
KAT - Hurricane Katrina		12,721			
<b>TOTAL FUNDS</b>	<b>\$53,547,810</b>	<b>\$57,889,016</b>	<b>\$51,645,550</b>	<b>\$57,347,393</b>	<b>\$54,909,864</b>
<u>Less:</u>					
Federal Funds	\$8,137,011	\$9,406,610	\$6,849,321	\$6,849,321	\$6,849,321
Other Funds	5,591,812	5,704,438	1,884,689	1,884,689	1,884,689
Subtotal	<b>\$13,728,823</b>	<b>\$15,111,048</b>	<b>\$8,734,010</b>	<b>\$8,734,010</b>	<b>\$8,734,010</b>
State General Funds	<b>\$39,818,987</b>	<b>\$42,777,968</b>	<b>\$42,911,540</b>	<b>\$48,613,383</b>	<b>\$46,175,854</b>
<b>TOTAL STATE FUNDS</b>	<b>\$39,818,987</b>	<b>\$42,777,968</b>	<b>\$42,911,540</b>	<b>\$48,613,383</b>	<b>\$46,175,854</b>
Positions	840	840	840	840	840
Motor Vehicles	295	295	295	295	295

# DEPARTMENT OF BANKING AND FINANCE

## ORGANIZATIONAL CHART

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# DEPARTMENT OF BANKING AND FINANCE

## ROLES AND RESPONSIBILITIES

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The Department of Banking and Finance enforces and administers all state laws, rules and regulations governing the operation of state-chartered financial institutions in Georgia.

The department provides for:

- Safe and sound operation of financial institutions;
- Public confidence in our financial institutions;
- Protection for the interests of the depositors, creditors, and shareholders of financial institutions;
- Service by financial institutions responsive to the convenience and needs of the public; and
- Appropriate competition among all financial institutions to promote economic growth.

The department collects supervision, examination and administrative fees from regulated entities to cover the expenses incurred in the operation of the department. All fees collected by the department are deposited into the State Treasury.

To accomplish its objectives, the department has four principal functions:

- Supervise and regulate financial institutions
- License mortgage brokers and lenders and money service businesses
- Conduct examinations of financial institutions, mortgage brokers and lenders, and money service businesses, as appropriate and as required by law
- Consumer protection and assistance

### **SUPERVISION AND REGULATION**

The department has the authority to adopt rules and regulations regarding the operation of financial institutions to:

- Allow state-chartered financial institutions to compete fairly with those chartered by the federal government, other states, or foreign governments;
- Protect Georgia financial institutions threatened by economic conditions or technological developments; and
- Prevent unfair, misleading or deceptive business practices by financial services providers.

The Department of Banking and Finance has responsibility for regulating and monitoring the condition of 289 state-chartered banks, 69 credit unions, 254 Georgia holding companies, 4 international bank agencies, 3,026 mortgage brokers and lenders, 700 check cashers, 26 check sellers and 80 money transmitters (as of July 31-06).

### **LICENSING AND REGISTRATION**

Article 13 of Title 7 of the Official Code of Georgia Annotated requires mortgage lenders and mortgage brokers to be licensed or registered with the department in order to transact business in Georgia. As of July 31, 2006, 3,026 mortgage brokers and lenders were licensed with the department. The department is responsible for licensing money service businesses (check sellers, check cashers and money transmitters). The department also conducts investigations and resolves consumer complaints regarding residential mortgage lending and money service businesses.

### **FINANCIAL EXAMINATIONS**

The department is responsible for examining all financial institutions at least once each year. Mortgage lenders/brokers are to be examined at least once every 24 months. Exceptions to these examination frequencies are allowed under specific conditions as provided by law and/or policy. If necessary, the department may require extra reports and conduct additional examinations to obtain essential information. The department is authorized to issue and enforce orders requiring financial institutions to correct unacceptable conditions discovered through examinations.

### **OTHER RESPONSIBILITIES**

Other responsibilities of the department include approval of all proposals to incorporate as a state-chartered financial institution, approval of requests to change existing articles of incorporation, and approval of mergers and consolidations of financial institutions. Also, the department investigates possible violations of state interest and usury laws.

### **AUTHORITY**

Title 7 of the Official Code of Georgia Annotated.

**DEPARTMENT OF BANKING AND FINANCE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$11,581,920	\$852,291	\$12,434,211
<b>TOTAL STATE FUNDS</b>	<u>\$11,581,920</u>	<u>\$852,291</u>	<u>\$12,434,211</u>
<b>TOTAL FUNDS</b>	<u>\$11,581,920</u>	<u>\$852,291</u>	<u>\$12,434,211</u>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$88,879
2. Provide for a general salary increase of 3% effective January 1, 2008, for performance increases, and for supplemental salary adjustments for employees in specified critical jobs.	378,756
3. Reflect an adjustment in the employer share of the State Health Benefit Plan premiums from 16.713% to 22.843%.	472,036
4. Reflect an adjustment in the Workers' Compensation premiums.	31,617
Total Change	<u>\$971,288</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$130,891
2. Realign funds to reflect program expenditures for a new program structure.	130,741
3. Realize CNG savings by redistributing funds from the Administration program to the Financial Institution Supervision program to replace 2 motor vehicles with mileage in excess of 135,000 miles.	(15,285)
Total Change	<u>\$246,347</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,786,026	\$2,032,373
Total Funds	<u>\$1,786,026</u>	<u>\$2,032,373</u>

**CHARTERING, LICENSING AND APPLICATIONS/NON-MORTGAGE ENTITIES**

**Purpose:** Provide efficient and flexible application, registration, and notification procedures for financial institutions that are in compliance with applicable laws, regulations, and department policies.

**Recommended Change:**

1. Reflect the elimination of the Chartering, Licensing and Application/Non-Mortgage Entities program.	(\$512,992)
Total Change	<u>(\$512,992)</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$512,992	\$0
Total Funds	<u>\$512,992</u>	<u>\$0</u>

**DEPARTMENT OF BANKING AND FINANCE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**FINANCIAL INSTITUTION SUPERVISION**

**Purpose:** Provide for safe and sound operation of Georgia state-chartered financial institutions to protect the interests of the depositors, creditors and shareholders of those institutions. Provide efficient and flexible application, registration and notification procedures that are in compliance with applicable laws, regulations, and department policies to allow financial service providers more flexibility in offering products and services that are responsive to the needs and convenience of depositors, borrowers, and other customers and conducive to economic progress.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percent of financial institution applications processed within established timeframes	95%	95%	95%	95%
2. Average number of examiners compared to total supervised assets (in millions)	\$220 / 52	\$280 / 52	\$285 / 58	\$290 / 60

**Recommended Change:**

1. Fund statewide budget changes.	\$650,081
2. Reduce one-time funding for Voice Over Internet Protocol installation.	(87,369)
3. Reflect the transfer of the Chartering, Applications, and Registrations of Financial institutions subprogram to the Financial Institution Supervision program.	104,741
4. Realize CNG savings by adding funds from the Administration program (\$15,285), the Consumer Protection and Assistance program (\$5,424), and the Non-Depository Financial Institution Supervision program (\$2,987) to replace 2 motor vehicles with mileage in excess of 135,000 miles and by reducing state funds \$16,864.	6,832
Total Change	\$674,285

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,956,283	\$7,630,568
Total Funds	\$6,956,283	\$7,630,568

**NON-DEPOSITORY FINANCIAL INSTITUTION SUPERVISION**

**Purpose:** Protect consumers from unfair, deceptive or fraudulent residential mortgage lending practices and enforce applicable laws and regulations. To promote the availability of money services offered by non-bank entities to consumers and provide for regulation of such entities through an effective licensing and supervision program that will ensure that these entities operate in a responsible manner consistent with applicable laws, regulations, and department policies.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Average number of days required to process a mortgage lender or broker license application	39	43	41	39

**Recommended Change:**

1. Fund statewide budget changes.	\$149,751
2. Reflect the transfer of the Mortgage Supervision program and the Licensing and Supervision of Money Service Businesses subprogram to the new Non-Depository Financial Institution Supervision program.	2,024,428
3. Realize CNG savings by redistributing \$2,987 to the Financial Institution Supervision program from the Non-Depository Financial Institution Supervision program to replace 2 motor vehicles with mileage in excess of 135,000 miles and by reducing state funds \$14,764.	(17,751)
Total Change	\$2,156,428

**DEPARTMENT OF BANKING AND FINANCE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$0	\$2,156,428
Total Funds	\$0	\$2,156,428

**CONSUMER PROTECTION AND ASSISTANCE**

**Purpose:** Assist consumers with problems encountered when dealing with department regulated entities.

<b>Performance Measures:</b>	FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Estimated</u>	FY 2008 <u>Estimated</u>
1. Customer Service: Average number of days for complaint disposition	45	34	40	40
2. Customer Service: Percentage of customer responses and feedback indicating satisfaction with the service provided during the handling of their complaint	79%	83%	84%	85%

**Recommended Change:**

1. Fund statewide budget changes.	\$40,565
2. Realign funds to reflect program expenditures.	50,000
3. Realize CNG savings by redistributing funds from the Consumer Protection and Assistance program to the Financial Institution Supervision program to replace 2 motor vehicles with mileage in excess of 135,000 miles.	(5,424)
Total Change	\$85,141

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$529,701	\$614,842
Total Funds	\$529,701	\$614,842

**MORTGAGE SUPERVISION**

**Purpose:** Protect customers from unfair, deceptive, or fraudulent residential mortgage lending practices and enforce applicable laws and regulations.

**Recommended Change:**

1. Reflect the elimination of the Mortgage Supervision program and transfer of licensing and supervision duties to new Non-Depository Financial Institution Supervision program.	(\$1,796,918)
Total Change	(\$1,796,918)

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$1,796,918	\$0
Total Funds	\$1,796,918	\$0

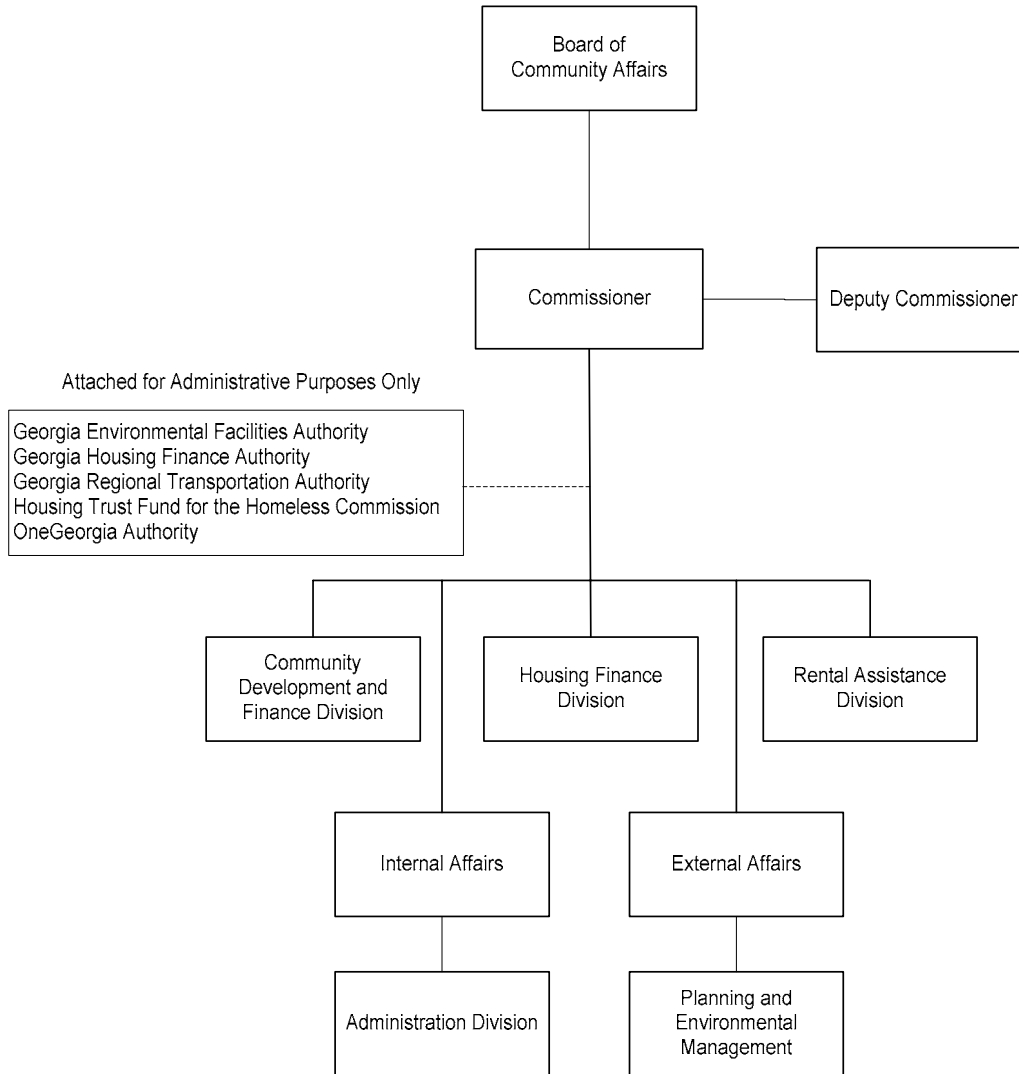
**DEPARTMENT OF BANKING AND FINANCE**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$8,669,697	\$9,198,487	\$9,964,140	\$10,053,019	\$10,935,428
Regular Operating Expenses	333,720	497,927	566,229	566,229	566,229
Travel	302,189	295,139			
Motor Vehicle Purchases		75,375			34,544
Equipment	2,314	1,439	1,773	1,773	1,773
Computer Charges	173,327	184,150	358,319	358,319	272,045
Real Estate Rentals	557,895	465,062	565,437	565,437	516,129
Telecommunications	112,537	96,576	107,500	107,500	89,541
Per Diem and Fees	11,986	18,174			
Contractual Services			18,522	18,522	18,522
<b>TOTAL FUNDS</b>	<b>\$10,163,665</b>	<b>\$10,832,329</b>	<b>\$11,581,920</b>	<b>\$11,670,799</b>	<b>\$12,434,211</b>
<u>Less:</u>					
Other Funds		\$125,000			
Subtotal		\$125,000			
State General Funds	\$10,163,665	\$10,707,329	\$11,581,920	\$11,670,799	\$12,434,211
<b>TOTAL STATE FUNDS</b>	<b>\$10,163,665</b>	<b>\$10,707,329</b>	<b>\$11,581,920</b>	<b>\$11,670,799</b>	<b>\$12,434,211</b>
Positions	148	149	149	149	149
Motor Vehicles	53	52	52	52	52

# DEPARTMENT OF COMMUNITY AFFAIRS

## ORGANIZATIONAL CHART

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# DEPARTMENT OF COMMUNITY AFFAIRS

## ROLES AND RESPONSIBILITIES

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The Department of Community Affairs (DCA) operates a host of state and federal grant programs; serves as the state's lead agency in housing finance and development; publishes building codes which are applicable to every structure built in Georgia; provides comprehensive planning, technical, and research assistance to local governments; and serves as the lead agency for the state's solid waste reduction efforts. DCA's three core businesses are safe and affordable housing, community and economic development, and local government assistance.

### **SAFE AND AFFORDABLE HOUSING**

DCA supports Georgia communities in addressing their housing needs by offering funding and expertise to communities, non-profit and for-profit organizations, and individuals. The agency provides financing for affordable housing development, mortgages, and down payment loans for moderate-income first-time homebuyers and financing for housing for people with special needs.

DCA's homeless and special needs housing programs support local programs that provide emergency shelter, transitional housing, essential services, and permanent supportive housing for persons who need community support in order to retain stable housing.

The Section 8 Rental Assistance program provides rent subsidies to landlords who agree to maintain their rental properties at the required Housing Quality Standards and to rent to qualified low-income families.

### **COMMUNITY AND ECONOMIC DEVELOPMENT**

DCA's community development programs help the state's communities realize their growth and development goals. The agency administers the federal Community Development Block Grant program, which provides over \$30 million in grants annually to cities and counties outside major metropolitan areas in Georgia. DCA's community service programs deliver over \$5 million annually in funding support to over 20 AmeriCorps programs located throughout the state. The Leadership Development team helps communities to design, develop, and execute leadership training programs, and coordinates the regional multi-day Georgia Academy for Economic Development in every region of Georgia.

DCA offers economic development and redevelopment incentives and tools designed to help promote growth and job creation throughout the state. Economic development programs deliver over \$50 million in grants and loans annually to Georgia. Grants or loans are available for

infrastructure (for businesses creating or retaining jobs), brownfield redevelopment, site preparation, downtown redevelopment, and project funding for North Georgia Appalachian communities. Training, design, and technical assistance are also available specifically for downtown development programs.

Planning and quality growth assistance is aimed at helping communities address issues of growth, development, and quality of life through implementation of recognized best practices for planning and growth management. This assistance includes advisory clinics, technical assistance, quality growth audits, on-site visits by resource teams, special issue workshops, and how-to toolkits. Additionally, DCA is leading the effort in developing the Coastal Comprehensive Plan as called for by the Governor's Executive Order issued in February 2005.

### **LOCAL GOVERNMENT ASSISTANCE**

Regional Services staff maintains partnerships with local, regional, state, and federal organizations and agencies, and facilitates community issue identification, goal development, and implementation of best practices. Regional field teams coordinate self-improvement initiatives such as the Main Street, Better Home Town, and Signature Community programs. The agency's Office of Environmental Management serves to integrate the importance of sound environmental management with the overall health and development of Georgia's communities, through such programs as the Governor's Litter Initiative, Keep Georgia Beautiful, Solid Waste and Recycling, and WaterFirst. These resources enhance the capacity of local governments and communities to protect the health, safety, and welfare of their residents through the sustainable stewardship of the environment and improvement in the quality of life for our citizens.

The department administers local government surveys related to topics including finance, solid waste, and wages and salaries. It also publishes and maintains information and data about local governments and prepares local government fiscal notes for the General Assembly.

### **ATTACHED AGENCIES**

The following agencies are administratively attached to DCA: Georgia Housing and Finance Authority, Georgia Regional Transportation Authority, Georgia Environmental Facilities Authority, OneGeorgia Authority, and the State Housing Trust Fund for the Homeless Commission.

### **AUTHORITY**

Titles 8, 12, 36, 48 and 50 of the Official Code of Georgia Annotated.

**DEPARTMENT OF COMMUNITY AFFAIRS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$47,089,260	(\$90,194)	\$46,999,066
Tobacco Settlement Funds	47,123,333		47,123,333
<b>TOTAL STATE FUNDS</b>	<b>\$94,212,593</b>	<b>(\$90,194)</b>	<b>\$94,122,399</b>
Federal Funds	93,634,621		93,634,621
Other Funds	11,243,636		11,243,636
<b>TOTAL FUNDS</b>	<b>\$199,090,850</b>	<b>(\$90,194)</b>	<b>\$199,000,656</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment for the department (\$101,786) and the Georgia Regional Transportation Authority (GRTA) (\$35,154).	\$136,940
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases for the department (\$142,171), the Georgia Environmental Facilities Authority (GEFA) (\$4,083), and GRTA (\$66,145).	212,399
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% for the department (\$367,556) and GRTA (\$173,399).	540,955
4. Reflect an adjustment in Workers' Compensation premiums for the department (\$112,304) and GRTA	134,805
Total Change	<u>\$1,025,099</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$125,571
2. Transfer building management and 2 positions from Homeownership Programs (Total Funds: \$111,834).	Yes
3. Transfer funds from Administration to State Community Development Programs to recruit master practitioners for downtown development initiatives and expand design services.	(36,905)
4. Realize CNG savings by redirecting funds from Building Construction (\$234), Coordinated Planning (\$5,791), Environmental Education and Assistance (\$2,275), Federal Community and Economic Development Programs (\$1,621), Regional Services (\$2,454), Research and Surveys (\$558), State Community Development Programs (\$865), and the State Economic Development Program (\$518) to the Administration program to provide for a consultant to advise the department in the Georgia Oglethorpe Award Process.	14,316
Total Change	<u>\$102,982</u>

Program Budget:	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Recommended</u>	
State General Funds	\$2,301,555	\$2,404,537	
Federal Funds	22,000	22,000	
Other Funds	2,592,412	2,704,246	
<b>Total Funds</b>	<b>\$4,915,967</b>	<b>\$5,130,783</b>	

**BUILDING CONSTRUCTION**

**Purpose:** Establish minimum building construction standards for all new structures, including mass-produced factory built (modular) buildings, built in the state.

**DEPARTMENT OF COMMUNITY AFFAIRS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Average response time in days to code related inquiries	N/A	N/A	3	3
2. Average response time in days to industrialized building related inquiries	N/A	N/A	3	3

**Recommended Change:**

1. Fund statewide budget changes.	\$20,681
2. Realize CNG savings by redirecting funds from telecommunications (\$209) and regular operating expenses (\$25) to the Administration program to provide for a consultant to advise the department in the Georgia Oglethorpe Award Process.	(234)
<b>Total Change</b>	<b>\$20,447</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$289,555	\$310,002
Other Funds	171,722	171,722
<b>Total Funds</b>	<b>\$461,277</b>	<b>\$481,724</b>

**COORDINATED PLANNING**

**Purpose:** Give communities the information, assistance, tools, and funding needed to successfully implement planning and quality growth solutions to enhance and fulfill the requirements of Coordinated Comprehensive Planning according to the Georgia Planning Act of 1989.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of Signature Community and Communities of Opportunity assistance requests responded to by DCA staff	N/A	N/A	30	35
2. Number of requests and participants for program-provided technical assistance activities	N/A	N/A	400	410

**Recommended Change:**

1. Fund statewide budget changes.	\$133,858
2. Provide 2 time-limited positions and funds for the Local Update of Census Addresses project to ensure Georgia's citizens are accurately counted in the 2010 Census.	206,000
3. Realize CNG savings by redirecting funds from telecommunications (\$575), computer charges (\$5,118), and regular operating expenses (\$98) to the Administration program to provide for a consultant to advise the department in the Georgia Oglethorpe Award Process.	(5,791)
<b>Total Change</b>	<b>\$334,067</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,694,744	\$4,028,811
<b>Total Funds</b>	<b>\$3,694,744</b>	<b>\$4,028,811</b>

**ENVIRONMENTAL EDUCATION AND ASSISTANCE**

**Purpose:** Provide technical assistance, resource tools, and public education outreach resources.

**DEPARTMENT OF COMMUNITY AFFAIRS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of Georgia's counties with a litter reduction activity or program in their county	94%	86%	88%	90%
2. Number of local governments participating in the WaterFirst program	22	20	25	28

**Recommended Change:**

1. Fund statewide budget changes.	\$51,262
2. Realize CNG savings by redirecting funds from telecommunications (\$366), computer charges (\$582), and regular operating expenses (\$1,327) to the Administration program to provide for a consultant to advise the department in the Georgia Oglethorpe Award Process.	(2,275)
<b>Total Change</b>	<b>\$48,987</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$998,853	\$1,047,840
<b>Total Funds</b>	<b>\$998,853</b>	<b>\$1,047,840</b>

**FEDERAL COMMUNITY AND ECONOMIC DEVELOPMENT PROGRAMS**

**Purpose:** Administer incentive programs and education programs as well as provide technical assistance in the area of economic development to local governments, development authorities, and private for-profit entities.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Amount of private investment dollars for each ARC grant dollar	\$35	\$28	\$26	\$26
2. Number of jobs created or retained	1,361	3,458	2,000	2,000

**Recommended Change:**

1. Fund statewide budget changes.	\$122,745
2. Transfer funds from Federal Community and Economic Development Programs to State Community Development Programs to recruit master practitioners for downtown development initiatives and expand design services.	(20,000)
3. Realize CNG savings by redirecting funds from telecommunications (\$941), computer charges (\$582), and regular operating expenses (\$98) to the Administration program to provide for a consultant to advise the department in the Georgia Oglethorpe Award Process.	(1,621)
<b>Total Change</b>	<b>\$101,124</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,760,337	\$1,861,461
Federal Funds	37,043,876	37,043,876
<b>Total Funds</b>	<b>\$38,804,213</b>	<b>\$38,905,337</b>

**HOMEOWNERSHIP PROGRAMS**

**Purpose:** Expand the supply of standard affordable housing through rehabilitation and construction and provide homeownership opportunities for low and moderate income individuals.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Georgia Dream Program customer service rating	N/A	N/A	80%	80%

**DEPARTMENT OF COMMUNITY AFFAIRS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

2. Number of Georgia Dream First Mortgage loans purchased	468	725	780	900
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**Recommended Change:**

1. Transfer building management and 2 positions to the Administration program (Total Funds: \$111,834).		Yes
Total Change		\$0

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$4,031,286	\$3,919,452
Total Funds	\$4,031,286	\$3,919,452

**LOCAL ASSISTANCE GRANTS**

**Purpose:** Make grants or loans to eligible recipients or qualified local governments specified by recipient, amount, and purpose in an appropriation to the department.

**Recommended Change:**

1. Eliminate one-time funding for local assistance grants.		(\$6,540,903)
Total Change		(\$6,540,903)

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,540,903	\$0
Total Funds	\$6,540,903	\$0

**REGIONAL SERVICES**

**Purpose:** Assist in the marketing, development, and implementation of housing and community and economic development projects and services.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of communities that participate in the regional Georgia Academy for Economic Development programs	229	316	240	300
2. Number of applicants for the Signature Community Program	0	56	40	30

**Recommended Change:**

1. Fund statewide budget changes.		\$133,775
2. Add 1 rural economic development position and related operating expenses to implement economic development strategies in rural Georgia.		59,450
3. Restore funding for the Local Development Fund.		5,000,000
4. Eliminate one-time funding for a boundary study of Doraville, Chamblee, and the proposed City of Dunwoody.		(20,000)
5. Realize CNG savings by redirecting funds from telecommunications (\$470), computer charges (\$1,861), and regular operating expenses (\$123) to the Administration program to provide for a consultant to advise the department in the Georgia Oglethorpe Award Process.		(2,454)
Total Change		\$5,170,771

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,134,134	\$7,304,905
Total Funds	\$2,134,134	\$7,304,905

**DEPARTMENT OF COMMUNITY AFFAIRS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**RENTAL HOUSING PROGRAMS**

**Purpose:** Provide affordable rental housing to very low and low to moderate-income households by allocating federal and state housing tax credits on a competitive basis and by providing subsidized housing through the Housing Choice Program.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of HOME loans closed within 12 months of the award date	67%	45%	100%	100%
2. Percent of clients satisfied with the Rental Assistance Voucher program	N/A	N/A	100%	100%

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,287,829	\$3,287,829
Federal Funds	56,556,858	56,556,858
Other Funds	3,009,535	3,009,535
<b>Total Funds</b>	<b>\$3,287,829</b>	<b>\$62,854,222</b>

**RESEARCH AND SURVEYS**

**Purpose:** Conduct surveys and collect financial/management data from local governments and authorities as directed by statute.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of local governments in compliance with all reporting requirements	N/A	N/A	80%	80%

**Recommended Change:**

1. Fund statewide budget changes.	\$42,655
2. Realize CNG savings by redirecting funds from telecommunications (\$209) and computer charges (\$349) to the Administration program to provide for a consultant to advise the department in the Georgia Oglethorpe Award Process.	(558)
<b>Total Change</b>	<b>\$42,097</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$578,685	\$620,782
<b>Total Funds</b>	<b>\$578,685</b>	<b>\$620,782</b>

**SPECIAL HOUSING INITIATIVES**

**Purpose:** Provide funds for Special Housing Initiatives.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of customers receiving general information on affordable housing and DCA programs	N/A	N/A	2,100	2,100
2. Number of persons who received shelter or transitional housing assistance	40,500	41,500	43,000	43,000

**DEPARTMENT OF COMMUNITY AFFAIRS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,332,892	\$3,332,892
Other Funds	1,174,515	1,174,515
Total Funds	<u>\$4,507,407</u>	<u>\$4,507,407</u>

**STATE COMMUNITY DEVELOPMENT PROGRAMS**

**Purpose:** Assist Georgia cities, small towns, and neighborhoods in the development of their core commercial areas and champion new development opportunities for rural Georgia.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of Georgia cities implementing the Main Street/Better Hometown Program	104	105	100	100

**Recommended Change:**

1. Fund statewide budget changes.				\$87,209
2. Transfer funds from the Administration program (\$36,905) and Federal Community and Economic Development Programs (\$20,000) to recruit master practitioners for downtown development initiatives and expand design services.				56,905
3. Realize CNG savings by redirecting funds from telecommunications (\$627), computer charges (\$115), and regular operating expenses (\$123) to the Administration program to provide for a consultant to advise the department in the Georgia Oglethorpe Award Process.				(865)
Total Change				<u>\$143,249</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,234,350	\$1,377,599
Total Funds	<u>\$1,234,350</u>	<u>\$1,377,599</u>

**STATE ECONOMIC DEVELOPMENT PROGRAM**

**Purpose:** Facilitate and stimulate economic activity, private investment, and job creation by various means including making loans and grants.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of jobs created or retained	6,228	3,913	4,500	4,500
2. Program cost per job created or retained	\$2,438	\$1,801	\$2,450	\$2,450

**Recommended Change:**

1. Fund statewide budget changes.				\$6,061
2. Increase funds for the Regional Economic Business Assistance (REBA) program to assist local redevelopment authorities in creating comprehensive economic development plans.				330,160
3. Realize CNG savings by redirecting funds from telecommunications (\$260), computer charges (\$233), and regular operating expenses (\$25) to the Administration program to provide for a consultant to advise the department in the Georgia Oglethorpe Award Process.				(518)
Total Change				<u>\$335,703</u>

**DEPARTMENT OF COMMUNITY AFFAIRS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$9,779,024	\$10,114,727
Federal Funds	11,887	11,887
Total Funds	<u>\$9,790,911</u>	<u>\$10,126,614</u>

**Agencies Attached for Administrative Purposes:**

**PAYMENTS TO GEORGIA ENVIRONMENTAL FACILITIES AUTHORITY**

**Purpose:** Provide low interest loans for water, wastewater, and solid waste projects.

**Recommended Change:**

1. Fund statewide budget changes.	\$4,083
2. Reduce one-time funding for the Georgia Rural Water Association.	(150,000)
Total Change	<u>(\$145,917)</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,585,782	\$6,439,865
Other Funds	2,135	2,135
Total Funds	<u>\$6,587,917</u>	<u>\$6,442,000</u>

**PAYMENTS TO GEORGIA REGIONAL TRANSPORTATION AUTHORITY**

**Purpose:** Improve Georgia's mobility, air quality, and land use practices.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of Xpress riders	317,444	754,350	1,547,904	2,057,340

**Recommended Change:**

1. Fund statewide budget changes.	\$297,199
Total Change	<u>\$297,199</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,570,617	\$4,867,816
Total Funds	<u>\$4,570,617</u>	<u>\$4,867,816</u>

**PAYMENTS TO ONEGEORGIA AUTHORITY**

**Purpose:** Provide funds for the OneGeorgia Authority.

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$47,123,333	\$47,123,333
Total Funds	<u>\$47,123,333</u>	<u>\$47,123,333</u>



**DEPARTMENT OF COMMUNITY AFFAIRS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**CAPITAL OUTLAY SUMMARY**

	FY 2008		
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
<b>Georgia Environmental Facilities Authority</b>			
1. Low interest loans for local water and sewer construction projects	20	\$23,000,000	\$1,964,890
2. Matching funds for the Clean Water State Revolving Fund Program	20	3,120,000	266,542
3. Matching funds for the Drinking Water State Revolving Fund Program	20	4,880,000	416,898
Total		\$31,000,000	\$2,648,330

**DEPARTMENT OF COMMUNITY AFFAIRS**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

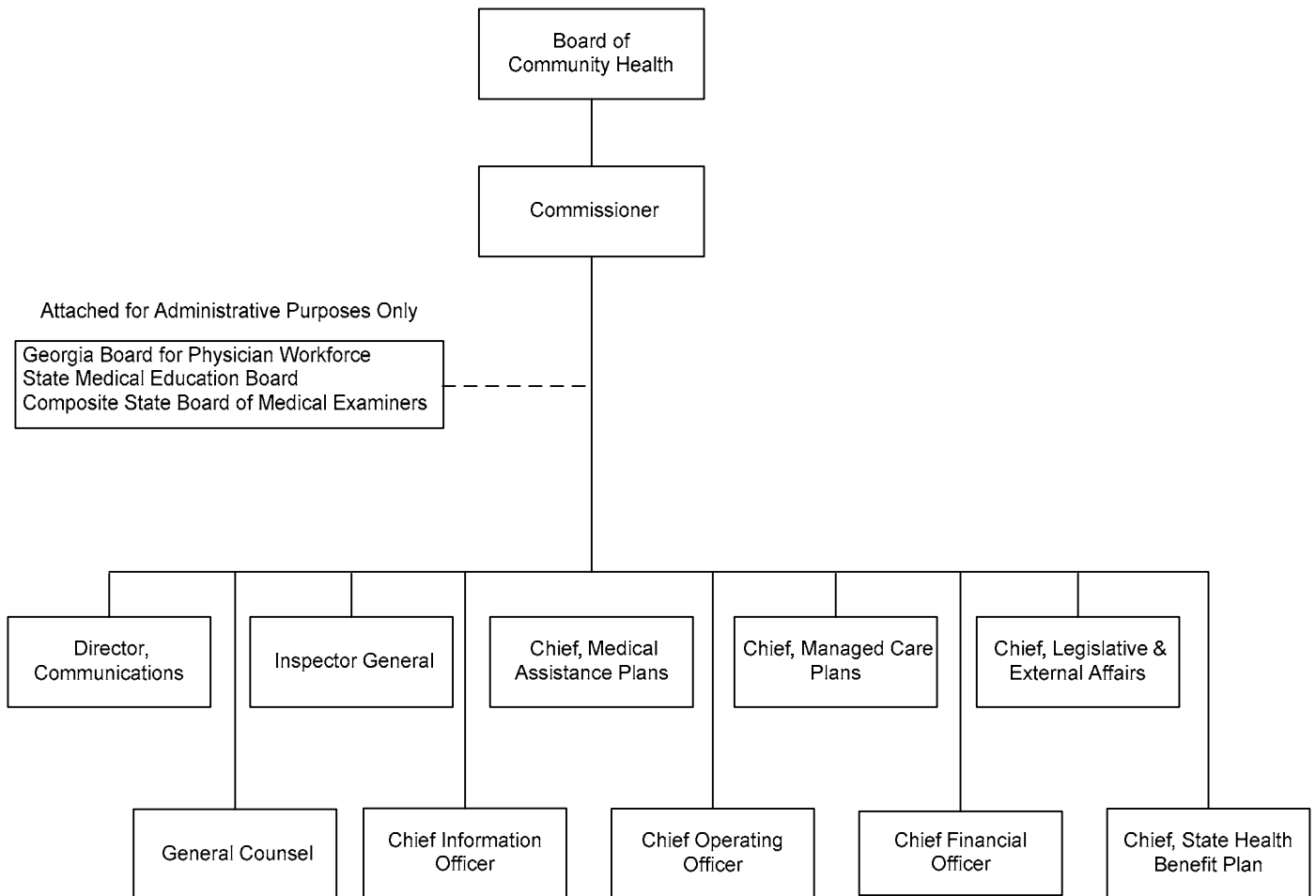
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$23,641,142	\$23,932,992	\$23,653,395	\$23,737,461	\$24,600,152
Regular Operating Expenses	2,449,072	2,309,754	2,174,602	2,174,602	2,184,654
Travel	705,940	783,947			
Motor Vehicle Purchases	179,008	141,934			
Equipment	192,612	134,137	150,769	150,769	150,769
Computer Charges	723,252	964,906	381,479	381,479	369,847
Real Estate Rentals	1,475,381	1,502,752	1,534,850	1,534,850	1,537,850
Telecommunications	607,303	610,811	624,045	639,045	635,820
Per Diem and Fees	877,403	1,310,899			
Contractual Services	907,112	1,358,817	2,284,526	2,294,526	2,293,841
Contracts, Regional Planning and Development	1,779,593	1,773,043	1,663,093	1,663,093	1,663,093
Local Assistance Grants	354,356	4,593,075	6,540,903		
Appalachian Regional Com. Assessment	163,000	163,750	163,000	163,000	163,000
HOME Program	3,122,606	3,287,493	3,287,829	3,287,829	3,287,829
Local Development Fund		1,490,000			5,000,000
Payment to State Housing Trust Fund	2,778,750	3,032,892	3,332,892	3,332,892	3,332,892
Payment to Sports Hall of Fame	716,733				
Regional Economic Business Assistance	2,667,600	3,167,600	3,167,600	3,167,600	3,497,760
Community Service Grants	4,623,029	4,153,749	5,000,000	5,000,000	5,000,000
HUD - Section 8 Rental Assistance	105,624,884	95,197,236	50,000,000	50,000,000	50,000,000
GHFA - Georgia Cities Foundation	694,687	1,000,000	1,500,000	1,500,000	1,500,000
GA Leadership Infrastructure Investment Fund	495,000	500,000			
Community Development Block Grants	45,819,781	49,358,877	30,000,000	30,000,000	30,000,000
Life Sciences Facilities Fund	2,000,000		5,000,000	5,000,000	5,000,000
Signature Community Program		250,000	350,000	350,000	350,000
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$202,598,244</b>	<b>\$201,018,664</b>	<b>\$140,808,983</b>	<b>\$134,377,146</b>	<b>\$140,567,507</b>
<b>ATTACHED AGENCIES</b>					
Georgia Environmental Facilities Authority	\$275,000	\$900,000	\$6,587,917	\$6,587,917	\$6,442,000
Georgia Regional Transportation Authority	4,334,685	4,363,228	4,570,617	4,570,617	4,867,816
OneGeorgia Authority	47,123,333	47,123,332	47,123,333	47,123,333	47,123,333
<b>TOTAL FUNDS</b>	<b>\$254,331,262</b>	<b>\$253,405,224</b>	<b>\$199,090,850</b>	<b>\$192,659,013</b>	<b>\$199,000,656</b>
<b>Less:</b>					
Federal Funds	\$169,697,335	\$163,191,378	\$93,634,621	\$93,634,621	\$93,634,621
Other Funds	9,264,535	9,615,939	11,243,636	11,243,636	11,243,636
Subtotal	<b>\$178,961,870</b>	<b>\$172,807,317</b>	<b>\$104,878,257</b>	<b>\$104,878,257</b>	<b>\$104,878,257</b>
State General Funds	\$28,246,059	\$33,474,575	\$47,089,260	\$40,657,423	\$46,999,066
Tobacco Funds	47,123,333	47,123,332	47,123,333	47,123,333	47,123,333
<b>TOTAL STATE FUNDS</b>	<b>\$75,369,392</b>	<b>\$80,597,907</b>	<b>\$94,212,593</b>	<b>\$87,780,756</b>	<b>\$94,122,399</b>
Positions	478	501	513	513	516
Motor Vehicles	165	165	183	183	183

# DEPARTMENT OF COMMUNITY HEALTH

## ORGANIZATIONAL CHART

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# DEPARTMENT OF COMMUNITY HEALTH

## ROLES AND RESPONSIBILITIES

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The Department of Community Health (DCH) champions: **Access** to affordable, quality health care in our communities; **Responsible** health planning and use of health care resources; and **Healthy** behaviors and improved health outcomes. The department works to ensure that quality health care services are provided to a wide array of individuals, including state employees, teachers, and retirees; and those citizens who are eligible for Medicaid or PeachCare for Kids by virtue of being aged, low-income, or disabled. The department is additionally charged with identifying and evaluating available options that would provide health insurance coverage for the estimated 1.7 million Georgians currently uninsured. A nine-person board appointed by the Governor has policy-making authority for DCH.

The department has three major divisions: the Division of Medical Assistance Plans, the Division of Managed Care and Quality, and the Division of State Health Benefit Plan. DCH also targets health care access and improvement through the Office of Rural Health Services.

There are three Boards that are administratively attached to the department: the Composite State Board of Medical Examiners, which licenses physicians; the Georgia Board for Physician Workforce, which provides financial aid to medical schools and residency training programs; and the State Medical Education Board, which administers medical scholarships and loans to promote medical practice in rural areas.

### **DIVISION OF MEDICAL ASSISTANCE PLANS**

The largest division in the department, the Division of Medical Assistance Plans, administers the Medicaid program, which purchases health care on behalf of over 1.3 million persons who are aged, blind, disabled, or indigent. State and federal dollars fund Medicaid with the federal government paying for about 60% of health care costs. A broad array of health care services is available that address the needs of program participants, including hospital, physician, pharmacy, and nursing home services.

The division administers the state's Indigent Care Trust Fund (ICTF), which completed its 16th year of operation in 2006. Utilizing intergovernmental transfers and federal matching funds, the ICTF reimburses hospitals serving a disproportionate share of medically indigent Georgians.

The division is also responsible for the PeachCare for Kids Program, Georgia's version of the federal Children's Health Insurance Program. PeachCare provides medical and dental coverage for over 200,000 children whose parents' income is too high to qualify for Medicaid, but who cannot afford private health insurance. Current eligibility allows children in families with incomes between 185% and 235% of the federal poverty level to participate.

### **DIVISION OF MANAGED CARE AND QUALITY**

The Division of Managed Care and Quality is responsible for implementing and directing the state's new healthcare management effort known as Georgia Healthy Families (GHF).

Implemented in June 2006, the department, in partnership with private Care Management Organizations, provides a more efficient delivery of health care services, better care for members, and accountability to taxpayers while at the same time maintaining predictable and sustainable expenditure growth. Children, pregnant women and women with breast or cervical cancer on Medicaid, as well as children enrolled in PeachCare, are eligible to participate in GHF. The GHF initiative was phased-in on a regional basis beginning June 2006 with the final regions brought into the plan September 2006.

### **DIVISION OF STATE HEALTH BENEFIT PLAN**

The Division of State Health Benefit Plan (SHBP) manages the health plan which provides health insurance coverage to more than a half million state employees, teachers, retirees, and their dependents. The SHBP offers members several coverage options including a preferred provider option (PPO), several HMO choices, a traditional indemnity plan, along with a limited number of pilot programs focused on consumer-directed healthcare.

### **OTHER DIVISIONS**

The department also contains other divisions including General Counsel, which provides legal assistance to the department and administers the Certificate of Need (CON) process; Office of Inspector General; Operations; Information Technology; Community Affairs; Communications; and Financial Management.

### **AUTHORITY**

Titles XIX and XXI of the Social Security Act; Title 31-5A, Official Code of Georgia Annotated.

**DEPARTMENT OF COMMUNITY HEALTH**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	Current Budget	Changes	Recommended
State General Funds	\$2,323,237,938	\$127,397,584	\$2,450,635,522
Tobacco Settlement Funds	55,944,361	(3,470,705)	52,473,656
<b>TOTAL STATE FUNDS</b>	<b>\$2,379,182,299</b>	<b>\$123,926,879</b>	<b>\$2,503,109,178</b>
Federal Funds	5,313,798,831	397,219,022	5,711,017,853
Other Funds	3,284,741,653	248,532,185	3,533,273,838
<b>TOTAL FUNDS</b>	<b>\$10,977,722,783</b>	<b>\$769,678,086</b>	<b>\$11,747,400,869</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment in the department (\$124,844), the Composite Board of Medical Examiners (\$15,010), the Georgia Board for Physician Workforce (\$5,976) and the State Medical Education Board (\$2,086).	\$147,916
2. Provide for a general salary increase of 3% effective January 1, 2008 and for performance increases in the department (\$274,382), the Composite Board of Medical Examiners (\$31,690), the Georgia Board for Physician Workforce (\$7,407) and the State Medical Education Board (\$3,534).	317,013
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% for state employees in the department (\$704,307), the Composite Board of Medical Examiners (\$81,345), the Georgia Board for Physician Workforce (\$19,012) and the State Medical Education Board (\$9,073).	813,737
4. Reflect an adjustment in Workers' Compensation premiums (Total Funds: \$161,773).	73,496
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space (Total Funds: \$220,711).	116,977
Total Change	<u>\$1,469,139</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide changes.	\$1,094,535
2. Provide funding for 8 positions for contract management process improvement (Total Funds: \$592,664).	265,581
3. Provide funding for 2 legal services positions to provide support for member and provider appeals (Total Funds: \$126,978).	63,489
4. Provide 1 financial management position to provide ongoing actuarial support (Total Funds: \$145,104).	58,242
5. Fund the annual independent review of the Georgia Healthy Families Program to assess quality, access and performance outcomes in compliance with federal regulations (Total Funds: \$7,979,345).	3,989,673
6. Transfer funds from the Medicaid program to the Administration program to fund 5 positions (\$138,372) and software (\$800,000) for program integrity enhancements (Total Funds: \$1,876,744).	938,372
7. Realize CNG savings by transferring funds from telecommunications (\$18,384), contractual services (\$17,648), and regular operating expenses (\$1,945) in the Administration program to contractual services in the Health Care Access and Improvement program for the Health Improvement Advisory Board.	(37,977)
8. Transfer funds from the Medicaid program to the Administration program to provide funding for 3 eligibility positions (Total Funds: \$162,165).	81,083
9. Transfer other funds from the State Health Benefit Plan (SHBP) program to the Administration program to provide funding for 2 accounting positions to audit payroll locations (Total Funds: \$161,234).	Yes
Total Change	<u>\$6,452,998</u>

**DEPARTMENT OF COMMUNITY HEALTH  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$87,102,839	\$93,555,837
Federal Funds	277,247,793	283,809,813
Other Funds	33,602,423	33,897,465
<b>Total Funds</b>	<b>\$397,953,055</b>	<b>\$411,263,115</b>

**AGED, BLIND, AND DISABLED**

**Purpose:** Improve healthcare access primarily to elderly and disabled individuals.

**Recommended Change:**

- |  |                   |
|--|-------------------|
| 1. Transfer funds from the Aged, Blind, and Disabled program (\$1,088,523,973) to the Aged, Blind, and Disabled subprogram in the Medicaid program (Total Funds: \$4,151,954,508). | (\$1,088,523,973) |
| Total Change   | (\$1,088,523,973) |

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,088,523,973	\$0
Federal Funds	2,557,321,929	0
Other Funds	506,108,606	0
<b>Total Funds</b>	<b>\$4,151,954,508</b>	<b>\$0</b>

**HEALTH CARE ACCESS AND IMPROVEMENT**

**Purpose:** Improve the health, wellness and access to healthcare for Georgians.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of health professionals placed in federal designated Health Professional Shortage Areas	15	18	20	20
2. Number of encounters between medical or outreach service providers and migrant workers will increase by 5% each year	45,039	N/A	47,250	49,600
3. Increase participation in HIV testing at least 10% a year during National HIV Testing Day	413	N/A	450	472
4. Number of Women participating in Health Fair and Women's Health Summit activities	700	700	700	700

**Recommended Change:**

- |   |             |
|---|-------------|
| <u>State General Funds:</u>   |             |
| 1. Fund statewide changes.  | \$199,471   |
| 2. Delete one-time funds (\$750,000) to establish a statewide electronic medical records system.  | (750,000)   |
| 3. Implement the Health Information Technology pilot to promote health care information transparency.   | 1,000,000   |
| 4. Delete one-time funding for Oconee Medical Center radiation equipment.   | (150,000)   |
| 5. Delete one-time funds for the Southwest Georgia Cancer Coalition.  | (200,000)   |
| 6. Realize CNG savings by redirecting funds from the Administration program to the Health Care Access and Improvement program to help address health disparities. | 37,977      |
| Total Change  | \$137,448   |
| <u>Tobacco Settlement Funds:</u>  |             |
| 1. Provide tobacco settlement funding to increase access to primary health care in rural Georgia.   | \$1,500,000 |
| Total Change  | \$1,500,000 |

**DEPARTMENT OF COMMUNITY HEALTH  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$10,849,617	\$10,987,065
Tobacco Settlement Funds		1,500,000
Federal Funds	549,838	549,838
Other Funds	100,000	100,000
<b>Total Funds</b>	<b>\$11,499,455</b>	<b>\$13,136,903</b>

**INDIGENT CARE TRUST FUND**

**Purpose:** Support rural and other healthcare providers, primarily hospitals, that serves medically indigent Georgians.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percent supplemental payments made to eligible providers at least twice per fiscal year	100%	100%	100%	100%
2. Percent of uncompensated Medicaid and Uninsured costs covered by federal supplemental payments to hospitals	N/A	34.5%	34.5%	34.5%

**Recommended Change:**

- |   |                        |
|---|------------------------|
| 1. Transfer the quality assessment fees from the Indigent Care Trust Fund (\$145,500,635) to the CMO: Medicaid subprogram in the Medicaid program (Total Funds: \$379,204,156).           | (\$145,500,635)        |
| 2. Adjust federal and other funds carried forward from prior year for funding available for private hospitals in the Disproportionate Share Hospital program (Total Funds: \$18,243,412). | Yes                    |
| <b>Total Change</b>   | <b>(\$145,500,635)</b> |

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$146,000,635	\$500,000
Federal Funds	503,123,666	258,176,730
Other Funds	167,737,319	160,737,322
<b>Total Funds</b>	<b>\$816,861,620</b>	<b>\$419,414,052</b>

**LOW-INCOME MEDICAID**

**Purpose:** Improve healthcare access primarily to low-income individuals.

**Recommended Change:**

- |   |                        |
|---|------------------------|
| <u>State General Funds:</u>   |                        |
| 1. Transfer funds from the Low-Income Medicaid program to the Low-Income Medicaid subprogram in the Medicaid program (Total Funds: \$2,504,034,289).    | (\$785,251,142)        |
| <b>Total Change</b>   | <b>(\$785,251,142)</b> |
| <u>Tobacco Settlement Funds:</u>  |                        |
| 1. Transfer tobacco settlement funds (\$50,973,656) from the Low-Income Medicaid program to the Low-Income Medicaid subprogram in the Medicaid program. | (\$50,973,656)         |
| <b>Total Change</b>   | <b>(\$50,973,656)</b>  |

**DEPARTMENT OF COMMUNITY HEALTH**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$785,251,142	\$0
Tobacco Settlement Funds	50,973,656	0
Federal Funds	1,574,329,108	0
Other Funds	144,454,039	0
<b>Total Funds</b>	<b>\$2,555,007,945</b>	<b>\$0</b>

**MEDICAID**

**Purpose:** Improve health care access primarily to elderly, disabled and low-income individuals.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percent of Customer Service surveys with 10% more 'satisfied' responses on survey questions than results from previous 6 months	N/A	N/A	10%	10%
2. Percentage of Low-Income Medicaid members in Georgia Healthy Families with diabetes receiving annual recommended flu vaccines	N/A	N/A	100%	100%
3. Percent decrease in ER visits, hospital stays, and hospital days for members receiving Disease Management and Administrative Services	N/A	N/A	10%	10%
4. Percentage of dollar savings targets required by the disease management contracts will be met	N/A	N/A	100%	100%
5. Percent increase in the number of eligible persons receiving Disease Management and Administrative Services receiving flu and	N/A	N/A	20%	20%
6. Percentage of members receiving program services whose income is validated during the eligibility process	N/A	N/A	100%	100%
7. Percentage of Home and Community Based Service members who meet Nursing Home Level of Care based on external validation	N/A	N/A	100%	100%
8. Percentage of providers of waiver services reviewed every 2 years by Program Integrity Staff	N/A	N/A	90%	90%
9. Percentage growth in incurred per member per month (PMPM) expenditures will not exceed the growth in the state revenue estimate	N/A	N/A	4.9%	5.0%

**Recommended Change:**

State General Funds:

- |  |               |
|--|---------------|
| 1. Increase the reimbursement rate for Service Options Using Resource in a Community Environment (SOURCE) enhanced case management by \$25 per member per month (Total funds: \$2,430,850).  | \$900,873     |
| 2. Implement a Long-Term Care Partnership program to encourage investment in long-term care insurance.   | Yes           |
| 3. Replace state funds with fees earned in the Department of Human Resources (DHR) for newborn screening activities.   | (449,192)     |
| 4. Transfer funds from the Aged, Blind and Disabled Medicaid (\$1,088,523,973), Low-Income Medicaid (\$785,251,142), and Nursing Home Provider Fees (\$99,287,176) programs, and the projected quality assessment fees from the Indigent Care Trust Fund (\$145,500,635) to the Medicaid program (Total Funds: \$7,293,955,465). | 2,118,562,926 |
| 5. Reflect projected quality assessment fees in the CMO Provider Fees subprogram in the Medicaid program (Total Funds: \$35,641,654).  | 13,251,567    |
| 6. Implement the Money Follows the Person Grant to balance the distribution of services between institutions and the community.  | Yes           |



**DEPARTMENT OF COMMUNITY HEALTH  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

7. Reflect changes in federal financial participation (FFP) rate for Medicaid (Total Funds: \$227,923,749).	Yes
8. Transfer funds from the Medicaid program to the Administration program to provide funding for 3 eligibility positions (Total Funds: \$162,165).	(81,083)
9. Transfer funds from the Medicaid program to the Administration program to fund 5 positions (\$138,372) and software (\$800,000) for program integrity enhancements (Total Funds: \$1,876,744).	(938,372)
10. Transfer state funds from the PeachCare program to the Medicaid program to reflect administrative rate adjustments.	8,214,959
11. Provide funds for Medicaid incurred benefits growth (Total Funds: \$158,737,512).	59,018,607
12. Increase the nursing home provider fee from \$9.12 per bed day to \$12.21 per bed day (Total Funds: \$57,877,305).	21,518,782
Total Change	\$2,219,999,067
<u>Tobacco Settlement Funds:</u>	
1. Transfer funds from the Low-Income Medicaid (\$50,973,656) to the Medicaid program.	\$50,973,656
Total Change	\$50,973,656

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$2,219,999,067
Tobacco Settlement Funds		50,973,656
Federal Funds		4,911,731,681
Other Funds		651,011,837
Total Funds	\$0	\$7,833,716,241

**NURSING HOME PROVIDER FEES**

**Purpose:** There is hereby appropriated to the Department of Community Health a specific sum of money equal to all the provider fees paid to the Indigent Care Trust Fund created pursuant to Article 6A of chapter 8 of Title 31. The sum of money is appropriated for payments to nursing homes pursuant to Article 6A.

**Recommended Change:**

1. Transfer state funds (\$99,287,176) from the Nursing Home Provider Fees program to the Nursing Home Provider Fees subprogram in the Medicaid program (Total Funds: \$258,762,512).	(\$99,287,176)
Total Change	(\$99,287,176)

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$99,287,176	\$0
Federal Funds	159,475,336	0
Total Funds	\$258,762,512	\$0

**PEACHCARE**

**Purpose:** Improve access to healthcare for qualified low-income Georgia children.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percent of Customer Service surveys with 10% more 'satisfied' responses on survey questions than results from previous six months	N/A	N/A	10%	10%
2. Percentage of members in Georgia Healthy Families receiving annual Health Check screens and immunizations	N/A	N/A	100%	100%
3. Percentage growth in incurred per member per month (PMPM) expenditures will not exceed the growth in the state revenue estimate	N/A	-6.1%	-0.8%	5.6%

**DEPARTMENT OF COMMUNITY HEALTH**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

State General Funds:

1. Replace tobacco settlement funds (\$4,970,705) with state general funds in the PeachCare program.	\$4,970,705
2. Reflect projected quality assessment fees in the PeachCare program (Total Funds: \$86,268,722).	22,403,987
3. Transfer state funds from the PeachCare program to the Medicaid program to reflect administrative rate adjustments.	(8,214,959)
4. Reduce federal and other funds due from DHR based on projected expenditures (Total Funds: \$1,175,633).	Yes
5. Adjust federal and other carried forward funds from prior years for funding available for PeachCare benefits (Total Funds: \$77,784,505).	Yes
6. Add PeachCare (\$67,159,673) as a subprogram to the PeachCare program; create a new subprogram - CMO Provider Fees to record the quality assessment fees received in the PeachCare program (Total Funds: \$330,216,038).	Yes
7. Reflect changes in FFP rate for PeachCare (Total Funds: \$8,940,612).	Yes
Total Change	<u>\$19,159,733</u>

Tobacco Settlement Funds:

1. Replace tobacco settlement funds (\$4,970,705) with state general funds in the PeachCare program.	(\$4,970,705)
Total Change	<u>(\$4,970,705)</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$62,188,968	\$81,348,701
Tobacco Settlement Funds	4,970,705	0
Federal Funds	241,751,161	256,749,791
Other Funds	21,305,204	151,783
Total Funds	<u>\$330,216,038</u>	<u>\$338,250,275</u>

**STATE HEALTH BENEFIT PLAN**

**Purpose:** Provide a healthcare benefit that is competitive with other commercial benefit plans in quality of care, access to providers and efficient management of provider fees and utilization.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percent of customer service calls to SHBP that receive a Quality Call Audit score of 85% or higher	N/A	N/A	100%	100%
2. Percentage growth in incurred per member per month (PMPM) expenditures will not exceed the growth in the state revenue estimate	10.9%	3.1%	4.9%	5.0%

**Recommended Change:**

1. Increase funds to reflect appropriated employer contributions for state health benefit payments and other post employment benefits for state employees (Total: \$276,102,603).	Yes
2. Transfer other funds from the SHBP program to the Administration program to provide funding for 2 accounting positions to audit payroll locations (Total Funds: \$161,234).	Yes
Total Change	<u>\$0</u>

**DEPARTMENT OF COMMUNITY HEALTH  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$2,411,434,062	\$2,687,375,431
Total Funds	\$2,411,434,062	\$2,687,375,431

**Agencies Attached for Administrative Purposes:**

**COMPOSITE BOARD OF MEDICAL EXAMINERS**

**Purpose:** Protect the public's health by ensuring healthcare practitioners are qualified to practice in the state of Georgia.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of applications processed	4,016	4,100	4,100	4,100
2. Percent of complete applications processed within 21 days of receipt of all required information	100%	100%	100%	100%

**Recommended Change:**

1. Fund statewide changes.	\$128,045
2. Provide funds for 1 position to review nurse practitioner protocol agreements.	36,131
Total Change	<u>\$164,176</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,202,555	\$2,366,731
Total Funds	\$2,202,555	\$2,366,731

**GEORGIA BOARD FOR PHYSICIAN WORKFORCE**

**Purpose:** Address the physician workforce needs of Georgia communities through the support and development of medical education programs and through a public/private partnership with private medical schools in Georgia.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of graduates from Georgia's Graduate Medical Education programs participating in Georgia communities	68%	N/A	50%	50%
2. Percentage of medical school graduates from Mercer School of Medicine entering a Georgia graduate medical education program (residency training program)	42%	33%	33%	33%
3. Percentage of medical school graduates from Morehouse School of Medicine entering a Georgia graduate medical education program (residency training program)	40%	33%	33%	33%

**Recommended Change:**

1. Fund statewide changes.	\$32,395
Total Change	<u>\$32,395</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$40,418,317	\$40,450,712
Total Funds	\$40,418,317	\$40,450,712

**DEPARTMENT OF COMMUNITY HEALTH**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**STATE MEDICAL EDUCATION BOARD**

**Purpose:** Ensure an adequate supply of physicians in rural areas of the state; and to provide a program of aid to promising medical students.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of scholarship recipients fulfilling service obligations	82%	75%	75%	75%
2. Percentage of loan repayment recipients serving obligations	100%	90%	90%	90%

**Recommended Change:**

1. Fund statewide changes.	\$14,693
Total Change	\$14,693

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,412,716	\$1,427,409
Total Funds	\$1,412,716	\$1,427,409

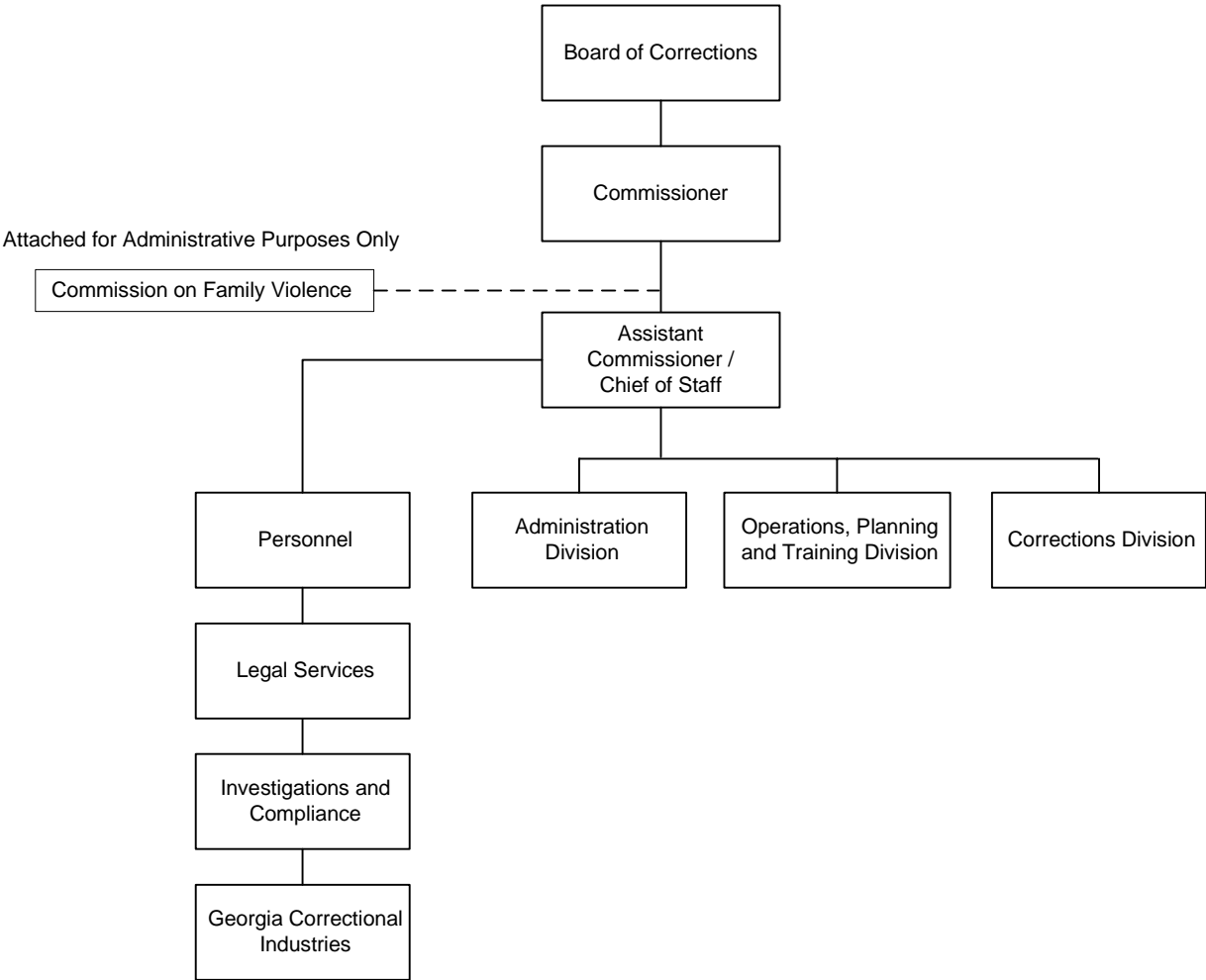
**DEPARTMENT OF COMMUNITY HEALTH**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$29,297,435	\$29,429,941	\$34,966,257	\$35,253,638	\$38,711,709
Regular Operating Expenses	6,121,016	6,727,830	6,342,961	6,342,961	6,343,016
Equipment	84,238	190,048	156,791	156,791	156,791
Computer Charges	107,405,072	135,033,341	1,145,454	1,145,454	10,724,799
Real Estate Rentals	1,717,613	1,670,427	2,011,879	2,011,879	2,232,590
Telecommunications	855,592	675,224	1,680,019	1,680,019	1,661,635
Contractual Services	794,974,186	362,961,726	509,354,323	509,354,323	510,374,652
Health Insurance Payments	1,473,349,145	1,996,506,657	2,261,434,062	2,476,434,062	2,537,375,431
Payments to Nursing Homes	255,115,084	242,656,677	258,762,512	267,909,272	324,921,888
CMO Payments to Benefits			379,204,156	545,902,648	501,114,532
Grants and Benefits	7,302,627,965	6,341,233,684	7,478,630,781	7,645,958,245	7,769,538,974
SUBTOTAL FUNDS (Excludes Attached Agencies)	<u>\$9,971,547,346</u>	<u>\$9,117,085,555</u>	<u>\$10,933,689,195</u>	<u>\$11,492,149,292</u>	<u>\$11,703,156,017</u>
<b>ATTACHED AGENCIES</b>					
Composite Board of Medical Examiners		\$2,320,668	\$2,202,555	\$2,217,565	\$2,366,731
Georgia Board for Physician Workforce	\$38,005,722	38,440,853	40,418,317	40,424,293	40,450,712
State Medical Education Board	1,273,135	1,407,433	1,412,716	1,414,802	1,427,409
TOTAL FUNDS	<u>\$10,010,826,203</u>	<u>\$9,159,254,509</u>	<u>\$10,977,722,783</u>	<u>\$11,536,205,952</u>	<u>\$11,747,400,869</u>
<b>Less:</b>					
Federal Funds	\$4,809,633,744	\$4,248,013,344	\$5,313,798,831	\$5,649,791,901	\$5,711,017,853
Other Funds	2,959,148,288	3,010,195,209	3,284,741,653	3,146,925,763	3,533,273,838
Subtotal	<u>\$7,768,782,032</u>	<u>\$7,258,208,553</u>	<u>\$8,598,540,484</u>	<u>\$8,796,717,664</u>	<u>\$9,244,291,691</u>
State General Funds	\$2,183,956,785	\$1,842,958,570	\$2,323,237,938	\$2,683,543,927	\$2,450,635,522
Tobacco Funds	58,087,386	58,087,386	55,944,361	55,944,361	52,473,656
<b>TOTAL STATE FUNDS</b>	<b><u>\$2,242,044,171</u></b>	<b><u>\$1,901,045,956</u></b>	<b><u>\$2,379,182,299</u></b>	<b><u>\$2,739,488,288</u></b>	<b><u>\$2,503,109,178</u></b>
Positions	510	510	507	507	529
Motor Vehicles	24	24	12	12	12

**DEPARTMENT OF CORRECTIONS**  
**ORGANIZATIONAL CHART**

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# DEPARTMENT OF CORRECTIONS

## ROLES AND RESPONSIBILITIES

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The Department of Corrections (DOC) administers the prison and probation sentences of offenders adjudicated by Georgia courts. More than 52,000 of these offenders are serving prison sentences. More than 140,000 offenders are on probation.

As part of its strategic plan, the department has developed the following priorities:

- Sound correctional practice is founded upon reliable and timely information.
- Citizens are safe from incarcerated and supervised offenders; correctional environments will be safe, secure, and disciplined for all staff and offenders.
- Communications are hallmarked by enhanced public awareness, collaborative partnerships, and effective departmental teamwork.
- A continuum of balanced sanctions is available to the criminal justice system.
- A highly trained, professional workforce is available to achieve the department's mission, today and in years to come.
- Prepare offenders to accept responsibility for their acts, to effect restitution to victims and the community, and to lead productive, crime-free lives.

### DEPARTMENT OPERATIONS

Incarceration offers a highly structured and secure environment, which removes offenders from the community who pose a high risk. DOC provides legally mandated services in the areas of physical and mental health, counseling, education, vocational training, chaplain services, and recreation.

DOC requires offenders in its facilities to work to support the system and the community. Inmates and probationers work on prison farms, in food preparation, laundry, construction, in facility and landscape maintenance, and performing factory work in Correctional Industries' manufacturing plants. The types of DOC institutions include:

- State Prisons (42) – These institutions are typically reserved for felony offenders with more than 1 year of incarceration to serve.
- County Prisons (24) – The state pays a subsidy to county institutions to house and supervise state inmates. Inmates

assigned to the county prisons typically work on roadway or construction projects for the county in which they are housed.

- Inmate Boot Camps, Probation Boot Camps, Probation Detention Centers (24) – These three programs offer a short-term, intensive incarceration period. The boot camp program enforces strict discipline and military protocol.
- Transitional Centers (11) – These community-based centers are designed to allow offenders nearing the end of their prison term to prepare for life in the community. DOC requires offenders to have jobs in the local community, pay room and board to the center, and support their families.
- Probation Diversion Centers (11) – Judges may sentence offenders to diversion centers as an alternative to prison. Like transitional center residents, offenders in the diversion centers work and pay room and board, restitution, fines, and family support.
- Private Prisons (3) – D. Ray James prison, owned and operated by Cornell Corrections and prisons in Coffee and Wheeler counties owned and operated by Corrections Corporation of America house state sentenced inmates. Like state prisons, these facilities are typically reserved for felony offenders with more than one year of incarceration to serve.

Probation is designed to enforce judicial sentences in the community. The Statewide Probation Act of 1956 laid the legal foundation for the Probation Division. The law provides for standardized supervision by sworn peace officers of those offenders sentenced to probation, either directly from court on a straight probation sentence, or after completing a specified term of imprisonment on a split sentence.

Probationers are required to be employed and to pay restitution, fees, fines, and court costs. Many probationers are also required to perform community service - unpaid labor for the local community. Probationers are supervised with increasing levels of intensity in accordance with the risk they pose to the community. Requirements at these varied supervision levels may include adherence to a curfew, wearing an electronic device to monitor movements, drug testing, and home and job visits by the probation officer.

### AUTHORITY

Titles 9, 42, and 77 of the Official Code of Georgia Annotated.

**DEPARTMENT OF CORRECTIONS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	<u>\$997,756,694</u>	<u>\$105,261,308</u>	<u>\$1,103,018,002</u>
<b>TOTAL STATE FUNDS</b>	<b>\$997,756,694</b>	<b>\$105,261,308</b>	<b>\$1,103,018,002</b>
Federal Funds	6,124,479	(3,013,340)	3,111,139
Other Funds	<u>20,965,509</u>		<u>20,965,509</u>
<b>TOTAL FUNDS</b>	<b>\$1,024,846,682</b>	<b>\$102,247,968</b>	<b>\$1,127,094,650</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment (\$5,281,392) and the 3% salary adjustment for law enforcement personnel (\$7,690,966).	\$12,972,358
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases and for supplemental salary adjustments for employees in specified critical jobs.	11,704,555
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	26,123,235
4. Reflect an adjustment in Workers' Compensation premiums.	6,264,350
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	60,405
Total Change	<u>\$57,124,903</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$1,986,904
2. Provide funds for increased utility costs.	79,832
3. Provide 12 months of operating funds for the Pelham Pre-release Center (160 beds).	3,063
4. Provide 12 months of operating funds for the Bainbridge Probation Substance Abuse Treatment Center (192 beds).	3,804
5. Provide 12 months of operating funds for the 192-bed expansion at Calhoun State Prison.	2,502
6. Provide 12 months of operating funds for the 525-bed expansion at Johnson State Prison.	6,036
7. Provide startup and partial year operating funds for: Wilcox State Prison (SP) – 192 beds – 6 months; Macon SP - 256 beds – 9 months; Dooly SP - 256 beds – 8 months; Smith SP - 256 beds – 8 months; Valdosta SP - 256 beds – 7 months fast track bed space construction projects including 207 positions and 58 vehicles (Total Beds = 1,216).	10,640
8. Enhance correctional officer and probation officer training by relocating the corrections academy to the Tift College campus.	Yes
9. Delete funding for one-time purchases of a generator at Wilcox State Prison (\$48,000) and ballistic vests for probation and surveillance officers (\$199,000).	(247,000)
10. Provide funding to fill 3 vacant information technology positions to ensure the integrity of the inmate research file.	Yes
Total Change	<u>\$1,845,781</u>

Program Budget:	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Recommended</u>	
State General Funds	\$53,742,000	\$55,587,781	
Federal Funds	1,836,000	1,836,000	
Total Funds	<u>\$55,578,000</u>	<u>\$57,423,781</u>	



**DEPARTMENT OF CORRECTIONS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**BAINBRIDGE PROBATION SUBSTANCE ABUSE TREATMENT CENTER**

**Purpose:** Provide a sanctioning option for probationers who require more security and supervision than provided by regular community supervision.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Annual occupancy rate (bed space utilization)	98.48%	98.80%	95.00%	95.00%
2. 3-year felony reconviction rate	6.98%	6.98%	7.15%	7.25%
3. Number of GEDs awarded	39	33	40	50

**Recommended Change:**

1. Fund statewide budget changes.	\$248,557
2. Provide funds for increased utility costs.	76,329
3. Provide 12 months of operating funds for the Bainbridge Probation Substance Abuse Treatment Center (192 beds).	2,460,033
4. Delete one-time costs for start-up projects in FY 2007.	(1,244,397)
Total Change	\$1,540,522

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,718,684	\$6,259,206
Federal Funds	20,743	20,743
Other Funds	7,046	7,046
Total Funds	\$4,746,473	\$6,286,995

**FOOD AND FARM OPERATIONS**

**Purpose:** Raise crops and livestock, and produce dairy items used in preparing meals for offenders.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Cost per meal per offender	\$1.44	\$1.48	\$1.48	\$1.49
2. Percentage of annual food requirements produced through prison farms	44%	45%	45%	45%

**Recommended Change:**

1. Fund statewide budget changes.	\$315,023
2. Provide funds for increased utility costs.	15,835
3. Provide 12 months of operating funds for the Pelham Pre-release Center (160 beds).	31,536
4. Provide 12 months of operating funds for the Bainbridge Probation Substance Abuse Treatment Center (192 beds).	37,843
5. Provide 12 months of operating funds for the 192-bed expansion at Calhoun State Prison.	99,916
6. Provide 12 months of operating funds for the 525-bed expansion at Johnson State Prison.	41,405
7. Provide startup and partial year operating funds for: Wilcox State Prison (SP) – 192 beds – 6 months; Macon SP - 256 beds – 9 months; Dooly SP - 256 beds – 8 months; Smith SP - 256 beds – 8 months; Valdosta SP - 256 beds – 7 months fast track bed space construction projects including 207 positions and 58 vehicles (Total Beds = 1,216).	212,574
8. Provide start-up funds for the Valdosta Transition Center and transfer operating funds from the closure of the Savannah Transition Center.	4,680
Total Change	\$758,812

**DEPARTMENT OF CORRECTIONS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$12,592,844	\$13,351,656
Federal Funds	22,000	22,000
Other Funds	45,000	45,000
Total Funds	<u>\$12,659,844</u>	<u>\$13,418,656</u>

**HEALTH**

**Purpose:** Provide the required constitutional level of health care to the inmates of the correctional system in the most cost-effective and humane manner possible.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Physical health care per inmate daily rate	\$8.18	\$8.63	\$9.02	\$9.43
2. Mental health care per inmate daily rate	\$1.81	\$1.04	\$1.00	\$1.05
3. Percentage of facilities passing clinical audits	86%	88%	85%	85%

**Recommended Change:**

1. Fund statewide budget changes.	\$773,542
2. Provide 12 months of operating funds for the Pelham Pre-release Center (160 beds).	759,984
3. Provide 12 months of operating funds for the Bainbridge Probation Substance Abuse Treatment Center (192 beds).	1,061,341
4. Provide 12 months of operating funds for the 192-bed expansion at Calhoun State Prison.	997,810
5. Provide 12 months of operating funds for the 525-bed expansion at Johnson State Prison.	2,407,847
6. Delete one-time costs for start-up projects in FY 2007.	(1,440,160)
7. Provide startup and partial year operating funds for: Wilcox State Prison (SP) – 192 beds – 6 months; Macon SP - 256 beds – 9 months; Dooly SP - 256 beds – 8 months; Smith SP - 256 beds – 8 months; Valdosta SP - 256 beds – 7 months fast track bed space construction projects including 207 positions and 58 vehicles (Total Beds = 1,216).	3,761,240
8. Provide start-up funds for the Valdosta Transition Center and transfer operating funds from the closure of the Savannah Transition Center.	5,500
9. Provide funding for a 4% consumer price index increase in the health services purchases contract for physical health care.	5,920,000
10. Provide funds for the health services purchases contract for physical health care due to increased catastrophic health care claims.	5,200,000
11. Provide funding for the health services purchases contract for dental care to move towards industry recognized ratios of 1 dentist for every 1,200 inmates.	597,418
12. Provide funding for health services purchases contract for mental health care for supervision and a licensure plan for unlicensed counselors to bring GDC into compliance within 3 years.	469,185
Total Change	<u>\$20,513,707</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$176,024,038	\$196,537,745
Other Funds	8,464,209	8,464,209
Total Funds	<u>\$184,488,247</u>	<u>\$205,001,954</u>

**DEPARTMENT OF CORRECTIONS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**JAIL SUBSIDY**

**Purpose:** Reimburse counties for the costs of incarcerating state prisoners in their local facilities.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Timely payment of jail subsidy	100%	100%	100%	100%

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,798,492	\$4,798,492
<b>Total Funds</b>	<b>\$4,798,492</b>	<b>\$4,798,492</b>

**OFFENDER MANAGEMENT**

**Purpose:** Provide cost-effective correctional services that ensure public safety.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Utilization of all available bed space (prisons and centers)	97.00%	98.00%	98.50%	98.75%

**Recommended Change:**

1. Fund statewide budget changes.	\$201,373
2. Provide funds for increased utility costs.	1,584
<b>Total Change</b>	<b>\$202,957</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$44,243,248	\$44,446,205
<b>Total Funds</b>	<b>\$44,243,248</b>	<b>\$44,446,205</b>

**PAROLE REVOCATION CENTERS**

**Purpose:** Provide a sanction for parole violations.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Annual occupancy rate (bed space utilization)	95.90%	96.40%	99.00%	99.00%
2. Number of GEDs awarded	48	53	55	58

**Recommended Change:**

1. Fund statewide budget changes.	\$356,995
2. Provide funds for increased utility costs.	52,890
<b>Total Change</b>	<b>\$409,885</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,016,133	\$4,426,018
Federal Funds	10,510	10,510
Other Funds	49,138	49,138
<b>Total Funds</b>	<b>\$4,075,781</b>	<b>\$4,485,666</b>

**DEPARTMENT OF CORRECTIONS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**PRIVATE PRISONS**

**Purpose:** Provide a cost-effective correctional service that ensures public safety.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Annual occupancy rate (bed space utilization)	99.40%	99.50%	99.50%	99.50%
2. 3-year felony reconviction rate	30.20%	25.85%	25.00%	25.00%
3. Number of GEDs awarded	65	166	170	200

**Recommended Change:**

1. Annualize the FY 2007 4% consumer price index increase for the state's 3 private prison contracts.	\$3,138,310
2. Provide additional funds to expand bed space at D. Ray James, a private prison, by 50 contracted beds.	785,845
<b>Total Change</b>	<b>\$3,924,155</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$76,785,722	\$80,709,877
<b>Total Funds</b>	<b>\$76,785,722</b>	<b>\$80,709,877</b>

**PROBATION DETENTION CENTERS**

**Purpose:** Provide a sanctioning option for probationers who require more security or supervision than provided by regular community supervision or a diversion center.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Annual occupancy rate (bed space utilization)	93.00%	91.90%	95.00%	95.00%
2. 3-year felony reconviction rate	24.27%	24.07%	24.00%	24.00%
3. Number of GEDs awarded	415	294	200	200

**Recommended Change:**

1. Fund statewide budget changes.	\$3,692,808
2. Provide funds for increased utility costs.	607,022
3. Reflect loss of \$936,178 in federal funds from the State Criminal Alien Assistance Program (SCAAP) designated as Applying PDC funds.	Yes
<b>Total Change</b>	<b>\$4,299,830</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$41,990,897	\$46,290,727
Federal Funds	1,063,318	127,140
Other Funds	1,190,115	1,190,115
<b>Total Funds</b>	<b>\$44,244,330</b>	<b>\$47,607,982</b>

**DEPARTMENT OF CORRECTIONS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**PROBATION DIVERSION CENTERS**

**Purpose:** Provide a residential sentencing option that allows offenders to continue to work in the community while receiving close supervision from corrections officials.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Annual occupancy rate (bed space utilization)	92.70%	83.30%	95.00%	95.00%
2. 3-year felony reconviction rate	25.30%	22.70%	24.30%	25.20%
3. Number of GEDs awarded	15	20	25	30

**Recommended Change:**

1. Fund statewide budget changes.	\$1,084,756
2. Provide funds for increased utility costs.	140,489
<b>Total Change</b>	<b>\$1,225,245</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$12,044,993	\$13,270,238
Other Funds	2,812,861	2,812,861
<b>Total Funds</b>	<b>\$14,857,854</b>	<b>\$16,083,099</b>

**PROBATION SUPERVISION**

**Purpose:** Supervise probationers.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Cost per probationer per day	\$1.27	\$1.29	\$1.38	\$1.43
2. 3-year felony reconviction rate	6.98%	6.98%	7.15%	7.25%
3. Customer Service: Value of community service provided to local communities	\$4,677,225	\$4,973,455	\$5,051,000	\$5,150,000

**Recommended Change:**

1. Fund statewide budget changes.	\$7,466,284
2. Provide funds for increased utility costs.	93,164
3. Convert 41 correctional officers to probation surveillance officers to comply with the requirements of HB 1059.	1,433,549
<b>Total Change</b>	<b>\$8,992,997</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$73,542,460	\$82,535,457
<b>Total Funds</b>	<b>\$73,542,460</b>	<b>\$82,535,457</b>

**STATE PRISONS**

**Purpose:** House violent or repeat criminals, or nonviolent inmates who have exhausted all other forms of punishment.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Annual occupancy rate (bed space utilization)	97.80%	99.90%	99.00%	99.00%
2. 3-year felony reconviction rate	28.60%	28.00%	28.50%	28.50%
3. Number of GEDs awarded	2,600	3,295	3,500	3,750

**DEPARTMENT OF CORRECTIONS**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$39,155,621
2. Provide funds for increased utility costs, including \$1,013,839 in CNG savings.	5,820,849
3. Convert 41 correctional officers to probation surveillance officers to comply with the requirements of HB 1059.	(1,433,549)
4. Provide 12 months of operating funds for the Pelham Pre-release Center (160 beds).	1,570,171
5. Provide 12 months of operating funds for the 192-bed expansion at Calhoun State Prison.	1,809,582
6. Provide 12 months of operating funds for the 525-bed expansion at Johnson State Prison.	4,366,758
7. Delete one-time costs for start-up projects in FY 2007.	(4,303,162)
8. Provide startup and partial year operating funds for: Wilcox State Prison (SP) – 192 beds – 6 months; Macon SP - 256 beds – 9 months; Dooley SP - 256 beds – 8 months; Smith SP - 256 beds – 8 months; Valdosta SP - 256 beds – 7 months fast track bed space construction projects including 207 positions and 58 vehicles (Total Beds = 1,216).	11,280,219
9. Provide additional funds for substance abuse treatment at inmate boot camps.	720,000
10. Reflect loss of \$700,000 in federal funds from the Residential Substance Abuse Treatment (RSAT) program.	Yes
11. Reflect loss of \$1,377,162 in federal funds from the State Criminal Alien Assistance Program (SCAAP) designated as GDCP Hi-Max.	Yes
<b>Total Change</b>	<b>\$58,986,489</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$469,322,035	\$528,308,524
Federal Funds	3,171,908	1,094,746
Other Funds	8,397,140	8,397,140
<b>Total Funds</b>	<b>\$480,891,083</b>	<b>\$537,800,410</b>

**TRANSITION CENTERS**

**Purpose:** Provide "work release", allowing the inmate to obtain and maintain a paying job in the community while requiring him or her to conform to the structure of the center.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Annual occupancy rate (bed space utilization)	98.10%	98.30%	98.50%	98.50%
2. 3-year felony reconviction rate	19.45%	20.20%	21.00%	21.25%

**Recommended Change:**

1. Fund statewide budget changes.	\$1,843,040
2. Provide funds for increased utility costs.	256,428
3. Provide start-up funds for the Valdosta Transition Center and transfer operating funds from the closure of the Savannah Transition Center.	461,460
<b>Total Change</b>	<b>\$2,560,928</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$23,935,148	\$26,496,076
<b>Total Funds</b>	<b>\$23,935,148</b>	<b>\$26,496,076</b>

**CAPITAL OUTLAY SUMMARY**

	FY 2008		
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Provide funds for headquarters relocation and training academy, Forsyth, Monroe County.	20	\$31,900,000	\$2,725,217
2. Provide funds for 1,024 beds statewide.	20	24,380,000	2,082,783
<b>Total</b>		<b>\$56,280,000</b>	<b>\$4,808,000</b>

# DEPARTMENT OF CORRECTIONS

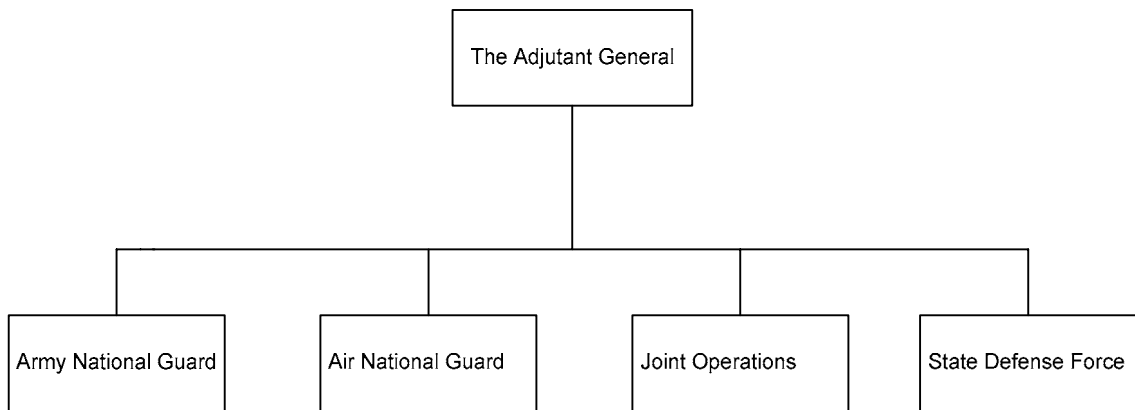
## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$544,702,653	\$550,831,793	\$593,263,492	\$618,130,472	\$660,665,721
Regular Operating Expenses	61,620,759	72,627,487	66,634,272	68,193,717	69,094,103
Travel	1,395,193	1,403,494			
Motor Vehicle Purchases	1,120,018	5,688,213	1,557,838	1,576,894	1,345,413
Equipment	3,234,163	3,962,728	4,332,717	4,275,563	4,252,815
Computer Charges	5,512,990	15,840,575	2,358,715	2,469,727	2,450,049
Real Estate Rentals	7,894,609	8,276,912	8,648,510	8,648,510	8,708,915
Telecommunications	6,376,712	7,523,173	11,343,757	11,566,791	11,063,898
Per Diem and Fees	257,290	206,066			
Capital Outlay	17,557,708	24,925,509			
Contractual Services	77,488,445	84,199,784	85,326,671	92,287,472	89,199,722
Court Costs	1,275,407	1,249,630	1,300,000	1,300,000	1,300,000
County Subsidy	37,076,400	37,889,600	37,726,400	37,726,400	37,726,400
County Subsidy for Jails	11,882,282	14,583,113	4,798,492	4,798,492	4,798,492
Central Repair Fund		499,749	500,000	500,000	500,000
Payments to Central State Hospital for Meals	4,490,250	4,182,874	4,268,025	4,268,025	4,268,025
Payments to Central State Hospital for Utilities	1,631,022	1,815,425	1,627,150	1,627,150	1,627,150
Payments to Public Safety	577,160	577,160	577,160	577,160	577,160
Inmate Release Fund	1,599,925	1,545,136	1,450,000	1,450,000	1,450,000
UGA-College of Veterinary Medicine	467,005	387,944	387,944	387,944	387,944
Minor Construction Fund	168,192	499,911	500,000	500,000	500,000
Health Services Purchases	151,237,447	165,263,652	169,228,080	192,134,379	188,908,509
Utilities	30,977,469	36,302,902	29,017,459	43,164,978	38,270,334
<b>TOTAL FUNDS</b>	<b>\$968,543,099</b>	<b>\$1,040,282,830</b>	<b>\$1,024,846,682</b>	<b>\$1,095,583,674</b>	<b>\$1,127,094,650</b>
<b>Less:</b>					
Federal Funds	\$10,887,374	\$9,491,699	\$6,124,479	\$3,111,139	\$3,111,139
Other Funds	44,578,193	51,717,760	20,965,509	20,965,509	20,965,509
Subtotal	<b>\$55,465,567</b>	<b>\$61,209,459</b>	<b>\$27,089,988</b>	<b>\$24,076,648</b>	<b>\$24,076,648</b>
<b>State General Funds</b>	<b>\$913,077,532</b>	<b>\$979,073,371</b>	<b>\$997,756,694</b>	<b>\$1,071,507,026</b>	<b>\$1,103,018,002</b>
<b>TOTAL STATE FUNDS</b>	<b>\$913,077,532</b>	<b>\$979,073,371</b>	<b>\$997,756,694</b>	<b>\$1,071,507,026</b>	<b>\$1,103,018,002</b>
Positions	15,696	15,930	15,542	15,749	15,749
Motor Vehicles	1,926	2,050	2,028	2,086	2,086

# DEPARTMENT OF DEFENSE

## ORGANIZATIONAL CHART

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# DEPARTMENT OF DEFENSE

## ROLES AND RESPONSIBILITIES

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The Department of Defense serves the nation and the State of Georgia by organizing and maintaining National Guard forces, which the President of the United States can call to active duty to augment the nation's regular armed services, or which the Governor, as Commander-in-Chief of the State Militia, can order deployed in instances of disaster, riot, violence, or other dangers threatening the state and its citizens. The department achieves these objectives through its four components: Georgia Air National Guard, the Georgia Army National Guard, the Office of the Adjutant General, and the State Defense Force. Using these components, the department operates and manages approximately 1,200 training, maintenance, and logistics facilities statewide.

Another responsibility of the Department of Defense is the operation of Youth Challenge Academies for at-risk youth in the State of Georgia.

### **GEORGIA AIR NATIONAL GUARD**

The role of the Georgia Air National Guard is to provide fully equipped, fully trained combat units which are prepared to respond to state or national emergencies. The activation or deactivation, organization, administration, training, equipping, and housing of its units as well as the evaluation of its wartime capability are mandated responsibilities.

### **GEORGIA ARMY NATIONAL GUARD**

The Georgia Army National Guard is responsible for maintaining a level of operational readiness, which allows for immediate and effective response to state or national emergencies, civil disturbances, and natural disasters.

### **OFFICE OF THE ADJUTANT GENERAL**

The role of the Office of the Adjutant General is to provide command and control of the entire organization as well as centralized administrative support for the department. The Adjutant General also serves as the state's director of the Selective Service System.

### **STATE DEFENSE FORCE**

The role of the State Defense Force is to serve as a caretaker administration in the event of a full mobilization, and to provide assistance during emergencies and natural disasters as well as support for the staging of special events.

### **AUTHORITY**

Title 38 of the Official Code of Georgia Annotated.

**DEPARTMENT OF DEFENSE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES- FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007	Changes	FY 2008
	<u>Current Budget</u>		<u>Recommended</u>
State General Funds	\$8,815,464	\$2,528,834	\$11,344,298
<b>TOTAL STATE FUNDS</b>	<b>\$8,815,464</b>	<b>\$2,528,834</b>	<b>\$11,344,298</b>
Federal Funds	36,692,112	3,810,606	40,502,718
Other Funds	844,374	5,335	849,709
<b>TOTAL FUNDS</b>	<b>\$46,351,950</b>	<b>\$6,344,775</b>	<b>\$52,696,725</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$66,271
2. Provide for a general salary increase of 3% effective January 1, 2008, provide for performance increases, and for supplemental salary adjustments for employees in specified critical jobs.	108,761
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	271,743
4. Reflect an adjustment in Workers' Compensation premiums.	212,059
Total Change	<u>\$658,834</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$94,927).	\$78,315
Total Change	<u>\$78,315</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,225,733	\$1,304,048
Federal Funds	140,489	157,101
Total Funds	<u>\$1,366,222</u>	<u>\$1,461,149</u>

**MILITARY READINESS**

**Purpose:** Provide a trained and ready military land force and air force that can be activated and deployed at the direction of the President or the Governor to insure the safety and well being of all citizens.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percentage of successfully responding within 24 hours to an "Alert Notice" by the Georgia Emergency Management Agency and the Army/Air National Guard Command Post	100%	100%	100%	100%
2. Customer Service: Number of State Defense Force volunteers for state and community support	1,580	1,610	1,500	1,500
3. Customer Service: Percentage of requests where information was successfully and accurately provided in response to inquiries from the media and other interested parties	100%	100%	100%	100%
4. Percentage of armories requiring major repairs and renovations (more than \$100,000)	35%	24%	13%	0%

**DEPARTMENT OF DEFENSE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES- FY 2008**

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$336,857).	\$314,902
2. Provide additional funds to establish an adequate preventative maintenance program for Army National Guard armories (Total Funds: \$500,000).	250,000
3. Provide funds for statewide facility renovations and improvements (Total Funds: \$2,000,000).	500,000
Total Change	\$1,064,902

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,111,643	\$5,176,545
Federal Funds	31,046,384	33,063,004
Other Funds	844,374	849,709
Total Funds	\$36,002,401	\$39,089,258

**YOUTH EDUCATIONAL SERVICES**

**Purpose:** Provide educational and vocational opportunities to at-risk youth in Georgia.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of at-risk youth that graduate from the Youth Challenge Academy who have successfully earned their GED	74%	70%	80%	80%
2. Percentage of graduates that meet the DOD standard for success 6 months after graduation from the Youth Challenge Academy	71%	74%	80%	80%

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$362,991).	\$265,617
2. Provide funding to serve an additional 100 students at the Fort Gordon Youth Challenge Academy including 46 additional positions (Total funds \$2,800,000).	1,120,000
Total Change	\$1,385,617

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,478,088	\$4,863,705
Federal Funds	5,505,239	7,282,613
Total Funds	\$8,983,327	\$12,146,318

**CAPITAL OUTLAY SUMMARY**

	FY 2008		
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Add state funds to match federal funding to design, construct and equip the new Joint Headquarters at Dobbins, Marietta, Cobb County (Total Funds: \$35,221,000)	20	\$3,070,000	\$262,270
Total		\$3,070,000	\$262,270

# DEPARTMENT OF DEFENSE

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

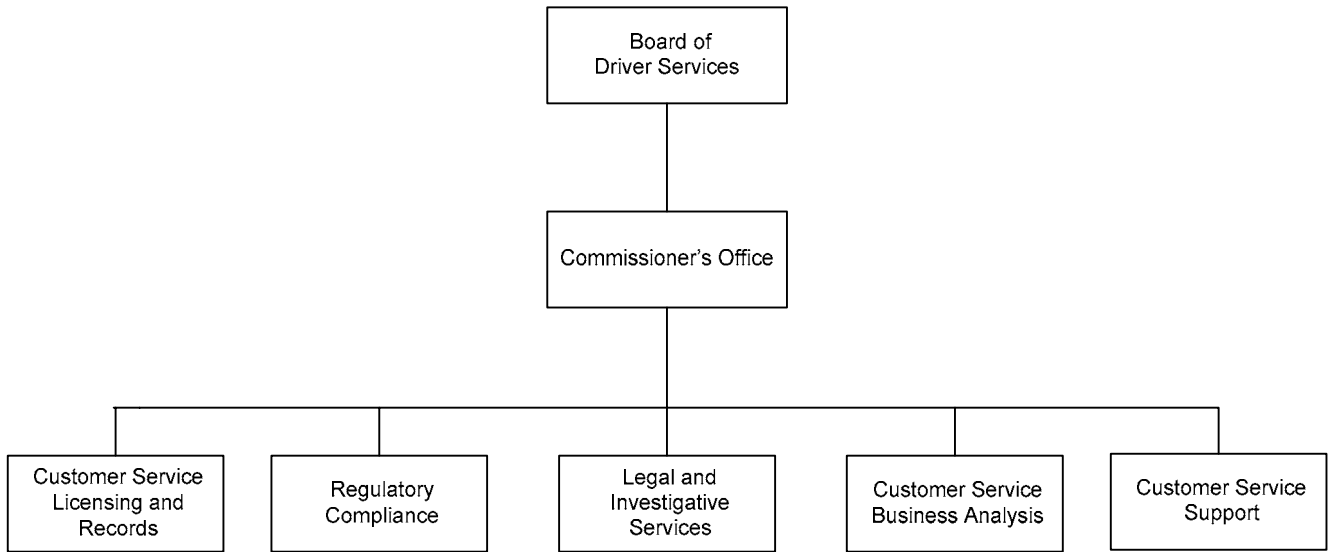
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$19,516,027	\$19,095,954	\$19,714,027	\$20,166,239	\$22,915,302
Regular Operating Expenses	16,199,460	15,538,519	23,622,682	23,622,682	26,750,182
Travel	219,665	254,948			
Motor Vehicle Purchases		20,162			
Equipment	20,774	31,981	19,800	19,800	19,800
Computer Charges	4,836	5,510	92,134	92,134	92,134
Real Estate Rentals	173,917	263,157	245,611	245,611	245,611
Telecommunications	1,008,301	1,117,161	1,280,087	1,280,087	1,280,087
Per Diem and Fees	730,533	715,032			
Contractual Services	366,644	470,009	1,377,609	1,377,609	1,393,609
<b>TOTAL FUNDS</b>	<b>\$38,240,157</b>	<b>\$37,512,433</b>	<b>\$46,351,950</b>	<b>\$46,804,162</b>	<b>\$52,696,725</b>
<u>Less:</u>					
Federal Funds	\$28,032,393	\$27,599,190	\$36,692,112	\$37,072,718	\$40,502,718
Other Funds	2,249,574	1,423,037	844,374	849,709	849,709
Subtotal	<b>\$30,281,967</b>	<b>\$29,022,227</b>	<b>\$37,536,486</b>	<b>\$37,922,427</b>	<b>\$41,352,427</b>
State General Funds	\$7,958,190	\$8,490,206	\$8,815,464	\$8,881,735	\$11,344,298
<b>TOTAL STATE FUNDS</b>	<b>\$7,958,190</b>	<b>\$8,490,206</b>	<b>\$8,815,464</b>	<b>\$8,881,735</b>	<b>\$11,344,298</b>
Positions	473	473	473	473	519
Motor Vehicles	88	88	88	88	88

# DEPARTMENT OF DRIVER SERVICES

## ORGANIZATIONAL CHART

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# DEPARTMENT OF DRIVER SERVICES

## ROLES AND RESPONSIBILITIES

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The Department of Driver Services (DDS) was established by Executive Order on July 1, 2005, in accordance with HB 501.

### **CUSTOMER SERVICE SUPPORT**

The Customer Service Support program is responsible for the assistance and policy direction of the Department of Driver Services. The function of the program is to provide administrative support for the Customer Service Licensing and Records division and Regulatory Compliance program. The areas within the program include administrative services, financial services, public information, legal services, business analysis, and information technology.

### **CUSTOMER SERVICE, LICENSING, AND RECORDS DIVISION**

The issuance of driver's licenses, permits and administration of the commercial driver's license program are carried out by the License Issuance program. The program utilizes 57 full testing customer service centers, and 4 part-time testing customer service centers, which are situated strategically throughout the state. Additional

responsibilities include suspension and reinstatement of driver licenses as well as public identification cards. The Driver Services Section strives to provide quality customer service. During FY 2006, the department issued 2,812,314 driver licenses and identification cards.

### **REGULATORY COMPLIANCE DIVISION**

The Regulatory Compliance program is responsible for licensing driver training schools and instructors, licensing driver improvement clinics and instructors, and certifying ignition interlock devices and provider centers, as well as monitoring and providing Alcohol and Drug Awareness Program (ADAP) classes and instructors.

### **AUTHORITY**

Chapter 16 of Title 40 of the Official Code of Georgia Annotated.

**DEPARTMENT OF DRIVER SERVICES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$53,431,393	\$7,266,590	\$60,697,983
<b>TOTAL STATE FUNDS</b>	<u>\$53,431,393</u>	<u>\$7,266,590</u>	<u>\$60,697,983</u>
Other Funds	721,456		721,456
<b>TOTAL FUNDS</b>	<u>\$54,152,849</u>	<u>\$7,266,590</u>	<u>\$61,419,439</u>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$365,961
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	588,234
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	1,522,483
4. Reflect an adjustment in Workers' Compensation premiums.	344,154
Total Change	<u>\$2,820,832</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**CUSTOMER SERVICE SUPPORT**

**Purpose:** Administer License Issuance, Motor Vehicle Registration, and Commercial Truck Compliance.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of driver license fraud, immigrant, and internal affairs cases investigated	901	1,102	1,358	1,690
2. Number of background investigations completed	1,741	1,841	2,016	2,304

**Recommended Change:**

1. Fund statewide budget changes.	\$379,789
Total Change	<u>\$379,789</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$8,777,059	\$9,156,848
Other Funds	857	857
<b>Total Funds</b>	<u>\$8,777,916</u>	<u>\$9,157,705</u>

**LICENSE ISSUANCE**

**Purpose:** Issue Georgia drivers' licenses and license renewals through alternative methods in the most cost effective and efficient manner.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percent of customers initially served within 30 minutes	89.4%	92.0%	92.0%	93.0%
2. Customer Service: Average percent of calls answered within three minutes at the contact center	51.0%	51.2%	60.0%	65.0%

**DEPARTMENT OF DRIVER SERVICES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$2,323,857
2. Reduce one time costs appropriated in FY 2007 for a new Customer Service Center in Blue Ridge and for expansions at the Athens and Newnan Customer Service Centers.	(800,000)
3. Provide funding for 26 additional positions and operational costs for new Customer Service Centers in Loganville and Clayton.	1,352,437
4. Provide on-going funding for 10 additional investigator positions for the Georgia SecureID initiative to protect the integrity of Georgia drivers' licenses.	537,860
5. Provide funding to add 14 positions to the customer contact center in order to expand the operating hours and increase the percent of calls being answered in 3 minutes or less to 85%.	487,961
6. Provide funding for the implementation of an Electronic Document Imaging System (EDIS).	2,867,500
Total Change	\$6,769,615

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$40,390,280	\$47,159,895
Other Funds	205,251	205,251
Total Funds	\$40,595,531	\$47,365,146

**REGULATORY COMPLIANCE**

**Purpose:** Enforce and administer state laws and regulations for mandated programs relating to driver safety and driver education for both novice and problem drivers.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of programs audited per year	1,137	1,268	1,290	1,290
2. Customer Service: Number of makeup Alcohol Drug Awareness Program (ADAP) courses	N/A	508	510	515

**Recommended Change:**

1. Fund statewide budget changes.	\$117,186
Total Change	\$117,186

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,264,054	\$4,381,240
Other Funds	515,348	515,348
Total Funds	\$4,779,402	\$4,896,588



**DEPARTMENT OF DRIVER SERVICES**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

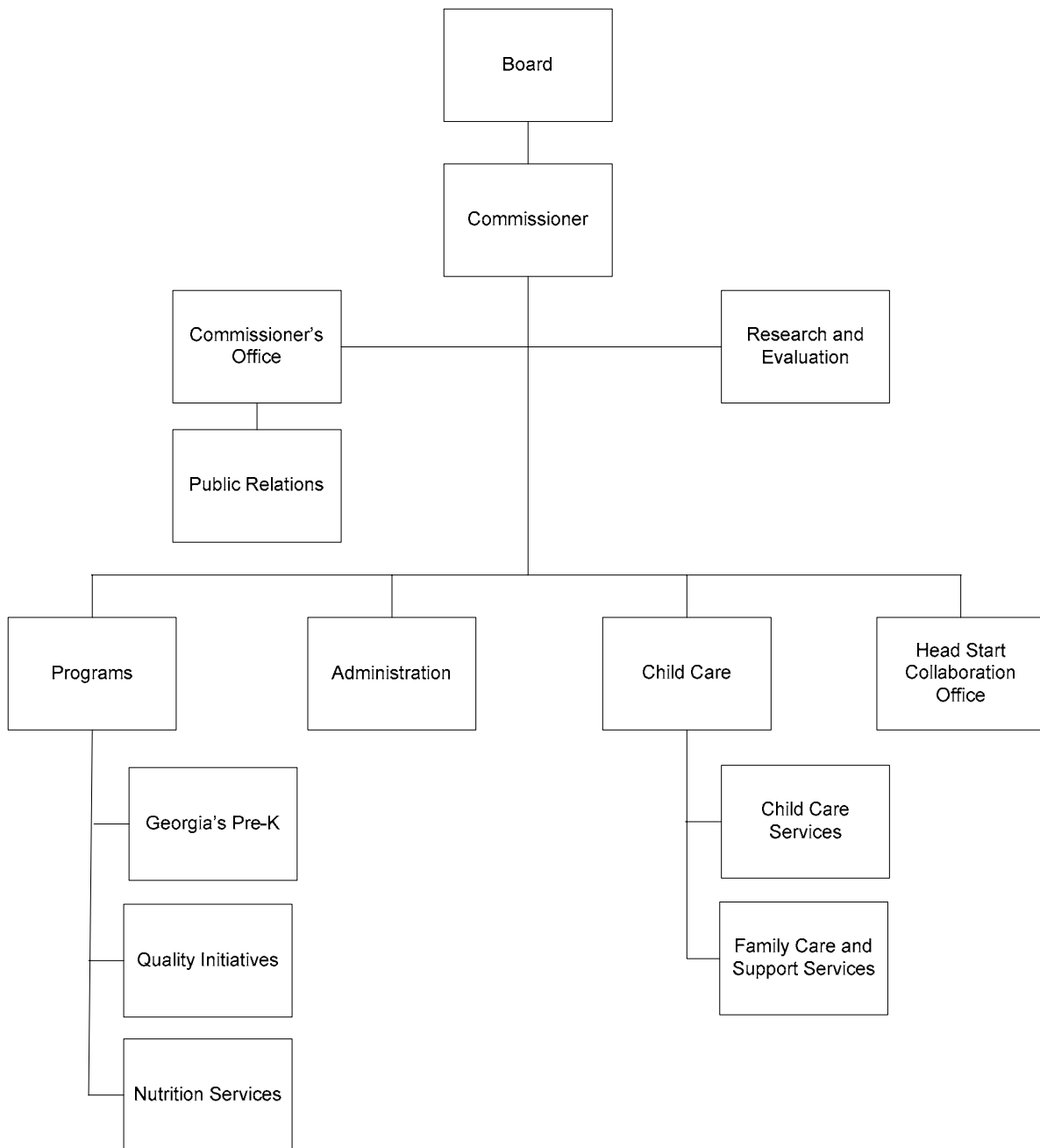
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$56,367,277	\$31,338,958	\$34,901,152	\$35,267,113	\$39,624,098
Regular Operating Expenses	8,066,979	6,963,316	4,505,543	4,505,543	3,929,317
Travel	320,548	190,514			
Motor Vehicle Purchases	596,547	315,322	130,000	130,000	130,000
Equipment	762,965	487,931	247,792	247,792	1,124,942
Computer Charges	13,615,848	4,304,693	208,400	208,400	2,208,500
Real Estate Rentals	2,667,905	2,299,435	2,421,746	2,421,746	2,421,746
Telecommunications	2,245,315	903,608	3,227,200	3,227,200	3,252,575
Per Diem and Fees	77,365	398,784			
Capital Outlay	796,570	20,000			
Contractual Services	3,457,639	2,062,957	5,190,868	5,190,868	5,190,868
Conviction Reports	147,388	277,190	329,824	329,824	329,824
Driver's License Processing	3,826,205	3,065,617	2,990,324	2,990,324	3,207,569
Postage	750,000				
Motor Vehicle Tags and Decals	2,000,000				
<b>TOTAL FUNDS</b>	<b>\$95,698,551</b>	<b>\$52,628,325</b>	<b>\$54,152,849</b>	<b>\$54,518,810</b>	<b>\$61,419,439</b>
<u>Less:</u>					
Federal Funds	\$7,085,743	\$715,714			
Other Funds	9,361,188	4,600,545	\$721,456	\$721,456	\$721,456
DOAS Indirect Funds	1,960,000				
Subtotal	<b>\$18,406,931</b>	<b>\$5,316,259</b>	<b>\$721,456</b>	<b>\$721,456</b>	<b>\$721,456</b>
State General Funds	<b>\$77,291,620</b>	<b>\$47,312,066</b>	<b>\$53,431,393</b>	<b>\$53,797,354</b>	<b>\$60,697,983</b>
<b>TOTAL STATE FUNDS</b>	<b>\$77,291,620</b>	<b>\$47,312,066</b>	<b>\$53,431,393</b>	<b>\$53,797,354</b>	<b>\$60,697,983</b>
Positions	1,449	764	799	799	849
Motor Vehicles	326	120	119	119	119

\* The Department of Driver Services was established on July 1, 2005 per HB 501 of the 2005 General Assembly. Prior year expenditures are for the Department of Motor Vehicles Services, and include functions that were transferred to the Department of Revenue.

**BRIGHT FROM THE START: GEORGIA DEPARTMENT OF  
EARLY CARE AND LEARNING  
ORGANIZATIONAL CHART**

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# BRIGHT FROM THE START: GEORGIA DEPARTMENT OF EARLY CARE AND LEARNING

## ROLES AND RESPONSIBILITIES

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Bright from the Start: Georgia Department of Early Care and Learning is responsible for meeting the child care and early education needs of Georgia's children ages birth through school age and their families. It administers the nationally known Pre-Kindergarten (Pre-K) Program, licenses and registers child care centers and home-based child care, administers federal nutrition programs, and houses the Head Start Collaboration Office. Bright from the Start also works to enhance the quality and availability of early care and education by managing the Standards of Care and Homes of Quality programs, distributing federal funding, and working collaboratively with Georgia Child Care Resource and Referral Agencies and other organizations throughout the state.

### PRE-KINDERGARTEN SERVICES

Georgia's lottery-funded voluntary Pre-Kindergarten Program currently serves approximately 76,600 students in 3,840 classes. Georgia's Pre-K Program is one of the largest and most comprehensive Pre-K programs in the nation and continues to be a model for other states.

Pre-K is offered in public school systems as well as by private providers. Children four years of age on September 1<sup>st</sup> of the current school year, whose parents are Georgia residents, are eligible to attend Georgia's Pre-K Program.

### CHILD CARE SERVICES

Child Care Services is responsible for licensing and registering approximately 3,000 child care learning centers, over 6,650 family child care homes, 2,600 informal care providers, and 230 group day care homes. Licensing consultants conduct annual licensing inspections of all child care facilities and conduct additional periodic visits to all child care programs to evaluate compliance with state requirements and to provide consultation, training, and technical assistance to child care programs.

Child Care Services also provides regular customer-focused licensing orientation sessions for prospective centers and group day

care homes; responds to inquiries from parents, concerned citizens, and others regarding child care programs; and processes criminal record checks on all directors and family day care home providers.

### NUTRITION SERVICES

The Nutrition Services Program is responsible for administering the United States Department of Agriculture's Child and Adult Care Food Program (CACFP) and the Summer Food Service Program (SFSP) for Georgia. The goal of these programs is to ensure that low-income children and adults throughout Georgia have access to nutritious meals while they are in a day care setting and during the summer when school is not in session.

### QUALITY INITIATIVES

Bright from the Start works in a number of ways to enhance the quality of early child care and education experiences in Georgia. In partnership with internal and external resources, the Quality Initiatives Program implements innovative strategies that focus on improving the quality of early education, child care, and nutrition for Georgia's children and families. The division oversees the Standards of Care and Homes of Quality Programs, the Even Start Literacy Program, coordinates the child care resource and referral agency system, and elevates public awareness surrounding early childhood education issues.

The Quality Initiatives Program distributes the federal Child Care Development Fund quality dollars to improve the quality, affordability, and accessibility of child care for children and families.

Training and professional development are integral parts of all programs administered by Bright from the Start. The program coordinates training and technical assistance for approximately 15,000 child care workers, early education providers, and program sponsors annually.

### AUTHORITY

Title 20 of the Official Code of Georgia Annotated.

**BRIGHT FROM THE START: GEORGIA DEPARTMENT OF  
EARLY CARE AND LEARNING  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007	Changes	FY 2008
	Current Budget		Recommended
State General Funds	\$4,056,199	\$457,415	\$4,513,614
Lottery Funds	<u>301,953,447</u>	<u>22,903,899</u>	<u>324,857,346</u>
<b>TOTAL STATE FUNDS</b>	<b>\$306,009,646</b>	<b>\$23,361,314</b>	<b>\$329,370,960</b>
Federal Funds	119,641,989	64,690	119,706,679
Other Funds	<u>155,000</u>		<u>155,000</u>
<b>TOTAL FUNDS</b>	<b>\$425,806,635</b>	<b>\$23,426,004</b>	<b>\$449,232,639</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

State General Funds

1. Annualize the cost of the FY 2007 salary adjustment (Total Funds: \$120,164).	\$55,474
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	62,665
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	259,669
4. Reflect an adjustment in Workers' Compensation premiums.	79,607
Total Change	<u>\$457,415</u>

Lottery Funds

1. Annualize the cost of the FY 2007 salary adjustment.	\$1,246,354
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	44,976
3. Provide for a general salary increase of 3% for Pre-K teachers effective September 1, 2007.	5,791,293
4. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 18.534% for Pre-K teachers and from 16.713% to 22.843% for lottery-funded staff.	3,192,678
Total Change	<u>\$10,275,301</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**CHILD CARE SERVICES**

**Purpose:** Guide and assist child care learning facilities to promote safe, healthy, quality child care so that children experience optimum opportunities for learning and growth.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of licensing, monitoring, and technical assistance visits to child care learning centers and group day care homes each fiscal year	N/A	6,638	6,708	6,750
2. Percentage of family day care homes that receive licensing or technical assistance visits each year	N/A	40%	80%	80%

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$522,105).	\$457,415
Total Change	<u>\$457,415</u>

**BRIGHT FROM THE START: GEORGIA DEPARTMENT OF  
EARLY CARE AND LEARNING  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,056,199	\$4,513,614
Federal Funds	3,604,020	3,668,710
Other Funds	155,000	155,000
<b>Total Funds</b>	<b>\$7,815,219</b>	<b>\$8,337,324</b>

**NUTRITION**

**Purpose:** Ensure that eligible children and adults receive USDA-compliant meals.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of meals served per year by providers in the Child and Adult Care Food Program and the Summer Food Service Program	N/A	79,660,859	79,760,859	80,000,000
2. Percentage of eligible providers reviewed with no missing meal components in the Child and Adult Care Food Program	72%	72%	73%	74%

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Federal Funds	\$93,000,000	\$93,000,000
<b>Total Funds</b>	<b>\$93,000,000</b>	<b>\$93,000,000</b>

**PRE-KINDERGARTEN PROGRAM**

**Purpose:** Provide funding, training, technical assistance, and oversight of Pre-K programs operated by public and private providers throughout the state.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Georgia Pre-K program enrollment	71,754	73,702	76,586	78,000
2. Percentage of Pre-K programs meeting or exceeding standards as determined by the Pre-K Quality Assessment	85%	91%	93%	95%

**Recommended Change:**

Lottery Funds

1. Fund statewide budget changes.	\$10,275,301
2. Transfer funds from the Georgia Student Finance Commission to fund 3,000 additional slots, bringing the total Pre-K enrollment to 78,000.	12,628,598
<b>Total Change</b>	<b>\$22,903,899</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$301,953,447	\$324,857,346
Federal Funds	667,823	667,823
<b>Total Funds</b>	<b>\$302,621,270</b>	<b>\$325,525,169</b>

**BRIGHT FROM THE START: GEORGIA DEPARTMENT OF  
EARLY CARE AND LEARNING  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

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**QUALITY INITIATIVES**

**Purpose:** Explore new ideas and help implement innovative strategies that focus on improving the quality of early education, child care, and nutrition for Georgia's children and families.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of Standards of Care Program training attendees	1,671	2,356	2,400	2,400
2. Percentage of centers attaining Center of Distinction or Center of Recognition	N/A	N/A	5%	5%
3. Number of providers participating in the Homes of Quality Program	147	137	200	250

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Federal Funds	\$22,370,146	\$22,370,146
Total Funds	<u>\$22,370,146</u>	<u>\$22,370,146</u>

# BRIGHT FROM THE START: GEORGIA DEPARTMENT OF EARLY CARE AND LEARNING

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

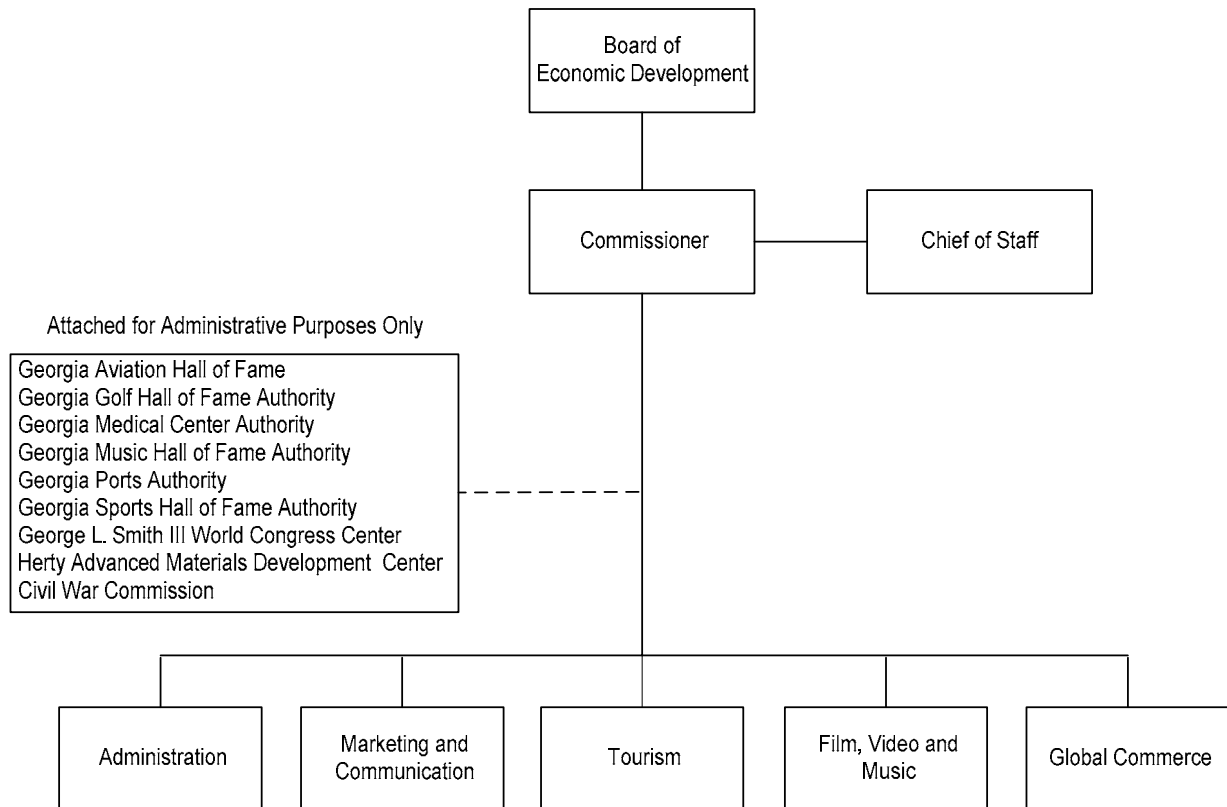
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$4,194,553	\$7,674,412	\$8,361,435	\$8,547,415	\$9,106,641
Regular Operating Expenses	281,214	1,516,150	2,247,774	2,182,774	2,247,774
Travel	264,998	597,459			
Equipment		72,000	60,500	60,500	60,500
Computer Charges	3,598	187,353	507,250	507,250	507,250
Real Estate Rentals	222,715	400,524	508,242	508,242	508,242
Telecommunications	178,865	217,284	282,700	282,700	282,700
Per Diem and Fees	84,721	1,419,919			
Contractual Services	352,634	2,995,577	4,335,360	4,335,360	4,335,360
Federal Programs	88,121,976	95,721,933	93,175,000	93,175,000	93,175,000
Standards of Care	12,953,021	18,908,113	22,842,060	22,842,060	22,842,060
Pre-Kindergarten Grants	269,169,363	282,510,018	293,486,314	311,883,314	316,167,112
Pre-Kindergarten - Personal Services	2,168,515				
Pre-Kindergarten - Operations	4,909,388				
<b>TOTAL FUNDS</b>	<b>\$382,905,561</b>	<b>\$412,220,742</b>	<b>\$425,806,635</b>	<b>\$444,324,615</b>	<b>\$449,232,639</b>
<u>Less:</u>					
Federal Funds	\$103,482,486	\$118,165,820	\$119,641,989	\$119,706,679	\$119,706,679
Other Funds		118,805	155,000	155,000	155,000
Subtotal	<b>\$103,482,486</b>	<b>\$118,284,625</b>	<b>\$119,796,989</b>	<b>\$119,861,679</b>	<b>\$119,861,679</b>
State General Funds	\$3,175,809	\$4,041,144	\$4,056,199	\$4,120,889	\$4,513,614
Lottery Funds	276,247,266	289,894,973	301,953,447	320,342,047	324,857,346
<b>TOTAL STATE FUNDS</b>	<b>\$279,423,075</b>	<b>\$293,936,117</b>	<b>\$306,009,646</b>	<b>\$324,462,936</b>	<b>\$329,370,960</b>
Positions	182	197	197	197	197
Motor Vehicles	1	1	1	1	1

# DEPARTMENT OF ECONOMIC DEVELOPMENT

## ORGANIZATIONAL CHART

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# DEPARTMENT OF ECONOMIC DEVELOPMENT

## ROLES AND RESPONSIBILITIES

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The Department of Economic Development administers programs that promote and encourage the development of tourism and business in the state.

### **RECRUITMENT, EXPANSION, AND RETENTION**

The Global Commerce Division promotes Georgia as a location for domestic and international businesses by: providing accurate information on such topics as wages, labor availability, and taxes; accompanying industry officials on tours of communities for prospective industrial development; and supporting local communities' business development programs. The division also encourages the continued prosperity of existing Georgia companies in partnership with local and state officials. It assists companies with business expansions to advance the creation of new jobs and investment.

The department provides staff support to the Georgia Allies, a public-private marketing partnership targeting industries that build on Georgia's competitive strengths and positions the state well in the economy of the 21st century.

### **INTERNATIONAL RELATIONS AND TRADE**

The Global Commerce Division promotes the sale of Georgia products and services to customers abroad and coordinates all facets of international trade and export in the state. Through the U.S. Export Assistance Center, staff assist small and medium-sized businesses with export trade leads, market analysis, trade shows and identification of financial assistance options. Trade assistance is furthered through contracts with international representatives in key markets for Georgia businesses. The division also coordinates the operations of the overseas offices in Europe and Asia, which are primarily responsible for business recruitment.

### **ENTREPRENEUR AND SMALL BUSINESS DEVELOPMENT**

Through a three-pronged effort, the Global Commerce Division provides strategies and services that target: 1) entrepreneurs and small businesses; 2) communities; and 3) other state agencies with the goal of encouraging entrepreneurship and small business development throughout the state.

Procurement assistance, outreach, and the Governor's Mentor Protégé Program are available directly to entrepreneurs and small businesses. To help communities develop an entrepreneur and small business strategy, staff have developed a five-step program which upon successful completion leads to a community's designation as "entrepreneur friendly." The division also leads the Georgia Entrepreneur and Small Business Coordinating Network, created to promote interagency collaboration as well as awareness among state service providers of the full spectrum of state resources available to entrepreneurs and small businesses.

### **INNOVATION AND TECHNOLOGY**

The Innovation and Technology Office (ITO) is aimed at attracting high technology, biotech companies and industries to locate and grow in Georgia. The office works with communities, companies, and institutions all over the state to identify and cultivate exceptional talent critical to keeping Georgia on the leading edge of research, product development, and groundbreaking advances in science and technology.

The Innovation and Technology Office supports Georgia's Centers of Innovation program. This program is charged with providing the resources and services needed to foster growth in the areas of aerospace, agriculture, life sciences, maritime logistics, manufacturing, and information technology, areas of strategic focus as designated by Governor Perdue in 2003.

The office broadened its focus last year to concentrate on business development for strategic industries by working with the Centers of Innovation and technology industry business associations, and also by attending strategic industry shows and trade missions.

### **FILM, VIDEO AND MUSIC**

The Film, Video and Music Office develops and promotes the state's film, television, commercial production, multimedia, and recording industries. The office actively pursues film prospects through direct mail, prospect visits, advertising, and trade show participation. Staff provide on-location assistance to production companies and coordinate the filming needs of companies with other state agencies and local governments. The office also promotes Georgia as a recording destination to music producers and artists and provides assistance to recording companies, recording studios, publishers, artists, and artist management.

### **TOURISM**

Through marketing and information services, the Tourism Division works to increase the number of people who choose Georgia as a vacation destination. Regional tourism representatives assist local and regional tourism associations in the development of effective tourism programs. The division is also responsible for ensuring that the state's 11 visitor information centers are operated in a manner that encourages visitors to return to Georgia.

The department plays a leadership role in and provides staff support to the Tourism Foundation, a public-private partnership charged with coordinating Georgia's tourism marketing efforts. The foundation is responsible for pooling the state's tourism marketing resources and leveraging the private sector to support the growth of tourism statewide.

### **AUTHORITY**

Title 50-7 of the Official Code of Georgia Annotated.

**DEPARTMENT OF ECONOMIC DEVELOPMENT**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007	Changes	FY 2008
	<u>Current Budget</u>		<u>Recommended</u>
State General Funds	\$34,677,302	\$5,682,817	\$40,360,119
<b>TOTAL STATE FUNDS</b>	<b>\$34,677,302</b>	<b>\$5,682,817</b>	<b>\$40,360,119</b>
Other Funds	20,244		20,244
<b>TOTAL FUNDS</b>	<b>\$34,697,546</b>	<b>\$5,682,817</b>	<b>\$40,380,363</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment for the department (\$132,932), the Georgia Music Hall of Fame (\$4,950), and the Georgia Sports Hall of Fame (\$4,265).	\$142,147
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases for the department (\$245,756), the Georgia Medical Center Authority (\$3,712), the Georgia Music Hall of Fame (\$6,815), and the Georgia Sports Hall of Fame (\$6,420).	262,703
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% for the department (\$614,930), the Georgia Music Hall of Fame (\$14,631), and the Georgia Sports Hall of Fame (\$15,764).	645,325
4. Reflect an adjustment in Workers' Compensation premiums.	66,788
Total Change	<u>\$1,116,963</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$325,456
Total Change	<u>\$325,456</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,423,946	\$6,749,402
Total Funds	<u>\$6,423,946</u>	<u>\$6,749,402</u>

**BUSINESS RECRUITMENT AND EXPANSION**

**Purpose:** Provide assistance to local communities and to the state to recruit, retain, and expand businesses in Georgia.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of jobs created	6,153	8,770	7,000	7,500
2. Number of new location announcements	62	69	68	72

**Recommended Change:**

1. Fund statewide budget changes.	\$291,849
2. Provide funding to increase international marketing efforts, expand Asia and Canada global commerce initiatives, and add 5 positions to develop international trade and investment business opportunities for the state.	5,103,354
Total Change	<u>\$5,395,203</u>

**DEPARTMENT OF ECONOMIC DEVELOPMENT  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,011,795	\$12,406,998
Total Funds	<u>\$7,011,795</u>	<u>\$12,406,998</u>

**FILM, VIDEO AND MUSIC**

**Purpose:** Increase industry awareness of Georgia business opportunities, infrastructure resources, and natural resources as it pertains to the film, video, and music industry.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of feature films produced	4	3	8	8
2. Number of television series or episodes produced	33	17	44	44

**Recommended Change:**

1. Fund statewide budget changes.	\$37,459
2. Remove one-time funding designated for the Georgia Music Hall of Fame Authority's 10th anniversary inductee ceremony.	(100,000)
Total Change	<u>(\$62,541)</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,196,678	\$1,134,137
Total Funds	<u>\$1,196,678</u>	<u>\$1,134,137</u>

**INNOVATION AND TECHNOLOGY**

**Purpose:** Lead in the recruitment, growth, and marketing of the life sciences and technology industries in Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of new science and technology project	23	44	30	50
2. Number of science and technology jobs created	538	774	775	850

**Recommended Change:**

1. Fund statewide budget changes.	\$36,179
2. Provide funds for economic development equipment for Herty Advanced Materials Development Center.	630,000
3. Remove one-time funding for micro enterprises.	(25,000)
4. Remove one-time funding for bioscience collaboration.	(1,000,000)
Total Change	<u>(\$358,821)</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,624,091	\$2,265,270
Total Funds	<u>\$2,624,091</u>	<u>\$2,265,270</u>

**DEPARTMENT OF ECONOMIC DEVELOPMENT  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**INTERNATIONAL RELATIONS AND TRADE**

**Purpose:** Provide international trade opportunities through exports to provide executive leadership for international relations and promote Georgia products and companies to other nations.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of companies to which in-depth trade export assistance has been provided	175	221	234	246
2. Number of leads developed in terms of prospective Georgia clients and business opportunities for Georgia companies	125	501	481	501

**Recommended Change:**

1. Fund statewide budget changes.	\$62,246
<b>Total Change</b>	<u>\$62,246</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,296,170	\$2,358,416
<b>Total Funds</b>	<u>\$2,296,170</u>	<u>\$2,358,416</u>

**SMALL AND MINORITY BUSINESS DEVELOPMENT**

**Purpose:** Provide guidance and support to agencies in maximizing access to state business opportunities for small and minority businesses.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of public/private partnerships	N/A	10	10	10
2. Number of protégé businesses	N/A	27	25	30

**Recommended Change:**

1. Fund statewide budget changes.	\$49,156
<b>Total Change</b>	<u>\$49,156</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$893,624	\$942,780
Other Funds	20,244	20,244
<b>Total Funds</b>	<u>\$913,868</u>	<u>\$963,024</u>

**TOURISM**

**Purpose:** Promote tourism opportunities throughout the state.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Annual increase in Georgia's market share among competitive states	N/A	6.2%	5%	5%
2. Annual increase in hotel reservations through visitor information centers and other departmental programs	N/A	12%	5%	5%

**DEPARTMENT OF ECONOMIC DEVELOPMENT  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$258,061
2. Transfer funds for the Georgia Historical Society contract for new historic markers from the Department of Natural Resources.	60,000
3. Eliminate pass-through funding for the Historic Chattahoochee Commission.	(52,500)
4. Add 1 research director position (\$81,000) and conduct studies to measure the impacts of current and potential tourism initiatives to increase Georgia's tourism market share (\$231,000); add 1 fundraiser position to assist Tourism Foundation members with fundraising activities (\$81,000).	Yes
Total Change	<u>\$265,561</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$12,061,348	\$12,326,909
Total Funds	<u>\$12,061,348</u>	<u>\$12,326,909</u>

**Agencies Attached for Administrative Purposes:**

**CIVIL WAR COMMISSION**

**Purpose:** Coordinate planning, preservation, and promotion of structures, buildings, sites, and battlefields associated with the Civil War and acquire or provide funds for the acquisition of Civil War battlefields, cemeteries and other historic properties associated with the Civil War.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of historic sites promoted	43	43	43	N/A

**Recommended Change:**

1. Remove one-time funding for the Civil War Commission.	(50,000)
Total Change	<u>(\$50,000)</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$100,000	\$50,000
Total Funds	<u>\$100,000</u>	<u>\$50,000</u>

**PAYMENTS TO GEORGIA AVIATION HALL OF FAME**

**Purpose:** Promote and encourage the growth and public support of aviation within the state by honoring those, living or dead, who by extraordinary achievement or service have made outstanding and lasting contributions to aviation in Georgia.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of visitors	529,250	458,524	N/A	N/A

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$50,000	\$50,000
Total Funds	<u>\$50,000</u>	<u>\$50,000</u>

**DEPARTMENT OF ECONOMIC DEVELOPMENT  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**PAYMENTS TO GEORGIA GOLF HALL OF FAME AUTHORITY**

**Purpose:** Construct and maintain a facility and related attractions to house the Georgia Golf Hall of Fame to honor those who by achievement or service have made outstanding and lasting contributions to the sport of golf in this state or elsewhere.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of visitors	N/A	141,547	N/A	N/A

<b>Program Budget:</b>		FY 2007	FY 2008
		<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$58,685	\$58,685
Total Funds		<u>\$58,685</u>	<u>\$58,685</u>

**PAYMENTS TO GEORGIA MEDICAL CENTER AUTHORITY**

**Purpose:** Develop the life sciences industry in Georgia.

**Recommended Change:**

1. Fund statewide budget changes.	\$3,712
Total Change	<u>\$3,712</u>

<b>Program Budget:</b>		FY 2007	FY 2008
		<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$405,000	\$408,712
Total Funds		<u>\$405,000</u>	<u>\$408,712</u>

**PAYMENTS TO GEORGIA MUSIC HALL OF FAME AUTHORITY**

**Purpose:** Preserve Georgia's rich musical heritage.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of visitors	41,450	41,323	43,802	46,430

**Recommended Change:**

1. Fund statewide changes.	\$26,396
Total Change	<u>\$26,396</u>

<b>Program Budget:</b>		FY 2007	FY 2008
		<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$814,070	\$840,466
Total Funds		<u>\$814,070</u>	<u>\$840,466</u>

**DEPARTMENT OF ECONOMIC DEVELOPMENT**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**PAYMENTS TO GEORGIA SPORTS HALL OF FAME AUTHORITY**

**Purpose:** Collect, preserve and interpret the history of sports in Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of visitors	20,023	20,485	21,000	21,000

**Recommended Change:**

1. Fund statewide changes.	\$26,449
Total Change	<u>\$26,449</u>

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$741,895	\$768,344
Total Funds	<u>\$741,895</u>	<u>\$768,344</u>

**DEPARTMENT OF ECONOMIC DEVELOPMENT**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

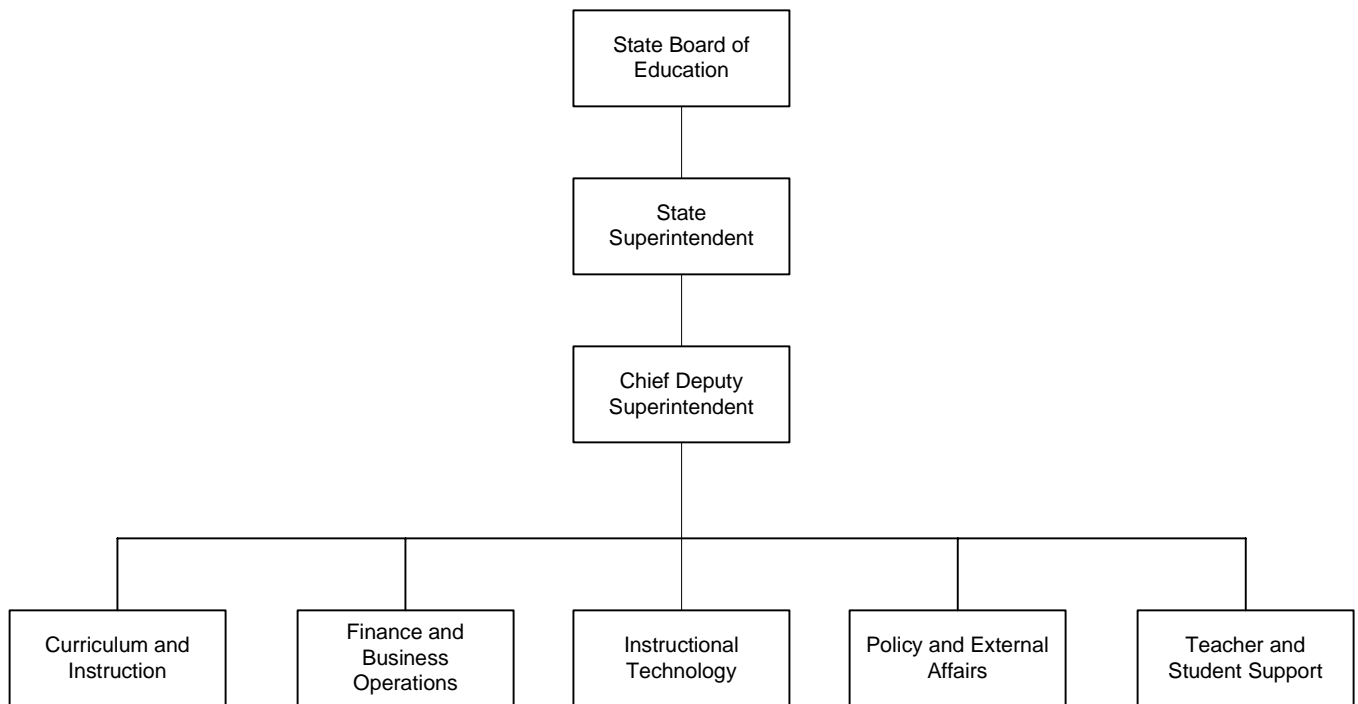
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$11,595,042	\$13,115,744	\$14,150,819	\$14,283,751	\$15,838,225
Regular Operating Expenses	1,194,760	1,586,532	1,891,656	1,891,656	2,623,656
Travel	537,880	582,409			
Motor Vehicle Purchases		48,652			
Equipment	24,097	58,326	20,697	20,697	20,697
Computer Charges	690,389	527,924	423,972	423,972	423,972
Real Estate Rentals	194,456	837,114	845,026	845,026	845,026
Telecommunications	337,772	287,010	430,671	430,671	430,671
Per Diem and Fees	12,794	20,248			
Contractual Services	1,573,579	3,307,714	1,046,781	1,046,781	1,705,281
Local Welcome Center Contracts	235,600	213,904	214,263	214,263	214,263
Marketing	8,785,845	11,856,143	13,504,011	13,504,011	16,102,365
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$25,182,214</b>	<b>\$32,441,721</b>	<b>\$32,527,896</b>	<b>\$32,660,828</b>	<b>\$38,204,156</b>
<b><u>ATTACHED AGENCIES</u></b>					
Payments to Civil War Commission			\$100,000	\$50,000	\$50,000
Payments to Aviation Hall of Fame		\$50,000	50,000	50,000	50,000
Payments to Golf Hall of Fame		58,685	58,685	58,685	58,685
Payments to Music Hall of Fame		767,466	814,070	819,020	840,466
Payments to Sports Hall of Fame		725,540	741,895	746,160	768,344
Payments to Georgia Medical Center Authority		250,000	405,000	405,000	408,712
<b>TOTAL FUNDS</b>	<b>\$25,182,214</b>	<b>\$34,293,412</b>	<b>\$34,697,546</b>	<b>\$34,789,693</b>	<b>\$40,380,363</b>
<b><u>Less:</u></b>					
Federal Funds					
Other Funds		\$2,100,001	\$20,244	\$20,244	\$20,244
Subtotal		\$2,100,001	\$20,244	\$20,244	\$20,244
<b>State General Funds</b>	<b>\$25,182,214</b>	<b>\$32,193,411</b>	<b>\$34,677,302</b>	<b>\$34,769,449</b>	<b>\$40,360,119</b>
<b>TOTAL STATE FUNDS</b>	<b>\$25,182,214</b>	<b>\$32,193,411</b>	<b>\$34,677,302</b>	<b>\$34,769,449</b>	<b>\$40,360,119</b>
Positions	191	221	224	224	231
Motor Vehicles	11	11	11	11	11



# STATE BOARD OF EDUCATION

## ORGANIZATIONAL CHART

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# STATE BOARD OF EDUCATION

## ROLES AND RESPONSIBILITIES

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The State Board of Education establishes policies that the Georgia Department of Education administers under the direction the State Superintendent of Schools. The department disburses state education funds, provides technical assistance and support services to local school systems, operates three state schools for hearing- and visually-impaired students, and provides intensive assistance to local schools identified by the Office of Student Achievement.

There are 180 school systems in the state operating more than 2,100 schools. These schools are primarily funded through the Quality Basic Education (QBE) formula - a partnership between the state and local school systems that provides \$8 billion in funding for education.

### **STUDENT LEARNING AND ACHIEVEMENT**

The Department of Education provides leadership in developing and implementing the new curriculum, the Georgia Performance Standards for elementary, middle and secondary students. The new curriculum, which was implemented in FY 2005, is raising the expectations for all our students. All English/Language Arts classes have been converted to the new curriculum, and the Department is on schedule with the remaining subjects. Full implementation of the new curriculum is expected in FY 2012.

In addition to providing funds for daily instruction, the department also administers a number of programs for students in need of additional services. These include a program for handicapped preschool children, tuition for the multi-handicapped and funding for the Severely Emotionally Disturbed (SED) network. Nearly 15,900 students are being served through these grants totaling \$103.7 million.

In an effort to expand educational opportunities for all students in Georgia, the department opened the Georgia Virtual School in FY 2006. The Georgia Virtual School provides a number of core curriculum, foreign language, business electives and Advanced Placement (AP) courses online for public, private and home school students. Current funding for the virtual school provides 4,000 slots.

In an effort to improve the state's graduation rates, the department implemented an innovative program in FY07 which placed a graduation coach in every high school. Graduation coaches are instrumental in identifying students who are at-risk of not graduating and providing necessary interventions and strategies to help students graduate. Such efforts include developing individual graduation plans (Peach State Pathways), organizing tutoring programs to prepare for

the Georgia High School Graduation Test (GHS GT), and creating a network of graduation teams and community mentors/partners to support the students and schools.

The Department of Education also provides resources for students preparing for the Scholastic Assessment Test (SAT). The department provides funding for high school sophomores to take the Preliminary Scholastic Assessment Test (PSAT). An additional resource for SAT preparation was added in FY 2006. The Department now provides an online SAT prep class for public, private and home school high school students. The online tool allows students to take practice tests and quizzes that identifies the students' strengths and weaknesses and helps them prepare for the SAT. More than 127,000 students have already taken advantage of this resource during FY 2007.

### **SUPPORTING LOCAL SCHOOL SYSTEMS**

The department also administers funds and provides technical assistance for school improvement. School Improvement Teams serve five statewide regions and provide intensive, targeted support and additional resources for schools and school systems not meeting Adequate Yearly Progress (AYP) under the federal No Child Left Behind (NCLB) Act - particularly schools that have not made AYP for two or more years and are in Needs Improvement (NI) status. The school improvement program offers a wide array of services ranging from professional development, analysis and planning, and implementation strategies for schools not meeting the standards. Since the Department began its school improvement efforts in FY 2004, the number of schools in needs improvement status has declined from 533 to 310.

The Department of Education partners with 16 Regional Education Service Agencies (RESA) to provide shared services to improve the effectiveness of educational programs and services of local school systems and to provide direct instructional programs to selected public school students.

The Department of Education also provides funding and support for many state and federal grant programs including: Title I - Improving Basic Programs; Title II-A Improving Teacher Quality; Reading First; Migrant Education; Pupil Transportation; Equalization; and Career, Technical and Agricultural Education.

### **AUTHORITY**

Title 20 of the Official Code of Georgia Annotated.

**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$7,189,516,840	\$619,593,027	\$7,809,109,867
Tobacco Settlement Funds	30,000,000	(30,000,000)	0
<b>TOTAL STATE FUNDS</b>	<b>\$7,219,516,840</b>	<b>\$589,593,027</b>	<b>\$7,809,109,867</b>
Federal Funds	1,113,965,001	2,989,260	1,116,954,261
Other Funds	12,391,307		12,391,307
<b>TOTAL FUNDS</b>	<b>\$8,345,873,148</b>	<b>\$592,582,287</b>	<b>\$8,938,455,435</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$45,635,354
2. Provide for a general increase of 3% to the state base salary schedule for the State Board of Education effective September 1, 2007. This proposed 3% salary improvement is in addition to a 3% salary increase awarded to more than half of the certificated personnel through the normal progression on the teacher salary schedule.	178,227,443
3. Provide for a general increase of 3% for bus drivers (\$2,416,639) and lunchroom workers (\$1,220,503) effective July 1, 2007.	3,637,142
4. Provide for a general salary increase of 3% for Regional Educational Services Agencies (RESAs) (\$300,447), the Severely Emotionally Disturbed (SED) Network (\$1,451,700), Preschool Handicapped (\$906,024), High School Agricultural (\$218,228) and Technology/Career Programs (\$238,136), Graduation Coaches (\$1,115,142) and state school teachers (\$446,019) effective September 1, 2007.	4,675,696
5. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	452,629
6. Reflect an adjustment in the employer share of the State Health Benefit Plan premiums from 16.713% to 18.534% for teachers.	105,976,040
7. Reflect an adjustment in the employer share of the State Health Benefit Plan premiums from 16.713% to 22.843% for state employees.	2,178,549
8. Increase funds for health insurance for non-certificated personnel to reflect an adjustment in the State Health Benefit Plan per member/per month rates.	36,683,458
9. Reflect an adjustment in Workers' Compensation premiums.	314,278
10. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	52,884
Total Change	\$377,833,473

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ACADEMIC COACH**

**Purpose:** Provide certificated public school teachers who exhibit excellence in the classroom with salary supplements or bonuses in exchange for mentoring other public school teachers.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Georgia High School Graduation Test (GHSGT) 11th grade passage rates for science in schools identified as needs improvement	57.5%	63.8%	68.0%	73.0%
2. Number of Academic Coaches	N/A	16	20	64

**Recommended Change:**

- |   |          |
|---|----------|
| 1. Fund statewide budget changes.   | \$39,234 |
| 2. Provide funds for the Teacher Success Model and 2 positions by redirecting funds from School Improvement (\$400,000) and one-time funds from the Equalization Grant for Jeff Davis Public School System (\$200,000). | 600,000  |
| 3. Fund a science mentor position for metro Atlanta using existing resources.   | Yes      |

**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

4. Reduce funding for teacher liability premiums based on projected expenditures (\$200,000) and transfer remaining funds to Central Office to pay the teacher liability insurance premiums (\$900,000).	(1,100,000)
Total Change	(\$460,766)

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,166,710	\$5,705,944
Total Funds	\$6,166,710	\$5,705,944

**AGRICULTURAL EDUCATION**

**Purpose:** Provide students with competencies to make them aware of the importance of the agricultural industry and develop skills to prepare them for the world of work.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Total enrollment in Agricultural Education Programs (Grades 6 - 12)	42,766	42,430	42,700	43,000
2. Percentage of students graduating with either a dual diploma or a vocational diploma with a concentration in Agriculture	12%	12%	13%	14%
3. Number of schools with industry certified programs	54	55	57	59

<b>Recommended Change:</b>	
1. Fund statewide budget changes.	\$396,083
Total Change	\$396,083

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,108,659	\$8,504,742
Federal Funds	126,577	126,577
Other Funds	450,000	450,000
Total Funds	\$8,685,236	\$9,081,319

**CENTRAL OFFICE**

<b>Recommended Change:</b>	
1. Fund statewide budget changes.	\$2,413,876
2. Increase funds for internal Information Technology support to offset the loss of one-time funds, including \$843,555 in CNG savings.	1,756,445
3. Add funds to support the operation of the Student Information System.	665,000
4. Redirect funds from Central Office to the Georgia Learning Resources System (GLRS) program to reflect the completion of the reading and math evaluation.	(150,000)
5. Fund a health/physical education coordinator position to address student wellness using existing resources.	Yes
6. Transfer funds for teacher liability insurance from the Academic Coach program.	900,000
Total Change	\$5,585,321

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$35,871,976	\$41,457,297
Federal Funds	38,180,833	38,180,833
Other Funds	6,899,025	6,899,025
Total Funds	\$80,951,834	\$86,537,155

**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**CHARTER SCHOOLS**

**Purpose:** Support and encourage development and approval of charter public schools as one part of Georgia's overall school improvement

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of charter schools	37	48	56	60
2. Percentage of charter schools making Adequate Yearly Progress (AYP)	87.5%	87.8%	90.0%	91.0%

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,220,193	\$1,220,193
Federal Funds	6,729,711	6,729,711
<b>Total Funds</b>	<b>\$7,949,904</b>	<b>\$7,949,904</b>

**COMMUNITIES IN SCHOOLS**

**Purpose:** Operate alternative education programs throughout the state, bringing community resources into schools to help students stay in school and prepare for life.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of Communities In Schools students participating in dual enrollment programs	10.4%	13.1%	16.0%	19.0%
2. Number of Performance Learning Centers (PLCs)	14	22	29	35
3. Graduation rate for PLC students	60.4%	72.3%	74.0%	76.0%

<b>Recommended Change:</b>	
1. Remove one-time funds for 5 new Performance Learning Centers (PLCs).	(\$982,500)
<b>Total Change</b>	<b>(\$982,500)</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,303,123	\$1,320,623
<b>Total Funds</b>	<b>\$2,303,123</b>	<b>\$1,320,623</b>

**CURRICULUM DEVELOPMENT**

**Purpose:** Provide a world-class curriculum that will drive both instruction and assessment for Georgia's teachers and students.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Usage of the GeorgiaStandards.org website	N/A	12,057,000	14,000,000	15,000,000
2. Number of individuals trained in Georgia Performance Standards (GPS) curriculum	7,103	9,938	11,500	12,000

<b>Recommended Change:</b>	
1. Remove one-time funding for the Basic Right Over Wrong (B-ROW) contract (Federal Funds: \$200,000).	Yes
<b>Total Change</b>	<b>\$0</b>

**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,774,833	\$1,774,833
Federal Funds	200,000	0
Total Funds	<u>\$1,974,833</u>	<u>\$1,774,833</u>

**DROPOUT PREVENTION**

**Purpose:** Reduce dropout rates for Georgia students.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Statewide high school dropout rate	5.0%	4.7%	4.4%	4.1%
2. Statewide high school graduation rate	69.4%	70.8%	71.9%	73.1%

**Recommended Change:**

1. Fund statewide budget changes.				\$1,752,387
2. Expand graduation coaches to middle schools.				21,101,588
3. Adjust funds for training and experience for high school graduation coaches and add funds for graduation coaches at 12 new high schools and the 3 state schools.				8,075,069
4. Increase funds for training new graduation coaches.				250,000
5. Provide funding to pay for college entrance exams.				2,500,000
6. Provide funding for the Junior ROTC program to address the high school dropout rate.				780,000
7. Add funds to provide online tutorial services statewide.				750,000
Total Change				<u>\$35,209,044</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$15,829,069	\$51,038,113
Total Funds	<u>\$15,829,069</u>	<u>\$51,038,113</u>

**EQUALIZATION**

**Purpose:** Provide money to local school systems after assessing an equity breakdown of the Local Five Mill Share Program in order to narrow the gap (per pupil) between school systems.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of eligible schools receiving funds	100%	100%	100%	100%

**Recommended Change:**

1. Redirect funds for the one-time grant for Jeff Davis County Schools to the Academic Coach program for the Teacher Success Model.				(\$200,000)
2. Provide for an increase in Equalization Grants.				32,704,683
Total Change				<u>\$32,504,683</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$427,024,372	\$459,529,055
Total Funds	<u>\$427,024,372</u>	<u>\$459,529,055</u>

**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**FEDERAL PROGRAMS**

**Purpose:** Coordinate federally funded programs and allocate federal funds to school systems.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of Title I schools making Adequate Yearly Progress (AYP)	959	949	970	980
2. Number of Non-Title I funded schools making Adequate Yearly Progress (AYP)	702	693	720	750

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Federal Funds	\$817,561,039	\$817,561,039
<b>Total Funds</b>	<b>\$817,561,039</b>	<b>\$817,561,039</b>

**FOREIGN LANGUAGE**

**Purpose:** Provide funds to schools for foreign language instruction.

**Recommended Change:**

1. Redirect funding for the pilot elementary foreign language program to QBE to provide foreign language media materials for elementary school students statewide.	(\$1,590,857)
<b>Total Change</b>	<b>(\$1,590,857)</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,590,857	\$0
<b>Total Funds</b>	<b>\$1,590,857</b>	<b>\$0</b>

**FUND ACCOUNTING**

**Purpose:** Provide necessary upgrades for legacy information systems to enhance financial accountability (data collection, analysis and reporting requirements) and to provide appropriate interface systems to automate educational data transfers between state agencies.

**Recommended Change:**

1. Remove base funding for Fund Accounting.	(\$2,000,000)
<b>Total Change</b>	<b>(\$2,000,000)</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,000,000	\$0
<b>Total Funds</b>	<b>\$2,000,000</b>	<b>\$0</b>

**GEORGIA LEARNING RESOURCES SYSTEM (GLRS)**

**Purpose:** Provide training and resources to educators and parents of students with disabilities through a network of centers around the state.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of workshops provided	1,156	1,201	1,254	1,321
2. Percentage of students with disabilities who are educated in general education classes for at least 80% of the school day	51%	54%	57%	59%

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**Recommended Change:**

1. Transfer funds from the State Reading and Math program (\$2,100,000) and Central Office (\$150,000) to the Georgia Learning Resources System (GLRS) to provide targeted training for teachers of students with disabilities.	\$2,250,000
Total Change	\$2,250,000

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$2,250,000
Federal Funds	\$5,117,573	5,117,573
Total Funds	\$5,117,573	\$7,367,573

**GEORGIA VIRTUAL SCHOOL**

**Purpose:** Provide students enrollment in state funded courses via the Internet or in any other manner not involving on-site interaction with a teacher.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of Advanced Placement (AP) courses offered	N/A	14	21	24
2. Percent of students completing courses	N/A	81%	83%	85%
3. Percent of students passing the appropriate End of Course Test (EOCT) for courses that require such a test	N/A	75%	78%	80%

**Recommended Change:**

1. Fund statewide budget changes.	\$10,144
Total Change	\$10,144

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,188,734	\$2,198,878
Total Funds	\$2,188,734	\$2,198,878

**GEORGIA YOUTH SCIENCE AND TECHNOLOGY**

**Purpose:** Increase interest and enthusiasm in science and the technologies, particularly among elementary and middle school teachers and students.

**Recommended Change:**

1. Redirect funding for the contract with the Georgia Youth Science and Technology Centers to the Regional Educational Service Agencies (RESAs) to provide comprehensive training and support to schools statewide.	(\$689,203)
Total Change	(\$689,203)

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$689,203	\$0
Total Funds	\$689,203	\$0

**GOVERNOR'S HONORS PROGRAM**

**Purpose:** Provide intellectually gifted and artistically talented high school students challenging and enriching educational opportunities not usually available to them during the regular school year.



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<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of students selected to participate	675	690	690	690

<b>Recommended Change:</b>			
1. Fund statewide budget changes.			\$12,601
Total Change			<u>\$12,601</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,418,223	\$1,430,824
Total Funds	<u>\$1,418,223</u>	<u>\$1,430,824</u>

**INFORMATION TECHNOLOGY SERVICES**

**Purpose:** Collect and report accurate data through the development and maintenance of web-enabled applications.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of teachers trained through Educational Technology Training Centers (ETTCs)	7,982	6,771	21,800	24,000
2. Percent of schools connected to the statewide network	99.6%	99.8%	99.9%	100%

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,417,319	\$7,417,319
Total Funds	<u>\$7,417,319</u>	<u>\$7,417,319</u>

**LOCAL FIVE MILL SHARE**

**Purpose:** Required local effort based on five mills of tax on the equalized adjusted property tax digest.

<b>Recommended Change:</b>			
1. Increase funds for Local Five Mill Share.			(\$103,213,981)
Total Change			<u>(\$103,213,981)</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	(\$1,440,262,506)	(\$1,543,476,487)
Total Funds	<u>(\$1,440,262,506)</u>	<u>(\$1,543,476,487)</u>

**NATIONAL BOARD CERTIFICATION**

**Purpose:** Provide the 10% salary increase for National Board Certified teachers to local systems (jointly administered between the Department of Education and the Professional Standards Commission).

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of Georgia teachers holding National Board Certification	1,514	2,021	2,200	2,300
2. Percentage of teachers with National Board Certification status who teach in needs improvement schools	18%	18%	19%	20%

**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$11,038,035	\$11,038,035
Total Funds	\$11,038,035	\$11,038,035

**NATIONAL SCIENCE CENTER AND FOUNDATION**

**Purpose:** Ignite and promote students' interest in mathematics and sciences, develop new ways to use technology in teaching and deploy those methods in our schools.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of students visiting the National Science Center at Fort Discovery	N/A	29,251	30,801	33,819

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,416,750	\$1,416,750
Total Funds	\$1,416,750	\$1,416,750

**NON-QUALITY BASIC EDUCATION GRANT**

**Purpose:** Assure that sufficient funds are provided in order for the state's public school students to receive an effective education.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of principals designated as high performing principals	N/A	N/A	128	134
2. Number of migrant education students	9,756	5,262	5,400	5,600
3. Number of classroom cards distributed	N/A	N/A	105,270	110,294

**Recommended Change:**

1. Redirect funding for summer remediation grants to the QBE formula to increase funding for additional instruction.	(\$1,400,000)
2. Increase funds for classroom cards from \$10,000,000 to \$11,213,500 for additional teachers and provide 1 card per school media center.	1,213,500
Total Change	(\$186,500)

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$21,088,674	\$20,902,174
Total Funds	\$21,088,674	\$20,902,174

**NUTRITION**

**Purpose:** Provide leadership, training, technical assistance, and resources so local program personnel can deliver meals that support nutritional well-being and performance at school.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Students served free lunches	97,643,190	104,696,612	113,072,340	122,118,127
2. Students served reduced cost lunches	18,740,613	18,955,573	19,334,684	19,721,378
3. Students served full price lunches	84,258,975	84,824,677	85,393,002	85,965,135

**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.									
									\$1,220,503
									\$1,220,503

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$37,523,884	\$38,744,387
Federal Funds	188,375,722	188,375,722
Total Funds	\$225,899,606	\$227,120,109

**PRESCHOOL HANDICAPPED**

**Purpose:** Provide early intervention so students with disabilities will enter school with the skills to succeed.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of students served	10,257	10,040	10,100	10,200

**Recommended Change:**

1. Fund statewide budget changes.									\$1,574,618
2. Add funds to the Preschool Handicapped program based on enrollment increases.									1,089,418
									\$2,664,036

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$26,471,119	\$29,135,155
Total Funds	\$26,471,119	\$29,135,155

**PRINCIPAL SUPPLEMENTS**

**Purpose:** Provide a salary supplement to principals with additional responsibilities.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of principals	2,028	2,063	2,095	2,130
2. Average salary supplement	\$2,644	\$2,599	\$2,559	\$2,517

**Recommended Change:**

1. Redirect funds from Principal Supplements to QBE to restore the austerity reduction.									(\$5,361,125)
									(\$5,361,125)

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$5,361,125	\$0
Total Funds	\$5,361,125	\$0

**PUPIL TRANSPORTATION**

**Purpose:** Assist local school systems in their efforts to provide safe and efficient transportation for students to and from school and school-related activities.

**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of buses operating daily	14,482	15,000	15,235	15,275
2. Number of students transported (in millions)	1.30	1.35	1.40	1.45

Recommended Change:			
1.	Fund statewide budget changes.		\$2,416,639
	Total Change		\$2,416,639

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$166,452,130	\$168,868,769
Total Funds	\$166,452,130	\$168,868,769

**QUALITY BASIC EDUCATION PROGRAM (QBE)**

**Purpose:** Provide funds to school systems for the instruction of students in grades K-12 to ensure that Georgia's students are academically prepared for further education and the workplace.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of students	1,498,736	1,528,098	1,566,280	1,607,836
2. Number of schools making Annual Yearly Progress (AYP)	1,670	1,642	1,700	1,740
3. Percentage of schools making AYP	81.9%	79.3%	80.9%	82.0%

Recommended Change:			
1.	Fund statewide budget changes.		\$326,317,376
2.	Increase funds for QBE enrollment growth of 2.65% (\$152,589,582) and training and experience (\$89,549,344).		242,138,926
3.	Transfer funds for HB 400 from the Teachers' Retirement System (TRS) to the Department of Education to properly reflect the employer rate increase for TRS members from 9.24% to 9.28%.		1,758,150
4.	Redirect funding from summer remediation grants to the QBE formula to increase the funding for additional instruction.		1,400,000
5.	Redirect funding from the pilot elementary foreign language program to QBE to increase funding for media materials from \$13.03 to \$15.31 per FTE for grades K-5 and provide foreign language materials for elementary students statewide.		1,590,857
6.	Redirect funds from the State Reading and Math Program (\$24,402,770) and Principal Supplements (\$5,361,125) to QBE to restore the austerity reduction.		29,763,895
	Total Change		\$602,969,204

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,419,025,063	\$8,021,994,267
Total Funds	\$7,419,025,063	\$8,021,994,267

**REGIONAL EDUCATIONAL SERVICE AGENCIES (RESAs)**

**Purpose:** Provide Georgia's 16 Regional Educational Service Agencies (RESAs) with shared services to improve the effectiveness of educational programs and services of local school systems.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of staff development courses offered	N/A	1,384	1,450	1,490

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**Recommended Change:**

1. Fund statewide budget changes.	\$495,612
2. Redirect funding for the contract with the Georgia Youth Science and Technology Centers to the RESAs to provide comprehensive training and support to schools statewide.	689,203
<b>Total Change</b>	<b>\$1,184,815</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$11,962,471	\$13,147,286
<b>Total Funds</b>	<b>\$11,962,471</b>	<b>\$13,147,286</b>

**SCHOOL IMPROVEMENT**

**Purpose:** Design and implement a coherent and sustained statewide system of support and process for improvement, providing local education agencies and schools in Georgia with tools and resources as well as intensive support for schools not making Adequate Yearly Progress (AYP).

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of schools on the needs improvement list	354	310	289	276
2. Number of schools removed from the needs improvement list	85	85	49	57

**Recommended Change:**

1. Fund statewide budget changes.	\$224,104
2. Redirect funds from School Improvement to the Academic Coach Program to support the Teacher Success Model.	(400,000)
<b>Total Change</b>	<b>(\$175,896)</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$11,636,228	\$11,460,332
Other Funds	100,000	100,000
<b>Total Funds</b>	<b>\$11,736,228</b>	<b>\$11,560,332</b>

**SCHOOL NURSES**

**Purpose:** Provide appropriate health procedures to allow students to remain in school and increase opportunities for academic success.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Average ratio of student population to school nurse staff	335:1	354:1	310:1	286:1

**Recommended Change:**

<u>State General Funds</u>	
1. Replace tobacco settlement funds with state general funds for school nurses.	\$30,000,000
<b>Total Change</b>	<b>\$30,000,000</b>
<u>Tobacco Settlement Funds</u>	
1. Replace tobacco settlement funds with state general funds for school nurses.	(\$30,000,000)
<b>Total Change</b>	<b>(\$30,000,000)</b>

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Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$30,000,000
Tobacco Settlement Funds	\$30,000,000	0
Total Funds	\$30,000,000	\$30,000,000

**SEVERELY EMOTIONALLY DISTURBED (SED) NETWORK**

**Purpose:** Provides statewide services to parents and educators of students with disabilities.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of students served	5,649	5,643	5,700	5,780

**Recommended Change:**

1. Fund statewide budget changes.	\$2,446,486
2. Fund additional behavior support specialist positions (Federal Funds: \$3,189,260).	Yes
Total Change	\$2,446,486

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$67,834,466	\$70,280,952
Federal Funds	7,724,112	10,913,372
Total Funds	\$75,558,578	\$81,194,324

**STATE INTERAGENCY TRANSFERS**

**Purpose:** Provide health insurance to retired teachers and non-certified personnel and to pass through funding via a contract.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of retired non-certified personnel who are receiving health benefits	14,012	15,069	15,876	16,162
2. Number of active non-certified personnel who are receiving health benefits	68,535	69,550	70,800	72,074

**Recommended Change:**

1. Fund statewide budget changes.	\$36,683,458
Total Change	\$36,683,458

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$251,591,693	\$288,275,151
Federal Funds	18,888,697	18,888,697
Total Funds	\$270,480,390	\$307,163,848

**STATE READING AND MATH PROGRAM**

**Purpose:** Improve academic proficiency in reading and math by funding research based programs in grades K-3 and after-school programs in grades 4-8.

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**Recommended Change:**

1. Transfer funds from the State Reading and Math program to the Georgia Learning Resources System (GLRS) to provide targeted training for teachers of students with disabilities.	(\$2,100,000)
2. Redirect funds from the State Reading and Math program to QBE to restore the austerity reduction.	(24,402,770)
<b>Total Change</b>	<u><u>(\$26,502,770)</u></u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$26,502,770	\$0
<b>Total Funds</b>	<u><u>\$26,502,770</u></u>	<u><u>\$0</u></u>

**STATE SCHOOLS**

**Purpose:** Prepare sensory-impaired and multi-disabled students to become productive citizens by providing a learning environment addressing their academic, vocational, and social development.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of students enrolled at Atlanta Area School for the Deaf	197	206	230	245
2. Number of students enrolled at Georgia School for the Deaf	106	97	87	90
3. Number of students enrolled at Georgia Academy for the Blind	114	108	124	130

**Recommended Change:**

1. Fund statewide budget changes.	\$1,406,773
2. Add funds for Minor Repairs and Renovations (MRR) at the 3 state schools.	400,000
3. Increase travel funding for the Georgia Parent Infant Network for Educational Services (PINES) program to continue providing services to families of infants and toddlers with sensory impairments.	64,000
4. Provide funds for 5 instructors at the Atlanta Area School for the Deaf based on increased enrollment.	202,484
5. Adjust funding to properly reflect training and experience for state school teachers.	127,656
<b>Total Change</b>	<u><u>\$2,200,913</u></u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$20,198,593	\$22,399,506
Federal Funds	932,715	932,715
<b>Total Funds</b>	<u><u>\$21,131,308</u></u>	<u><u>\$23,332,221</u></u>

**TECHNOLOGY/CAREER EDUCATION**

**Purpose:** Equip students with academic, technical and leadership skills.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of Technical Career Pathway (TCP) and dual diploma students passing the Georgia High School Graduation Test	80%	84%	85%	86%
2. Percent of vocational concentrators who receive or qualify to receive a TCP or dual diploma	75%	75%	76%	77%
3. Number of students enrolled in career technology programs (Grades 6 - 12)	503,600	513,136	516,136	519,136

**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$423,579
Total Change	\$423,579

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$15,954,386	\$16,377,965
Federal Funds	20,606,546	20,606,546
Other Funds	4,009,567	4,009,567
Total Funds	\$40,570,499	\$40,994,078

**TESTING**

**Purpose:** Adopt a student assessment program consisting of instruments, procedures, and policies necessary to implement the program.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of SAT online prep accounts activated by the 9-12 student population	N/A	26%	35%	50%
2. Number of Advanced Placement (AP) exams taken	33,565	41,285	50,781	63,476
3. Statewide average SAT score	993 of 1,600	1,477 of 2,400	1,480 of 2,400	1,483 of 2,400

**Recommended Change:**

1. Increase funds for Advanced Placement (AP) exams (\$2,234,974) and Preliminary Scholastic Assessment Test (PSAT) (\$169,142) to reflect a higher number of students taking these exams.	\$2,404,116
2. Implement the revised Georgia Kindergarten Assessment Program (GKAP) to meet the new curriculum standards.	175,000
Total Change	\$2,579,116

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$20,459,829	\$23,038,945
Federal Funds	10,454,191	10,454,191
Total Funds	\$30,914,020	\$33,493,136

**TUITION FOR THE MULTI-HANDICAPPED**

**Purpose:** Provide funds to assist school systems that have multi-handicapped students. These funds are intended to assist systems in meeting the high cost of private residential placements and to provide a continuum of placements for such students as mandated by Federal regulations.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of residential placements	45	34	35	35
2. Average cost per student	\$38,804	\$48,790	\$47,395	\$51,428

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,658,859	\$1,658,859
Total Funds	\$1,658,859	\$1,658,859



**STATE BOARD OF EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

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**CAPITAL OUTLAY SUMMARY**

	FY 2008		
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Authorize regular funding for local school construction	20	\$161,365,000	\$13,785,412
2. Authorize exceptional growth funding for local school construction	20	123,955,000	10,589,476
3. Authorize regular advance funding for local school construction	20	122,100,000	10,431,003
4. Authorize low wealth funding for local school construction	20	10,250,000	875,658
TOTAL		\$417,670,000	\$35,681,549
<b>TOTAL STATE FUNDS</b>			<b>\$7,844,791,416</b>

**STATE BOARD OF EDUCATION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$40,453,348	\$46,594,799	\$68,674,752	\$69,619,752	\$73,330,864
Regular Operating Expenses	11,074,467	8,714,499	13,882,672	14,632,672	13,846,672
Travel	1,266,878	1,778,833			
Equipment	49,525	33,960	250,603	250,603	250,603
Computer Charges	12,274,750	19,010,575	15,566,517	15,566,517	13,566,517
Real Estate Rentals	1,156,401	1,208,358	1,343,428	1,343,428	1,396,312
Telecommunications	600,689	763,484	866,132	866,132	866,132
Per Diem and Fees	2,510,409	3,138,685			
Capital Outlay		896,848			400,000
Contractual Services	16,411,677	21,107,470	43,516,176	43,590,176	44,921,061
Utilities	757,488				
<b>QBE Formula Grants:</b>					
Kindergarten/Grades 1-3	1,746,714,499	1,867,579,330	1,994,126,153	2,044,126,153	2,083,344,482
Grades 4-8	1,568,914,127	1,629,695,913	1,739,417,063	1,769,417,063	1,759,984,680
Grades 9-12	799,396,679	864,858,279	923,008,462	943,008,462	962,199,944
Limited English - Speaking Students	77,913,970	86,698,766	92,802,776	102,802,776	104,482,808
Alternative Programs	72,963,054	77,296,785	82,508,810	92,508,810	84,514,831
Vocational Education Laboratories	213,020,019	226,013,261	239,980,454	259,980,454	246,417,831
Special Education	831,601,087	903,510,541	963,853,137	1,013,853,137	1,008,113,905
Gifted	204,124,464	231,987,850	248,104,950	258,104,950	269,465,717
Remedial Education	20,816,983	21,572,766	22,956,283	32,956,283	36,355,215
Additional Instruction	48,356,585	51,430,975	55,814,018	65,814,018	59,191,780
Staff and Professional Development	31,984,312	33,684,357	34,904,660	39,904,660	36,118,675
Media	153,108,562	162,696,649	178,086,426	198,086,426	186,291,046
Indirect Cost	943,561,277	983,581,436	1,013,132,186	1,033,132,186	1,043,336,325
Pupil Transportation	151,852,510	163,328,976	166,452,130	166,452,130	168,868,769
Local Five Mill Share	(1,263,578,711)	(1,334,870,641)	(1,440,262,506)	(1,545,262,506)	(1,543,476,487)
Mid-Term Adjustment Reserve	21,636,338	15,445,093			
Teacher Salary Schedule Adjustment					178,227,443
Temporary QBE Reduction	(332,838,099)	(332,835,092)	(169,670,315)	(169,670,315)	(139,906,420)
<b>Other Categorical Grants:</b>					
Equalization Formula	345,166,675	384,564,129	426,824,372	481,824,372	459,529,055
Sparsity Grants	6,341,321	6,319,078	6,352,443	6,352,443	6,352,443
Special Education Low Incidence Grants	801,327	826,722	826,722	826,722	826,722
Next Generation School Grants	100,000		100,000	100,000	100,000
Youth Apprenticeship Grants	3,747,750	3,659,000	3,811,974	3,861,974	3,811,974
High School Program - Ag Ed	9,152,057	10,703,994	8,685,236	8,845,236	8,759,195
High School Program - Tech Ed	37,690,952	44,914,487	36,758,525	36,858,525	37,182,104
Payments of Federal Funds, DTAE	19,530,863	18,827,897	18,888,697	18,888,697	18,888,697
Title I-A Improving Basic Programs	429,252,427	453,171,743	311,537,540	311,537,540	311,537,540
Even Start	7,241,735	6,068,396	6,391,803	6,391,803	6,391,803
Instructional Services for the Handicapped	336,899,092	353,395,944	259,777,567	259,777,567	259,777,567
Retirement (H.B. 272 and H.B. 1321)	5,508,750	5,508,750	5,508,750	5,508,750	5,508,750
Title VI-A State Assessment	9,428,919	11,396,556	10,454,191	10,454,191	10,454,191
Tuition for the Multi-Handicapped	1,658,859	1,658,859	1,658,859	1,658,859	1,658,859
PSAT	754,165	934,647			
School Lunch (Federal)	366,658,398	400,533,346	188,375,722	188,375,722	188,375,722

**STATE BOARD OF EDUCATION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Education of Homeless Children/Youth	2,263,251	2,266,003	1,851,164	1,851,164	1,851,164
Pay for Performance	657,400				
Pre-School Handicapped Program	23,501,959	24,008,490	26,471,119	29,321,119	29,135,155
Mentor Teachers	1,099,081	599,132			
Advanced Placement Exams	2,632,807	2,783,000			
Serve America Program	590,802	539,138	752,037	752,037	752,037
Title IV-A1, Safe and Drug Free Schools	13,261,875	12,052,899	9,386,637	9,386,637	9,386,637
School Lunch (State)	35,211,286	36,016,882	37,523,884	37,523,884	38,744,387
Charter Schools	3,769,687	4,518,965	7,949,904	7,949,904	7,949,904
Refugee School Impact	448,886		639,390	639,390	639,390
Title V, Innovative Programs	9,181,760	5,854,711	7,410,479	7,410,479	7,410,479
Health Insurance - Non-Cert. Personnel	107,826,070	242,526,070	242,526,070	242,526,070	279,209,528
Title II - Math/Science	2,709,528	4,212,373	4,212,377	4,212,377	4,212,377
Migrant Education (State)	267,534	509,509	259,509	259,509	259,509
Regional Education Services Agencies	11,183,730	11,473,252	11,962,471	13,142,471	13,147,286
Severely Emotionally Disturbed	69,677,356	76,265,870	75,558,578	79,158,578	81,194,324
Georgia Learning Resources System	6,860,193	8,284,761	5,117,573	7,367,573	7,367,573
Special Education in State Institutions	3,445,000	2,937,000	3,556,873	3,556,873	3,556,873
Robert C. Byrd Scholarship	1,212,000	1,224,000	1,212,000	1,212,000	1,212,000
Comprehensive School Reform	8,546,470	13,040,046	17,222,647	17,222,647	17,222,647
National Teacher Certification	8,328,770	10,777,717	11,038,035	11,038,035	11,038,035
Principal Supplements	5,361,125	5,361,125	5,361,125	5,361,125	
Grants for School Nurses	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
Reading and Math Programs	28,107,965	26,652,767	26,502,770	24,252,770	
Student Testing	18,368,090	14,992,182	18,659,829	18,659,829	21,238,945
Internet Access	3,644,339	3,535,009	3,535,009	3,535,009	3,535,009
School Improvement Teams	11,558,791	10,926,001			
Communities in Schools	1,320,623	1,320,623	2,303,123	2,303,123	1,320,623
Title I-B Reading First	25,266,707	28,283,655	50,116,464	50,116,464	50,116,464
Title I-C Migrant Education	10,225,431	5,106,799	8,548,626	8,548,626	8,548,626
Title I-D Neglected and Delinquent	1,189,484	1,584,328			
Title II-A Improving Teacher Quality	89,615,167	86,786,096	74,520,950	74,520,950	74,520,950
Title II-D Enhancing Education thru Quality	28,601,143	25,681,445	19,170,536	19,170,536	19,170,536
Title III-A English Language	12,428,105	14,278,267	10,629,204	10,629,204	10,629,204
Title IV-B 21st Century CLCs	34,338,685	31,515,154	27,235,252	27,235,252	27,235,252
Title VI-B Rural and Low Income	7,963,677	7,489,524	6,946,366	6,946,366	6,946,366
Hurricane Education Recovery		55,062,391			
Student Achievement Grants	7,639,257				
Georgia Virtual School	494,079	1,593,964			
Release Time Grants			3,066,710	3,666,710	3,066,710
Grants and Benefits			19,359,069	19,159,069	156,574,118
<b>TOTAL FUNDS</b>	<b>\$7,584,834,691</b>	<b>\$8,267,465,449</b>	<b>\$8,345,873,148</b>	<b>\$8,570,982,148</b>	<b>\$8,938,455,435</b>

**STATE BOARD OF EDUCATION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
<u>Less:</u>					
Federal Funds	\$1,306,616,792	\$1,612,896,235	\$1,113,965,001	\$1,113,965,001	\$1,116,954,261
Other Funds	47,206,675	52,293,195	12,391,307	12,391,307	12,391,307
Subtotal	<u>\$1,353,823,467</u>	<u>\$1,665,189,430</u>	<u>\$1,126,356,308</u>	<u>\$1,126,356,308</u>	<u>\$1,129,345,568</u>
State General Funds	\$6,231,011,224	\$6,602,276,019	\$7,189,516,840	\$7,414,625,840	\$7,809,109,867
Tobacco Settlement Funds			30,000,000	30,000,000	
<b>TOTAL STATE FUNDS</b>	<b>\$6,231,011,224</b>	<b>\$6,602,276,019</b>	<b>\$7,219,516,840</b>	<b>\$7,444,625,840</b>	<b>\$7,809,109,867</b>
Positions	781	830	900	900	909
Motor Vehicles	50	53	53	53	53

**STATE BOARD OF EDUCATION**  
**QUALITY BASIC EDUCATION FUNDING COMPARISON**

Program Area	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Recommendations
<b>DIRECT INSTRUCTION</b>			
Kindergarten, Primary and Elementary Grades (1-3)	\$1,867,579,330	\$1,994,126,153	\$2,083,344,482
Middle Grades (4-8)	1,629,695,913	1,739,417,063	1,759,984,680
High School Grades (9-12)	864,858,279	923,008,462	962,199,944
High School Vocational Labs (9-12)	226,013,261	239,980,454	246,417,831
Special Education	900,117,310	960,261,512	1,004,377,393
Gifted	231,987,850	248,104,950	269,465,717
Limited English-Speaking	86,698,766	92,802,776	104,482,808
Alternative Education	77,296,785	82,508,810	84,514,831
Remedial Education	21,572,766	22,956,283	36,355,215
<b>TOTAL DIRECT INSTRUCTIONAL</b>	<b><u>\$5,905,820,260</u></b>	<b><u>\$6,303,166,463</u></b>	<b><u>\$6,551,142,901</u></b>
<b>STAFF DEVELOPMENT</b>	\$33,684,357	\$34,904,660	\$36,118,675
<b>ADDITIONAL INSTRUCTION</b>	51,430,975	55,814,018	59,191,780
<b>MEDIA CENTER</b>	162,696,649	178,086,426	186,291,046
<b>ITINERANT/SUPPLEMENTAL SPEECH</b>	3,393,231	3,591,625	3,736,512
<b>INDIRECT COST</b>	983,581,436	1,013,132,186	1,043,336,325
<b>MID-TERM ADJUSTMENT RESERVE</b>	15,445,093		
<b>TEACHER SALARY SCHEDULE ADJUSTMENT</b>			178,227,443
<b>HEALTH INSURANCE INCREASE</b>			103,856,005
<b>TEMPORARY QBE REDUCTION</b>	(332,835,092)	(169,670,315)	(139,906,420)
<b>TOTAL QBE FORMULA EARNINGS</b>	<b><u>\$6,823,216,909</u></b>	<b><u>\$7,419,025,063</u></b>	<b><u>\$8,021,994,267</u></b>
<b>OTHER CATEGORICAL GRANTS</b>			
Pupil Transportation	\$163,328,976	\$166,452,130	\$168,868,769
Sparsity Grants	6,319,078	6,352,443	6,352,433
Equalization	384,564,129	426,824,372	459,529,055
Low-Incidence Special Education	826,722	826,722	826,722
<b>TOTAL QBE FUNDS</b>	<b><u>\$7,378,255,814</u></b>	<b><u>\$8,019,480,730</u></b>	<b><u>\$8,657,571,246</u></b>
<b>LOCAL FIVE MILL SHARE</b>	<b><u>(\$1,334,870,641)</u></b>	<b><u>(\$1,440,262,506)</u></b>	<b><u>(\$1,543,476,487)</u></b>
<b>STATE SHARE</b>	<b><u>\$6,043,385,173</u></b>	<b><u>\$6,579,218,224</u></b>	<b><u>\$7,114,094,759</u></b>

**STATE BOARD OF EDUCATION**  
**FY 2008 QBE FORMULA RECOMMENDATION**

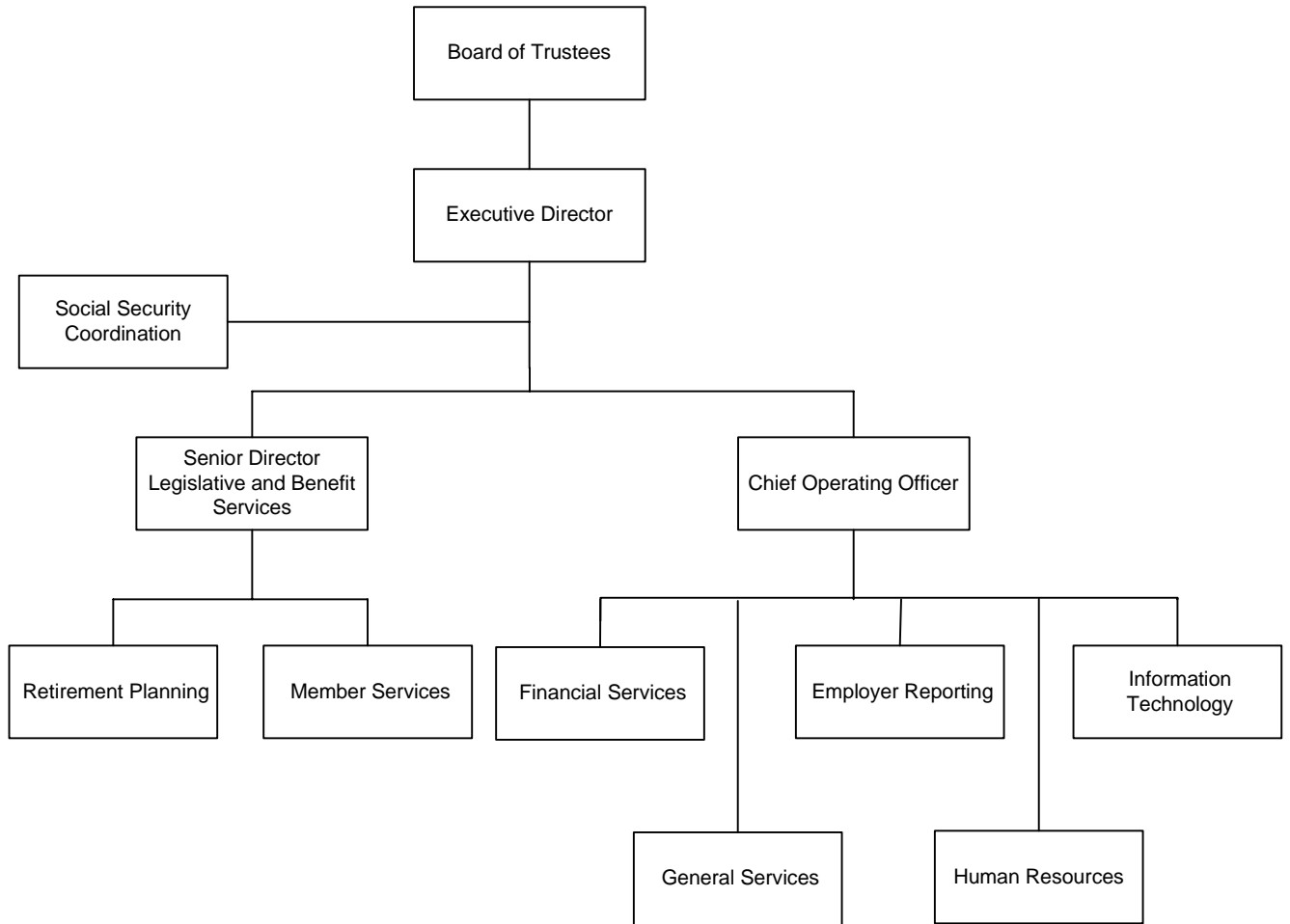
Base Amount (Grades 9-12) = \$2,643.33

Program	FTE	Weight	Weighted FTE	Total FTE Earnings	Direct Cost Proportion	Direct Instructional Cost Plus Training and Experience
Kindergarten - EIP	12,436	2.0368	25,329	\$57,430,246	0.9025	\$79,077,218
Kindergarten	113,329	1.6504	187,042	412,121,925	0.8790	559,889,094
Grades 1-3 - EIP	27,899	1.7932	50,027	111,410,832	0.8939	161,566,835
Grades 1-3	328,717	1.2818	421,335	885,582,529	0.8520	1,282,811,334
Grades 4-5 - EIP	17,091	1.7871	30,544	67,986,698	0.8935	98,561,050
Grades 4-5	199,358	1.0311	205,562	410,107,058	0.8157	594,235,848
Grades 6-8 - Middle Grades	16,065	1.0148	16,303	32,684,044	0.8202	48,124,607
Grades 6-8 - Middle School	305,909	1.1188	342,245	703,156,185	0.8359	1,019,063,175
Grades 9-12	335,038	1.0000	335,038	668,898,220	0.8155	962,199,944
Vocational Lab	70,443	1.1878	83,670	174,361,505	0.8425	246,417,831
Special Education I	13,797	2.3807	32,847	73,571,675	0.8915	104,995,409
Special Education II	12,862	2.7946	35,944	82,097,601	0.9082	120,109,691
Special Education III	47,276	3.5587	168,240	393,565,190	0.9267	570,692,995
Special Education IV	7,496	5.7691	43,244	104,512,062	0.9529	151,508,387
Special Education V	7,205	2.4485	17,642	39,670,533	0.8943	57,070,911
Gifted	53,380	1.6588	88,545	186,665,891	0.8464	269,465,717
Limited English-Speaking	12,383	2.5111	31,094	72,611,391	0.9297	104,482,808
Alternative Education	18,186	1.5940	28,989	58,104,940	0.8061	84,514,831
Remedial Education	8,965	1.3077	11,724	24,910,707	0.8602	36,355,215
<b>Total Direct Instruction</b>	<b>1,607,836</b>		<b>2,155,364</b>	<b>\$4,559,449,233</b>		<b>\$6,551,142,901</b>
Staff Development						\$36,118,675
Additional Instruction						59,191,780
Media (Including T&E)						186,291,046
Itinerant/Supplemental Speech						3,736,512
Indirect Cost (Including T&E)						1,043,336,325
Teacher Salary Schedule Adjustment						178,227,443
Health Insurance Increase						103,856,005
Temporary QBE Reduction						(139,906,420)
<b>TOTAL QBE FORMULA EARNINGS</b>						<b>\$8,021,994,267</b>
Plus:						
Pupil Transportation						\$168,868,769
Sparsity Grants						6,352,433
Equalization						459,529,055
Low-Incidence Special Education						826,722
<b>TOTAL QBE EARNINGS</b>						<b>\$8,657,571,246</b>
Less: Local Five Mill Share						<b>(\$1,543,476,487)</b>
<b>STATE FUNDS -- FY 2008 (Includes \$2,300,568,434 for Training and Experience)</b>						<b>\$7,114,094,759</b>

# EMPLOYEES' RETIREMENT SYSTEM

## ORGANIZATIONAL CHART

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# EMPLOYEES' RETIREMENT SYSTEM

## ROLES AND RESPONSIBILITIES

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By statute, the staff of the Employees' Retirement System (ERS) administers nine separate retirement systems and programs: ERS, the Legislative Retirement System (LRS), the Georgia Defined Contribution Plan (GDGP), the Georgia Judicial Retirement System (GJRS), the Public School Employees' Retirement System (PSERS), the State Employees' Assurance Department (SEAD), the Georgia Military Pension Fund (GMPF), PeachState Reserves and the Social Security contracts between the state and its political subdivisions.

In general, ERS is a vehicle for collecting employee and employer contributions, investing accumulated funds, and disbursing retirement benefits to members and beneficiaries. As required by Georgia law, the system is examined on an annual basis by an independent actuarial firm that specializes in pension and retirement plans. The firm prepares a yearly valuation on the contingent assets and liabilities of the system, thus revealing its ability to meet the future obligations of each retirement plan. An independent accounting firm also audits the system each year.

### EMPLOYEES' RETIREMENT SYSTEM

Since 1950, the staff of ERS has administered retirement benefits for state employees in accordance with the Official Code of Georgia. Full-time employees of participating departments are required to become members of ERS as a condition of employment, with the exception of employees who first become eligible after age 60.

The ERS Board of Trustees is ultimately responsible for administration of the system, while the executive director – who is appointed by the board and serves at the pleasure of its members – is responsible for daily management of ERS operations. The board consists of seven members as follows:

- Three ex officio members (State Auditor, State Merit System Commissioner, and Office of Treasury and Fiscal Services Director).
- One member appointed by the Governor
- Two members – appointed by the first four members – with five or more years of creditable service with ERS and
- One member – appointed by the first six members – who must not hold public office, not be an ERS member, and have at least ten years of experience in the investment of money.

The members who are not ex officio members serve four-year terms.

### LEGISLATIVE RETIREMENT SYSTEM (LRS) AND GEORGIA DEFINED CONTRIBUTION PLAN (GDGP)

LRS is a retirement plan for members of the General Assembly, while GDGP is a plan for temporary, seasonal, and part-time employees of the state not covered by ERS or the Teachers' Retirement System (TRS). Both plans are placed under the administration of the ERS Board of Trustees.

### GEORGIA JUDICIAL RETIREMENT SYSTEM (GJRS)

This system is for members and retirees of the Superior Court Judges Retirement System, the District Attorneys' Retirement System, and the Trial Judges and Solicitors Retirement Fund, as well as certain employees of the Attorney General and Legislative Counsel. The GJRS Board of Trustees consists of the seven ERS trustees plus three additional members appointed by the Governor who serve in one of the following positions: state court judge, superior court judge, state court solicitor-general, juvenile court judge, or district attorney. These appointments are for four-year terms.

### PUBLIC SCHOOL EMPLOYEES' RETIREMENT SYSTEM (PSERS)

PSERS offers a supplemental retirement plan to certain public school employees not covered by TRS. These employees include bus drivers, cafeteria workers, and custodians. The PSERS Board of Trustees consists of the seven ERS trustees plus two additional members appointed by the Governor for four-year terms.

### GEORGIA MILITARY PENSION FUND (GMPF)

GMPF provides retirement allowances and other benefits for the Georgia National Guard. A member becomes eligible for benefits upon attainment of age 60 with 20 or more years of credible service (including at least 15 years of service as a member of the National Guard), having served at least ten consecutive years as a member of the National Guard immediately prior to discharge, and having received an honorable discharge.

### PEACHSTATE RESERVES

PeachState Reserves, transferred from the Georgia Merit System to ERS by executive order on July 1, 2005, is the deferred compensation retirement plan for the State of Georgia. Employee contributions and investments in 401k and 457 plans are administered by ERS through this program.

### AUTHORITY

Title 45 and 47 of the Official Code of Georgia Annotated.



**EMPLOYEES' RETIREMENT SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$8,083,095	(\$4,852,294)	\$3,230,801
<b>TOTAL STATE FUNDS</b>	<b>\$8,083,095</b>	<b>(\$4,852,294)</b>	<b>\$3,230,801</b>
Other Funds	19,844,089	419,158	20,263,247
<b>TOTAL FUNDS</b>	<b>\$27,927,184</b>	<b>(\$4,433,136)</b>	<b>\$23,494,048</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment (Other Funds: \$85,301).	Yes
2. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% (Other Funds: \$260,916).	Yes
3. Reflect an adjustment in the Workers' Compensation premiums (Other Funds: \$30,806).	Yes
Total Change	<u>\$0</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**DEFERRED COMPENSATION**

**Purpose** : Provide excellent service to participants in the deferred compensation program for all employees of the state, giving them an effective supplement for their retirement planning.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of participants	37,275	34,875	36,164	37,583
2. Millions of dollars of assets under management	\$749	\$832	\$888	\$977

**Recommended Change:**

1. Reduce personal services (\$310,456) and 8 positions, regular operating expenses (\$14,617), real estate rentals (\$10,170), telecommunications (\$606), and contractual services (\$797,707) to reflect the outsourcing of the administration of Peach State Reserves (Other Funds: \$1,133,556).	Yes
2. Increase funding in contractual services to reflect the outsourcing of the administration of Peach State Reserves (Other Funds: \$1,175,691).	Yes
Total Change	<u>\$0</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$2,516,963	\$2,559,098
Total Funds	<u>\$2,516,963</u>	<u>\$2,559,098</u>

**GEORGIA MILITARY PENSION FUND**

**Purpose** : Provide retirement allowances and other benefits for members of the Georgia National Guard.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Retirees and beneficiaries currently receiving benefits	103	159	205	255
2. Funded ratio of system	15%	N/A	N/A	N/A

**EMPLOYEES' RETIREMENT SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Increase funding for the Georgia Military Pension Fund to the level required by the latest actuarial report.	\$97,974
Total Change	<u>\$97,974</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,005,099	\$1,103,073
Total Funds	<u>\$1,005,099</u>	<u>\$1,103,073</u>

**PUBLIC SCHOOL EMPLOYEES' RETIREMENT SYSTEM**

**Purpose** : Account for the receipt of retirement contributions, ensure sound investing of system funds, and provide timely and accurate payment of retirement benefits.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Retirees and beneficiaries currently receiving benefits	12,675	12,786	13,000	13,300
2. Funded ratio of system	112%	N/A	N/A	N/A

**Recommended Change:**

1. Reduce funding for the Public School Employees' Retirement System (PSERS) to the level required by the latest actuarial report.	(\$4,950,268)
Total Change	<u>(\$4,950,268)</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,071,996	\$2,121,728
Total Funds	<u>\$7,071,996</u>	<u>\$2,121,728</u>

**SYSTEM ADMINISTRATION**

**Purpose** : Collect employee and employer contributions, invest the accumulated funds, and disburse retirement benefits to members and beneficiaries.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Retirees and beneficiaries currently receiving benefits (ERS)	31,355	32,685	34,100	35,500
2. Funded ratio of system (ERS)	97%	N/A	N/A	N/A
3. Customer Service: Average phone wait "on hold" time will be less than 45 seconds	N/A	60 seconds	45 seconds	45 seconds

**Recommended Change:**

1. Fund statewide budget changes (Other Funds: \$377,023).	Yes
Total Change	<u>\$0</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,000	\$6,000
Other Funds	17,327,126	17,704,149
Total Funds	<u>\$17,333,126</u>	<u>\$17,710,149</u>

# EMPLOYEES' RETIREMENT SYSTEM

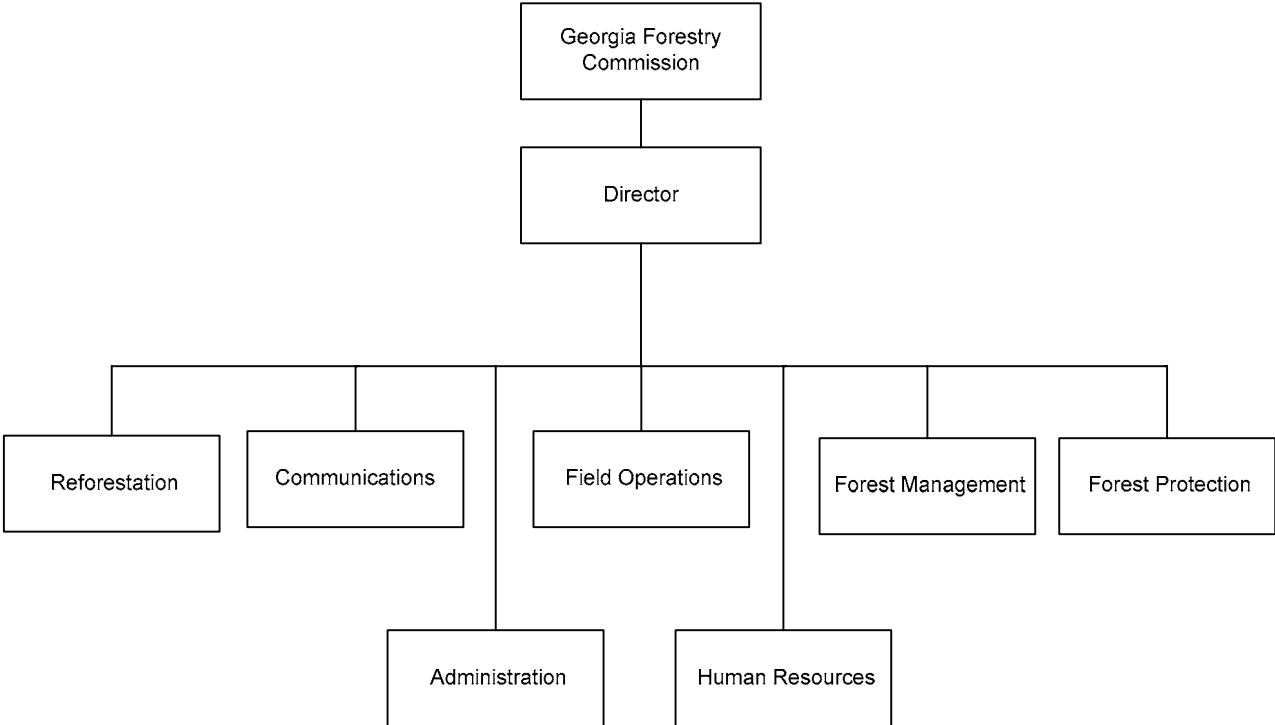
## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$4,940,818	\$5,610,131	\$5,985,902	\$5,760,747	\$6,052,469
Regular Operating Expenses	590,750	458,310	500,707	486,090	486,090
Travel	10,571	23,716			
Equipment			50,000	50,000	50,000
Computer Charges	3,171,264	6,739,165	311,000	311,000	311,000
Real Estate Rentals	561,195	561,195	625,350	615,180	615,180
Telecommunications	77,742	75,665	556,606	556,000	556,000
Per Diem and Fees	966,887	1,043,346			
Contractual Services	2,990,011	5,025,452	11,814,524	12,192,508	12,192,508
Grants and Benefits			6,000	6,000	6,000
Georgia Military Pension Fund	890,651	890,651	1,005,099	1,103,073	1,103,073
Public Employees' Retirement System	1,420,696	4,226,602	7,071,996	2,121,728	2,121,728
<b>TOTAL FUNDS</b>	<b>\$15,620,585</b>	<b>\$24,654,233</b>	<b>\$27,927,184</b>	<b>\$23,202,326</b>	<b>\$23,494,048</b>
<u>Less:</u>					
Other Funds	<u>\$13,309,238</u>	<u>\$19,541,586</u>	<u>\$19,844,089</u>	<u>\$19,971,525</u>	<u>\$20,263,247</u>
Subtotal	<u>\$13,309,238</u>	<u>\$19,541,586</u>	<u>\$19,844,089</u>	<u>\$19,971,525</u>	<u>\$20,263,247</u>
State General Funds	<u>\$2,311,347</u>	<u>\$5,112,647</u>	<u>\$8,083,095</u>	<u>\$3,230,801</u>	<u>\$3,230,801</u>
<b>TOTAL STATE FUNDS</b>	<b>\$2,311,347</b>	<b>\$5,112,647</b>	<b>\$8,083,095</b>	<b>\$3,230,801</b>	<b>\$3,230,801</b>
Positions	87	110	105	100	97
Motor Vehicles	1	1	1	1	1

**GEORGIA FORESTRY COMMISSION**  
**ORGANIZATIONAL CHART**

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# GEORGIA FORESTRY COMMISSION

## ROLES AND RESPONSIBILITIES

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The Georgia Forestry Commission is responsible for the preservation of Georgia's public and private forest resources. The commission carries out this mission by protecting the forest from fire, insects, and diseases, while working with private landowners and the forestry industry to maximize forest resources. The commission provides comprehensive forestry education programs, supplies high quality tree seedlings to Georgia landowners for reforestation, works with business to promote the continued production of Georgia-grown forest products, and facilitates the development of emerging forestry-based industries.

The Georgia Forestry Commission protects and manages Georgia's 24 million acres of forestland, which represents an approximate \$26 billion asset and comprises 75% of all land in the state. The commission has 4 main programs: Forest Protection, Forest Management, Tree Improvement, and the Tree Seedling Nursery. Through these programs, the Forestry Commission provides a wide variety of services to rural forest landowners, offers technical assistance to municipalities and urban landowners, provides seedlings at a reasonable price and protects the forest resources of the state through fire prevention and suppression.

### FOREST PROTECTION

Forest protection, the primary function of the Georgia Forestry Commission, is carried out through the Fire Business Activities subprogram. This includes a statewide network of county and district offices supplied with staff and equipment necessary for the prevention and suppression of more than 8,000 annual forest fires statewide. The basic fire suppression function includes the prompt detection and reporting of fires, followed by a powerful initial response from trained firefighters operating crawler tractor-plov units and water trucks. The effectiveness of the Forest Protection program is a direct result of properly maintained equipment, including fire detection aircraft that can be quickly mobilized in the early phases of a forest fire. In addition, through the Forest Protection program forest rangers carry out prescribed burns and firebreak plowing. These procedures help Georgia landowners prevent wildfires and reduce the damage from fires that do occur.

Under state code, the Georgia Forestry Commission is responsible for all wildfires outside the unincorporated areas of the state through the Rural Fire Defense subprogram. This ensures state coordination and cooperation with Georgia's rural fire department network and is the most valuable forest protection community outreach program offered by the commission. Rural Fire Defense provides low-cost fire equipment as well as assistance with training and operations for local, mostly rural, fire departments statewide.

Through the Fire Prevention and Education subprogram, the commission provides information about the prevention of dangerous wildfires and has established prevention measures such as burn permitting to encourage responsible debris burning.

### FOREST MANAGEMENT

In the area of forest management, the commission provides technical assistance and service to private and industrial landowners. The responsibility of the Urban and Community Forestry Assistance subprogram is to provide leadership and technical assistance in establishing and maintaining sustainable urban and community forests and to provide professional expertise to resolve conflicts between development and forest resources. Multiple forest resource management techniques for both public and private lands are encouraged and promoted through the Stewardship Management subprogram, which also conducts forest health monitoring (including periodic insect and disease evaluations, surveys and eradication), promotion of forest water quality, and cost-share technical assistance to the forest landowner in establishing sound forestry practices. Additionally, the department manages 4 state-owned and 2 non-state-owned forests through the State Managed Forests subprogram.

The commission works to educate the public about forest resources and their contributions to the economy and the environment of Georgia through its Utilization and Marketing subprogram. This promotes Georgia forest products both nationally and internationally and is presently implementing the Carbon Registry to encourage the offsetting of carbon-rich pollutants through the purchase of credits in forested land. Finally, the commission collects current forest resource data used to inform Georgia residents and policy makers through its Forestry Data Collection and Analysis subprogram.

### REFORESTATION

The role of the Reforestation division is to provide high quality, genetically superior forest tree seedlings to the residents of Georgia at a reasonable price. The Reforestation division is comprised of 2 programs, Tree Improvement and the Tree Seedling Nursery. The nursery, near Montezuma, produces a variety of pine and hardwood species for reforestation, timber production, wildlife habitat, and beautification purposes. The Tree Improvement program uses traditional plant breeding techniques to develop fast-growing, disease-resistant varieties primarily for commercial wood production. Together these programs ensure the regeneration and sustainability of Georgia's vast forest resources.

### AUTHORITY

Title 12-6 of the Official Code of Georgia Annotated.

**GEORGIA FORESTRY COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$33,914,092	\$4,140,760	\$38,054,852
<b>TOTAL STATE FUNDS</b>	<b>\$33,914,092</b>	<b>\$4,140,760</b>	<b>\$38,054,852</b>
Federal Funds	822,000		822,000
Other Funds	4,978,638	(168,155)	4,810,483
<b>TOTAL FUNDS</b>	<b>\$39,714,730</b>	<b>\$3,972,605</b>	<b>\$43,687,335</b>

**BUDGET RECOMMENDATIONS BY AGENCY (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$307,574
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	403,553
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	978,718
4. Reflect an adjustment in Workers' Compensation premiums.	443,138
Total Change	<u>\$2,132,983</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$166,667
2. Provide funding to address ongoing facilities maintenance needs.	860,000
3. Realize CNG savings by redirecting funds from the Administration program to the Forest Protection program to provide for moderate fire season equipment maintenance needs.	(38,137)
4. Provide state funds to replace the annual debt service payment (other funds) from Herty Advanced Materials Development Center.	168,155
5. Transfer funds from the Administration program to the Forest Management program to accurately reflect expenditures.	(248,449)
Total Change	<u>\$908,236</u>

<b>Program Budget:</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>	
State General Funds	\$4,491,830	\$5,400,066	
Other Funds	173,027	4,872	
Total Funds	<u>\$4,664,857</u>	<u>\$5,404,938</u>	

**FOREST MANAGEMENT**

**Purpose:** Provide forestry inventory data, manage state-owned forests, provide technical assistance on forest health and water quality issues to forest landowners, administer federal forestry programs, assist communities with management of forested greenspace, market forestry products and provide technical assistance to the forestry industry.

**Performance Measures:**

	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of water quality exams conducted on logging and forestry operations	404	409	800	800
2. Number of acres covered by a forest management plan	396,120	290,049	400,000	400,000

**GEORGIA FORESTRY COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$261,449
2. Transfer funds from the Administration program to the Forest Management program to accurately reflect expenditures.	\$248,449
Total Change	\$509,898

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,181,270	\$3,691,168
Federal Funds	552,000	552,000
Other Funds	627,500	627,500
Total Funds	\$4,360,770	\$4,870,668

**FOREST PROTECTION**

**Purpose:** Protect the public and forest resources by detecting and suppressing forest fires, assisting landowners with fire prevention techniques, educating the public about the dangers of wildfires, and providing programs to support rural fire departments.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of acres burned by wildfires compared to the 10-year average of 36,273	15,677	32,419	36,295	36,295
2. Average fire response time in minutes	26	28	30	30
3. Number of online and automated burn permits issued	397,438	485,792	510,000	510,000

**Recommended Change:**

1. Fund statewide budget changes.	\$1,663,188
2. Fund ongoing equipment maintenance needs to ensure firefighter readiness.	979,622
3. Realize CNG savings by redirecting funds from the Administration program to the Forest Protection program to provide for moderate fire season equipment maintenance needs.	38,137
Total Change	\$2,680,947

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$26,346,446	\$29,027,393
Federal Funds	200,000	200,000
Other Funds	2,676,611	2,676,611
Total Funds	\$29,223,057	\$31,904,004

**TREE IMPROVEMENT**

**Purpose:** Provide Georgia's landowners with genetically superior seedlings to ensure increased volume and superior quality of trees grown.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent increase in volume of timber per acre of land due to selection, testing and breeding of genetically improved seedlings	22%	22%	23%	23%

**GEORGIA FORESTRY COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.		\$3,335
Total Change		\$3,335

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$118,659	\$121,994
Total Funds	\$118,659	\$121,994

**TREE SEEDLING NURSERY**

**Purpose:** Produce an adequate quantity of high quality forest tree seedlings for sale at a reasonable cost to Georgia landowners.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Amount of revenue generated through seedling sales	\$903,704	\$973,945	\$1,010,000	\$1,040,000

**Recommended Change:**

1. Fund statewide budget changes.		\$38,344
Total Change		\$38,344

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	(\$224,113)	(\$185,769)
Federal Funds	70,000	70,000
Other Funds	1,501,500	1,501,500
Total Funds	\$1,347,387	\$1,385,731

**CAPITAL OUTLAY SUMMARY**

		<b>FY 2008</b>	
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Replacement of aged firefighting-related equipment	5	\$2,500,000	\$570,000
Total		\$2,500,000	\$570,000



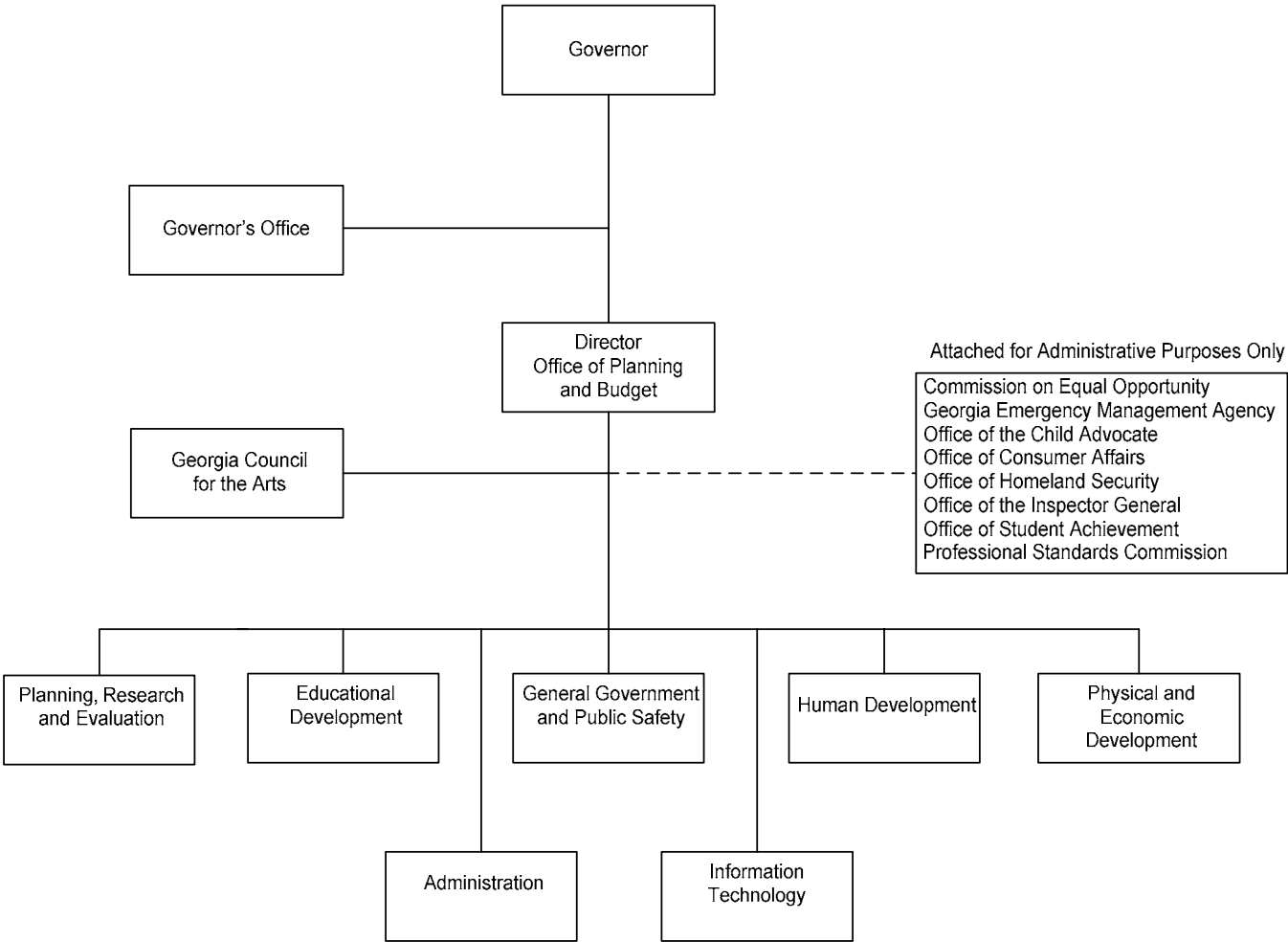
**GEORGIA FORESTRY COMMISSION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$29,613,973	\$29,473,992	\$29,810,079	\$30,276,355	\$31,943,062
Regular Operating Expenses	7,377,084	8,971,664	6,092,876	6,060,876	7,938,635
Travel	168,060	256,521			
Motor Vehicle Purchases	769,719	1,465,740	758,412	758,412	758,412
Equipment	1,852,610	3,013,693	974,715	974,715	974,715
Computer Charges	387,544	1,303,782	614,177	614,177	576,040
Real Estate Rentals	25,867	27,618	11,518	11,518	11,518
Telecommunications	736,891	774,954	686,990	718,990	718,990
Per Diem and Fees	(15,872)	275,163			
Contractual Services	7,653,041	5,313,362	677,463	677,463	677,463
Ware County - Grant	60,000	60,000	60,000	60,000	60,000
Ware County - Southern Forest World	285,000	28,500	28,500	28,500	28,500
<b>TOTAL FUNDS</b>	<b>\$48,913,917</b>	<b>\$50,964,989</b>	<b>\$39,714,730</b>	<b>\$40,181,006</b>	<b>\$43,687,335</b>
<u>Less:</u>					
Federal Funds	\$11,222,148	\$9,210,670	\$822,000	\$822,000	\$822,000
Other Funds	7,427,571	7,613,840	4,978,638	4,978,638	4,810,483
Subtotal	<b>\$18,649,719</b>	<b>\$16,824,510</b>	<b>\$5,800,638</b>	<b>\$5,800,638</b>	<b>\$5,632,483</b>
State General Funds	<b>\$30,264,198</b>	<b>\$34,140,479</b>	<b>\$33,914,092</b>	<b>\$34,380,368</b>	<b>\$38,054,852</b>
<b>TOTAL STATE FUNDS</b>	<b>\$30,264,198</b>	<b>\$34,140,479</b>	<b>\$33,914,092</b>	<b>\$34,380,368</b>	<b>\$38,054,852</b>
Positions	676	676	687	687	687
Motor Vehicles	694	684	684	684	684

# OFFICE OF THE GOVERNOR

## ORGANIZATIONAL CHART

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# OFFICE OF THE GOVERNOR

## ROLES AND RESPONSIBILITIES

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The Governor is the Chief Executive Officer of state government. Constitutionally, he is charged with executing the laws of the state and conserving the peace as Commander-in-Chief of the Georgia National Guard. The Governor is also charged statutorily with a number of responsibilities including the economic and fiscal management of state government. To accomplish these duties, the Governor must meet and work with citizens of Georgia, officials of local governments, members of the General Assembly, state agency heads and Federal officials. These activities will move us toward a more educated, healthy, safe and growing state.

The **Office of Planning and Budget (OPB)** assists the Governor in the development of a policy driven state budget; develops and annually updates a State Strategic Plan; assists all state agencies in the development of their own strategic plans and ensures that it conforms to the state plan; and performs financial and personnel functions for the Office of the Governor and attached agencies. OPB also conducts management studies and other evaluations of state government operations. The Governor's Program Budgeting initiative dictates that budgets will be predicated on programs that support departmental business plans and a more effective and efficient, results-oriented, and customer-focused budget process.

To assist in managing state government in an efficient and effective manner, the Governor set up the Commission for a New Georgia, a non-profit corporation led by CEOs and senior executives from all parts of Georgia. Their mission is to bring a fresh perspective to ways state government can better manage its assets and services and map its strategic future. Nearly 300 knowledgeable citizens have served on 17 focused, fast-acting task forces tackling a wide range of issues. The task forces recommended 54 actions to improve cost savings and customer service in government and to open new opportunities for a growing economy. These recommendations are now being put into effect through the Governor's Office of Implementation.

### ATTACHED AGENCIES

Several agencies are attached to the Office of the Governor for administrative purposes. This reduces administrative costs through consolidation of the administrative support functions. These agencies operate autonomously; however, their funding is received through the larger agency.

The **Georgia Council for the Arts** contributes to an educated and growing Georgia. The Council for the Arts advises the Governor regarding the study and development of the arts in Georgia and provides grants and technical assistance to local governments and art groups.

The **Professional Standards Commission** and the **Office of Student Achievement** are two administratively attached agencies that work toward the goal of an educated Georgia. The Professional Standards Commission sets policies and procedures for certification of educational personnel in the public schools; reviews and analyzes requests for certification; and develops and enforces the code of ethics and performance standards for teachers in local school systems. The Office of Student Achievement establishes educational accountability policies and standards for the state to establish the "official" education report card and set the passing standards for the CRCT and end of course test.

The **Office of the Child Advocate** for the Protection of Children assists the Office of the Governor in oversight of healthy and safe services for some of Georgia's most important resources – our children. The Child Advocate provides independent oversight of persons, organizations, and agencies responsible for providing services to or caring for children who are victims of child abuse and neglect or whose domestic situation requires intervention by the state.

The attached agencies focusing on a safe Georgia are the **Office of Consumer Affairs**, the **Georgia Emergency Management Agency** and the **Office of Homeland Security**. The **Office of Consumer Affairs** protects consumers and legitimate business enterprises from unfair and deceptive activities through enforcement of the Fair Business Practices Act and other related consumer protection statutes. The **Office of Homeland Security** was created by an Executive Order and works in conjunction with the **Georgia Emergency Management Agency** to protect the state from manmade and natural threats and disasters. Both attached agencies work with state and local agencies to carry out a comprehensive emergency and disaster readiness program.

The **Commission on Equal Opportunity's** mission is to protect any individual in public employment from discrimination in the workplace. In addition, the commission ensures that the sale, purchase or rental of housing within the state is free from any discrimination based on race, color, religion, sex, national origin, handicap or age.

The **Office of the State Inspector General** was created by Executive Order to prevent and investigate fraud, waste and abuse in state government. Their goal is to produce a more efficient, cost-effective and trustworthy government.

### AUTHORITY

Titles 8, 10, 12, 15, 19, 20, 33, 38, 40, 43, 45 and 46 of the Official Code of Georgia Annotated.

**OFFICE OF THE GOVERNOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$41,076,593	\$5,897,524	\$46,974,117
<b>TOTAL STATE FUNDS</b>	<b>\$41,076,593</b>	<b>\$5,897,524</b>	<b>\$46,974,117</b>
Federal Funds	5,552,103		5,552,103
Other Funds	885,545		885,545
<b>TOTAL FUNDS</b>	<b>\$47,514,241</b>	<b>\$5,897,524</b>	<b>\$53,411,765</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment for the department (\$95,914), Office of Consumer Affairs (\$30,239), Commission on Equal Opportunity (\$5,645), Professional Standards Commission (\$45,224), Office of Student Achievement (\$8,006), Georgia Emergency Management Agency (\$14,547), Office of Homeland Security (\$5,015), Council for the Arts (\$1,773), Office of Planning and Budget (\$57,169), Office of the Child Advocate (\$6,245), and Office of the Inspector General (\$5,364).	\$275,141
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases for the department (\$61,759), Office of Consumer Affairs (\$72,829), Commission on Equal Opportunity (\$8,384), Professional Standards Commission (\$83,855), Office of Student Achievement (\$18,828), Georgia Emergency Management Agency (\$20,031), Office of Homeland Security (\$6,874), Council for the Arts (\$7,350), Office of Planning and Budget (\$89,482), Office of the Child Advocate (\$9,534), and Office of the Inspector General (\$7,719).	386,645
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% for the department (\$180,603), Office of Consumer Affairs (\$216,847), Commission on Equal Opportunity (\$34,646), Professional Standards Commission (\$183,240), Office of Student Achievement (\$47,901), Georgia Emergency Management Agency (\$170,479), Office of Homeland Security (\$17,292), Council for the Arts (\$22,265), Office of Planning and Budget (\$246,082), Office of the Child Advocate (\$24,942), and Office of the Inspector General (\$20,388).	1,164,685
4. Reflect an adjustment in Workers' Compensation premiums.	1,161,113
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space for Office of Consumer Affairs (\$12,896), Commission on Equal Opportunity (\$4,658), Office of the Inspector General (\$1,533), Office of Planning and Budget (\$24,643), and Professional Standards Commission (\$14,028).	57,758
Total Change	<u>\$3,045,342</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**GOVERNOR'S OFFICE**

**Purpose:** Provide numerous duties including, but not limited to: granting commissions, appointments and vacancies, maintaining order, and temporary transfer of institutions between departments or agencies.

**Recommended Change:**

1. Fund statewide budget changes.	\$338,276
2. Remove one-time funding for gubernatorial transition.	(50,000)
Total Change	<u>\$288,276</u>

Program Budget:	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Recommended</u>	
State General Funds	\$5,244,359	\$5,532,635	
Total Funds	<u>\$5,244,359</u>	<u>\$5,532,635</u>	

**OFFICE OF THE GOVERNOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**GOVERNOR'S EMERGENCY FUNDS**

**Purpose:** Provide emergency funds to draw on when disasters create extraordinary demands on government.

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,469,576	\$3,469,576
Total Funds	<u>\$3,469,576</u>	<u>\$3,469,576</u>

**OFFICE OF PLANNING AND BUDGET**

**Purpose:** Improves state government operations and services by leading and assisting in the evaluation, development, and implementation of budgets, plans, programs, and policies.

**Recommended Change:**

1. Fund statewide budget changes.	\$1,578,489
Total Change	<u>\$1,578,489</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$9,060,842	\$10,639,331
Total Funds	<u>\$9,060,842</u>	<u>\$10,639,331</u>

**GEORGIA COUNCIL FOR THE ARTS**

**Purpose:** Promote and support the arts across Georgia.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. The number of Georgia Council for the Arts grant awards	507	489	N/A	N/A
2. Funds available to Georgia non-profit arts organizations available through Georgia Arts Alliance Trust fund	N/A	N/A	N/A	\$2,000,000

**Recommended Change:**

1. Fund statewide budget changes.	\$31,388
2. Remove one-time funding for federally mandated strategic plan.	(73,400)
3. Provide funds to create the Georgia Arts Alliance Trust fund.	200,000
Total Change	<u>\$157,988</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,980,960	\$4,138,948
Federal Funds	659,400	659,400
Other Funds	10,000	10,000
Total Funds	<u>\$4,650,360</u>	<u>\$4,808,348</u>

**OFFICE OF THE GOVERNOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Agencies Attached for Administrative Purposes:**

**OFFICE OF THE CHILD ADVOCATE**

**Purpose:** Provide independent oversight of persons, organizations, and agencies responsible for the protection and well-being of our children.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: The number of referrals the OCA receives annually concerning the well-being of children	563	620	648	648
2. The percentage of cases that are closed within six months of opening	N/A	60%	68%	75%

**Recommended Change:**

1. Fund statewide budget changes.	\$40,721
Total Change	\$40,721

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$743,198	\$783,919
Total Funds	\$743,198	\$783,919

**OFFICE OF CONSUMER AFFAIRS**

**Purpose:** Protect consumers and legitimate business enterprises from unfair and deceptive business practices through the enforcement of the Fair Business Practices Act and other related consumer protection statutes.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. The total number of telephone calls placed to Georgia's call center requesting assistance	287,590	476,312	290,000	290,000

**Recommended Change:**

1. Fund statewide budget changes.	\$332,811
2. Provide funds to continue the customer service initiative in the Office of Customer Service including funds for an additional 38 positions, including \$5,974 in CNG savings.	2,742,986
Total Change	\$3,075,797

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,448,274	\$9,524,071
Other Funds	567,689	567,689
Total Funds	\$7,015,963	\$10,091,760

**OFFICE OF THE GOVERNOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**COMMISSION ON EQUAL OPPORTUNITY**

**Purpose:** Enforce the Georgia Fair Employment Practices Act of 1978, as amended, and the Fair Housing Act which makes it unlawful for discrimination against any individual.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of employment discrimination complaints against a state agency investigated within 90 days	91%	92%	94%	96%
2. Number of public education, training, and outreach activities performed throughout the state in order to inform the general public and the housing industry of the coverage and requirements of the Georgia Fair Housing Act	24	30	36	45
3. Percent of successful performance evaluations by the U.S. Equal Employment Opportunity Commission and the U.S. Department of Housing and Urban Development	100%	100%	100%	100%

**Recommended Change:**

1. Fund statewide budget changes.	\$53,333
Total Change	\$53,333

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$662,395	\$715,728
Federal Funds	387,217	387,217
<b>Total Funds</b>	<b>\$1,049,612</b>	<b>\$1,102,945</b>

**GEORGIA EMERGENCY MANAGEMENT AGENCY**

**Purpose:** Provide a comprehensive and aggressive emergency preparedness, response, and recovery program for the citizens of Georgia in order to save lives, protect property, and reduce the effects of disasters.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: The Percentage GEMA will receive from a composite satisfaction score from all customers and stakeholders for the provision of customer service that is good to very good for the customer service values of being courteous, helpful, accessible, responsive, and knowledgeable	N/A	N/A	80%	80%
2. Percentage of all requests for state assets and mutual aid assistance provided successfully	N/A	99%	97%	97%

**Recommended Change:**

1. Fund statewide budget changes.	\$205,057
2. Increase personal services for a computer software engineer to upgrade internal systems and support the emergency operations center.	64,246
Total Change	\$269,303

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,112,817	\$2,382,120
Federal Funds	4,127,556	4,127,556
Other Funds	307,856	307,856
<b>Total Funds</b>	<b>\$6,548,229</b>	<b>\$6,817,532</b>

**OFFICE OF THE GOVERNOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**OFFICE OF HOMELAND SECURITY**

**Purpose:** Lead and direct the preparation, employment and management of state resources to safeguard Georgia and its citizens against threats or acts of terrorism and natural disasters.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of the state's critical infrastructure/key resource sites that have completed vulnerability assessment, protective action plans and surveillance detection plans	N/A	25%	50%	75%

**Recommended Change:**

1. Fund statewide budget changes.	\$29,181
Total Change	<u>\$29,181</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$505,669	\$534,850
Total Funds	<u>\$505,669</u>	<u>\$534,850</u>

**OFFICE OF THE STATE INSPECTOR GENERAL**

**Purpose:** Foster and promote accountability and integrity in state government by investigating and preventing fraud, waste, and abuse.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of Inspector General recommendations implemented by state agencies	N/A	N/A	70%	80%
2. Customer Service: Percentage of investigations and preliminary inquiries completed within a six-month period.	N/A	90%	92%	94%

**Recommended Change:**

1. Fund statewide budget changes.	\$35,004
2. Remove one-time contract funding for development of a prevention training program.	(31,650)
Total Change	<u>\$3,354</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$830,636	\$833,990
Total Funds	<u>\$830,636</u>	<u>\$833,990</u>

**GEORGIA PROFESSIONAL STANDARDS COMMISSION**

**Purpose:** Direct the preparation, certification, professional discipline and recruitment of educators in Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Attrition rate of certified teachers	9.20%	9.10%	9.10%	9.20%
2. Number of certified teacher vacancies filled annually	11,697	19,949	18,365	13,820
3. Percentage of teachers who applied for Master Teacher Certificates that earned the certificate	N/A	N/A	30%	33%



**OFFICE OF THE GOVERNOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$326,347
2. Transfer funds from the Professional Standards Commission to the Office of Student Achievement to provide assistance with processing and analyzing Master Teacher applications.	(36,761)
3. Realign object classes and add 2 teacher recruitment positions and related expenses to work with school systems to fill teacher vacancies in high need areas in North and South Georgia.	Yes
<b>Total Change</b>	<b>\$289,586</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,854,491	\$7,144,077
Federal Funds	111,930	111,930
<b>Total Funds</b>	<b>\$6,966,421</b>	<b>\$7,256,007</b>

**OFFICE OF STUDENT ACHIEVEMENT**

**Purpose:** Improve student achievement and school completion in Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of schools that made Annual Yearly Progress (AYP)	82%	79%	80%	85%

**Recommended Change:**

1. Fund statewide budget changes.	\$74,735
2. Transfer funds from the Professional Standards Commission to the Office of Student Achievement to provide assistance with the processing and analyzing of Master Teacher applications.	36,761
<b>Total Change</b>	<b>\$111,496</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,163,376	\$1,274,872
Federal Funds	266,000	266,000
<b>Total Funds</b>	<b>\$1,429,376</b>	<b>\$1,540,872</b>

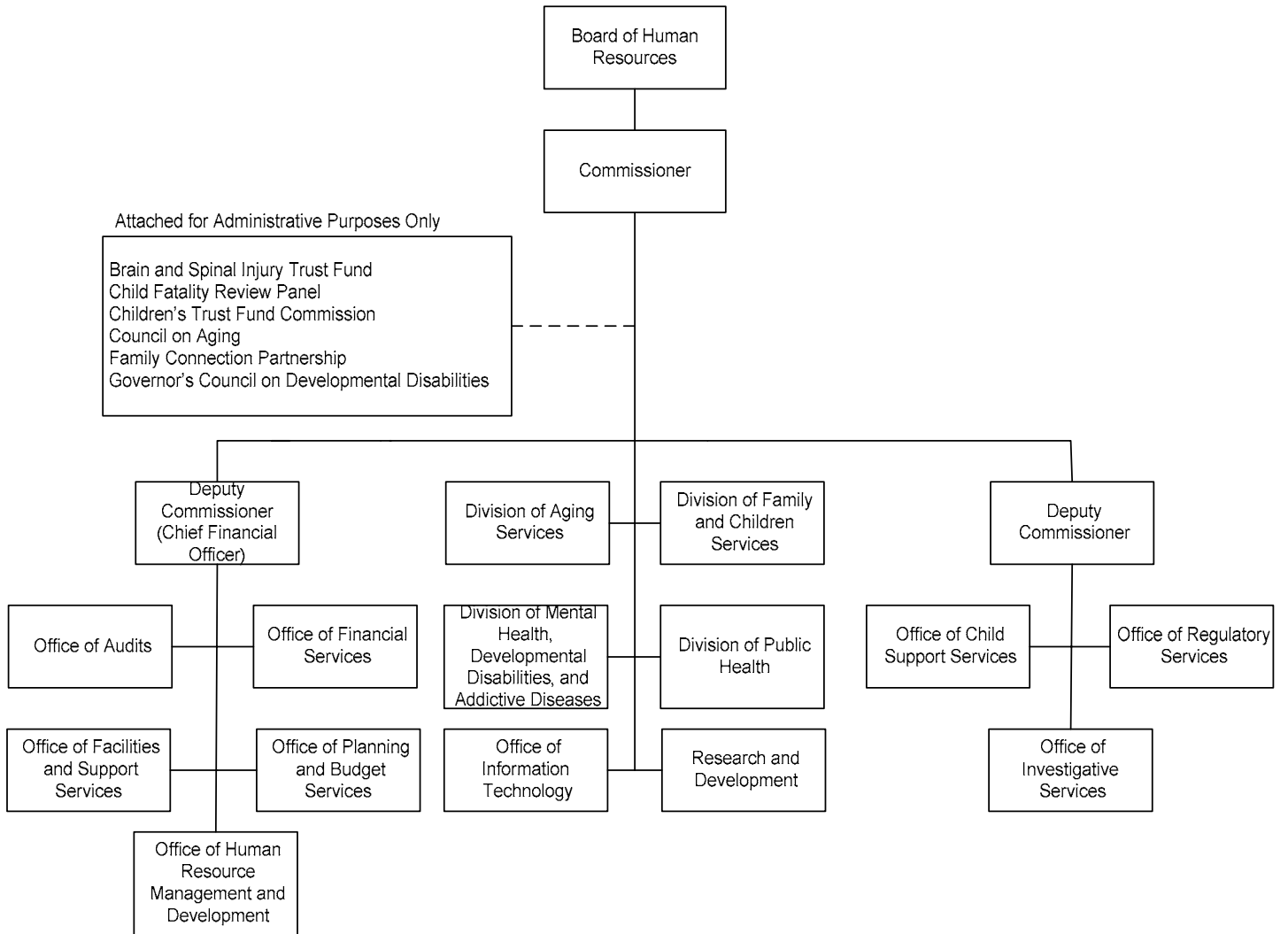
# OFFICE OF THE GOVERNOR

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$4,898,993	\$5,079,297	\$6,035,247	\$6,092,416	\$7,589,093
Regular Operating Expenses	662,897	1,138,207	296,191	296,191	296,191
Travel	28,235	44,980			
Equipment		19,226	5,100	5,100	5,100
Computer Charges	119,217	329,639	259,810	259,810	259,810
Real Estate Rentals	334,498	391,343	456,806	456,806	481,449
Telecommunications	62,195	64,057	84,532	84,532	84,532
Per Diem and Fees	1,375,536	54,726			
Contractual Services	2,597,737	6,357,652	1,923,156	1,923,156	1,923,156
Cost of Operations	4,445,723	7,381,440	4,845,764	4,834,509	5,134,040
Mansion Allowance	40,000	40,000	40,000	40,000	40,000
Governor's Emergency Fund	9,700,000	574,090	3,469,576	3,469,576	3,469,576
Intern Program Expense	325,761	360,963	358,595	358,595	358,595
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$24,590,792</b>	<b>\$21,835,620</b>	<b>\$17,774,777</b>	<b>\$17,820,691</b>	<b>\$19,641,542</b>
<b><u>ATTACHED AGENCIES</u></b>					
Commission on Equal Opportunity	\$1,247,252	\$1,168,417	\$1,049,612	\$1,055,257	\$1,102,945
Council for the Arts	5,616,520	4,531,719	4,650,360	4,578,733	4,808,348
Georgia Emergency Management Agency	110,571,902	73,072,276	6,548,229	6,562,776	6,817,532
Office of Consumer Affairs	4,157,179	4,575,678	7,015,963	10,795,810	10,091,760
Office of Homeland Security	450,432	510,487	505,669	510,684	534,850
Office of Inspector General	605,034	734,668	830,636	804,350	833,990
Office of the Child Advocate	802,310	860,730	743,198	749,443	783,919
Office of Student Achievement	1,086,299	1,051,525	1,429,376	1,437,382	1,540,872
Professional Standards Commission	8,429,605	8,608,329	6,966,421	7,011,645	7,256,007
<b>TOTAL FUNDS</b>	<b>\$157,557,325</b>	<b>\$116,949,449</b>	<b>\$47,514,241</b>	<b>\$51,326,771</b>	<b>\$53,411,765</b>
<b><u>Less:</u></b>					
Federal Funds	\$107,347,170	\$76,163,333	\$5,552,103	\$5,552,103	\$5,552,103
Other Funds	9,012,275	3,111,690	885,545	885,545	885,545
Subtotal	<b>\$116,359,445</b>	<b>\$79,275,023</b>	<b>\$6,437,648</b>	<b>\$6,437,648</b>	<b>\$6,437,648</b>
State General Funds	<b>\$41,197,880</b>	<b>\$37,674,426</b>	<b>\$41,076,593</b>	<b>\$44,889,123</b>	<b>\$46,974,117</b>
<b>TOTAL STATE FUNDS</b>	<b>\$41,197,880</b>	<b>\$37,674,426</b>	<b>\$41,076,593</b>	<b>\$44,889,123</b>	<b>\$46,974,117</b>
Positions	332	337	349	393	389
Motor Vehicles	28	28	28	28	28

# DEPARTMENT OF HUMAN RESOURCES

## ORGANIZATIONAL CHART



# DEPARTMENT OF HUMAN RESOURCES

## ROLES AND RESPONSIBILITIES

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The Georgia Department of Human Resources (DHR) is responsible for the delivery of health and social services. DHR serves all Georgia citizens through regulatory inspection, direct service and financial assistance programs.

DHR was created by the Georgia General Assembly in the Governmental Reorganization Act of 1972. The Act consolidated the Department of Public Health and the Department of Family and Children Services and other state human service programs. In that same year, the Board of Human Resources established an integrated service delivery system. The integrated system, which utilizes local boards of (public) health and regional boards for mental health, developmental disabilities and addictive diseases, allows Georgians to receive services in the communities where they live.

DHR has four divisions: Aging Services; Public Health; Mental Health, Developmental Disabilities and Addictive Diseases; and Family and Children Services.

### AGING SERVICES

The Division of Aging Services administers programs for older Georgians and adults with disabilities. These programs provide in-home services to maintain independence, provide public education and outreach services, health promotion, senior employment, investigative and protective services for vulnerable adults, and an ombudsman program for Georgians in long-term care.

### PUBLIC HEALTH

The Division of Public Health is responsible for ensuring conditions that protect the health and well being of Georgia citizens, providing disease control and prevention, reducing the number of avoidable injury-related deaths and disabilities, and promoting healthy lifestyles. The three basic functions of public health include: assessing the health of the community by diagnosing and investigating diseases, injuries, and health conditions and monitoring the health status and needs of individuals and the community; ensuring the health of individuals and the safety of the community through provision of health services; and establishing and implementing sound public health policy.

### MENTAL HEALTH, DEVELOPMENTAL DISABILITIES, AND ADDICTIVE DISEASES

The Division of Mental Health, Developmental Disabilities, and Addictive Diseases (MHDDAD) was created to establish, administer and supervise state programs for mental health, developmental disabilities and addictive diseases. The division is charged by law to: provide adequate mental health, developmental disabilities and addictive diseases services to all Georgians; provide a unified system which encourages cooperation and sharing among government and private providers; and provide service through a coordinated and unified system that emphasizes community-based services.

### FAMILY AND CHILDREN SERVICES

The Division of Family and Children Services (DFCS) provides child welfare, economic assistance, and family violence services. Services are provided through a network of offices in all 159 counties and through networks of community partners and contract agencies. Organizationally, DFCS is made up of three units - Field Operations, Programs and Policy, and Finance and Administration.

### CHILD SUPPORT SERVICES

The Office of Child Support Services (OCSS) helps children by enforcing parental obligation to pay financial support. Services include locating non-custodial parents, confirming paternity, establishing and enforcing child support and medical support orders, and collecting and distributing payments.

### REGULATORY SERVICES

The Office of Regulatory Services (ORS) inspects, monitors, licenses, registers, and certifies a variety of health, long-term and childcare programs to ensure that facilities operate at acceptable levels, as mandated by state statutes and by rules and regulations adopted by the Board of Human Resources.

### ADMINISTRATION

DHR has ten (10) administrative offices that provide executive and policy direction to all divisions of DHR, as well as technical and administrative support to all of DHR.

### ATTACHED AGENCIES:

The **Brain and Spinal Injury Trust Fund** was established to improve the quality of life of Georgians with traumatic brain and spinal cord injuries by distributing funds and resources.

The **Children's Trust Fund** supports the establishment of community-based educational and service programs designed to reduce the occurrence of child abuse and neglect in Georgia.

The **Child Fatality Review Panel** provides direction, oversight, and training for each of the 159 Child Fatality Review Committees. The purpose of the local Child Fatality Review Committees is to provide a confidential forum to determine the cause and circumstances of child deaths.

The **Council on Aging** provides leadership to the Coalition of Advocates for Georgia's Elderly (CO-AGE), researches aging issues, publishes fact sheets and other educational materials to increase public awareness and understanding of issues of concern to Georgia's older adult population.

The **Governor's Council on Developmental Disabilities** is the state planning council created by a federal mandate through the Developmental Disabilities Act, and is charged with creating systems change for people with developmental disabilities and their families to increase independence, inclusion, integration, and productivity for people with disabilities.

The **Family Connection Partnership** is a public/private partnership that serves as a resource to state agencies across Georgia to help improve the conditions of children and their families.

### AUTHORITY

Titles 3, 5, 8, 9, 12-14, 15-11, 16, 17-7-130, 17-7-131, 18, 19, 25, 26, 29-5-2, 30-5, 31, 34, 36, 37, 38-3-29, 3-40, 43-45, 47-50, Official Code of Georgia Annotated.

**DEPARTMENT OF HUMAN RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$1,391,950,658	\$157,047,003	\$1,548,997,661
Tobacco Settlement Funds	28,568,139	(1,808,586)	26,759,553
Brain and Spinal Injury Trust Fund	3,007,691	55,503	3,063,194
<b>TOTAL STATE FUNDS</b>	<b>\$1,423,526,488</b>	<b>\$155,293,920</b>	<b>\$1,578,820,408</b>
Federal Funds	1,451,655,095	69,256,589	1,520,911,684
Other Funds	215,138,768	(51,046,474)	164,092,294
<b>TOTAL FUNDS</b>	<b>\$3,090,320,351</b>	<b>\$173,504,035</b>	<b>\$3,263,824,386</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment for the department (\$10,234,024), Brain and Spinal Injury Trust Fund (\$6,764), Child Fatality Review Panel (\$4,000), Children's Trust Fund Commission (\$4,633), Council on Aging (\$2,400), Governor's Council on Developmental Disability (\$3,721), and Family Connection Partnership (\$2,500).	\$10,258,042
2. Provide for a general salary increase of 3% effective January 1, 2008, and provide for performance increases and for supplemental salary adjustments for employees in specified critical jobs for the department (\$22,475,321), Brain and Spinal Injury Trust Fund (\$11,548), Child Fatality Review Panel (\$6,829), Children's Trust Fund Commission (\$7,909), Council on Aging (\$4,097), Governor's Council on Developmental Disability (\$6,352), and Family Connection Partnership (\$4,267).	22,516,323
3. Reflect an adjustment in the employer share of the State Health Benefit Plan premiums from 16.713% to 22.843% for the department (\$50,346,297), Brain and Spinal Injury Trust Fund (\$33,275), Child Fatality Review Panel (\$19,678), Children's Trust Fund Commission (\$22,792), Council on Aging (\$11,806), Governor's Council on Developmental Disability (\$18,305), and Family Connection Partnership (\$12,298).	50,464,451
4. Reflect an adjustment in the Workers' Compensation premiums for the department (\$13,490,504), Brain and Spinal Injury Trust Fund (\$3,916), Child Fatality Review Panel (\$1,958), and Children's Trust Fund Commission (\$2,610).	13,498,988
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	261,391
Total Change	<u>\$96,999,195</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$16,302,104
2. Realize savings from reduced administrative expenses.	(63,979)
3. Reflect savings of renegotiated contracts.	(3,252)
4. Redirect \$1,000,000 state funds for training and equipment related to the Virtual Presence initiative.	Yes
5. Provide funding for the additional operating expenses of the Sexual Offender Review Board due to expanded duties based on HB 1059.	336,001
Total Change	<u>\$16,570,874</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$109,896,603	\$126,467,477
Tobacco Settlement Funds	321,984	321,984
Federal Funds	120,203,342	120,203,342
Other Funds	5,872,062	5,872,062
Total Funds	<u>\$236,293,991</u>	<u>\$252,864,865</u>

**DEPARTMENT OF HUMAN RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**ADOPTION SERVICES**

**Purpose:** Support and facilitate the safe permanent placement of children by prescreening families and providing support and financial services after adoption.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of adoptions finalized within six months of placement	87%	85%	88%	88%
2. Percent of children exiting foster care for adoption within 24 months of their last removal from home	17%	17%	20%	20%

**Recommended Change:**

1. Fund statewide budget changes.	\$185,134
	\$185,134

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$32,954,192	\$33,139,326
Federal Funds	36,632,278	36,632,278
<b>Total Funds</b>	<b>\$69,586,470</b>	<b>\$69,771,604</b>

**ADULT SERVICES**

**Purpose:** Provide an array of services that promotes recovery for adults with mental illness/addictive diseases and independence for adults with development disabilities.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of families of adult consumers with developmental disabilities whose lives have improved as a result of state supported community services	N/A	70%	72%	74%
2. Percent of consumers satisfied with hospital environment	N/A	67%	63%	63%
3. Percentage of pretrial evaluations completed for adult consumers within 45 days of receipt of court order.	50%	46%	50%	50%

**Recommended Change:**

1. Fund statewide budget changes.	\$44,386,633
2. Delete one-time funding provided to support a building project for the Savannah Area Behavioral Health Collaborative.	(250,000)
3. Realign funds to reflect the program restructuring for FY 2008 to allow for provision of services to Georgia citizens by transferring funds from Adult Addictive Diseases Service (\$44,076,101), Adult Developmental Disabilities Services (\$184,511,949), Adult Forensic Services (\$25,870,841), Adult Mental Health Services (\$162,284,971), Adult Nursing Home Services (\$2,352,451) programs to the Adult Services program (\$419,096,313) (Total Funds: \$609,357,207).	Yes
4. Fund 1,330 waiver slots for consumers on the Mental Retardation/Developmental Disabilities waiting list in the Adult Services program (\$9,494,160) and the Child and Adolescent Services program (\$1,944,587) (Total Funds: \$26,050,279).	9,494,160
5. Redirect \$802,733 state funds to provide for an additional 170 waiver slots for consumers on the Mental Retardation/Developmental Disabilities waiting list in the Adult Services program (Total Funds: \$2,110,049).	Yes
6. Annualize the cost of 1,500 waiver slots on the Mental Retardation/Developmental Disabilities waiting list in the Adult Services program (\$7,896,183) and the Child and Adolescent Services program (\$1,617,290) (Total Funds: \$24,225,745).	7,896,183

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7. Provide funds for 83 forensic secure beds at the state hospitals in the Adult Services program.	7,200,000
8. Provide funds for five forensic evaluators in the Adult Services program.	526,385
9. Provide for increased customer services and the accessibility of the mental health, developmental disabilities and addictive disease services system by implementing the secret shopper initiative.	Yes
10. Provide funding to utilize telemedicine to assess forensic consumers.	95,040
Total Change	\$69,348,401

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$478,189,576
Tobacco Settlement Funds		10,255,138
Federal Funds		156,348,956
Other Funds		58,250,696
Total Funds	\$0	\$703,044,366

**CHILD AND ADOLESCENT SERVICES**

**Purpose:** Provide an array of services that promotes recovery for children and adolescents with emotional disturbances/addictive diseases and independence for children and adolescents with development disabilities.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of children and adolescents with developmental disabilities who are able to live in the community due to provision of community services	99%	99%	99%	99%
2. Percentage of children and adolescents with serious emotional disturbances in community-based mental health treatment who gain improved functioning (e.g. improved community participation and home-life, reduced symptoms)	62%	62%	75%	75%

**Recommended Change:**

1. Fund statewide budget changes.	\$6,984,077
2. Realign funds to reflect the program restructuring for FY 2008 to allow for provision of services to Georgia citizens by transferring funds from Child and Adolescent Addictive Disease Services (\$9,610,739), Child and Adolescent Developmental Disabilities Services (\$12,473,193), Child and Adolescent Forensic Services (\$2,869,514), and Child and Adolescent Mental Health Services (\$68,528,745) programs to the Child and Adolescent Services program (\$93,482,191) (Total Funds: \$127,001,984).	Yes
3. Transfer remaining American Association of Adapted Sports Program contract funds from the Department of Labor's Roosevelt Warm Springs Institute program to the Child and Adolescent Services program.	5,797
4. Fund 1,330 waiver slots for consumers on the Mental Retardation/Developmental Disabilities waiting list in the Adult Services program (\$9,494,160) and the Child and Adolescent Services program (\$1,944,587) (Total Funds: \$26,050,279).	1,944,587
5. Annualize the cost of 1,500 waiver slots on the Mental Retardation/Developmental Disabilities waiting list in the Adult Services program (\$7,896,183) and the Child and Adolescent Services program (\$1,617,290) (Total Funds: \$24,225,745).	1,617,290
6. Transfer funds for treatment of child and adolescent therapeutic services from the Out of Home Care program to the Child and Adolescent Services program (Total Funds: \$84,070,477).	33,024,017
7. Provide for increased customer services and the accessibility of the mental health, developmental disabilities and addictive disease service systems by implementing the secret shopper initiative.	Yes
8. Assist families to become better informed and more participatory consumers in the treatment of their children and adolescents by implementing the parent peer support initiative.	Yes
Total Change	\$43,575,768

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Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$43,575,768
Federal Funds		88,613,684
Other Funds		937,614
<b>Total Funds</b>	<b>\$0</b>	<b>\$133,127,066</b>

**CHILD SUPPORT SERVICES**

**Purpose:** Encourage and enforce the parental responsibility of paying financial support.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of current support owed to families that is paid	53%	52%	60%	62%
2. Percent of payments by non-custodial parents who owe arrears	59%	60%	65%	68%

**Recommended Change:**

1. Fund statewide budget changes.	\$1,136,730
2. Provide state funds to replace previously earned incentive funds for provision of child support enforcement activities in the Child Support Services program.	4,258,500
<b>Total Change</b>	<b>\$5,395,230</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$16,121,500	\$21,516,730
Federal Funds	51,081,316	51,081,316
Other Funds	300,000	300,000
<b>Total Funds</b>	<b>\$67,502,816</b>	<b>\$72,898,046</b>

**CHILD WELFARE SERVICES**

**Purpose:** Investigate allegations of child abuse and neglect, assess family functioning, provide in-home support, counseling and treatment services, and to provide intervention services.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of substantiated maltreatment incidents	53,918	46,431	40,551	38,562
2. Percentage of maltreatment incidents that were victims of a separate maltreatment incident within the past 6 months	7%	6%	5%	5%

**Recommended Change:**

1. Fund statewide budget changes.	\$1,863,975
2. Provide state funds to replace previously earned targeted case management funds for case managers to effectively manage child welfare caseloads.	13,883,875
<b>Total Change</b>	<b>\$15,747,850</b>



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Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$63,769,691	\$79,517,541
Federal Funds	177,067,396	163,183,521
Other Funds	13,490,607	13,490,607
<b>Total Funds</b>	<b>\$254,327,694</b>	<b>\$256,191,669</b>

**DIRECT CARE SUPPORT SERVICES**

**Purpose:** Provide facility support services and direct patient support therapies.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of consumers satisfied with hospital environment	N/A	67%	63%	63%
2. Percent of consumers reporting they were treated by staff at the hospital with dignity and respect	N/A	77%	76%	76%

**Recommended Change:**

- |  |                     |
|--|---------------------|
| 1. Fund statewide budget changes.  | \$8,072,663         |
| 2. Provide funds to renovate a building, replace chillers and pumps, upgrade the heating ventilation and air conditioning system, and increase propane tank storage capacity at Northwest Regional Hospital and replace chillers and valves at East Central Regional Hospital. | 1,970,000           |
|  | <u>\$10,042,663</u> |

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$97,707,457	\$107,750,120
Federal Funds	6,120,306	6,120,306
Other Funds	47,436,753	47,436,753
<b>Total Funds</b>	<b>\$151,264,516</b>	<b>\$161,307,179</b>

**ECONOMIC ASSISTANCE**

**Purpose:** Provide temporary assistance to economically disaffected families by developing employability, providing child care services assistance, emergency food assistance, heating assistance, and medical services assistance.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of adults receiving cash assistance	20,217	10,432	9,000	8,000
2. Percent of families leaving Temporary Assistance for Needy Families (TANF) for employment who remain employed for at least 12 months	54%	58%	60%	60%

**Recommended Change:**

- |  |             |
|--|-------------|
| 1. Fund statewide budget changes.  | \$4,641,351 |
| 2. Delete one-time funding for the relocation of various county Department of Family and Children Services (DFCS) offices. | (200,000)   |
| 3. Reflect savings of renegotiated contracts.  | (177,136)   |

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- |   |             |
|---|-------------|
| 4. Realign funds to reflect the program restructuring for FY 2008 to allow for provision of services to Georgia citizens by transferring funds from After School Care (\$3,000,000), Child Care Services (\$57,805,665), Food Stamp Eligibility and Benefits (\$23,938,726), Eligibility Determination (\$25,928,044), Support for Needy Families - Basic Assistance (\$14,400,000), Support for Needy Families - Family Assistance (\$17,902,053), Support for Needy Families - Work Assistance (\$26,000,000) programs to the Economic Assistance program (\$168,974,488) (Total Funds: \$595,070,400). | Yes         |
| 5. Redirect \$1,300,000 in federal funds to provide for increased services in the Grandfamilies sub-program.  | Yes         |
| Total Change  | \$4,264,215 |

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$4,264,215
Federal Funds		445,728,916
Other Funds		20,000,006
Total Funds	\$0	\$469,993,137

**ELDER ABUSE INVESTIGATIONS AND PREVENTION**

**Purpose:** Prevent disabled adults and elder abuse, exploitation and neglect, and investigate situations where such events might have occurred.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of people who attend training and community education sessions provided by Elder Abuse and Fraud Services	1,843	N/A	N/A	N/A
2. Percentage of Long Term Care Ombudsman complaints resolved	95%	N/A	N/A	N/A

**Recommended Change:**

- |                                   |           |
|-----------------------------------|-----------|
| 1. Fund statewide budget changes. | \$724,641 |
|                                   | \$724,641 |

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$9,475,604	\$10,200,245
Federal Funds	7,024,297	7,024,297
Total Funds	\$16,499,901	\$17,224,542

**ELDER COMMUNITY LIVING SERVICES**

**Purpose:** Provide Georgians who need nursing home level of care the option of remaining in their own communities.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of non-Medicaid Home and Community Based Services consumers identified as high-risk for nursing home placement and who receive services that allow them to remain in the community	12,060	11,876	N/A	N/A
2. Percent of Community Care Services Program clients discharged to nursing homes	30%	39%	N/A	N/A

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**Recommended Change:**

State General Funds:

1. Fund statewide budget changes.	\$55,784
2. Reflect savings of renegotiated contracts.	(32,446)
3. Provide funds for an additional 500 slots in the Community Care Services Program for eligible elderly clients which will provide services that will enable them to continue to live at home in the Elder Community Living Services program (Total Funds: \$2,504,800).	2,079,800
4. Provide funds for an additional 1,000 slots in the non-Medicaid Home and Community Based Services Program for elderly clients to provide respite services that will enable them to continue to live at home.	2,700,000
5. Replace tobacco funds with state funds in the Elder Community Living Services program.	1,808,586
Total State General Funds	<u>\$6,611,724</u>

Tobacco Settlement Funds:

1. Replace tobacco funds with state funds in the Elder Community Living Services program.	(\$1,808,586)
Total Tobacco Settlement Funds	<u>(\$1,808,586)</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$67,924,597	\$74,536,321
Tobacco Settlement Funds	5,473,319	3,664,733
Federal Funds	34,184,121	37,154,321
Total Funds	<u>\$107,582,037</u>	<u>\$115,355,375</u>

**ELDER SUPPORT SERVICES**

**Purpose:** Assist older Georgians by providing health, employment, nutrition, and other support and education services so that they may live in their homes and communities.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Amount of consumer dollars saved through GeorgiaCares counseling/outreach	\$19,037,899	N/A	N/A	N/A
2. Percent of clients who met daily nutritional requirements at home	40%	N/A	N/A	N/A

**Recommended Change:**

1. Fund statewide budget changes.	\$4,540
2. Delete one-time funding for the Ruth Byck Adult Day Care Center in Savannah.	(50,000)
	<u>(\$45,460)</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$876,095	\$830,635
Tobacco Settlement Funds	2,527,073	2,527,073
Federal Funds	5,470,220	5,470,220
Total Funds	<u>\$8,873,388</u>	<u>\$8,827,928</u>

**EMERGENCY PREPAREDNESS/TRAUMA SYSTEM IMPROVEMENT**

**Purpose:** Prepare for natural disasters, bioterrorism, and other emergencies, as well as improving the capacity of the state's trauma system.

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<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of service licenses issued within the standard of timeliness	95%	95%	95%	95%
2. Number of designated trauma centers	14	15	17	25

<b>Recommended Change:</b>				
1. Fund statewide budget changes.				\$190,121
2. Provide funding for the storage and distribution of antiviral medication for the treatment of a pandemic flu.				250,000
<b>Total Change</b>				<u>\$440,121</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$5,893,761	\$6,333,882
Federal Funds	1,147,511	1,147,511
<b>Total Funds</b>	<u>\$7,041,272</u>	<u>\$7,481,393</u>

**EPIDEMIOLOGY**

**Purpose:** Monitor, investigate, and respond to disease, injury, and other events of public health concern.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Average number of days to complete disease cluster investigations	23	21	20	19
2. Percentage of clinical laboratory tests performed within the standards for timeliness that enhance laboratory productivity	99%	99%	95%	95%

<b>Recommended Change:</b>				
1. Fund statewide budget changes.				\$479,048
				<u>\$479,048</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$5,121,600	\$5,600,648
Tobacco Settlement Funds	115,637	115,637
Federal Funds	372,351	372,351
<b>Total Funds</b>	<u>\$5,609,588</u>	<u>\$6,088,636</u>

**ESSENTIAL HEALTH TREATMENT SERVICES**

**Purpose:** Ensure a coordinated system of care for outreach services, case management, and direct clinical services.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of Stroke and Heart Attack Prevention Program participants whose hypertension control rate is in the optimal range	59%	68%	75%	75%
2. Percentage of children with chronic illness meeting or partially meeting Individual Family Service Plan for desired outcome	51%	72%	73%	74%

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3. Percent of newborns who are screened for metabolic disorders and sickle cell disease	98%	98%	99%	99%
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**Recommended Change:**

1. Fund statewide budget changes.	\$2,177,882
2. Reflect savings of renegotiated contracts.	(62,725)
3. Realign funds to reflect the program restructuring for state FY 2008 to allow for provision of services to Georgia citizens by transferring funds from Adult Essential Health Treatment Services (\$9,968,502), Infant and Child Essential Health Treatment Services (\$36,570,204) programs to the Essential Health Treatment Services program (\$46,538,706) (Total Funds: \$59,369,798).	Yes
<b>Total Change</b>	<b>\$2,115,157</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$43,653,863
Tobacco Settlement Funds		5,000,000
Federal Funds		12,831,092
<b>Total Funds</b>	<b>\$0</b>	<b>\$12,831,092</b>

**FACILITY AND PROVIDER REGULATION**

**Purpose:** Inspect and license foster care residential facilities, child placing agencies, long term care and health care facilities.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of annual/periodic inspections where licensed residential child care facilities were in at least substantial compliance with applicable regulations	20%	31%	29%	29%
2. Percentage of annual/periodic inspections where regulated long term care facilities were in at least substantial compliance with applicable regulations	37%	42%	43%	43%

**Recommended Change:**

1. Fund statewide budget changes.	\$317,477
	<b>\$317,477</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,460,083	\$7,777,560
Federal Funds	6,632,801	6,632,801
<b>Total Funds</b>	<b>\$14,092,884</b>	<b>\$14,410,361</b>

**FAMILY VIOLENCE SERVICES**

**Purpose:** Provide safe shelter and related services for victims of family violence.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of victim families seeking shelter who are provided services	91%	84%	86%	88%

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Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,651,950	\$4,651,950
Federal Funds	5,349,430	5,349,430
<b>Total Funds</b>	<b>\$10,001,380</b>	<b>\$10,001,380</b>

**FEDERAL AND UNOBLIGATED FUNDS**

**Purpose:** Reflect balances of federal funds from prior years.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. N/A (Program houses no activities or services)				

Recommended Change:	Yes
1. Transfer \$1,349,000 in unobligated TANF funds to the Economic Assistance program.	<u>                    </u>
<b>Total Change</b>	<b>\$0</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Federal Funds	\$131,448,509	\$130,099,509
<b>Total Funds</b>	<b>\$131,448,509</b>	<b>\$130,099,509</b>

**IMMUNIZATION**

**Purpose:** Provide immunization, consultation, training, assessment, vaccines, and technical assistance.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of two-year old children adequately immunized	82%	82%	84%	85%
2. Percentage of Georgians age 65 years and older who have received influenza vaccination	63%	63%	65%	67%

Recommended Change:	\$992,926
1. Fund statewide budget changes.	\$992,926
2. Provide funding for Human Papillomavirus vaccines for the Immunization program.	4,339,738
3. Redirect \$1,500,000 state funds from the Prevention and Health Promotion program to the Immunization program to fund vaccines for underinsured children.	1,500,000
<b>Total Change</b>	<b>\$6,832,664</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$9,213,104	\$16,045,768
Federal Funds	8,817,897	8,817,897
<b>Total Funds</b>	<b>\$18,031,001</b>	<b>\$24,863,665</b>

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**INFECTIOUS DISEASE CONTROL**

**Purpose:** Ensure quality prevention and treatment of HIV/AIDS, sexually transmitted diseases, tuberculosis, and other infectious diseases.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of clients eligible for the AIDS Drug Assistance Program served	100%	100%	100%	100%
2. Percentage of clients completing Tuberculosis treatment within 12 months	82%	85%	87%	90%

**Recommended Change:**

1. Fund statewide budget changes.	\$3,184,375
2. Annualize the cost of operating the Public Health Laboratory in Waycross.	536,907
<b>Total Change</b>	<b>\$3,721,282</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$35,337,965	\$39,059,247
Federal Funds	11,144,644	11,144,644
Other Funds	150,000	150,000
<b>Total Funds</b>	<b>\$46,632,609</b>	<b>\$50,353,891</b>

**INSPECTIONS AND ENVIRONMENTAL HAZARD CONTROL**

**Purpose:** Detect and prevent environmental hazards, as well as providing inspection and enforcement of health regulations for food service establishments, sewage management facilities, and swimming pools.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of clinical laboratory tests performed within the standards for accuracy that enhance laboratory productivity	99%	100%	90%	90%
2. Percentage of clinical laboratory tests performed within the standards for timeliness that enhance laboratory productivity	99%	99%	95%	95%

**Recommended Change:**

1. Fund statewide budget changes.	\$545,950
	<b>\$545,950</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$14,471,588	\$15,017,538
Federal Funds	543,737	543,737
<b>Total Funds</b>	<b>\$15,015,325</b>	<b>\$15,561,275</b>

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**OUT OF HOME CARE**

**Purpose:** Provide safe and appropriate temporary homes for children removed from their families due to neglect, abuse, or abandonment.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of foster care population who were discharged from a previous foster care placement in the past 12 months	7%	7%	6%	5%
2. Median number of placements for a foster child within a 12-month period	2	2	2	2

**Recommended Change:**

- |  |                |
|--|----------------|
| 1. Transfer funds for treatment of child and adolescent therapeutic services from the Out of Home Care program to the Child and Adolescent Services program (Total Funds: \$84,070,477). | (\$33,024,017) |
| Total Change   | (\$33,024,017) |

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$148,012,773	\$114,988,756
Federal Funds	90,971,341	89,671,341
Other Funds	66,419,089	15,372,629
Total Funds	\$305,403,203	\$220,032,726

**PREVENTION AND HEALTH PROMOTION**

**Purpose:** Increase positive health behaviors and reduce preventable diseases and chronic disabilities.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of women in Breast and Cervical Cancer Program re-screened with mammography at recommended screening intervals	N/A	36%	50%	50%
2. Number of health districts that implement a local Smoke Free Air Act enforcement protocol	0	4	18	18

**Recommended Change:**

- |   |             |
|---|-------------|
| 1. Fund statewide budget changes.   | \$3,971,314 |
| 2. Redirect \$1,500,000 state funds from the Prevention and Health Promotion program to the Immunization program to fund vaccines for underinsured children.  | (1,500,000) |
| 3. Transfer funds for prevention activities from the Substance Abuse Prevention program to the Prevention and Health Promotion program (Total Funds: \$11,271,181).   | Yes         |
| 4. Realign funds to reflect the program restructuring for state fiscal year 2008 to allow for provision of services to Georgia citizens by transferring funds from Adolescent and Adult Health Promotion (\$18,266,879), Infant and Child Health Promotion (\$15,738,490), Injury Prevention (\$934,622) programs to the Prevention and Health Promotion program (\$34,939,991) (Total Funds: \$158,108,167). | Yes         |
| Total Change  | \$2,471,314 |



**DEPARTMENT OF HUMAN RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds		\$33,295,008
Tobacco Settlement Funds		4,874,988
Federal Funds		131,398,739
Other Funds		2,281,927
<b>Total Funds</b>	<b>\$0</b>	<b>\$171,850,662</b>

**VITAL RECORDS**

**Purpose:** Register, enter, archive and provide vital records and associated documents to the public in a timely manner.

<b>Performance Measures:</b>	FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Estimated</u>	FY 2008 <u>Estimated</u>
1. Percentage of births filed within 2 weeks of birth	N/A	N/A	84%	86%
2. Percentage of deaths filed within 30 days of death	90%	83%	90%	92%

**Recommended Change:**

1. Fund statewide budget changes.	\$590,812
	<b>\$590,812</b>

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$2,226,143	\$2,816,955
Federal Funds	360,702	360,702
<b>Total Funds</b>	<b>\$2,586,845</b>	<b>\$3,177,657</b>

**Agencies Attached for Administrative Purposes:**

**BRAIN AND SPINAL INJURY TRUST FUND**

**Purpose:** Provide disbursements from the Trust Fund to offset the costs of care and rehabilitative services to Georgians who have survived brain or spinal cord injuries.

<b>Performance Measures:</b>	FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Estimated</u>	FY 2008 <u>Estimated</u>
1. Amount of benefit dollars awarded	\$1,888,215	\$2,063,721	\$2,895,912	\$14,950,000
2. Number of recipient receiving awards	514	577	590	480

**Recommended Change:**

1. Fund statewide budget changes.	\$55,503
Total Change	<b>\$55,503</b>

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
Brain and Spinal Injury Trust Fund	\$3,007,691	\$3,063,194
<b>Total Funds</b>	<b>\$3,007,691</b>	<b>\$3,063,194</b>

**DEPARTMENT OF HUMAN RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**CHILD FATALITY REVIEW PANEL**

**Purpose:** Provide a confidential forum for local child fatality review committees to determine manner and cause of death, and if the death was preventable.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of identified eligible child deaths reviewed within a 12-month period	95%	99%	99%	99%

**Recommended Change:**

1. Fund statewide budget changes.	\$32,465
<b>Total Change</b>	<u>\$32,465</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$338,832	\$371,297
<b>Total Funds</b>	<u>\$338,832</u>	<u>\$371,297</u>

**CHILDREN'S TRUST FUND COMMISSION**

**Purpose:** Support the establishment of community-based educational and service programs designed to reduce the occurrence of child abuse and neglect.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of families participating in CTF programs experiencing no substantiated incidences of maltreatment during the period in which they received program services	95%	97%	98%	99%

**Recommended Change:**

1. Fund statewide budget changes.	\$37,944
<b>Total Change</b>	<u>\$37,944</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,244,828	\$7,282,772
Federal Funds	250,000	250,000
<b>Total Funds</b>	<u>\$7,494,828</u>	<u>\$7,532,772</u>

**COUNCIL ON AGING**

**Purpose:** Assist older individuals, at-risk adults, persons with disabilities, their families and caregivers in achieving safe, healthy, independent and self-reliant lives.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of advocacy trainings	8	10	10	10
2. Percentage of legislative session attendance	100%	100%	100%	100%

**Recommended Change:**

1. Fund statewide budget changes.	\$18,303
<b>Total Change</b>	<u>\$18,303</u>

**DEPARTMENT OF HUMAN RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$174,761	\$193,064
Total Funds	\$174,761	\$193,064

**GOVERNOR'S COUNCIL ON DEVELOPMENTAL DISABILITIES**

**Purpose:** Promote quality services and support for people with developmental disabilities and their families.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of people with disabilities who are able to self-direct their own care through the Independent Care Waiver Program	N/A	47%	50%	50%
2. Number of families who are able to self-direct the services for a child with a disability through the Mental Retardation Waiver Program	N/A	N/A	210	435

**Recommended Change:**

1. Fund statewide budget changes.	\$28,378
Total Change	\$28,378

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$29,705	\$58,083
Federal Funds	2,262,002	2,262,002
Total Funds	\$2,291,707	\$2,320,085

**FAMILY CONNECTION PARTNERSHIP**

**Purpose:** Provide a statewide network of county collaboratives that work to improve conditions for children and families.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of active collaboratives	100%	100%	100%	100%
2. Number of participants in regional and statewide technical assistance and training	6,220	9,277	9,277	9,777

**Recommended Change:**

1. Fund statewide budget changes.	\$19,065
Total Change	\$19,065

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$9,387,572	\$9,406,637
Federal Funds	2,468,771	2,468,771
Total Funds	\$11,856,343	\$11,875,408

**DEPARTMENT OF HUMAN RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

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**CAPITAL OUTLAY SUMMARY**

		FY 2008	
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Replace roofs in 3 state hospitals	20	\$6,440,000	\$550,169
2. Replace emergency power for the HVAC system	20	3,500,000	299,005
3. Replace chillers and pumps at Southwestern State Hospital	20	1,855,000	158,473
4. Upgrade steam plant at Central State Hospital	20	1,745,000	149,075
Total		<u>\$13,540,000</u>	<u>\$1,156,722</u>

**DEPARTMENT OF HUMAN RESOURCES**  
**TEMPORARY ASSISTANCE FOR NEEDY FAMILIES (TANF) FY 2008 SPENDING PLAN**

Program	Recommended Change	FY 2007 Current Budget	Changes	FY 2008 Recommended
Administration	1. Elimination of time-limited Atlanta Food Bank supplemental funding	\$22,801,557	(\$2,000,000)	\$20,801,557
Adoptions Services		12,000,000		12,000,000
Adult Services	1. Reduction in behavioral health care expenditures due to declining caseloads	27,016,392	(4,000,000)	23,016,392
Child and Adolescent Services	1. Reduction in adolescent mental health services due to declining caseloads	3,487,988	(3,000,000)	487,988
Child Welfare Services	1. Elimination of one-time staff salary bonuses	79,763,725	(2,000,000)	72,763,725
	2. Reduction in number of foster care intake psychological assessments		(5,000,000)	
	Total	<u>\$79,763,725</u>	<u>(\$7,000,000)</u>	<u>\$72,763,725</u>
Economic Assistance	1. Reduction in direct cash assistance payments due to declining caseloads	\$153,132,745	(\$12,100,000)	\$139,532,745
	2. Reduction in work assistance grants due to declining caseloads		(1,500,000)	
	Total	<u>\$153,132,745</u>	<u>(\$13,600,000)</u>	<u>\$139,532,745</u>
Family Violence Services		\$5,065,244		\$5,065,244
Out-of-Home Care	1. Conversion of state's institutional foster care system	61,940,799	(6,500,000)	55,440,799
Prevention and Health Promotion	1. Reduction in behavioral health care expenditures due to declining caseloads	20,596,897	(1,500,000)	19,096,897
TANF Funding Expensed Contractually by Other Agencies	1. Reduction to DOL work assistance contract due to declining caseloads	17,500,000	(3,100,000)	13,400,000
	2. Reduction to DTAE contract activities due to declining caseloads		(1,000,000)	
	Total	<u>\$17,500,000</u>	<u>(\$4,100,000)</u>	<u>\$13,400,000</u>
<b>SUBTOTAL</b>		<u>\$403,305,347</u>	<u>(\$41,700,000)</u>	<u>\$361,605,347</u>
<b>Agencies Attached for Administrative Purposes Receiving TANF Funding:</b>				
Children's Trust Fund		\$250,000		\$250,000
Family Connection Partnership		1,200,000		1,200,000
	Total	<u>\$1,450,000</u>		<u>\$1,450,000</u>
<b>TOTAL: SCHEDULED FEDERAL TANF FUNDS</b>		<u><b>\$404,755,347</b></u>	<u><b>(\$41,700,000)</b></u>	<u><b>\$363,055,347</b></u>
<b>TOTAL: MAINTENANCE OF EFFORT STATE GENERAL FUNDS</b>		<u><b>\$173,400,000</b></u>		<u><b>\$173,400,000</b></u>
<b>TOTAL: TANF EXPENDITURES</b>		<u><b>\$578,155,347</b></u>	<u><b>(\$41,700,000)</b></u>	<u><b>\$536,455,347</b></u>

# DEPARTMENT OF HUMAN RESOURCES

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$476,387,693	\$481,717,661	\$452,513,669	\$560,878,781	\$658,149,353
Regular Operating Expenses	221,378,538	237,844,540	578,332,496	101,250,326	105,675,555
Travel	4,726,299	5,757,391			
Motor Vehicle Purchases	356,738	171,153	225,000	1,617,544	1,617,544
Equipment	1,755,498	3,978,661	1,528,284	2,681,957	2,701,957
Computer Charges	77,942,402	80,521,417	10,922,704	11,361,659	11,061,659
Real Estate Rentals	13,411,766	14,326,347	14,749,044	15,579,738	15,841,129
Telecommunications	19,776,706	16,720,838	40,368,799	43,097,077	43,097,077
Per Diem and Fees	19,415,477	19,215,701			
Capital Outlay	5,555,148	4,884,373			1,970,000
Contractual Services	134,080,516	143,440,656	437,749,895	941,915,154	951,120,636
Grant in Aid to Counties	201,057,710	191,489,657			
Service Benefits for Children	584,567,560	688,159,209			
Special Purpose Contracts	10,660,256	15,106,085			
Medical Benefits - DHR	6,263,440	5,776,454			
Children's Trust Fund	7,275,505	7,233,206			
Cash Benefits	155,372,751	136,023,912			
Major Maintenance and Repairs	2,155,675	1,580,410			
Community Services	503,303,641	503,137,667			
Brain and Spinal Trust Fund Benefits - DHR	1,700,803	1,940,082			
DHR Addition					
Grants to County DFACS - Operations	419,652,738	448,267,297			
Purchase of Service Contracts	225,718,349	237,109,236			
Utilities	12,525,097	14,263,897			
Operating Expenses	69,775,747	66,688,869			
Postage	4,691,447	4,968,980			
Payments to DCH-Medicaid Benefits	37,154,092	44,316,589			
Grants and Benefits			1,528,366,296	1,445,912,492	1,446,833,656
Other - DHR			400,000	400,000	400,000
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$3,216,661,592</b>	<b>\$3,374,640,288</b>	<b>\$3,065,156,187</b>	<b>\$3,124,694,728</b>	<b>\$3,238,468,566</b>
<b><u>ATTACHED AGENCIES</u></b>					
Brain and Spinal Injury Trust Fund	\$2,218,347	\$2,651,248	\$3,007,691	\$3,014,455	\$3,063,194
Child Fatality Review Panel	464,140	392,418	338,832	342,832	371,297
Children's Trust Fund Commission	8,260,385	7,867,562	7,494,830	7,499,463	7,532,772
Council on Aging	144,853	165,667	174,761	177,161	193,064
Governor's Council on Developmental Disabilities	1,758,813	2,158,312	2,291,707	2,304,156	2,320,085
Family Connection Partnership	11,419,279	11,233,882	11,856,343	11,858,843	11,875,408
<b>TOTAL FUNDS</b>	<b>\$3,240,927,409</b>	<b>\$3,399,109,377</b>	<b>\$3,090,320,351</b>	<b>\$3,149,891,638</b>	<b>\$3,263,824,386</b>

**DEPARTMENT OF HUMAN RESOURCES**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

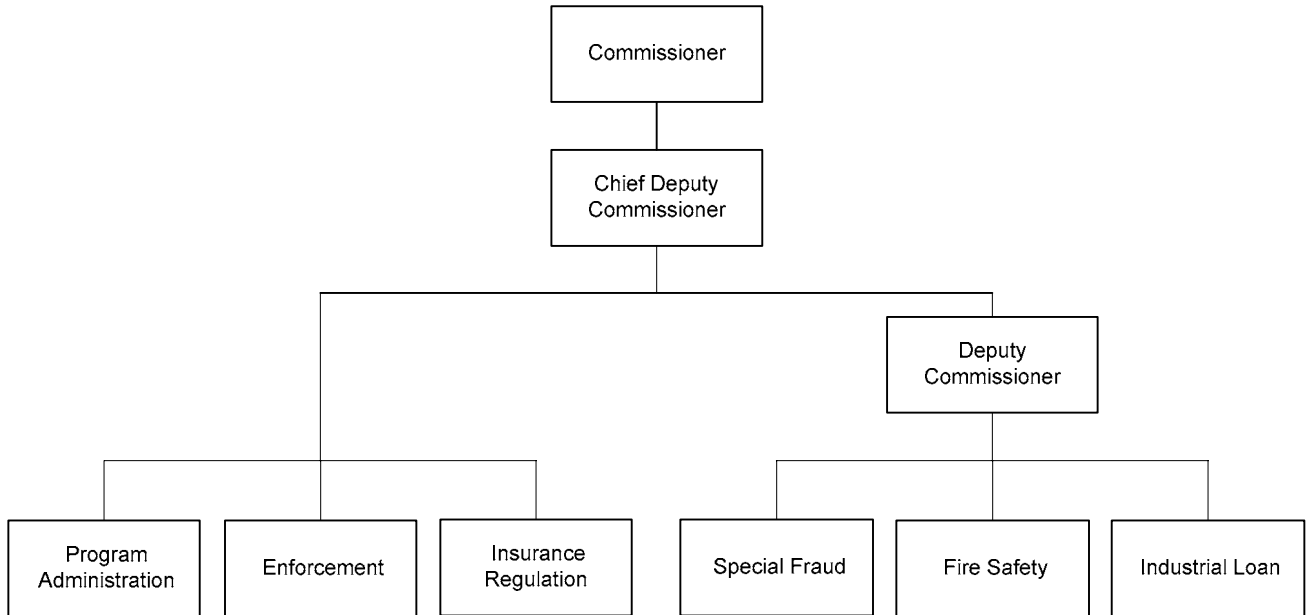
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
<u>Less:</u>					
Federal Funds	\$1,572,429,662	\$1,694,929,226	\$1,451,655,095	\$1,532,126,099	\$1,520,911,684
Other Funds	260,109,064	311,840,687	215,138,768	164,092,308	164,092,294
DOAS Indirect Funds	5,620,100				
Subtotal	<u>\$1,838,158,826</u>	<u>\$2,006,769,913</u>	<u>\$1,666,793,863</u>	<u>\$1,696,218,407</u>	<u>\$1,685,003,978</u>
State General Funds	\$1,336,520,096	\$1,373,101,250	\$1,391,950,658	\$1,422,090,637	\$1,548,997,661
Brain and Spinal Injury Trust Fund		2,603,146	3,007,691	3,014,455	3,063,194
Tobacco Settlement Funds	41,982,670	32,936,707	28,568,139	28,568,139	26,759,553
<b>TOTAL STATE FUNDS</b>	<b>\$1,378,502,766</b>	<b>\$1,408,641,103</b>	<b>\$1,423,526,488</b>	<b>\$1,453,673,231</b>	<b>\$1,578,820,408</b>
Positions	18,466	19,309	19,404	19,404	19,404
Motor Vehicles	606	623	587	587	587

# OFFICE OF THE COMMISSIONER OF INSURANCE

## ORGANIZATIONAL CHART

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# OFFICE OF THE COMMISSIONER OF INSURANCE

## ROLES AND RESPONSIBILITIES

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The Department of Insurance is accountable for upholding state laws regulating insurance, small loans, fire safety, and manufactured housing. The department organizes its efforts in fulfilling these responsibilities around five divisions.

### INTERNAL ADMINISTRATION

The Internal Administration program provides management, policy direction, enforcement and administrative support for the department's programs which regulate companies and protect consumers in the areas of insurance, industrial loans, fire safety, manufactured housing, arson investigations, building inspections, and hazardous materials handling and storage. The program's activities include performing accounting, budgetary, personnel, and purchasing duties for all agency divisions. Additionally, the program oversees the establishment and implementation of department policies and procedures.

### INSURANCE REGULATION

The Insurance Regulation program is responsible for administering Georgia insurance laws and regulations. Staff members process applications for insurance companies to conduct business in the state and insurance agent license applications. The program is also responsible for reviewing and approving insurance company rates and life, health, property and casualty policy forms as well as regulating group self-insurance funds.

The Industrial Loan Regulation program administers the Georgia Industrial Loan Act by performing examinations of all

accounts held by industrial loan companies (small loan companies making loans of \$3,000 or less) licensed to do business in Georgia and accounting for all fees and taxes payable by such companies. Additionally, division staff members process applications for new industrial loan company licenses and investigate consumer complaints.

### FIRE SAFETY AND MANUFACTURED HOUSING REGULATION

The Fire Safety and Manufactured Housing Regulation program administers and enforces compliance with state and federal laws regarding fire safety and manufactured housing. The program is charged with reviewing construction plans for public buildings and manufactured houses and ensuring that the plans meet fire prevention and protection standards. In addition, program staff members process applications for licenses and permits to use/store hazardous or physically unstable substances and materials. The program is also responsible for investigating suspicious fires in the state.

### SPECIAL INSURANCE FRAUD UNIT

The Special Insurance Fraud program investigates claims of insurance fraud upon request. This program was established through enactment of HB 616 by the 1995 General Assembly with the goal of reducing the occurrence of insurance fraud and the resulting financial burden it places on businesses and consumers.

### AUTHORITY

State Constitution; Title 45-14 of the Official Code of Georgia Annotated.

**OFFICE OF THE COMMISSIONER OF INSURANCE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$17,686,741	\$1,236,645	\$18,923,386
<b>TOTAL STATE FUNDS</b>	<u>\$17,686,741</u>	<u>\$1,236,645</u>	<u>\$18,923,386</u>
Federal Funds	954,555		954,555
Other Funds	97,232		97,232
<b>TOTAL FUNDS</b>	<u>\$18,738,528</u>	<u>\$1,236,645</u>	<u>\$19,975,173</u>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$133,663
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	267,436
3. Reflect an adjustment in the employer share of the State Health Benefit Plan premiums from 16.713% to 22.843%.	716,408
4. Reflect an adjustment in the Workers' Compensation premiums.	79,620
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	39,518
Total Change	<u>\$1,236,645</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$155,359
Total Change	<u>\$155,359</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,295,936	\$2,451,295
Total Funds	<u>\$2,295,936</u>	<u>\$2,451,295</u>

**ENFORCEMENT**

**Purpose:** Provide legal advice and initiate legal proceedings with regard to enforcement of specific provisions of state law relating to insurance, industrial loan, fire safety and fraud.

<b>Performance Measures:</b>	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of cases against insurance companies, agents, and other licensees	710	991	773	881
2. Number of enforcement actions taken against insurance agents	592	939	742	841

**Recommended Change:**

1. Fund statewide budget changes.	\$55,571
Total Change	<u>\$55,571</u>

**OFFICE OF THE COMMISSIONER OF INSURANCE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$812,230	\$867,801
Total Funds	\$812,230	\$867,801

**FIRE SAFETY**

**Purpose:** Create a fire safe environment in the state that protects the public from fire and limits the loss of life and property.

<b>Performance Measures:</b>	FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Estimated</u>	FY 2008 <u>Estimated</u>
1. Number of persons trained in a fire safety house	36,738	36,984	39,000	42,000
2. Number of suspected criminal fire investigations	762	754	889	1,049

<b>Recommended Change:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
1. Fund statewide budget changes.		\$399,071
2. Increase the number of authorized motor vehicles in the Fire Safety program by 1 to reflect existing motor vehicle inventory.		Yes
Total Change		\$399,071

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$5,134,731	\$5,533,802
Federal Funds	954,555	954,555
Other Funds	97,232	97,232
Total Funds	\$6,186,518	\$6,585,589

**INDUSTRIAL LOAN**

**Purpose:** Protect customers by licensing, regulating, and examining finance companies that provide consumer loans of \$3,000 or less.

<b>Performance Measures:</b>	FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Estimated</u>	FY 2008 <u>Estimated</u>
1. Penalties collected from violators	\$2,418,680	\$2,440,250	\$2,462,250	\$2,484,250
2. Amount of refunds to consumers paid by finance companies that have not complied with state law	\$167,939	\$228,649	\$240,080	\$252,084

<b>Recommended Change:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
1. Fund statewide budget changes.		\$47,408
Total Change		\$47,408

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$723,126	\$770,534
Total Funds	\$723,126	\$770,534

**OFFICE OF THE COMMISSIONER OF INSURANCE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**INSURANCE REGULATION**

**Purpose:** Ensure that licensed insurance entities maintain solvency, comply with state law and adopted rules, regulations, and standards.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of licensed insurance companies	1,576	1,603	1,633	1,661
2. Funds recovered on behalf of Georgia consumers and health care practitioners	\$15,946,254	\$20,220,524	\$22,000,000	\$24,000,000

**Recommended Change:**

1. Fund statewide budget changes.	\$385,562
Total Change	<u>\$385,562</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$5,617,954	\$6,003,516
Total Funds	<u>\$5,617,954</u>	<u>\$6,003,516</u>

**SPECIAL FRAUD**

**Purpose:** Identify and take appropriate action to deter insurance fraud.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Funds collected from all indictable fraud cases	\$9,445,754	\$24,430,580	\$7,940,000	\$8,000,000

**Recommended Change:**

1. Fund statewide budget changes.	\$193,674
Total Change	<u>\$193,674</u>

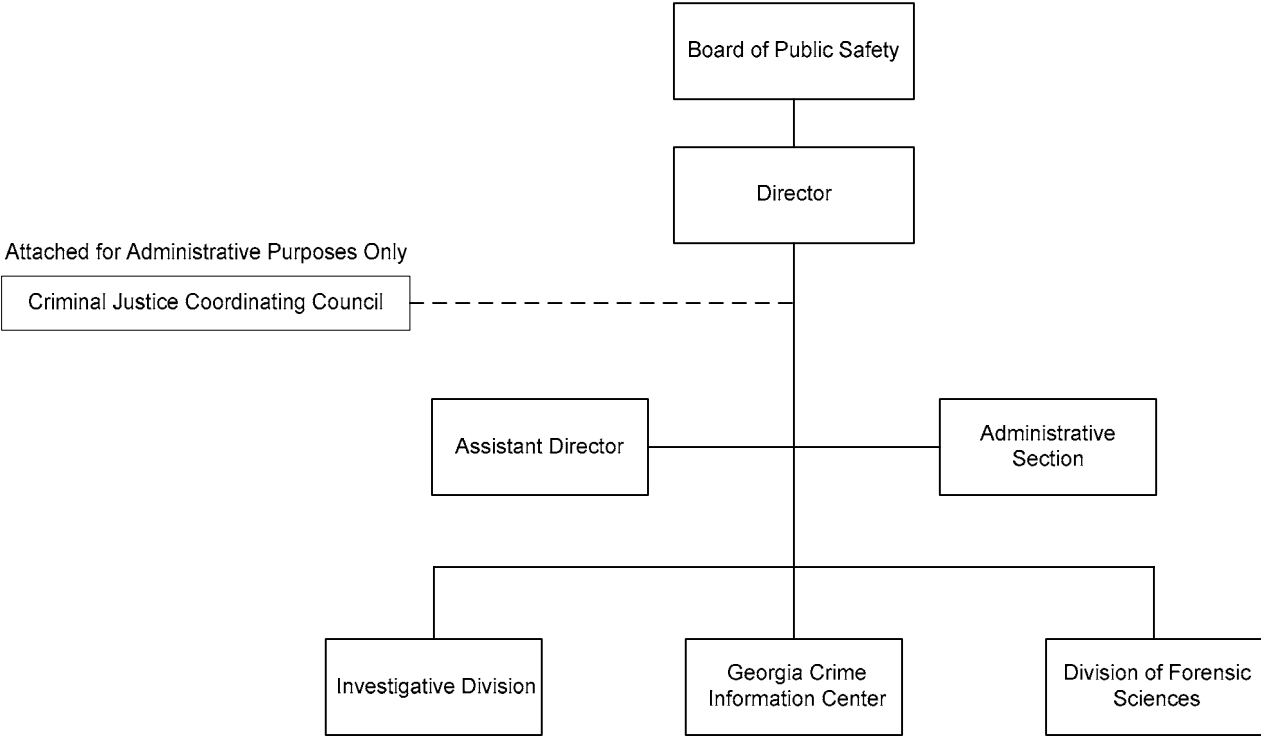
<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,102,764	\$3,296,438
Total Funds	<u>\$3,102,764</u>	<u>\$3,296,438</u>

**OFFICE OF THE COMMISSIONER OF INSURANCE**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$14,628,910	\$15,082,426	\$16,076,073	\$16,209,736	\$17,273,200
Regular Operating Expenses	673,483	682,323	1,100,643	1,100,643	1,121,029
Travel	365,920	476,293			
Motor Vehicle Purchases	77,207	89,880	80,176	80,176	80,176
Equipment	37,353	34,881	35,000	35,000	35,000
Computer Charges	238,103	282,253	304,426	304,426	304,426
Real Estate Rentals	622,027	609,665	736,814	736,814	776,332
Telecommunications	243,164	219,161	289,354	289,354	268,968
Per Diem and Fees	53,570	64,244			
Contractual Services		15,261	116,042	116,042	116,042
<b>TOTAL FUNDS</b>	<b>\$16,939,737</b>	<b>\$17,556,387</b>	<b>\$18,738,528</b>	<b>\$18,872,191</b>	<b>\$19,975,173</b>
<u>Less:</u>					
Federal Funds	\$980,761	\$955,278	\$954,555	\$954,555	\$954,555
Other Funds	121,125	81,945	97,232	97,232	97,232
Subtotal	<b>\$1,101,886</b>	<b>\$1,037,223</b>	<b>\$1,051,787</b>	<b>\$1,051,787</b>	<b>\$1,051,787</b>
State General Funds	<b>\$15,837,851</b>	<b>\$16,519,164</b>	<b>\$17,686,741</b>	<b>\$17,820,404</b>	<b>\$18,923,386</b>
<b>TOTAL STATE FUNDS</b>	<b>\$15,837,851</b>	<b>\$16,519,164</b>	<b>\$17,686,741</b>	<b>\$17,820,404</b>	<b>\$18,923,386</b>
Positions	310	310	310	310	310
Motor Vehicles	51	51	51	52	52

**GEORGIA BUREAU OF INVESTIGATION  
ORGANIZATIONAL CHART**

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# GEORGIA BUREAU OF INVESTIGATION

## ROLES AND RESPONSIBILITIES

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The Georgia Bureau of Investigation (GBI) serves as the primary state-level investigative and enforcement agency in Georgia's fight against crime and corruption. Upon request, the GBI provides investigative and enforcement support services to local, state, and federal law enforcement agencies throughout Georgia. In addition to conducting general and specialized investigations, the GBI provides forensic laboratory examinations and collects data on crime and criminals. Numerous programs are operational and the latest technological advancements in crime fighting are in place to combat drug trafficking and other crimes.

The operations of the GBI include a staff of 813 employees. These employees are assigned to GBI Headquarters, 15 regional field offices, 3 regional drug enforcement offices and 7 regional crime laboratories through which the various support services are carried out.

### GENERAL INVESTIGATION

The Investigative Division, under the direction of the Deputy Director for Investigations, is the largest division of the GBI. Operations are based out of regional offices, regional drug enforcement offices and other work units that provide specialized services in criminal investigations.

Special agents from the Investigative Division respond to requests for assistance from criminal justice officials to investigate major crimes such as: homicide, rape, child abuse, armed robbery, fraud, corruption, and other felonies. Investigations of crimes occurring on state property and drug investigations can be initiated without request.

The majority of the manpower resources of the investigative division are distributed among the 15 regional field offices and the 3 regional drug enforcement offices. The regional field offices conduct general investigations of all crimes. The regional drug enforcement offices investigate all levels of drug trafficking with an emphasis on major violators.

There are numerous specialized areas of operations:

- State Health Care Fraud Control Unit
- Financial Investigations Unit
- Intelligence Unit
- Multi-Jurisdictional Drug Task Forces
- Polygraph Unit
- Georgia Information Sharing and Analysis Center
- Special Operations Unit/Bomb Disposal Unit
- State Drug Task Force

### FORENSIC SERVICES

The Division of Forensic Sciences operates the headquarters laboratory in Atlanta and seven regional laboratories in Savannah, Columbus, Augusta, Moultrie, Macon, Summerville and Cleveland.

The laboratories examine submitted evidence, report scientific conclusions about that submitted evidence, and testify in court about results. These services must be timely and as up-to-date as possible to satisfy the needs of the courts and the police. The Headquarters Laboratory consists of the following programs:

- Implied Consent
- Criminalistics
- Photography
- DNA Database
- Toxicology
- Drug Identification
- Latent Prints
- Serology/DNA
- Firearms ID
- Questioned Documents
- Medical Examiner Services

### GEORGIA CRIME INFORMATION CENTER

The role of the Georgia Crime Information Center (GCIC) includes the operation of a statewide Criminal Justice Information System (CJIS) Network, linking criminal justice agencies to automated state and national information databases. GCIC is responsible for auditing all Georgia criminal justice agencies that are part of the CJIS network. GCIC also operates and maintains the central repository of criminal records for the State of Georgia, utilizing an Automated Fingerprint Identification System and linking with local law enforcement agencies and courts for real time updates of information. GCIC collects and maintains statistical data describing the extent and nature of reported crime and participates in the national uniform crime reporting system operated by the Federal Bureau of Investigation. GCIC's newest services include the Georgia Sex Offender and Protective Order Registries.

### AUTHORITY

Title 35 of the Official Code of Georgia Annotated.

### ATTACHED AGENCY

The **Criminal Justice Coordinating Council** enhances the effectiveness of Georgia's criminal justice system by building knowledge and partnerships among state and local government agencies and non-governmental organizations to develop and sustain results-driven programs, services and activities. It serves as the state administrative agency for numerous federal grant programs and manages state grant programs funded by the Georgia General Assembly. The council conducts planning, research and evaluation activities to improve criminal justice system operations and coordination. It operates Georgia's Crime Victims Compensation Program which utilizes federal funds and fee and fine proceeds to provide financial assistance to victims of violent crime.

**GEORGIA BUREAU OF INVESTIGATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007	Changes	FY 2008
	Current Budget		Recommended
State General Funds	\$65,881,591	\$7,656,532	\$73,538,123
<b>TOTAL STATE FUNDS</b>	<b>\$65,881,591</b>	<b>\$7,656,532</b>	<b>\$73,538,123</b>
Federal Funds	29,883,487		29,883,487
Other Funds	4,887,711		4,887,711
<b>TOTAL FUNDS</b>	<b>\$100,652,789</b>	<b>\$7,656,532</b>	<b>\$108,309,321</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment for the department (\$642,104), Criminal Justice Coordinating Council (\$4,500), and the 3% salary adjustment for Special Agent 1, Special Agent 2, Special Agent 3, ASAC/Multi-Jurisdic Task Force and Narcotic Agent (\$190,579).	\$837,183
2. Provide for a general salary increase of 3% effective January 1, 2008 for the department (\$795,071), Criminal Justice Coordinating Council (\$7,145) provide for performance increases and for supplemental salary adjustments for employees in specified critical jobs.	802,216
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums for the department (\$2,084,402) and Criminal Justice Coordinating Council (\$1,456) from 16.713% to 22.843%.	2,085,858
4. Reflect an adjustment in Workers' Compensation premiums for the department (\$435,821), and Criminal Justice Coordinating Council (\$2,597).	438,418
Total Change	\$4,163,675

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$332,812
2. Realize CNG savings by redirecting (\$96,650) from the Administration program to the Regional Investigative Services program for costs associated with the Meth Force enhancement.	(96,650)
3. Provide funds for major repairs and renovations to statewide regional offices.	118,000
4. Provide funds for an electrical system upgrade at the headquarters facility.	1,050,000
Total Change	\$1,404,162

Program Budget:	FY 2007	FY 2008
	Current Budget	Recommended
State General Funds	\$9,634,077	\$11,038,239
Other Funds	\$1,434	\$1,434
Federal Funds	\$6,812	\$6,812
<b>Total Funds</b>	<b>\$9,642,323</b>	<b>\$11,046,485</b>

**CENTRALIZED SCIENTIFIC SERVICES**

**Purpose:** Provide analysis of illicit and licit drugs, unknown substances, and fire debris evidence.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	Actual	Actual	Estimated	Estimated
1. Customer Service: Percent of reports completed within 30 days	48%	58%	65%	70%
2. Percentage of medical (autopsy) examinations that are completed same day as received	87%	89%	90%	90%



**GEORGIA BUREAU OF INVESTIGATION  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$866,068
2. Realign personal services from Regional Forensic Services program to Centralized Scientific Services program to accurately reflect program expenditures.	350,000
3. Realize CNG savings by redirecting funds from the Centralized Scientific Services program to the Regional Investigative Services program for costs associated with the Meth Force enhancement.	(77)
<b>Total Change</b>	<b>\$1,215,991</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$12,605,551	\$13,821,542
Other Funds	3,601	3,601
<b>Total Funds</b>	<b>\$12,609,152</b>	<b>\$13,825,143</b>

**CRIMINAL JUSTICE INFORMATION SERVICES**

**Purpose:** Provide fingerprint identification and processing of criminal history source documents to create and update criminal history records.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Maintain an accuracy rate of at least 97% for all criminal history information processed by the Georgia Crime Information Center repository	97%	99%	97%	97%
2. Protective orders and modifications entered into the registry within 24 hours of receipt	100%	100%	100%	100%

**Recommended Change:**

1. Fund statewide budget changes.	\$580,857
2. Add funds to relocate servers and communication equipment located at GBI headquarters.	225,131
3. Realize CNG savings by redirecting funds from the Criminal Justice Information Services program to the Regional Investigative Services program for costs associated with the Meth Force enhancement.	(26,313)
<b>Total Change</b>	<b>\$779,675</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$9,678,634	\$10,458,309
Federal Funds	2,604	2,604
<b>Total Funds</b>	<b>\$9,681,238</b>	<b>\$10,460,913</b>

**GEORGIA INFORMATION SHARING AND ANALYSIS CENTER (GISAC)**

**Purpose:** Assist all officials and agencies of the criminal justice system in the fulfillment of their varied responsibilities on a statewide basis by providing round-the-clock access to needed information.

Performance Measure:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of threat assessment investigations	N/A	361	300	300
2. Number of terror threat cases within Georgia	N/A	36	36	36

**Recommended Change:**

1. Fund statewide budget changes.	\$66,255
<b>Total Change</b>	<b>\$66,255</b>

**GEORGIA BUREAU OF INVESTIGATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$824,274	\$890,529
Other Funds	479	479
<b>Total Funds</b>	<b>\$824,753</b>	<b>\$891,008</b>

**REGIONAL FORENSIC SERVICES**

**Purpose:** Provide pathology services to determine cause and manner of death.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of medical examinations completed same day as received	92%	84%	90%	90%
2. Number of services older than 30 days	N/A	626	250	250

**Recommended Change:**

1. Fund statewide budget changes.	\$489,976
2. Realign personal services from Regional Forensic Services program to Centralized Scientific Services program to accurately reflect program expenditures.	(350,000)
3. Provide funds for major repairs and renovations to statewide regional offices.	129,000
<b>Total Change</b>	<b>\$268,976</b>

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$8,215,666	\$8,484,642
Other Funds	2,255	2,255
<b>Total Funds</b>	<b>\$8,217,921</b>	<b>\$8,486,897</b>

**REGIONAL INVESTIGATIVE SERVICES**

**Purpose:** Identify, collect, preserve, and process evidence located during crime scene examinations.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percentage of local agencies that rate the investigative assistance provided as good or better	82%	99%	85%	90%
2. Number of cases of Financial Investigations Unit, Regional Drug Enforcement, Regional Investigations, and State Drug Task Force	5,035	4,415	3,919	3,919
3. Number of arrests made for Financial Investigations Unit, Regional Drug Enforcement, Regional Investigations, and State Drug Task Force	1,864	1,517	1,475	1,475

**Recommended Change:**

1. Fund statewide budget changes.	\$1,668,000
2. Provide additional funds to add 6 special agent positions and fill 9 vacant special agent positions to investigate methamphetamine-related crimes, including (\$123,040) of the CNG savings.	1,009,979
3. Provide funds for an additional 8 special agent positions, add 4 computer forensic specialist positions and fill 1 computer specialist position to implement the Child Safety Initiative to investigate child internet predators and child pornography cases.	845,791
4. Provide funds to add 3 special agent positions to implement the Georgia SecureID initiative.	201,996

**GEORGIA BUREAU OF INVESTIGATION  
PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

5. Transfer the Special Operations Unit (SOU) Program to Regional Investigative Services as a subprogram (Total Funds: \$784,354).	784,154
6. Provide funds for major repairs and renovations to statewide regional offices.	236,000
<b>Total Change</b>	<b>\$4,745,920</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$20,852,981	\$25,598,901
Other Funds	204,482	204,682
<b>Total Funds</b>	<b>\$21,057,463</b>	<b>\$25,803,583</b>

**SPECIAL OPERATIONS UNIT**

**Purpose:** Respond on a statewide basis in order to render safe explosive devices of all types. Assist in the identification, arrest, and prosecution of individuals.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of Bomb Responses handled by GBI Bomb Disposal Unit (BDU)	N/A	163	161	161
2. Number of responses for bomb calls, protective services, electronic services and intelligence ID team operations	326	304	300	300

**Recommended Change:**

1. Transfer the Special Operations Unit (SOU) program to Regional Investigative Services as a subprogram (Total Funds: \$784,354).	(\$784,154)
<b>Total Change</b>	<b>(\$784,154)</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$784,154	
Other Funds	200	
<b>Total Funds</b>	<b>\$784,354</b>	<b>\$0</b>

**STATE HEALTHCARE FRAUD UNIT**

**Purpose:** Identify, arrest and prosecute providers of health care services who defraud the Medicaid Program.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of arrests as a result of investigations conducted	17	23	23	23
2. Number of criminal, civil or administrative actions taken	N/A	66	43	43
3. Number of State Healthcare Fraud investigations conducted	N/A	126	126	126

**Recommended Change:**

1. Fund statewide budget changes.	\$45,116
<b>Total Change</b>	<b>\$45,116</b>

**GEORGIA BUREAU OF INVESTIGATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,124,121	\$1,169,237
Other Funds	387	387
<b>Total Funds</b>	<b>\$1,124,508</b>	<b>\$1,169,624</b>

**TASK FORCES**

**Purpose:** Provide the GBI supervisory support to 12 federally funded multi-jurisdictional drug task forces.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number cases investigated by the task forces	3,685	3,507	3,602	3,745
2. Number of investigations resulting in arrest	2,803	3,176	2,803	2,915
3. Value of contraband seized	\$21,540,960	\$32,168,096	\$21,540,960	\$21,540,960

**Recommended Change:**

1. Fund statewide budget changes.	\$98,893
<b>Total Change</b>	<b>\$98,893</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,078,677	\$1,177,570
Other Funds	376	376
<b>Total Funds</b>	<b>\$1,079,053</b>	<b>\$1,177,946</b>

**Agencies Attached for Administrative Purposes:**

**CRIMINAL JUSTICE COORDINATING COUNCIL**

**Purpose:** Improve and coordinate criminal justice efforts throughout Georgia, help create safe and secure communities, and to award grants from Local Law Enforcement and Firefighter Fund.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of victims and/or cases served by grant funded programs	182,493	187,257	189,757	192,257

**Recommended Change:**

1. Fund statewide budget changes.	\$15,698
2. Eliminate one-time funding for the Local Law Enforcement and Fire Protection Grant program.	(200,000)
<b>Total Change</b>	<b>(\$184,302)</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,083,456	\$899,154
Federal Funds	29,876,675	29,876,675
Other Funds	4,671,893	4,671,893
<b>Total Funds</b>	<b>\$35,632,024</b>	<b>\$35,447,722</b>

**GEORGIA BUREAU OF INVESTIGATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

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**CAPITAL OUTLAY SUMMARY**

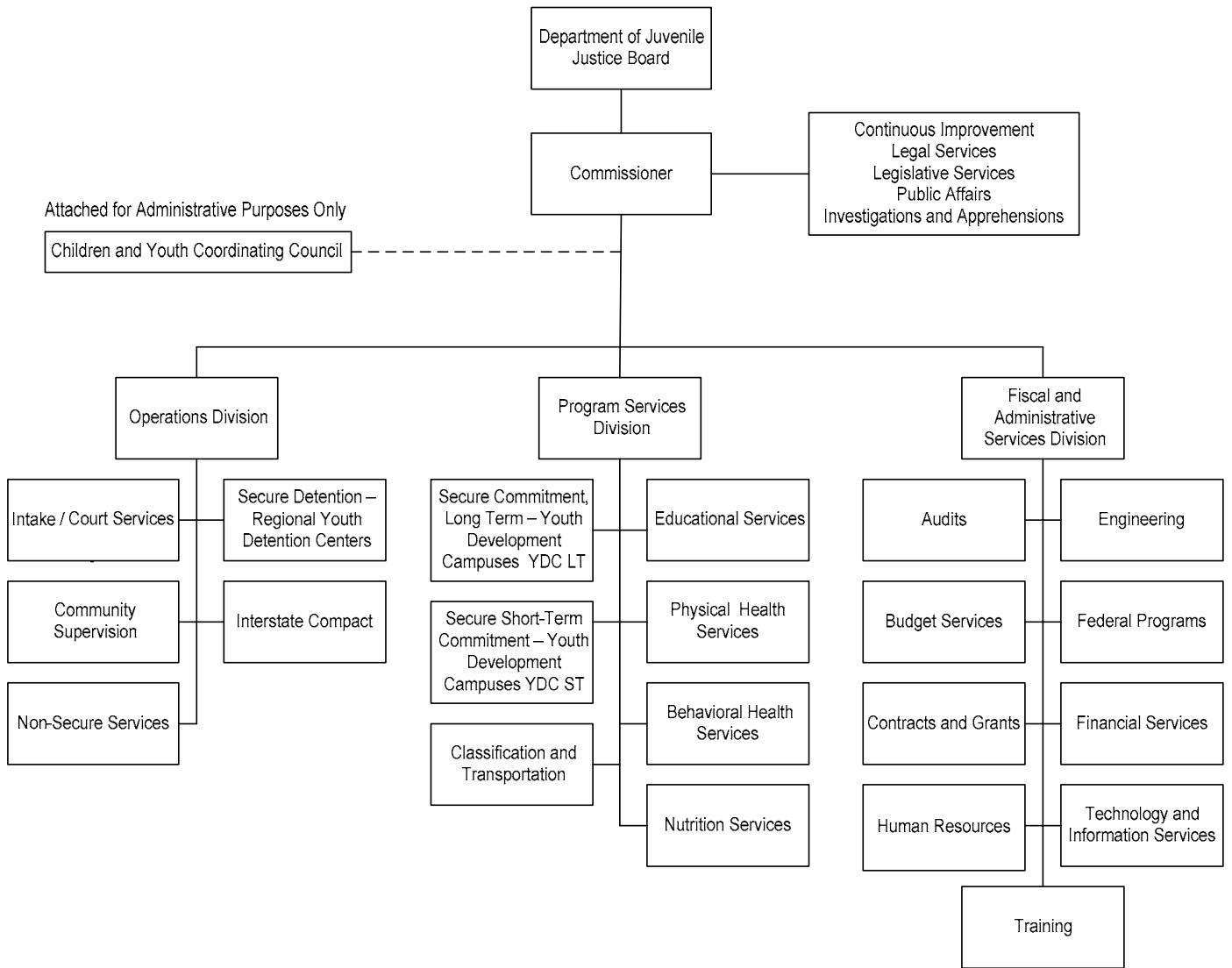
		FY 2008	
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Design, construct, and equip a new Summerville Medical Examiners Office and Morgue, Summerville, Chattooga County	20	\$2,650,000	\$226,390
Total		\$2,650,000	\$226,390

**GEORGIA BUREAU OF INVESTIGATION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$49,957,443	\$49,798,535	\$49,611,016	\$50,443,699	\$54,924,969
Regular Operating Expenses	9,683,996	9,666,436	5,714,940	5,714,940	7,687,536
Travel	609,504	684,293			
Motor Vehicle Purchases	976,905	1,234,842	478,341	478,341	478,341
Equipment	1,694,536	1,928,161	269,210	269,210	269,210
Computer Charges	1,191,739	8,764,742	1,081,519	1,081,519	1,196,637
Real Estate Rentals	1,385,904	878,263	353,688	353,688	353,688
Telecommunications	1,629,884	1,241,087	3,898,295	3,898,295	3,880,775
Per Diem and Fees	4,726,235	3,182,914			
Capital Outlay	28,836	104,886			483,000
Contractual Services	5,363,900	2,470,709	3,325,089	3,325,089	3,298,776
Evidence Purchased	682,080	302,840	288,667	288,667	288,667
SUBTOTAL FUNDS (Excludes Attached Agencies)	<u>\$77,930,962</u>	<u>\$80,257,707</u>	<u>\$65,020,765</u>	<u>\$65,853,448</u>	<u>\$72,861,599</u>
<b><u>ATTACHED AGENCIES:</u></b>					
Criminal Justice Coordinating Council	\$48,613,039	\$43,290,518	\$35,632,024	\$35,636,524	\$35,447,722
<b>TOTAL FUNDS</b>	<u>\$126,544,001</u>	<u>\$123,548,225</u>	<u>\$100,652,789</u>	<u>\$101,489,972</u>	<u>\$108,309,321</u>
<b><u>Less:</u></b>					
Federal Funds	\$50,692,733	\$52,293,644	\$29,883,487	\$29,883,487	\$29,883,487
Other Funds	12,445,615	8,633,194	4,887,711	4,887,711	4,887,711
Subtotal	<u>\$63,138,348</u>	<u>\$60,926,838</u>	<u>\$34,771,198</u>	<u>\$34,771,198</u>	<u>\$34,771,198</u>
State General Funds	<u>\$63,405,653</u>	<u>\$62,621,387</u>	<u>\$65,881,591</u>	<u>\$66,718,774</u>	<u>\$73,538,123</u>
<b>TOTAL STATE FUNDS</b>	<b>\$63,405,653</b>	<b>\$62,621,387</b>	<b>\$65,881,591</b>	<b>\$66,718,774</b>	<b>\$73,538,123</b>
Positions	829	829	837	837	858
Motor Vehicles	537	537	537	537	537

# DEPARTMENT OF JUVENILE JUSTICE

## ORGANIZATIONAL CHART



# DEPARTMENT OF JUVENILE JUSTICE

## ROLES AND RESPONSIBILITIES

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The Department of Juvenile Justice (DJJ) was created by the General Assembly during the 1992 session. The department's role is twofold:

- Provide for the supervision, detention and rehabilitation of juvenile delinquents committed to the state's custody or supervision
- Provide necessary public safety services by appropriately separating youth offenders from the community

The department accomplishes its mission through the operation of its five programs: Community Non-Secure Services, Community Supervision, Secure Detention, Secure Commitment and Administration. DJJ provides its services to nearly 60,000 youth every year and maintains a daily population of about 22,000. Youth who enter into the department's care include those sentenced to probation, short-term incarceration or committed to the state's custody as part of a long-term secure confinement plan.

Based on a needs assessment, youth placed in the department's care receive a variety of rehabilitative services, as well as required educational programming. The department operates as a separate state school district, and has received full Southern Association of Colleges and Schools (SACS) accreditation for both its regular and vocational education components. Juvenile offenders participate in many therapeutic and counseling programs that support their transition back into their communities and reduce the risk of future delinquent activity. One of the department's foremost principles is that of Balanced and Restorative Justice, a set of values that asks that the primary stakeholders in a crime be involved in repairing the harm caused and work to ensure that the community is a stronger place following the incident.

DJJ operates under the guidance of a 15-member board appointed by the Governor.

### **COMMUNITY NON-SECURE SERVICES AND COMMUNITY SUPERVISION**

These programs house the services provided to youth offenders placed in community settings as a result of directives issued by the Juvenile Court system. A broad continuum of specific programs delivering supervisory and rehabilitative services are provided to these youthful offenders, including residential therapeutic treatment, wilderness programs, group homes, multi-systemic therapy services, intensive supervision programs and electronic monitoring. Some 20,000 youth reside in community-based settings on any given day while in the department's care.

The Community Supervision program contains all employees responsible for administering those programs housed within the Community Non-Secure Services program. Over 850 of the department's 4,200 staff members are part of the Community Supervision program. Most of these are juvenile probation and parole specialists, whose primary task is to supervise and maintain continuous interaction with youths placed in their charge.

### **SECURE DETENTION**

All of the state's 22 Regional Youth Detention Centers (RYDCs) are included in the Secure Detention program. RYDC facilities are designed to provide a secure placement for youth awaiting formal adjudication for an offense. Nearly 1,700 staff work in these facilities, located across the state and housing an average daily population of approximately 1,200 youth.

### **SECURE COMMITMENT**

The state currently operates eight Youth Detention Campus (YDC) facilities, which house juvenile offenders committed to the state for a maximum of two years, and those youth sentenced to a short-term incarceration program for a maximum of 60 days. These facilities employ approximately 1,400 staff who provide services to an average daily population of nearly 1,000 youth.

Both RYDC and YDC facilities provide the youths housed therein with a variety of services, including academic, recreational, vocational, medical, counseling and other therapeutic programs.

### **ATTACHED AGENCY**

The **Children and Youth Coordinating Council (CYCC)** is attached for administrative purposes to DJJ, and operates under the guidance of a 23 member board. The Council's goal is to assist local communities in preventing juvenile delinquency through the provision of state and federal grants, technical assistance and training of service providers.

CYCC currently funds 120 community-based programs in Georgia totaling approximately \$6.7 million in five program areas: delinquency prevention and early intervention, enforcement of underage drinking laws, the Juvenile Accountability Block Grant (JABG), Title V prevention and abstinence education.

### **AUTHORITY**

Titles 15-11, 39-3, and 49-4A, Official Code of Georgia Annotated.



**DEPARTMENT OF JUVENILE JUSTICE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$297,707,111	\$28,649,448	\$326,356,559
<b>TOTAL STATE FUNDS</b>	<b>\$297,707,111</b>	<b>\$28,649,448</b>	<b>\$326,356,559</b>
Federal Funds	2,932,743	(109,077)	2,823,666
Other Funds	18,380,323		18,380,323
<b>TOTAL FUNDS</b>	<b>\$319,020,177</b>	<b>\$28,540,371</b>	<b>\$347,560,548</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment (\$2,928,267) and the 3% salary adjustment for the juvenile correction officer 1, juvenile correction officer 2, transfer officer, juvenile probation and parole specialist 1, juvenile probation and parole specialist 2, and apprehensions law enforcement personnel (\$1,144,318).	\$4,072,585
2. Provide for a general salary increase of 3% effective January 1, 2008, and provide for performance increases and for supplemental salary adjustments for employees in specified critical jobs.	3,497,662
3. Reflect an adjustment in the employer share of the State Health Benefit Plan premiums from 16.713% to 22.843%.	8,451,285
4. Reflect an adjustment in Workers' Compensation premiums.	2,592,865
Total Change	\$18,614,397

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$1,077,409
2. Realign program funds to associate expenditures with program activities and transfer \$341,516 from the Secure Commitment program to the Administration program (\$29,885) and to the Community Supervision program (\$311,631).	29,885
3. Adjust department position count to accurately reflect the number of active employees.	Yes
4. Realign funds to provide for a full-time psychiatrist for behavioral health services in various secure facilities, and add 1 position.	Yes
5. Realign funds to correctly associate regular operating expenses incurred by facility-based investigators to actual program activities.	169,896
Total Change	\$1,277,190

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$26,855,168	\$28,132,358
Other Funds	199,673	199,673
<b>Total Funds</b>	<b>\$27,054,841</b>	<b>\$28,332,031</b>

**COMMUNITY NON-SECURE SERVICES**

**Purpose:** Protect the public, hold youth accountable for their actions, and assist youth in becoming law-abiding citizens by providing non-hardware secure community-based residential placement or services for committed youth.

**DEPARTMENT OF JUVENILE JUSTICE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of youth served in the community	41%	34%	38%	45%
2. Percent of youth discharged from commitment to department that are recommitted or resentenced within 1 year of release	14%	14%	13%	12%
3. Percent of youth discharged from commitment to department that are recommitted or resentenced within 3 years of release	43%	43%	40%	38%

**Recommended Change:**

1. Fund statewide budget changes.	\$146,033
2. Provide a 4% Consumer Price Index-based inflationary adjustment for vendors providing placement services.	456,788
3. Expand electronic monitoring services in the Community Non-Secure Services program to supervise an additional 60 youth per day in the community and prevent unnecessary secure facility placements.	163,287
<b>Total Change</b>	<b>\$766,108</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$46,017,480	\$46,783,588
Other Funds	10,002,619	10,002,619
<b>Total Funds</b>	<b>\$56,020,099</b>	<b>\$56,786,207</b>

**COMMUNITY SUPERVISION**

**Purpose:** Protect the public, hold youth accountable for their actions, and assist youth in becoming law-abiding citizens.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of youth served in the community	41%	34%	38%	45%
2. Percent of youth discharged from commitment to department that are recommitted or resentenced within 1 year of release	14%	13%	13%	12%
3. Percent of youth discharged from commitment to department that are recommitted or resentenced within 3 years of release	43%	43%	40%	38%

**Recommended Change:**

1. Fund statewide budget changes.	\$3,591,735
2. Realign program funds to associate expenditures with program activities and transfer \$341,516 from the Secure Commitment program to the Administration program (\$29,885) and to the Community Supervision program (\$311,631).	311,631
3. Annualize the cost for 30 intensive supervision program staff.	731,227
4. Provide 67 additional juvenile probation and parole staff in the Community Supervision program to supervise and provide rehabilitative services to youth placed in community settings rather than secure facilities.	3,214,409
<b>Total Change</b>	<b>\$7,849,002</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$42,739,092	\$50,588,094
Other Funds	4,354,901	4,354,901
<b>Total Funds</b>	<b>\$47,093,993</b>	<b>\$54,942,995</b>

**DEPARTMENT OF JUVENILE JUSTICE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**SECURE COMMITMENT**

**Purpose:** Protect the public and hold youth accountable for their actions by providing temporary, secure, and safe care, and supervise of high-risk youth.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of escapes	1	2	1	1
2. Average utilization rate	97%	84%	95%	100%

**Recommended Change:**

1. Fund statewide budget changes.	\$6,284,643
2. Adjust department position count to accurately reflect the number of active employees.	Yes
3. Expand the 21st Century Learning Center After School Program to all YDC facilities to provide structured after-hours educational and recreational activities and limit the occurrence of disruptions and other incidents.	385,000
4. Expand the Think Exit at Entry academic and employment counseling program at various YDC facilities to provide transitional services to youth returning to the community.	600,000
5. Provide funding for substance abuse treatment programs at various YDC facilities to deter youth from engaging in further delinquent activity upon release.	400,000
6. Provide 9 juvenile correctional officer positions for those secure facilities unable to adequately provide required staffing patterns.	281,079
7. Provide 8 food service staff for full operation of kitchen and dining halls at the Bill Ireland and Eastman YDC facilities.	161,920
8. Continue funding to the Savannah River Challenge YDC facility to isolate lesser offenders sentenced to Short-Term Program placements from more aggravated offenders in other YDC facilities.	2,062,706
9. Provide a 4% Consumer Price Index-based inflationary adjustment for vendors providing placement services.	148,132
10. Realign program funds to associate expenditures with program activities and transfer \$341,516 from the Secure Commitment program to the Administration program (\$29,885) and to the Community Supervision program (\$311,631).	(341,516)
11. Realign funds to correctly associate regular operating expenses incurred by facility-based investigators to actual program activities.	(84,948)
12. Provide funds for increased utility costs.	550,000
Total Change	\$10,447,016

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$85,728,300	\$96,175,316
Federal Funds	1,071,666	1,071,666
Other Funds	2,206,194	2,206,194
<b>Total Funds</b>	<b>\$89,006,160</b>	<b>\$99,453,176</b>

**SECURE DETENTION**

**Purpose:** Protect the public and hold youth accountable for their actions by providing temporary, secure, and safe care, and supervise of high-risk youth.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of escapes	3	5	2	1
2. Utilization rate	105%	100%	105%	108%

**Recommended Change:**

1. Fund statewide budget changes.	\$7,506,915
2. Adjust department position count to accurately reflect the number of active employees.	Yes

**DEPARTMENT OF JUVENILE JUSTICE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

3. Realign funds to correctly associate regular operating expenses incurred by facility-based investigators to actual program activities.	(84,948)
4. Provide a 4% Consumer Price Index-based inflationary adjustment for vendors providing placement services.	330,503
5. Provide funds for increased utility costs.	550,000
Total Change	\$8,302,470

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$94,966,201	\$103,268,671
Other Funds	1,616,936	1,616,936
Total Funds	\$96,583,137	\$104,885,607

**Agencies Attached for Administrative Purposes:**

**CHILDREN AND YOUTH COORDINATING COUNCIL**

**Purpose:** Assist local communities in preventing and reducing juvenile delinquency.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of abstinence education grants that achieve state objectives	83%	64%	80%	80%
2. Percent of clients indicating satisfaction with received CYCC services and programs	96%	98%	90%	90%

**Recommended Change:**

1. Fund statewide budget changes.	\$7,662
2. Realign program funds to match expenditures to activities.	Yes
Total Change	\$7,662

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,400,870	\$1,408,532
Federal Funds	1,861,077	1,752,000
Total Funds	\$3,261,947	\$3,160,532

**CAPITAL OUTLAY SUMMARY**

		FY 2008	
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Major repairs at various facilities statewide	5	\$3,500,000	\$798,000
2. Minor construction and renovations at various facilities statewide	5	5,000,000	1,140,000
3. Renovation of existing metro-area Department of Corrections facility to 80-bed YDC facility	20	6,795,000	580,497
Total		\$15,295,000	\$2,518,497

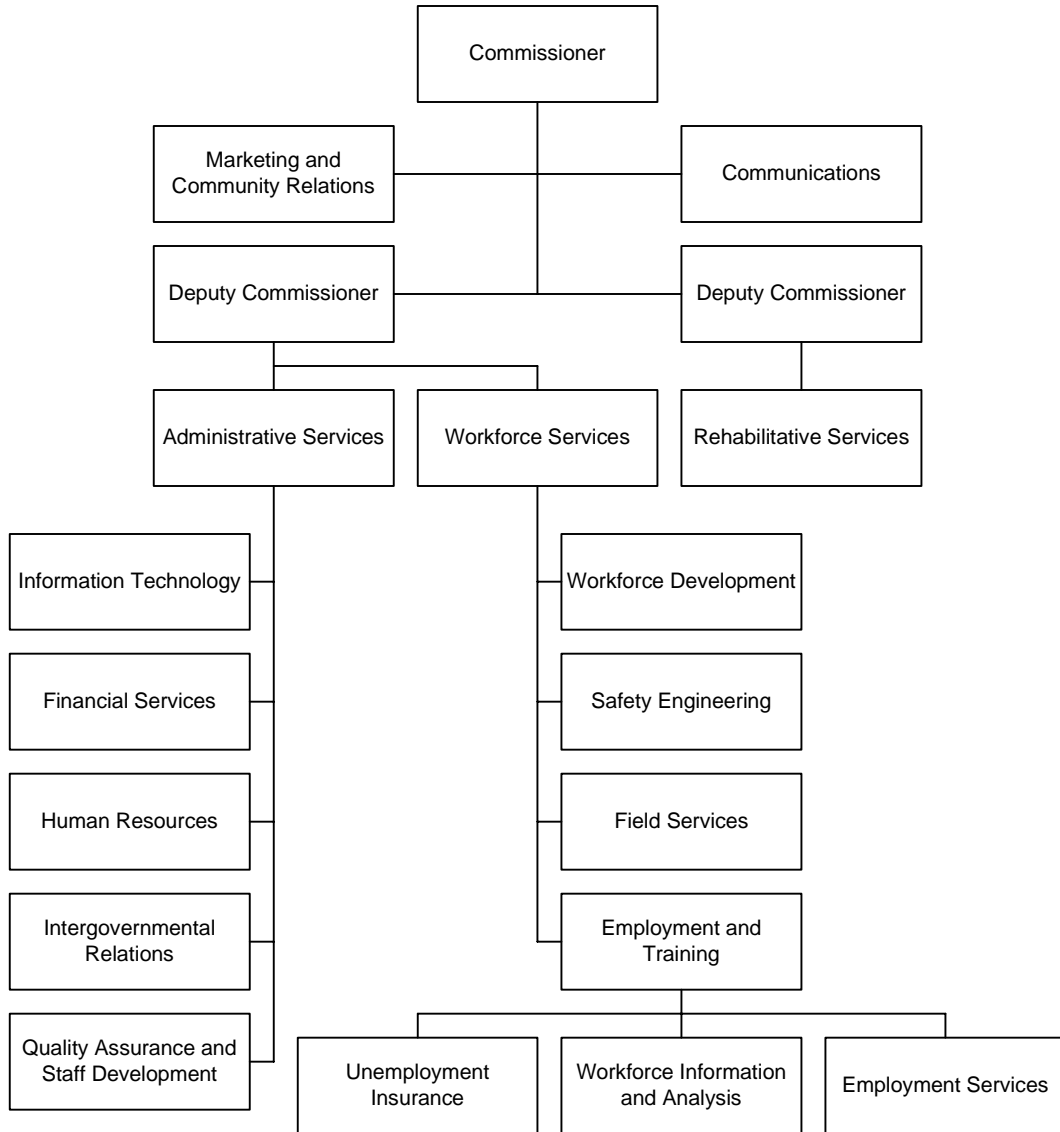
**DEPARTMENT OF JUVENILE JUSTICE**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$171,832,176	\$184,382,572	\$196,771,156	\$201,775,853	\$219,311,773
Regular Operating Expenses	17,956,332	18,478,303	17,883,323	17,911,232	18,112,232
Travel	2,112,533	2,480,891			
Motor Vehicle Purchases	295,410	347,570	348,077	411,077	411,077
Equipment	899,187	464,201	875,353	899,353	966,353
Computer Charges	3,985,654	5,600,155	2,323,239	2,323,239	2,423,739
Real Estate Rentals	4,158,825	4,214,407	4,403,729	4,443,329	4,664,429
Telecommunications	2,335,373	2,358,158	2,522,507	2,535,803	2,609,503
Per Diem and Fees	6,060,039	5,724,829			
Contractual Services	4,937,339	6,064,112	11,597,901	11,221,549	11,221,549
Service Benefits for Children	74,276,290	70,263,072	74,782,700	74,782,700	79,329,116
Children and Youth Grants	200,000	200,000			
Juvenile Justice Grants	5,471,121	2,671,791			
Institutional Repairs and Maintenance	382,574	354,215	382,600	382,600	382,600
Utilities	3,697,709	4,382,779	3,867,645	3,867,645	4,967,645
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$298,600,562</b>	<b>\$307,987,055</b>	<b>\$315,758,230</b>	<b>\$320,554,380</b>	<b>\$344,400,016</b>
<b>ATTACHED AGENCIES:</b>					
Children and Youth Coordinating Council	\$13,791,224	\$6,196,081	\$3,261,947	\$3,160,532	\$3,160,532
<b>TOTAL FUNDS</b>	<b>\$312,391,786</b>	<b>\$314,183,136</b>	<b>\$319,020,177</b>	<b>\$323,714,912</b>	<b>\$347,560,548</b>
<b>Less:</b>					
Federal Funds	\$12,601,367	\$9,839,819	\$2,932,743	\$2,823,666	\$2,823,666
Other Funds	638,005	517,252	18,380,323	18,380,323	18,380,323
Subtotal	<b>\$13,239,372</b>	<b>\$10,357,071</b>	<b>\$21,313,066</b>	<b>\$21,203,989</b>	<b>\$21,203,989</b>
 State General Funds	 \$299,152,414	 \$303,826,065	 \$297,707,111	 \$302,510,923	 \$326,356,559
 <b>TOTAL STATE FUNDS</b>	 <b>\$299,152,414</b>	 <b>\$303,826,065</b>	 <b>\$297,707,111</b>	 <b>\$302,510,923</b>	 <b>\$326,356,559</b>
 Positions	 4,293	 4,267	 4,375	 4,591	 4,675
Motor Vehicles	276	276	260	266	266

# DEPARTMENT OF LABOR

## ORGANIZATIONAL CHART

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# DEPARTMENT OF LABOR

## ROLES AND RESPONSIBILITIES

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The Department of Labor is empowered to administer federal labor programs and to enforce various state laws pertaining to labor, with an overall mission to promote the economic well-being of the state. The department's core businesses are economic stability, employment, employability and training assistance, medical and occupational rehabilitation, and workplace safety.

### **ECONOMIC STABILITY**

The department reduces the adverse impact of unemployment by providing monetary payments to eligible individuals for a limited period and by assisting employers in minimizing their unemployment insurance tax liability.

Disability Adjudication Services determines eligibility for Supplemental Security Income and Social Security Disability Income benefits to ensure that individuals who are no longer eligible to receive these services discontinue receiving benefits.

The department also administers Georgia laws regulating the employment of children.

### **EMPLOYMENT, EMPLOYABILITY, AND TRAINING ASSISTANCE**

In a partnership with businesses and other community leaders, the department provides job training to economically disadvantaged individuals, non-traditional employees, and dislocated workers to increase employment opportunities and improve the quality of the labor force in Georgia. The one-stop system delivers these comprehensive workforce development services to customers. For employers, the department provides "no cost" labor exchange services that include the maintenance of interstate and intrastate job banks, employment screening, on-the-job training programs, and tax credits through the Worker Opportunities Tax Credit Act.

One of the department's primary responsibilities is the administration of the public employment service in the state through a statewide network of 53 offices. The department provides an array of services, including referring qualified applicants to employers, counseling and other services to help evaluate workers' job skills and better prepare them for available jobs, and referring clients to services provided by other agencies in the community, such as job training, adult education, vocational rehabilitation, veterans' programs, medical care, and supportive services.

The Division of Rehabilitation Services provides opportunities for work and personal independence for Georgians with disabilities. In pursuit of this goal, the division administers several programs: the Business Enterprise Program assists severely visually impaired individuals in becoming private vendors; Georgia Industries for the Blind provides employment for severely visually impaired and disabled individuals; Vocational Rehabilitation assists people with disabilities to go to work; and Roosevelt Warm Springs Institute for Rehabilitation.

Additionally, the department serves at-risk youth through its Jobs for Georgia Graduates program, which offers career exploration, leadership skill development, and mentoring services to assist high school students in completing their secondary education and to prepare them for higher education, military service, or employment.

Compiling and disseminating labor market information is another responsibility of the department. Available information includes data on employment, worker availability, wages, and historic projected trends. Several of the statistical series published by the department, such as Georgia Labor Market Trends and Area Labor Profiles, serve as key indicators of the state's economic health.

### **ROOSEVELT WARM SPRINGS INSTITUTE**

The institute, also a part of the Division of Rehabilitation Services, is a statewide comprehensive rehabilitation facility serving people with severe disabilities. The goal of the institute is to increase the self-sufficiency of people with disabilities so they can better manage their disabilities, live independently, and maintain employment.

### **WORKPLACE SAFETY**

The department has regulatory responsibility for equipment such as elevators, escalators, safety glass, amusement and carnival rides, high voltage apparatus, boilers, and pressure vessels.

### **AUTHORITY**

Titles 8, 30-2, 34, 39 and 46 of the Official Code of Georgia Annotated. The U.S. Vocational Rehabilitation Act of 1973, as amended; Georgia Rehabilitation Act. Public Laws 93-112, 93-516, 94-230, 95-602, 98-221, 99-506, 100-230 and the Social Security Act, as amended.

**DEPARTMENT OF LABOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$51,657,624	\$5,386,670	\$57,044,294
<b>TOTAL STATE FUNDS</b>	<u>\$51,657,624</u>	<u>\$5,386,670</u>	<u>\$57,044,294</u>
Federal Funds	260,940,826		260,940,826
Other Funds	40,798,678		40,798,678
<b>TOTAL FUNDS</b>	<u>\$353,397,128</u>	<u>\$5,386,670</u>	<u>\$358,783,798</u>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$351,214
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	639,528
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	1,673,504
4. Reflect an adjustment in Workers' Compensation premiums.	1,037,267
Total Change	<u>\$3,701,513</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION - DEPARTMENT OF LABOR**

**Recommended Change:**

1. Fund statewide budget changes through collected funds.	\$258,925
2. Provide funds collected from administrative assessments and penalties and interest to fund departmental operations.	167,327
Total Change	<u>\$426,252</u>

<b>Program Budget:</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>	
State General Funds	\$3,221,668	\$3,647,920	
Federal Funds	10,607,019	10,607,019	
Total Funds	<u>\$13,828,687</u>	<u>\$14,254,939</u>	

**ADMINISTRATION - DIVISION OF REHABILITATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$102,072
Total Change	<u>\$102,072</u>

<b>Program Budget:</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>	
State General Funds	\$2,194,180	\$2,296,252	
Federal Funds	1,383,518	1,383,518	
Total Funds	<u>\$3,577,698</u>	<u>\$3,679,770</u>	



**DEPARTMENT OF LABOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**BUSINESS ENTERPRISE PROGRAM**

**Purpose:** Assist people who are blind in becoming successful contributors to the state's economy.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of new blind vendors	5%	6.5%	3%	3%
2. Amount collected in total sales	\$11,259,727	\$11,442,499	\$11,714,922	\$11,714,922

**Recommended Change:**

1. Fund statewide budget changes.	<u>\$21,217</u>
Total Change	<u>\$21,217</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$420,302	\$441,519
Federal Funds	1,316,085	1,316,085
Total Funds	<u>\$1,736,387</u>	<u>\$1,757,604</u>

**COMMISSION ON WOMEN**

**Purpose:** Advance the health, education, economic, social, and legal status of women in Georgia.

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$93,172	\$93,172
Total Funds	<u>\$93,172</u>	<u>\$93,172</u>

**DISABILITY ADJUDICATION SECTION**

**Purpose:** Efficiently process applications for federal disability programs so that eligible Georgia citizens can obtain support.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of disability benefit determinations shown to be correct in federal quality reviews	92.3%	92.3%	93%	93%
2. Average time in days for processing a federal disability claim	100.6	90.0	89.0	88.0

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Federal Funds	\$55,598,820	\$55,598,820
Total Funds	<u>\$55,598,820</u>	<u>\$55,598,820</u>

**GEORGIA INDUSTRIES FOR THE BLIND**

**Purpose:** Employ people who are blind in manufacturing and packaging facilities in Bainbridge and Griffin.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of labor performed by individuals who are legally blind	81%	81%	75%	75%
2. Number of blind persons employed	96	95	100	100

**DEPARTMENT OF LABOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.		\$349,712
Total Change		\$349,712

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$710,134	\$1,059,846
Other Funds	11,099,375	11,099,375
Total Funds	\$11,809,509	\$12,159,221

**LABOR MARKET INFORMATION**

**Purpose:** Collect, analyze, and publish a wide array of information about the state's labor market.

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent response rate to the federal Occupational Employment Statistics survey	80%	84%	75%	75%

**Recommended Change:**

1. Fund statewide budget changes through collected funds.		\$61,593
Total Change		\$61,593

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$682,353	\$743,946
Federal Funds	2,249,873	2,249,873
Total Funds	\$2,932,226	\$2,993,819

**ROOSEVELT WARM SPRINGS INSTITUTE**

**Purpose:** Empower individuals with disabilities to achieve personal independence.

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of patients with a physical disability who demonstrate an increase in functional gain between admission and discharge	94%	87%	90%	90%

**Recommended Change:**

1. Fund statewide budget changes.		\$434,611
2. Provide funds for 4 positions and operating expenses for the new outpatient clinic at Blanchard Hall.		255,700
3. Transfer remaining funds for the American Association of Adapted Sports Program to the Department of Human Resources.		(5,797)
Total Change		\$684,514

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,498,634	\$7,183,148
Federal Funds	6,447,042	6,447,042
Other Funds	18,893,087	18,893,087
Total Funds	\$31,838,763	\$32,523,277

**DEPARTMENT OF LABOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**SAFETY INSPECTIONS**

**Purpose:** Promote and protect public safety, provide training and information on workplace exposure to hazardous chemicals, and promote industrial safety.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of elevator and escalator inspections conducted by state inspectors	28,572	28,751	30,188	31,697
2. Number of boiler and pressure vessel inspections conducted by state inspectors	5,556	4,826	4,913	4,913

**Recommended Change:**

1. Fund statewide budget changes through collected funds.

	\$231,753
Total Change	\$231,753

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,701,779	\$2,933,532
Federal Funds	168,552	168,552
<b>Total Funds</b>	<b>\$2,870,331</b>	<b>\$3,102,084</b>

**UNEMPLOYMENT INSURANCE**

**Purpose:** Enhance Georgia's economic strength by collecting unemployment insurance taxes from Georgia's employers and distributing unemployment benefits to eligible claimants.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Average duration of unemployment insurance benefits in weeks	12.3	11.1	11.5	11.5
2. Percent of unemployment insurance benefits recipients who are paid accurately	94%	92%	91.5%	91.5%

**Recommended Change:**

	\$898,617
2. Provide funds collected from administrative assessments and penalties and interest to fund departmental operations.	462,693
Total Change	\$1,361,310

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$10,212,853	\$11,574,163
Federal Funds	36,610,816	36,610,816
<b>Total Funds</b>	<b>\$46,823,669</b>	<b>\$48,184,979</b>

**VOCATIONAL REHABILITATION PROGRAM**

**Purpose:** Assist people with disabilities so that they may go to work.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>

**DEPARTMENT OF LABOR**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

1. Percent of clients who obtain and retain employment for at least 90 days during the year	54%	57%	55%	55%
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**Recommended Change:**

1. Fund statewide budget changes.		\$699,751
2. Realize CNG savings by reducing telecommunications (\$12,438) and computer charges (\$11,711).		(24,149)
<b>Total Change</b>		<b>\$675,602</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$17,168,678	\$17,844,280
Federal Funds	66,344,924	66,344,924
Other Funds	2,506,216	2,506,216
<b>Total Funds</b>	<b>\$86,019,818</b>	<b>\$86,695,420</b>

**WORKFORCE DEVELOPMENT**

**Purpose:** Assist employers and job seekers with job matching services and promote economic growth and development.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of adults employed 90 days following Workforce Investment Act services	89%	86%	85%	85%
2. Percent of youth who obtain a job, earn a credential, or further their education following Workforce Investment Act services	91%	91%	88%	88%

**Recommended Change:**

1. Fund statewide budget changes through collected funds.		\$643,262
2. Provide funds collected from administrative assessments and penalties and interest to fund departmental operations.		829,383
<b>Total Change</b>		<b>\$1,472,645</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,753,871	\$9,226,516
Federal Funds	80,214,177	80,214,177
Other Funds	8,300,000	8,300,000
<b>Total Funds</b>	<b>\$96,268,048</b>	<b>\$97,740,693</b>

**CAPITAL OUTLAY SUMMARY**

	FY 2008		
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Design, construction, and equipment for new Vocational Rehabilitation Residence Hall at Roosevelt Warm Springs Institute for Rehabilitation using federal matching funds.	20	\$9,935,000	\$848,747
<b>Total</b>		<b>\$9,935,000</b>	<b>\$848,747</b>

# DEPARTMENT OF LABOR

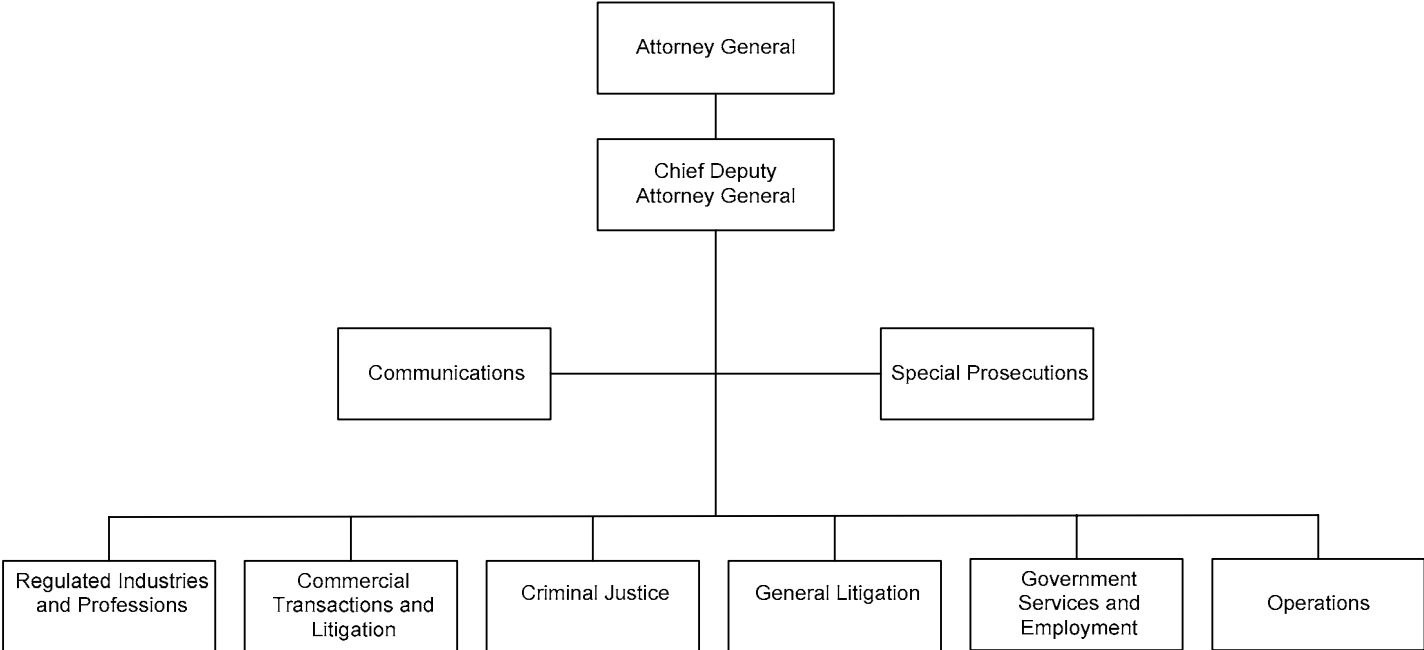
## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$186,649,862	\$186,226,653	\$179,245,483	\$187,287,006	\$184,331,089
Regular Operating Expenses	30,007,391	29,023,215	26,521,574	26,889,937	26,692,459
Travel	3,710,247	4,545,446			
Motor Vehicle Purchases	34,156	13,459	93,953	93,953	93,953
Equipment	3,556,194	2,179,006	1,658,028	2,012,128	1,685,618
Computer Charges	8,938,311	9,704,431	4,889,207	4,946,438	4,888,258
Real Estate Rentals	11,660,805	10,844,055	9,239,241	9,627,266	9,314,579
Telecommunications	8,044,749	6,162,117	5,116,765	5,390,665	5,125,880
Per Diem and Fees	9,029,565	9,583,065			
Capital Outlay	789,048	5,573,382	350,000	350,000	350,000
Contractual Services	19,560,357	18,702,234	15,023,143	15,151,294	15,042,228
Special Purpose Contracts	1,521,364	1,812,233	1,234,116	1,234,116	1,234,116
Purchase of Service Contracts	12,986,814	13,801,113	12,933,949	12,933,949	12,933,949
Payments to State Treasury	1,287,478	1,287,478	1,287,478	1,287,478	1,287,478
Case Services	38,590,180	38,234,693	41,304,191	41,304,191	41,304,191
WIA Contracts	72,276,624	61,227,778	54,500,000	54,500,000	54,500,000
<b>TOTAL FUNDS</b>	<b>\$408,643,145</b>	<b>\$398,920,357</b>	<b>\$353,397,128</b>	<b>\$363,008,421</b>	<b>\$358,783,798</b>
<u>Less:</u>					
Federal Funds	\$300,788,294	\$297,963,136	\$260,940,826	\$260,940,826	\$260,940,826
Other Funds	59,375,027	47,160,008	40,798,678	40,798,678	40,798,678
Indirect DOAS Funding	150,000				
Subtotal	<b>\$360,313,321</b>	<b>\$345,123,144</b>	<b>\$301,739,504</b>	<b>\$301,739,504</b>	<b>\$301,739,504</b>
State General Funds	<b>\$48,329,824</b>	<b>\$53,797,213</b>	<b>\$51,657,624</b>	<b>\$61,268,917</b>	<b>\$57,044,294</b>
<b>TOTAL STATE FUNDS</b>	<b>\$48,329,824</b>	<b>\$53,797,213</b>	<b>\$51,657,624</b>	<b>\$61,268,917</b>	<b>\$57,044,294</b>
Positions	3,882	3,887	3,890	3,894	3,894
Motor Vehicles	84	84	84	84	84

**DEPARTMENT OF LAW**  
**ORGANIZATIONAL CHART**

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## DEPARTMENT OF LAW ROLES AND RESPONSIBILITIES

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The Department of Law, headed by the Attorney General, provides legal representation and advice to the departments, officials, and employees of the executive branch of state government. The Attorney General is a constitutional officer elected to a 4 year term in the same general election as the Governor.

The Department of Law represents the state in any civil and criminal case to which the state is a party, in all capital felony actions before the Georgia Supreme Court, and in all actions before the Supreme Court of the United States.

As the chief legal officer of the state and the legal advisor to the executive branch of state government, it is the duty of the Attorney General to provide opinions on any question of law involving the interests of the state or duties of any department. It is also the responsibility of the Attorney General to prepare and review contracts and other legal documents in which the state is interested and to draft proposed legislation or rules and regulations for state departments.

The Attorney General, as head of the Department of Law and chief legal officer of the state, is authorized to institute and conduct

investigations at any time into the affairs of the state and its departments and agencies or the official conduct of any state official or employee, as well as the affairs of any person, firm, or corporation for violations in their dealings with the state. The Attorney General is also vested with complete and exclusive authority and jurisdiction in all matters of law relating to state authorities.

The Department of Law is organized into 5 legal divisions and an operations division, all of which are headed by the Attorney General. The specialized legal divisions – Regulated Industries and Professions, Commercial Transactions and Litigation, Criminal Justice, General Litigation, and Government Services – provide a full range of legal services to state departments, agencies, authorities, boards, bureaus, commissions, and institutions. These Executive Branch entities reimburse the department for the litigation expenses incurred, such as court costs, witness fees, filing costs, and reporting costs. In addition, the Special Prosecutions Unit carries out the prosecutorial functions vested in the Department of Law.

### **AUTHORITY**

Title 35 of the Official Code of Georgia Annotated.

**DEPARTMENT OF LAW**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u><b>Current Budget</b></u>	<u><b>Changes</b></u>	<u><b>Recommended</b></u>
State General Funds	<u>\$14,670,539</u>	<u>\$3,792,223</u>	<u>\$18,462,762</u>
<b>TOTAL STATE FUNDS</b>	<u>\$14,670,539</u>	<u>\$3,792,223</u>	<u>\$18,462,762</u>
Other Funds	<u>21,826,240</u>		<u>21,826,240</u>
<b>TOTAL FUNDS</b>	<u>\$36,496,779</u>	<u>\$3,792,223</u>	<u>\$40,289,002</u>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$395,883
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	265,122
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	629,919
4. Reflect an adjustment in Workers' Compensation premiums.	42,791
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	52,801
Total Change	<u>\$1,386,516</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**LAW**

**Purpose:** Serve the citizens of the State of Georgia by providing legal representation of the highest quality to the agencies, officers, and employees of state government.

**Recommended Change:**

1. Fund statewide budget changes.	\$1,386,516
2. Provide funds for 20 attorneys, 6 paralegals, and 3 secretaries to enable the department to reduce the need for special assistant attorney general's services and to deliver in-house legal services in a more timely manner.	2,405,707
Total Change	<u>\$3,792,223</u>

<b>Program Budget:</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u><b>Current Budget</b></u>	<u><b>Recommended</b></u>	
State General Funds	\$14,670,539	\$18,462,762	
Other Funds	21,826,240	21,826,240	
Total Funds	<u>\$36,496,779</u>	<u>\$40,289,002</u>	



# DEPARTMENT OF LAW

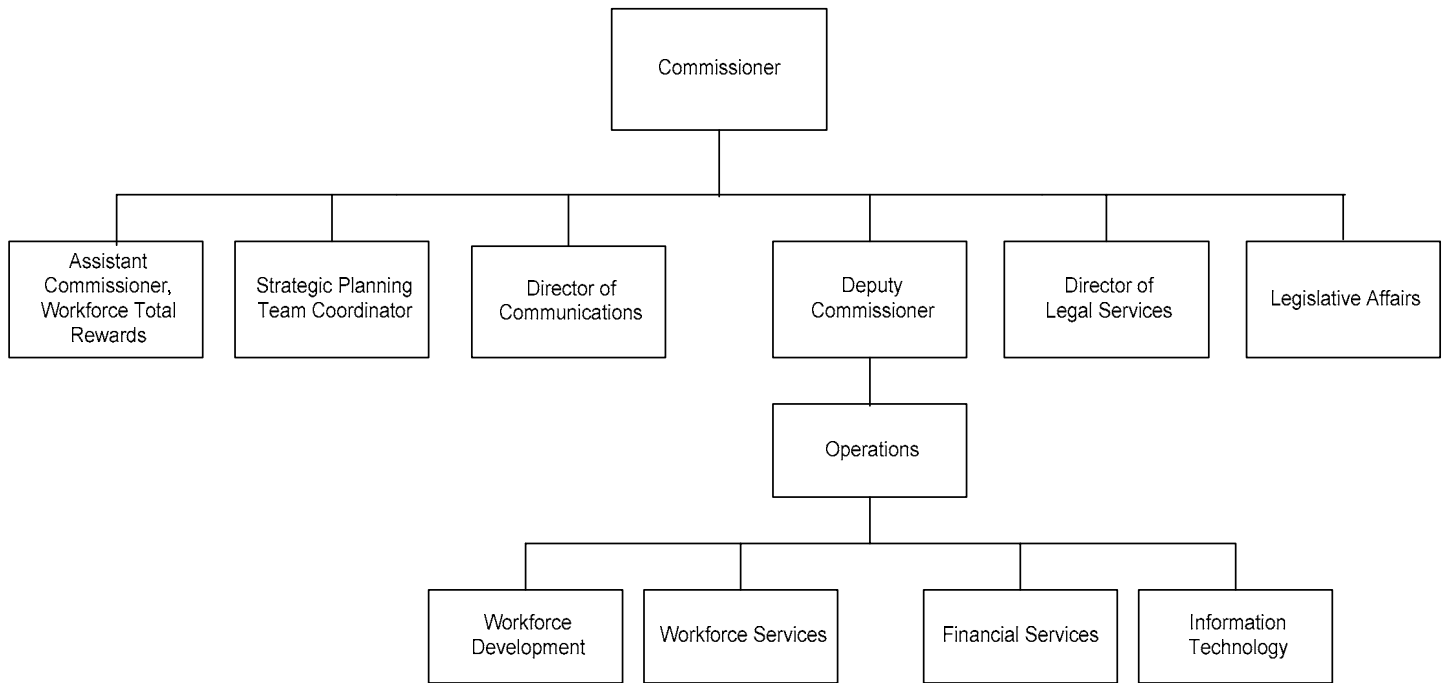
## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$15,041,138	\$15,537,760	\$14,635,788	\$15,031,671	\$18,058,228
Regular Operating Expenses	712,385	942,599	987,345	987,345	1,275,327
Travel	155,998	205,708			
Equipment	18,530	50,196			29,000
Computer Charges	297,093	382,703	388,425	388,425	388,425
Real Estate Rentals	856,234	822,865	991,559	991,559	1,044,360
Telecommunications	145,206	134,329	143,662	143,662	143,662
Per Diem and Fees	33,388,656	36,526,845			
Contractual Services			19,350,000	19,350,000	19,350,000
Books for State Library	99,935				
<b>TOTAL FUNDS</b>	<b>\$50,715,175</b>	<b>\$54,603,005</b>	<b>\$36,496,779</b>	<b>\$36,892,662</b>	<b>\$40,289,002</b>
<u>Less:</u>					
Other Funds	\$37,404,318	\$40,776,435	\$21,826,240	\$21,826,240	\$21,826,240
Subtotal	\$37,404,318	\$40,776,435	\$21,826,240	\$21,826,240	\$21,826,240
 State General Funds	 \$13,310,857	 \$13,826,570	 \$14,670,539	 \$15,066,422	 \$18,462,762
 <b>TOTAL STATE FUNDS</b>	 <b>\$13,310,857</b>	 <b>\$13,826,570</b>	 <b>\$14,670,539</b>	 <b>\$15,066,422</b>	 <b>\$18,462,762</b>
 Positions	 192	 192	 192	 192	 221
Motor Vehicles	1	1	1	1	1

# MERIT SYSTEM OF PERSONNEL ADMINISTRATION

## ORGANIZATIONAL CHART

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# MERIT SYSTEM OF PERSONNEL ADMINISTRATION

## ROLES AND RESPONSIBILITIES

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The Merit System of Personnel Administration is the state's central agency for assisting state agencies in recruiting qualified individuals for positions within the executive branch of state government. The agency is also the state's central recordkeeping agency for state employee data and the central means of monitoring state personnel practices.

### COMMISSIONER'S OFFICE

The Commissioner's Office provides overall direction, leadership, and management of the agency. Functions covered by the office include legal services, marketing and public relations, and policy analysis and development. The office also coordinates requests for proposal processes for statewide benefit plans and contract negotiations and management.

### INFORMATION AND TECHNOLOGY

The Information and Technology division furnishes administrative and technology support to the Georgia Merit System and, to a lesser degree, other state agencies. Technology services provided by the division include long-range information planning, design and maintenance of the FLEX system that supports the Flexible Benefits program, and design and maintenance of custom applications (PM Tools, Atlas, etc.) used by the Georgia Merit System and other state agencies.

### FINANCIAL SERVICES

The Financial Services division provides the accounting and budgeting function for the agency, including financial activity for the Flexible Benefits program. Additionally, the division is responsible for implementing the agency's financial policies and procedures.

### WORKFORCE TOTAL REWARDS

The Compensation and Staffing division assists state agencies with recruiting, hiring, and retaining employees. Staff members

perform job market research and analysis, develop and implement equitable pay and rewards processes, and design and administer competency-based screening procedures. The section is also responsible for conducting evaluations of agency personnel practices.

The Employee Benefits division administers the Flexible Benefits Plan available to state employees. The plan includes benefits such as group term and dependent life insurance, accidental death and dismemberment insurance, dental insurance, disability insurance, legal insurance, and medical and childcare spending accounts. Staff members maintain employee eligibility records, monitor contractors, and work to improve benefit plans and products.

### WORKFORCE SERVICES

The Customer Services division is responsible for managing the state's charitable contributions, employee recognition, and employee suggestion programs. In addition, staff members provide counseling and education on equal employment opportunity and management and employee relations issues. Employees of the division also assist state agencies with general human resource services such as personnel policy consultation and rule interpretation.

### WORKFORCE DEVELOPMENT

The Training and Organization Development division is responsible for providing training and workforce development assessments, production and delivery of skill-based employee training programs, management training on the state's pay for performance and results-based budgeting processes, and assistance to agencies in development and implementation of customized performance improvement strategies. This section also coordinates agency use of the Georgia Merit System Training Center.

### AUTHORITY

Titles 20 and 45 of the Official Code of Georgia Annotated.

**MERIT SYSTEM OF PERSONNEL ADMINISTRATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007	Changes	FY 2008
	<u>Current Budget</u>		<u>Recommended</u>
Other Funds	\$14,576,477	\$0	\$14,576,477
<b>TOTAL FUNDS</b>	<b>\$14,576,477</b>	<b>\$0</b>	<b>\$14,576,477</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment (Other Funds: \$99,209).	Yes
2. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% (Other Funds: \$395,324).	Yes
3. Reflect an adjustment in Workers' Compensation premiums (Other Funds: \$51,083).	Yes
4. Increase the Georgia Building Authority (GBA) real estate rental rate for office space (Other Funds \$29,586).	Yes
Total Change	<u>\$0</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes (Other Funds: \$188,142).	Yes
Total Change	<u>\$0</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$5,654,543	\$5,654,543
Total Funds	<u>\$5,654,543</u>	<u>\$5,654,543</u>

**RECRUITMENT AND STAFFING SERVICES**

**Purpose:** Provide a central point of contact for the general public seeking employment with the State.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of state agencies and entities using TheJobSite for job vacancy posting and applicant tracking	70	75	75	75
2. Percent change in number of jobs applied for on TheJobSite	2%	-1%	5%	5%

**Recommended Change:**

1. Fund statewide budget changes (Other Funds: \$67,960).	Yes
Total Change	<u>\$0</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$1,177,804	\$1,177,804
Total Funds	<u>\$1,177,804</u>	<u>\$1,177,804</u>

# MERIT SYSTEM OF PERSONNEL ADMINISTRATION

## PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008

### TOTAL COMPENSATION AND REWARDS

**Purpose:** Ensure fair and consistent employee compensation practices across state agencies.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of participants who rate the Flexible Benefits Plan as a good value in terms of product, cost, and services offered	62%	82%	85%	85%

**Recommended Change:**

1. Fund statewide budget changes (Other Funds: \$138,165). Total Change	Yes <u>\$0</u>
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Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$4,142,622	\$4,142,622
Total Funds	<u>\$4,142,622</u>	<u>\$4,142,622</u>

### WORKFORCE DEVELOPMENT AND ALIGNMENT

**Purpose:** Provide continuous opportunities for state employees to grow and develop professionally, resulting in increased productivity for state agencies and entities.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of employees who responded that their leadership skills improved because of skills acquired from leadership development training	94%	97%	85%	85%
2. Number of employees receiving leadership development training	2,558	3,637	2,686	2,686

**Recommended Change:**

1. Fund statewide budget changes (Other Funds: \$181,205). Total Change	Yes <u>\$0</u>
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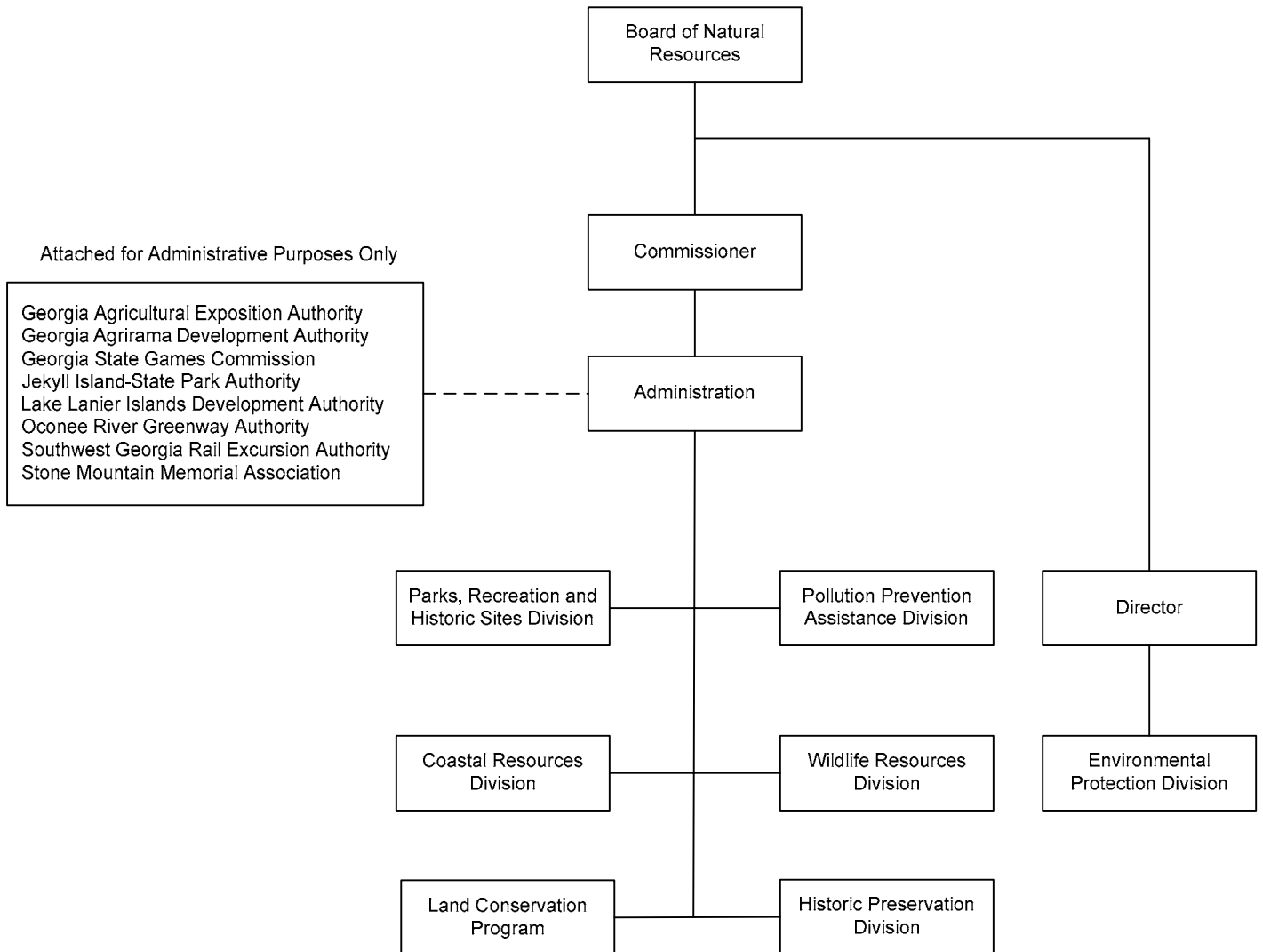
Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$3,601,508	\$3,601,508
Total Funds	<u>\$3,601,508</u>	<u>\$3,601,508</u>

**MERIT SYSTEM OF PERSONNEL ADMINISTRATION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$8,150,136	\$7,744,021	\$8,660,823	\$8,760,032	\$8,660,823
Regular Operating Expenses	849,491	1,072,309	776,898	776,898	776,898
Travel	89,247	70,296			
Equipment			20,000	20,000	20,000
Computer Charges	1,776,111	3,813,102	376,154	376,154	376,154
Real Estate Rentals	707,103	717,477	812,042	812,042	812,042
Telecommunications	163,571	132,916	622,954	622,954	622,954
Per Diem and Fees	150,856	215,086			
Contractual Services	1,243,007	4,002,561	1,716,005	1,716,005	1,716,005
Payments to State Treasury	691,601	841,601			
Transfers			1,591,601	1,591,601	1,591,601
<b>TOTAL FUNDS</b>	<b>\$13,821,123</b>	<b>\$18,609,370</b>	<b>\$14,576,477</b>	<b>\$14,675,686</b>	<b>\$14,576,477</b>
<u>Less:</u>					
Other Funds	\$13,821,124	\$18,609,370	\$14,576,477	\$14,675,686	\$14,576,477
<b>TOTAL STATE FUNDS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Positions	149	138	133	133	133

# DEPARTMENT OF NATURAL RESOURCES

## ORGANIZATIONAL CHART



# DEPARTMENT OF NATURAL RESOURCES

## ROLES AND RESPONSIBILITIES

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The Department of Natural Resources provides natural resource development, management, and protection services to Georgia's citizens and local governments. These services include the operation of state parks and historic sites; management and protection of wildlife and coastal resources; enforcement of wildlife, boating safety, and environmental laws; promotion of and assistance with pollution prevention; and protection and management of the state's water, air, and land resources in accordance with various state and federal laws.

### **PARKS, RECREATION AND HISTORIC SITES**

This program provides recreational opportunities to the citizens of Georgia through the development and operation of 48 parks and 15 historic sites. These parks and historic sites attracted over 10 million visitors during FY 2006. The program manages over 72,000 acres with such amenities as campgrounds, cottages, lodges, swimming pools, group camps and golf courses.

### **WILDLIFE RESOURCES**

Lands and freshwater habitats are managed by Wildlife Resources for public hunting, fishing and educational purposes. This program also promotes the conservation and wise use of game and nongame wildlife resources. All state laws and departmental regulations regarding wildlife, fishery resources, wild animals, boating safety and hunter safety are enforced by the law enforcement section. The program manages public fishing areas and wildlife management areas, and produces fish in state hatcheries.

### **COASTAL RESOURCES**

The primary objectives of this program are to ensure the optimum commercial and recreational utilization of Georgia's marine fisheries resources over the long term for the benefit of all Georgians and to protect, conserve and restore populations of marine turtles and mammals. These objectives are accomplished through research, artificial reef development and activities geared toward the protection of threatened and endangered marine species.

### **ENVIRONMENTAL PROTECTION**

This program is largely a regulatory body whose main objective is to enforce state and federal laws, rules and regulations regarding water quality, water supply, air quality, solid waste, and hazardous waste. These objectives are accomplished through a permitting process coupled with monitoring, inspection, investigation and enforcement activities. The program also manages the Hazardous Waste Trust Fund and the Solid Waste Trust Fund.

### **HISTORIC PRESERVATION**

This program provides historic preservation services and assistance to governmental agencies, private organizations and individuals. Duties include proposing properties for nomination to both the National and the Georgia Register of Historic Places; providing grants to support state and local preservation projects; and offering technical assistance and information on tax incentives, archaeological matters and other preservation programs.

### **POLLUTION PREVENTION**

This program is a non-regulatory organization designed to serve as a one-stop source for Georgia businesses interested in finding ways to reduce their hazardous waste, solid waste, water, and air pollution problems through preventive measures.

### **ATTACHED AGENCIES**

The **Georgia Agricultural Exposition Authority** promotes, develops and serves agriculture and agricultural business interests of the state; produces and operates the Georgia National Fair; and encourages the agricultural accomplishments of Georgia's youth.

The **Georgia Agrirama Development Authority** serves as the state's official museum of agriculture and features a historic village depicting life in late 19<sup>th</sup> century agrarian Georgia.

The **Georgia State Games Commission** promotes amateur athletic competition through the Georgia State Games.

The **Jekyll Island State Park Authority** is responsible for the development and operation of tourism, convention, and recreational areas and facilities on the island.

The **Lake Lanier Islands Development Authority** is responsible for managing, through contract, the development and operation of tourism, convention, and recreational areas and facilities on the islands.

The **Oconee River Greenway Authority** is responsible for preserving greenspace along the Oconee River.

The **Southwest Georgia Rail Excursion Authority** is an economic development initiative that seeks to bring tourists through historic middle Georgia.

The **Stone Mountain Memorial Association** is responsible for managing, through contract, the operation of tourism, convention, and recreational areas and facilities at the mountain.

### **AUTHORITY**

Titles 8, 12, 16, 27, 31, 43, 44, 46 and 52, Official Code of Georgia Annotated and Public Laws 92-500, 93-523, 88-206, 94-580.



**DEPARTMENT OF NATURAL RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$109,447,299	\$19,660,662	\$129,107,961
<b>TOTAL STATE FUNDS</b>	<b>\$109,447,299</b>	<b>\$19,660,662</b>	<b>\$129,107,961</b>
Federal Funds	9,996,755		9,996,755
Other Funds	25,491,011	(432,213)	25,058,798
<b>TOTAL FUNDS</b>	<b>\$144,935,065</b>	<b>\$19,228,449</b>	<b>\$164,163,514</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment for the department (\$1,276,325), the Georgia Agricultural Exposition Authority (\$11,000) and the Georgia Agrirama Development Authority (\$6,000).	\$1,293,325
2. Provide for a general salary increase of 3% effective January 1, 2008, provide for performance increases and for supplemental salary adjustments for employees in specified critical jobs for the department (\$1,641,445), the Georgia Agricultural Exposition Authority (\$11,352) and the Georgia Agrirama Development Authority (\$11,021).	1,663,818
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% for the department (\$3,391,276), the Georgia Agricultural Exposition Authority (\$28,921) and the Georgia Agrirama Development Authority (\$27,531).	3,447,728
4. Reflect an adjustment in Workers' Compensation premiums for the department (\$1,467,383), the Georgia Agricultural Exposition Authority (\$26,997) and the Georgia Agrirama Development Authority (\$5,888).	1,500,268
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	83,446
Total Change	<u>\$7,988,585</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$670,386
2. Redistribute funds provided in FY 2007 for GBA rent to accurately reflect expenditures.	111,920
Total Change	<u>\$782,306</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$10,059,057	\$10,841,363
Total Funds	<u>\$10,059,057</u>	<u>\$10,841,363</u>

**COASTAL RESOURCES**

**Purpose:** Balance economic development in Georgia's coastal zone with the preservation of natural, environmental, historic, archaeological, and recreational resources for the benefit of Georgia's present and future generations.

<b>Performance Measures:</b>	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of state-owned coastal boat ramps in safe operational condition	93%	93%	96%	96%
2. Acres certified for public shellfish harvest	15,032	16,000	16,500	16,500

**Recommended Change:**

1. Fund statewide budget changes.	\$166,913
2. Eliminate one-time funding for a marina and dock permitting study.	(50,000)
3. Eliminate funding provided to raise sunken boats.	(180,000)

**DEPARTMENT OF NATURAL RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

4. Provide funds to renovate aging coastal docks.	1,350,000
Total Change	\$1,286,913

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,720,618	\$4,007,531
Federal Funds	170,862	170,862
Total Funds	\$2,891,480	\$4,178,393

**ENVIRONMENTAL PROTECTION**

**Purpose:** Help provide Georgia's citizens with clean air, clean water, healthy lives and productive land by assuring compliance with environmental laws and by assisting others to do their part for a better environment.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Gallons per day per capita use of ground water	55	56	54	53
2. Customer Service: Percent of customers seeking stream bank variances who rate the service they receive as timely, more easily understood, and courteous	N/A	N/A	80%	80%
3. Average number of months to make a determination on a stream buffer variance request	5	5	4	3

**Recommended Change:**

1. Fund statewide budget changes.	\$2,720,499
2. Redistribute funds provided in FY 2007 for GBA rent to accurately reflect expenditures.	(125,624)
3. Support development of total maximum daily loads (TMDL), including funds for equipment and 1 new vehicle, for specific pollutants on Lakes Lanier and Allatoona, to improve water quality and provide for additional economic development opportunities in affected areas.	680,000
4. Add 6 new erosion and sedimentation inspectors to address needs in high-growth areas of the state.	300,000
5. Eliminate contract funds for soil erosion and sedimentation certification training.	(100,000)
Total Change	\$3,474,875

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$27,532,122	\$31,006,997
Federal Funds	3,363,161	3,363,161
Other Funds	6,797,557	6,797,557
Total Funds	\$37,692,840	\$41,167,715

**HAZARDOUS WASTE TRUST FUND**

**Purpose:** Investigate and clean up abandoned hazardous sites.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Hazardous waste clean-up projects in progress during fiscal year	338	415	435	455

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,600,000	\$7,600,000
Total Funds	\$7,600,000	\$7,600,000

**DEPARTMENT OF NATURAL RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**HISTORIC PRESERVATION**

**Purpose:** Identify, protect and preserve Georgia's historical sites for the enjoyment of present and future generations.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of properties listed in the National Historic Register that could qualify for tax benefits	63,917	65,677	67,500	69,000

**Recommended Change:**

1. Fund statewide budget changes.	\$135,190
<b>Total Change</b>	<u>\$135,190</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,001,760	\$2,136,950
Federal Funds	490,000	490,000
<b>Total Funds</b>	<u>\$2,491,760</u>	<u>\$2,626,950</u>

**LAND CONSERVATION**

**Purpose:** Provide a framework within which developed and rapidly developing counties and their municipalities can preserve community green space.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Acres of real property successfully negotiated and acquired	1,411	17,694	15,526	15,526

**Recommended Change:**

1. Fund statewide budget changes.	\$36,989
2. Redistribute funds provided in FY 2007 for GBA rent to accurately reflect expenditures.	6,127
<b>Total Change</b>	<u>\$43,116</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$466,380	\$509,496
<b>Total Funds</b>	<u>\$466,380</u>	<u>\$509,496</u>

**PARKS, RECREATION AND HISTORIC SITES**

**Purpose:** Increase public awareness of the opportunities at state parks and historic sites throughout Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Average annual occupancy at state park cottages	49%	52%	52%	52%
2. Customer Service: Percent of customer comments indicating their overall park experience was good, very good, or excellent	99%	97%	99%	99%
3. Park, recreation and historic site visitation	11,487,932	10,284,674	10,284,674	10,284,674

**Recommended Change:**

1. Fund statewide budget changes.	\$1,641,947
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**DEPARTMENT OF NATURAL RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

2. Transfer the FY 2007 pay raise for law enforcement to Wildlife Resources to accurately reflect expenditures.	(66,485)
3. Redistribute funds provided in FY 2007 for GBA rent to accurately reflect expenditures.	14,982
4. Transfer the contract with the Georgia Historical Society for new historic markers to the Department of Economic Development.	(60,000)
5. Replace the elevated bond repayment from the Jekyll Island Authority with state general funds.	100,000
6. Provide funds for 33 vacant positions to expand operating hours and enhance customer service in state parks.	990,000
7. Provide funds to repair and renovate cottages and campgrounds in state parks.	2,000,000
8. Realize CNG savings by reducing regular operating expenses.	(1,387)
Total Change	\$4,619,057

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$19,141,038	\$23,760,095
Federal Funds	845,941	845,941
Other Funds	17,979,882	17,879,882
Total Funds	\$37,966,861	\$42,485,918

**POLLUTION PREVENTION ASSISTANCE**

**Purpose:** Reduce pollution by providing non-regulatory assistance.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of on-site assessment clients that implement at least 1 waste reduction or natural resource conservation recommendation	75%	77%	77%	77%

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$16,075	\$16,075
Other Funds	103,913	103,913
Total Funds	\$119,988	\$119,988

**SOLID WASTE TRUST FUND**

**Purpose:** Provide a funding source to administer the Scrap Tire Management Program, enable emergency, preventative and corrective actions at solid waste disposal facilities, and promote statewide recycling and waste reduction programs.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of regulated solid waste facilities operating in compliance with environmental standards	89%	89%	90%	90%

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,000,000	\$6,000,000
Total Funds	\$6,000,000	\$6,000,000

**DEPARTMENT OF NATURAL RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**WILDLIFE RESOURCES**

**Purpose:** Regulate hunting, fishing, and the operation of watercraft in Georgia, protect non-game and endangered wildlife, and maintain public education and law enforcement programs.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of dollars generated for Georgia's economy per dollar of state funds spent on fisheries management and fishing	232	214	218	223
2. Customer Service: Percent of hunters who rate their hunting experience as satisfactory or better	84%	85%	85%	85%

**Recommended Change:**

1. Fund statewide budget changes.				\$2,487,951
2. Transfer the FY 2007 pay raise for law enforcement from Parks, Recreation and Historic Sites to accurately reflect expenditures.				66,485
3. Redistribute funds provided in FY 2007 for GBA rent to accurately reflect expenditures.				(7,405)
4. Realize CNG savings by reducing regular operating expenses.				(1,387)
5. Develop the "Go Fish Georgia" education center, state park, bass trail, and improve fishing and recreation access to promote and improve boating and fishing tourism as a means of enhancing economic development in communities around the state.				6,000,000
6. Provide funds for 11 vacant positions that directly impact customer service through law enforcement protection and management of wildlife areas.				440,000
Total Change				\$8,985,644

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$30,874,291	\$39,859,935
Federal Funds	5,126,791	5,126,791
Other Funds	277,446	277,446
Total Funds	\$36,278,528	\$45,264,172

**Agencies Attached for Administrative Purposes:**

**PAYMENTS TO GEORGIA AGRICULTURAL EXPOSITION AUTHORITY**

**Purpose:** Showcase the state's agriculture and agribusiness, promote the agricultural achievement of Georgia's young people, provide a center for diverse activities, and stage and promote a statewide fair.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Overall fair attendance	390,213	400,615	408,000	418,000
2. Overall non-fair attendance	485,500	440,000	475,000	490,000

**Recommended Change:**

1. Fund statewide budget changes.				\$78,270
Total Change				\$78,270

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,641,634	\$1,719,904
Total Funds	\$1,641,634	\$1,719,904

**DEPARTMENT OF NATURAL RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**PAYMENTS TO GEORGIA AGRIRAMA DEVELOPMENT AUTHORITY**

**Purpose:** Collect, display, and preserve material culture of Georgia's agriculture and rural history and present to the general public and school groups.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Overall attendance	31,550	38,123	33,000	35,000

**Recommended Change:**

1. Fund statewide budget changes.	\$50,440
2. Increase state funds to reflect ongoing operating expenses for the new multipurpose building and recreational vehicle park.	155,000
3. Provide funds for the development of a business, marketing, and facilities master plan.	100,000
Total Change	\$305,440

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$872,211	\$1,177,651
Total Funds	\$872,211	\$1,177,651

**GEORGIA STATE GAMES COMMISSION**

**Purpose:** Improve the physical fitness of Georgians.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of participants in the Georgia Games	8,435	8,125	9,000	9,000

**Recommended Change:**

1. Eliminate funds, 1 position and 4 motor vehicles (Total Funds: \$382,362).	(\$50,149)
Total Change	(\$50,149)

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$50,149	\$0
Other Funds	332,213	0
Total Funds	\$382,362	\$0

**PAYMENTS TO LAKE ALLATOONA PRESERVATION AUTHORITY**

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$100,000	\$100,000
Total Funds	\$100,000	\$100,000

**DEPARTMENT OF NATURAL RESOURCES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**PAYMENTS TO SOUTHWEST GEORGIA RAIL EXCURSION AUTHORITY**

**Purpose:** Construct, finance, operate, and develop a rail passenger excursion project utilizing state-owned railway in Crisp County, Sumter County, and nearby counties which may be included within the service area.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of passengers	26,732	23,746	24,000	24,000

<b>Program Budget:</b>		FY 2007	FY 2008
		<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$371,964	\$371,964
Total Funds		<u>\$371,964</u>	<u>\$371,964</u>

**CAPITAL OUTLAY SUMMARY**

		FY 2008		
		<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
<b>Department of Natural Resources</b>				
1. Design and construction of Burke County Public Fishing Area	20	<u>\$2,500,000</u>	<u>\$213,575</u>	
Total		\$2,500,000	\$213,575	
<b>Georgia Agricultural Exposition Authority</b>				
1. East gate improvements and construction of a conditioned arena and practice ring	20	<u>\$9,565,000</u>	<u>\$817,138</u>	
Total		\$9,565,000	\$817,138	

**DEPARTMENT OF NATURAL RESOURCES**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$114,077,267	\$118,155,651	\$88,352,649	\$89,628,974	\$97,864,966
Regular Operating Expenses	21,814,223	23,170,654	18,535,888	18,535,888	18,713,114
Travel	922,666	1,134,095			
Motor Vehicle Purchases	1,073,804	1,946,612	134,400	134,400	159,400
Equipment	3,195,358	5,385,558	1,415,686	1,415,686	1,415,686
Computer Charges	1,515,643	2,163,965	1,482,648	1,482,648	1,482,648
Real Estate Rentals	4,959,307	4,736,087	3,408,739	3,408,739	3,492,185
Telecommunications	2,143,206	2,195,770	1,292,496	1,292,496	1,292,496
Per Diem and Fees	3,354,102	2,930,372			
Contracts	56,778,414	64,312,970	5,374,088	5,374,088	5,459,088
Advertising and Promotion	904,523	971,777	689,910	689,910	689,910
Cost of Material for Resale	3,686,579	4,195,420	1,318,300	1,318,300	1,318,300
<b>Capital Outlay:</b>					
New Construction	4,134,297	1,622,347	635,734	635,734	6,635,734
Repairs and Maintenance	4,289,983	4,975,421	3,359,750	3,359,750	6,709,750
WMA Land Acquisition	1,253,585	4,972,375	982,330	982,330	982,330
Parkpass Project	2,089,135	2,969,177			
Waterfowl Habitat	340,059	247,907			
<b>Grants:</b>					
Land and Water Conservation	701,008	790,723	800,000	800,000	800,000
Georgia Heritage 2000	127,568	127,614	129,276	129,276	129,276
National Park Service	55,603	71,532			
Other	2,204,182	1,603,409			
Hazardous Waste Trust Fund	6,245,856	6,040,196	7,600,000	7,600,000	7,600,000
Solid Waste Trust Fund	3,356,822	4,507,704	6,000,000	6,000,000	6,000,000
Nongame Wildlife Conservation	8,460,598	16,699,677			
Payments to Baker County	31,000	31,000	31,000	31,000	31,000
Payments to Calhoun County	24,000	24,000	24,000	24,000	24,000
Payments to McIntosh County	100,000	100,000	100,000	100,000	100,000
Payments to Civil War Commission		50,000			
Hurricane Katrina		28,723			
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$247,838,788</b>	<b>\$276,160,736</b>	<b>\$141,666,894</b>	<b>\$142,943,219</b>	<b>\$160,899,883</b>
<b>ATTACHED AGENCIES</b>					
Payments to Georgia Agricultural Exposition Authority	\$1,594,360	\$2,229,803	\$1,641,634	\$1,641,634	\$1,719,904
Payments to Georgia Agrirama Development Authority	818,963	1,121,435	872,211	872,211	1,171,763
	75,000	50,149	382,362	382,362	
Payments to Georgia State Games Commission					
Payments to Southwest Georgia Rail Excursion Authority	383,468	371,964	371,964	371,964	371,964
<b>TOTAL FUNDS</b>	<b>\$250,710,579</b>	<b>\$279,934,087</b>	<b>\$144,935,065</b>	<b>\$146,211,390</b>	<b>\$164,163,514</b>



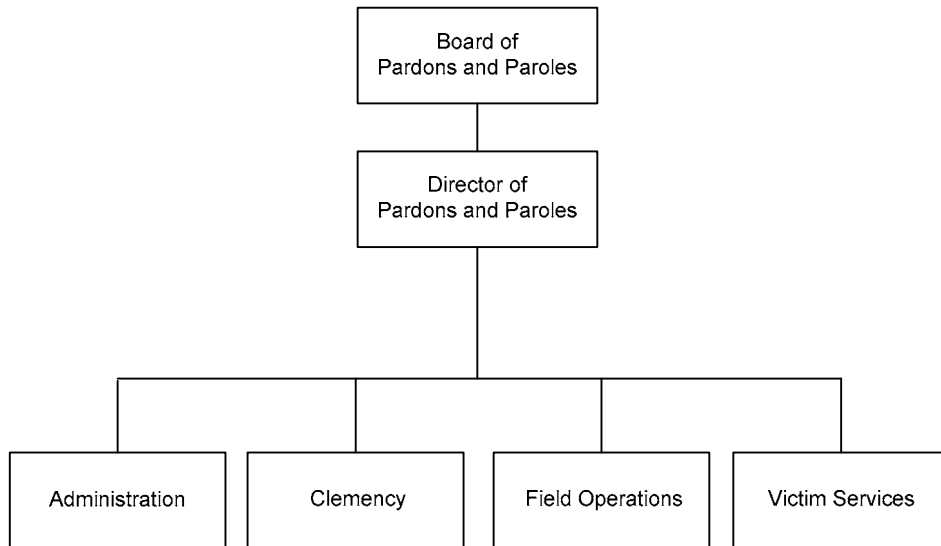
**DEPARTMENT OF NATURAL RESOURCES**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
<u>Less:</u>					
Federal Funds	\$51,094,480	\$57,422,529	\$9,996,755	\$9,996,755	\$9,996,755
Other Funds	106,473,516	108,419,606	25,491,011	25,491,011	25,058,798
Subtotal	\$157,567,996	\$165,842,135	\$35,487,766	\$35,487,766	\$35,055,553
State General Funds	\$93,142,583	\$114,091,952	\$109,447,299	\$110,723,624	\$129,107,961
<b>TOTAL STATE FUNDS</b>	<b>\$93,142,583</b>	<b>\$114,091,952</b>	<b>\$109,447,299</b>	<b>\$110,723,624</b>	<b>\$129,107,961</b>
Positions	2,179	2,712	1,854	1,854	1,859
Motor Vehicles	1,589	1,606	1,608	1,608	1,605

# STATE BOARD OF PARDONS AND PAROLES

## ORGANIZATIONAL CHART

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# STATE BOARD OF PARDONS AND PAROLES

## ROLES AND RESPONSIBILITIES

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The State Board of Pardons and Paroles is comprised of five members appointed by the Governor and empowered to grant, deny, condition and revoke executive clemency. The board reviews the sentences of all inmates to determine what degree of executive clemency may be warranted, directs the clemency action, and supervises the offenders who have been paroled or conditionally released from prison until the completion of their sentences.

### DEPARTMENT OPERATIONS

In order to accomplish its mission, the agency has identified two core businesses:

- Making Informed Parole Decisions (Clemency)
- Transitioning Offenders Back into the Community (Field Supervision)

The agency has re-engineered its entire organization to ensure that business processes, strategic objectives, performance measures, programs and budget are all aligned with the core mission. The organizational structure of the agency also reflects the core businesses and mission of the agency, with three divisions: Clemency, Field Operations and Victim Services. The Administration program supports the mission of the Board.

The Clemency division works most closely with the Board on a day-to-day basis, gathering information and preparing cases for the Board to make informed parole decisions. The Clemency Division manages requests for restoration of rights and pardons.

The Field Operations Division assists the Clemency Division by completing important investigations that are used in the clemency decision process. Inmates who are granted the privilege of parole to community supervision are supervised by this

division's parole officers, who work in 56 offices throughout the state. Field parole officers provide offender oversight through a balanced approach to supervision which blends both surveillance and enforcement along with referrals to treatment and self-help programs.

Victim Services works with victims or their families to answer their questions about parole, to ensure their views and concerns reach Board Members prior to their parole decision, and to keep them notified of activity on their case. This division is also responsible for communication with victims and victims groups to make sure board members know and understand their needs and concerns.

Parole officers spend a majority of their time in the community intervening with parolees and their families, talking to employers, networking with police officials and staying in touch with treatment providers to ensure parolee compliance with the conditions of parole. As certified peace officers, parole officers also execute board warrants and provide backup to local law enforcement as needed.

Administration supports the internal operations of the agency including budget/fiscal, staff training, personnel services, quality assurance audits, research, evaluation and technology, legislative liaison, internal affairs and public information. Administration is dedicated to using innovative technology to reduce costs and improve service delivery to all agency staff. The agency leads the state in automated business processes and leads the nation in automated field case management.

### AUTHORITY

State Constitution: Title 42, Official Code of Georgia Annotated

**STATE BOARD OF PARDONS AND PAROLES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007	Changes	FY 2008
	Current Budget		Recommended
State General Funds	\$50,112,887	\$5,411,679	\$55,524,566
<b>TOTAL STATE FUNDS</b>	<b>\$50,112,887</b>	<b>\$5,411,679</b>	<b>\$55,524,566</b>
<b>TOTAL FUNDS</b>	<b>\$50,112,887</b>	<b>\$5,411,679</b>	<b>\$55,524,566</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment (\$408,774) and the 3% salary adjustment for law enforcement personnel (\$265,818).	\$674,592
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	722,427
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	1,843,397
4. Reflect an adjustment in Workers' Compensation premiums.	276,403
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	33,049
Total Change	\$3,549,868

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$197,970
2. Provide funds for the Clemency Online Navigation System including 5 additional information technology positions, utilizing \$101,500 in CNG savings.	796,240
Total Change	\$994,210

Program Budget:	FY 2007	FY 2008
	Current Budget	Recommended
State General Funds	\$4,891,864	\$5,886,074
Total Funds	\$4,891,864	\$5,886,074

**CLEMENCY**

**Purpose:** Investigate offenders when they enter the corrections system and make determinations about offender eligibility for parole.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of parolees successfully completing parole supervision as compared to the national average of 46%, based on methodology used in the Bureau of Justice Statistics (BJS) annual report	60%	60%	61%	61%
2. Number of Board pre-conditions of parole imposed on inmates before release from prison	16,407	28,806	29,000	29,000
3. Customer Service: Percent of Board Visitors' Day participants who rate their overall experience as good or excellent	N/A	N/A	70%	80%

**Recommended Change:**

1. Fund statewide budget changes.	\$722,762
Total Change	\$722,762

**STATE BOARD OF PARDONS AND PAROLES**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$10,212,410	\$10,935,172
Total Funds	\$10,212,410	\$10,935,172

**PAROLE SUPERVISION**

**Purpose:** Transition offenders from prison back into the community as productive, law abiding citizens.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of parolees successfully completing parole supervision as compared to the national average of 46%, based on methodology used in the Bureau of Justice Statistics (BJS) annual report	60%	60%	61%	61%
2. Average monthly rate of parolees employed	80%	83%	83%	83%

**Recommended Change:**

1. Fund statewide budget changes.	\$2,607,451
2. Provide a residential option for substance abuse treatment services for parolees including 1 additional program assistant position.	992,619
3. Provide additional substance abuse funding to deliver after care for offenders returning to the community.	72,952
Total Change	\$3,673,022

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$34,476,952	\$38,149,974
Total Funds	\$34,476,952	\$38,149,974

**VICTIM SERVICES**

**Purpose:** Provide notification to victims of changes in offender status or placement, to conduct outreach and information gathering from victims during clemency proceedings and generally to act as a liaison to victims for the state corrections system.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service Measure: Percent of Victims' Visitor Day participants who rate their overall experience as good or excellent	N/A	N/A	95%	95%
2. Number of people registered in the Victim Information and Notification Everyday (VINE) system	N/A	1,332	1,350	1,400
3. Number of correspondence pieces sent out to Victims	4,883	6,944	7,000	7,000

**Recommended Change:**

1. Fund statewide budget changes.	\$21,685
Total Change	\$21,685

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$531,661	\$553,346
Total Funds	\$531,661	\$553,346

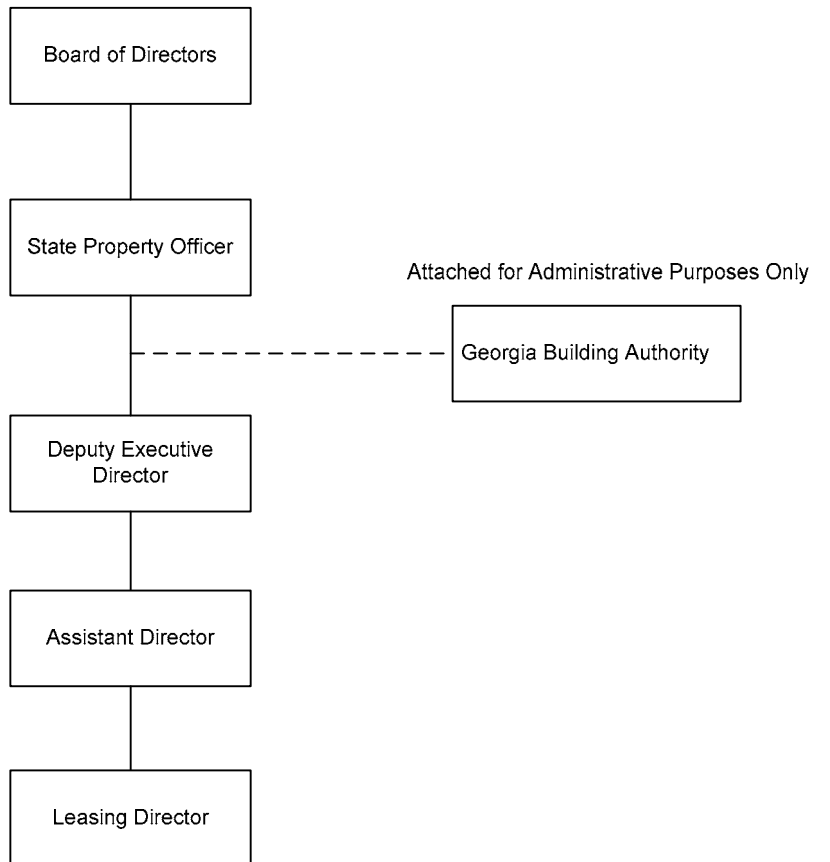
**STATE BOARD OF PARDONS AND PAROLES**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$35,618,746	\$37,137,757	\$39,997,771	\$40,672,363	\$43,928,849
Regular Operating Expenses	1,886,426	2,178,362	2,118,075	2,118,075	2,118,075
Travel	301,832	444,359			
Motor Vehicle Purchases	314,287	669,567			
Equipment	393,395	268,920	260,253	260,253	260,253
Computer Charges	705,351	2,309,489	778,964	778,964	778,964
Real Estate Rentals	2,610,931	2,677,517	2,784,144	2,784,144	2,817,193
Telecommunications	982,345	1,055,687	1,398,317	1,398,317	1,398,317
Per Diem and Fees	1,555,262	1,815,116			
Contractual Services	99,750	250,840	2,137,863	2,137,863	3,585,415
Health Services Purchases	20,000	20,897	20,000	20,000	20,000
County Jail Subsidy	617,490	752,490	617,500	617,500	617,500
<b>TOTAL FUNDS</b>	<b>\$45,105,815</b>	<b>\$49,581,001</b>	<b>\$50,112,887</b>	<b>\$50,787,479</b>	<b>\$55,524,566</b>
<u>Less:</u>					
Federal Funds	\$874,565	\$1,259,904			
Other Funds	14,138	73,824			
Subtotal	<b>\$888,703</b>	<b>\$1,333,728</b>			
State General Funds	\$44,217,112	\$48,247,273	\$50,112,887	\$50,787,479	\$55,524,566
<b>TOTAL STATE FUNDS</b>	<b>\$44,217,112</b>	<b>\$48,247,273</b>	<b>\$50,112,887</b>	<b>\$50,787,479</b>	<b>\$55,524,566</b>
Positions	818	821	821	821	827
Motor Vehicles	170	163	163	163	163

# STATE PROPERTIES COMMISSION

## ORGANIZATIONAL CHART

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# STATE PROPERTIES COMMISSION

## ROLES AND RESPONSIBILITIES

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The State Properties Commission (SPC) is responsible for the acquisition and disposition of all state-owned real property or real property interests with the exception of the Board of Regents and Department of Transportation. Its core business is the regulation of state property acquisitions and dispositions and the maintenance of accurate and up-to-date records. The State Properties Commission maintains a web-based inventory titled BLLIP – Building, Land, and Lease Inventory of Property.

SPC Leasing Division assists state entities in the location of adequate and safe space in state-owned facilities or commercially leased space and in the layout of such space determined by SPC Leasing Division standards.

SB 158 (Act No. 21) of the 2005 General Assembly established the State Properties Commission as an independent agency, removing

administrative ties to the Department of Administrative Services. Additionally, the Georgia Building Authority was detached from the Department of Administrative Services and administratively attached to the State Properties Commission.

### **ATTACHED AGENCIES**

The **Georgia Building Authority** provides maintenance, grounds-keeping, food service, parking and security services for the employees and facilities within the Capitol Hill office complex and other specified areas.

### **LEGAL AUTHORITY**

Title 50-5B Official Code of Georgia Annotated.



**STATE PROPERTIES COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
Other Funds	5,876,661	\$1,756,335	7,632,996
<b>TOTAL FUNDS</b>	<b>\$5,876,661</b>	<b>\$1,756,335</b>	<b>\$7,632,996</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	Yes
2. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	Yes
3. Reflect an adjustment in Workers' Compensation premiums.	Yes
Total Change	\$0

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**LEASING**

**Purpose:** Help state government meet its current need for office space and plan for future needs as business goals and operations change.

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$3,982).	Yes
Total Change	\$0

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$402,655	\$402,655
<b>Total Funds</b>	<b>\$402,655</b>	<b>\$402,655</b>

**PAYMENTS TO GEORGIA BUILDING AUTHORITY**

**Purpose:** Purchase, erect and maintain buildings and other facilities to house agents and officials of the state government.

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$139,565).	Yes
2. Provide for a real estate rental increase of \$0.38 per square foot to cover projected increases in utility expenses (Total Funds: \$1,000,000).	Yes
3. Provide for a real estate rental increase of \$0.29 per square foot for the FY 2007 salary adjustment, Workers' Compensation premiums and State Health Benefit Plan increases (Total Funds: \$756,335).	Yes
Total Change	\$0

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$4,885,581	\$4,885,581
<b>Total Funds</b>	<b>\$4,885,581</b>	<b>\$4,885,581</b>

**STATE PROPERTIES COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**STATE PROPERTIES COMMISSION**

**Purpose:** Assure the taxpayers of Georgia that acquisitions and dispositions of state property are carried out in an equitable, legal, ethical and efficient manner.

**Recommended Change:**

- |  |     |
|--|-----|
| 1. Fund statewide budget changes (Total Funds: \$4,833). | Yes |
| Total Change   | \$0 |

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$588,425	\$588,425
Total Funds	\$588,425	\$588,425

**CAPITAL OUTLAY SUMMARY**

	FY 2008		
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Close Mitchell Street to construct a pedestrian parkway and greenspace	20	\$5,040,000	\$430,567
2. Perform renovations to misaligned and deteriorating exterior marble facades on Capitol Hill buildings	20	4,930,000	421,170
3. Perform renovations to the plaster ceiling of the Capitol building	20	2,000,000	170,860
Total		\$11,970,000	\$1,022,597

**STATE PROPERTIES COMMISSION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

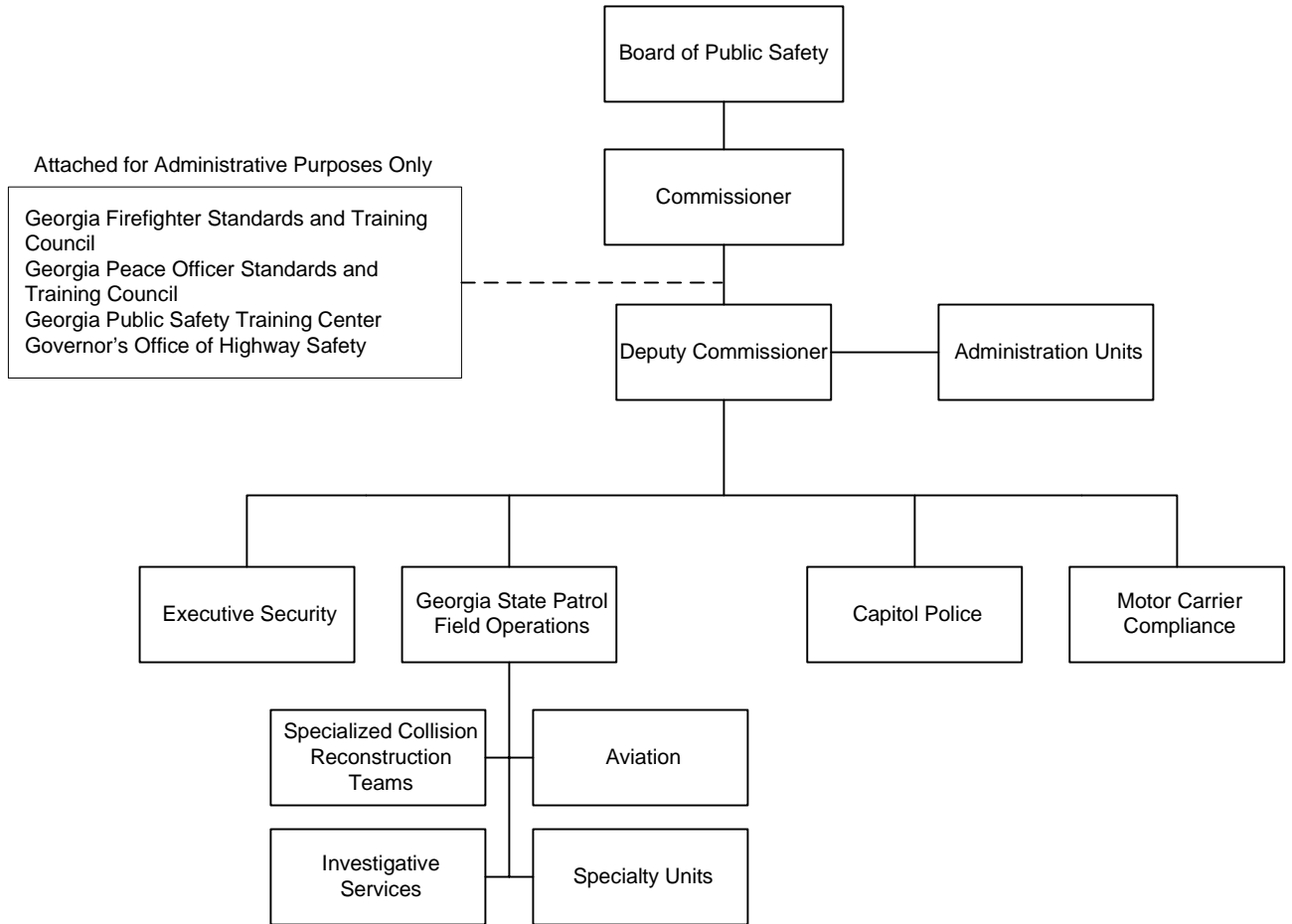
Object Classes / Fund Sources	FY 2005 * Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Payments to Georgia Building Authority		\$3,261,962	\$5,876,661	\$5,876,661	\$7,632,996
<b>TOTAL FUNDS</b>		<u>\$3,261,962</u>	<u>\$5,876,661</u>	<u>\$5,876,661</u>	<u>\$7,632,996</u>
<u>Less:</u>					
Other Funds		\$3,261,962	\$5,876,661	\$5,876,661	\$7,632,996
Subtotal		<u>\$3,261,962</u>	<u>\$5,876,661</u>	<u>\$5,876,661</u>	<u>\$7,632,996</u>
State General Funds		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>TOTAL STATE FUNDS</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Positions		295	295	295	295
Motor Vehicles		56	56	56	56

\* The State Properties Commission was established as an independent agency on July 1, 2005 per SB 158 of the 2005 General Assembly. Prior year expenditures are listed in the Department of Administrative Services.

# DEPARTMENT OF PUBLIC SAFETY

## ORGANIZATIONAL CHART

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# DEPARTMENT OF PUBLIC SAFETY

## ROLES AND RESPONSIBILITIES

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The Georgia Department of Public Safety is responsible for patrolling the public roads and highways of the state of Georgia, safeguarding the lives and property of the public, and investigating traffic accidents. The department's troopers work to reduce accidents and injuries by enforcing traffic laws, encouraging seat belt use, and by stopping drivers under the influence of drugs and alcohol. They also investigate traffic accidents and are involved in highway drug interdiction. The agency is responsible for Executive Security for the Governor and First Lady and the safety and security of employees, visitors and facilities of the Capitol Hill area. In addition, the department provides law enforcement assistance to the public and other agencies of the criminal justice community in areas such as special units, fugitive apprehension, and homeland security.

Effective July 1st, 2005, the department assumed the responsibility for operations of the Motor Carrier Compliance Division. This unit has the responsibility of enforcing Georgia's commercial vehicle regulations. In addition, this unit is responsible for the enforcement of the high occupancy lanes in the metropolitan Atlanta area.

A staff of 1,793 employees (including 953 sworn positions) supports the operations of the department. To carry out its duties, the State Patrol operates a headquarters facility, 48 patrol posts, 6 aviation hangers, and 19 weight stations statewide.

The department, for administrative purposes only, maintains four additional program units. The additional programs are as follows:

The **Georgia Public Safety Training Center** provides instruction and support services for the training of state and local law enforcement officers, firefighters, correctional officers, and emergency personnel.

The **Georgia Firefighter Standards and Training Council** is responsible for establishing uniform standards for the employment and training of firefighters. Additionally, the Council establishes curriculum requirements and approves schools and facilities for the purpose of fire training.

The **Georgia Peace Officer Standards and Training Council** is responsible for improving law enforcement in the state by enforcing legislatively established standards for the employment and training of peace officers. Through the establishment of minimum standards and professionalism developed and supported by law enforcement training the citizens of Georgia can be assured adequate protection of persons and property.

The **Governor's Office of Highway Safety** is responsible for the development and administration of statewide highway safety programs. The agency coordinates programs funded through federal highway grants designed to reduce the number of highway deaths and to promote safety.

### **AUTHORITY**

Title 25, 35, and 40 of the Official Code of Georgia Annotated; Georgia Laws 1980, Act 875 and Act 866.

**DEPARTMENT OF PUBLIC SAFETY**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	<u>\$103,561,759</u>	<u>\$9,974,132</u>	<u>\$113,535,891</u>
<b>TOTAL STATE FUNDS</b>	<b>\$103,561,759</b>	<b>\$9,974,132</b>	<b>\$113,535,891</b>
Federal Funds	8,328,935		8,328,935
Other Funds	9,382,406		9,382,406
<b>TOTAL FUNDS</b>	<b>\$121,273,100</b>	<b>\$9,974,132</b>	<b>\$131,247,232</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment for the department (\$881,023), Firefighters Standards and Training Council (\$6,146), Office of Highway Safety (\$4,961), Peace Officers Standards and Training Council (\$17,685) and Public Safety Training Center (\$100,240) and the 3% salary adjustment for law enforcement personnel (\$597,473).	\$1,607,528
2. Provide for a general salary increase of 3% effective January 1, 2008, provide for performance increases and for supplemental salary adjustments for employees in specified critical jobs for the department (\$1,896,618), Firefighters Standards and Training Council (\$8,546), Office of Highway Safety (\$6,438), Peace Officers Standards and Training Council (\$26,508) and Public Safety Training Center (\$131,663).	2,069,773
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% for the department (\$3,306,063), Firefighters Standards and Training Council (\$21,650), Office of Highway Safety (\$6,011), Peace Officers Standards and Training Council (\$64,387) and Public Safety Training Center (\$327,857).	3,725,968
4. Reflect an adjustment in Workers' Compensation premiums for the department (\$1,405,006), Firefighters Standards and Training Council (\$13,405), Peace Officers Standards and Training Council (\$10,532) and Public Safety Training Center (\$55,909).	1,484,852
Total Change	<u>\$8,888,121</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$374,363
Total Change	<u>\$374,363</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$8,774,504	\$9,148,867
Total Funds	<u>\$8,774,504</u>	<u>\$9,148,867</u>

**AVIATION**

**Purpose:** Provide air support to the Georgia State Patrol and other state, federal and local agencies improving public safety for the citizens of Georgia.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percentage of customers responding to a satisfaction survey who rate the quality of service as good	N/A	99.34%	99.34%	99.34%
2. Percentage of fugitives captured	N/A	48%	48%	48%

**DEPARTMENT OF PUBLIC SAFETY**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

3. Percentage of individuals found through general searches	N/A	48%	48%	48%
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**Recommended Change:**

1. Fund statewide budget changes.	\$114,655
Total Change	\$114,655

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,515,895	\$2,630,550
Total Funds	\$2,515,895	\$2,630,550

**CAPITOL POLICE SERVICES**

**Purpose:** Protect life and property, prevent and detect criminal acts, and enforce traffic regulations throughout the Capitol Hill area.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of felony arrests	97	96	96	96
2. Number of thefts reported	45	25	25	25
3. Number of calls for police service	6,369	6,946	6,658	6,658

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	3,151,435	3,151,435
Total Funds	\$3,151,435	\$3,151,435

**EXECUTIVE SECURITY SERVICES**

**Purpose:** Provide facility security for the Governor's Mansion and personal security for its residents, and provide continual security for the Governor, the Lieutenant Governor, the Speaker of the House and their families.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of detail hours	39,736	42,556	41,300	41,300
2. Number of training hours	1,463	1,000	1,400	1,400

**Recommended Change:**

1. Fund statewide budget changes.	\$74,710
Total Change	\$74,710

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,392,354	\$1,467,064
Total Funds	\$1,392,354	\$1,467,064

**FIELD OFFICES AND SERVICES**

**Purpose:** Reduce drug trafficking in the State of Georgia by networking with other state, federal and local law enforcement agencies.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of vehicles stops performed	N/A	510,484	506,660	502,712

**DEPARTMENT OF PUBLIC SAFETY**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

2. Fatalities per 100 million miles driven	1.53	1.49	1.34	1.22
3. Customer Service: Total number of callouts for S.W.A.T. assistance	44	29	36	36

**Recommended Change:**

1. Fund statewide budget changes.		\$6,104,917
2. Remove one-time funding for equipment and supplies related to the Metro Atlanta Motorcycle Unit.		(277,500)
3. Align the FY 2007 3% salary adjustment for the MCCD officer cadet, MCCD corporal and MCCD sergeant, law enforcement personnel with the appropriate program.		(148,277)
4. Provide additional funds for increased network charges for interoperability to allow public safety service and support providers statewide to communicate via voice and/or data.		1,248,000
<b>Total Change</b>		<b>\$6,927,140</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$64,744,317	\$71,671,457
Total Funds	\$64,744,317	\$71,671,457

**SPECIALIZED COLLISION RECONSTRUCTION TEAM**

**Purpose:** Provide a means by which fatal crashes can be investigated thoroughly by specially trained investigators and properly document evidence in collisions to be used for successful court prosecution.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Number of traffic accident investigations opened	331	314	348	348
2. Percentage of cases investigated resulting in conviction	100%	100%	98%	98%

**Recommended Change:**

1. Fund statewide budget changes.		\$166,734
<b>Total Change</b>		<b>\$166,734</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,350,545	\$2,517,279
Total Funds	\$2,350,545	\$2,517,279

**TROOP J SPECIALTY UNITS**

**Purpose:** Support the Forensics Science Division of the Georgia Bureau of Investigation by overseeing and maintaining the entire breath-alcohol program.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Number of students attending Basic 5000 course	695	1052	900	950
2. Customer Service: Number of intoxilyzer devices serviced/maintained	560	566	572	578
3. Customer Service: Number of public school classes receiving instruction	50	1,150	1,184	1,219



**DEPARTMENT OF PUBLIC SAFETY**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.									
Total Change									\$168,549
									\$168,549

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,291,755	\$2,460,304
Total Funds	\$2,291,755	\$2,460,304

**MOTOR CARRIER COMPLIANCE**

**Purpose:** Provide safety and compliance enforcement for commercial motor carriers, school buses, large passenger vehicles, and ensure enforcement of High Occupancy Vehicle lane use restrictions.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of vehicles weighed found to be in compliance	99.49%	99.07%	99%	99%
2. Number of serious defects found in school bus inspections	13.27%	13%	13%	13%
3. Number of commercial vehicle inspections	92,047	90,000	75,000	75,000

**Recommended Change:**

1. Fund statewide budget changes.									\$1,082,255
2. Align the FY 2007 3% salary adjustment for the MCCD officer cadet, MCCD corporal and MCCD sergeant, law enforcement personnel with the appropriate program.									148,277
Total Change									\$1,230,532

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,612,936	\$7,843,468
Federal Funds	5,161,998	5,161,998
Other Funds	4,596,898	4,596,898
Total Funds	\$16,371,832	\$17,602,364

**Agencies Attached for Administrative Purposes:**

**FIREFIGHTER STANDARDS AND TRAINING COUNCIL**

**Purpose:** Provide professionally trained, competent and ethical firefighters with the proper equipment and facilities to ensure a fire safe environment for our citizens and establish professional standards for fire service training including consulting, testing and certification.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of fire stations found to be operating in violation of state requirements and placed in non-compliant status	3.6%	5.7%	10.8%	20.4%
2. Percentage of career firefighters in violation of annual training and certification requirements placed in non-compliant status	0.4%	1.4%	4.9%	17.0%

**DEPARTMENT OF PUBLIC SAFETY**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$49,747
2. Delete one-time funding for hardware needed to implement SB 169.	(22,000)
3. Provide funds for 1 investigator position (\$64,040), 1 systems analyst II position (\$77,051), and 1 additional motor vehicle.	137,511
Total Change	\$165,258

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$690,145	\$855,403
Total Funds	\$690,145	\$855,403

**OFFICE OF HIGHWAY SAFETY**

**Purpose:** Educate the public on highway safety issues and facilitate the implementation of programs to reduce crashes, injuries and fatalities on Georgia roadways.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Fatality rate per 100 million miles driven	1.53%	1.49%	1.34%	1.22%
2. Percentage of safety belt usage reported by University of Georgia Research Center Observational Survey	89.9%	90%	90%	90%
3. Percentage of child safety seat usage reported by University of Georgia Research Center Observational Survey	79.9%	85%	90%	95%

**Recommended Change:**

1. Fund statewide budget changes.	\$17,410
Total Change	\$17,410

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$503,885	\$521,295
Federal Funds	3,166,937	3,166,937
Total Funds	\$3,670,822	\$3,688,232

**PEACE OFFICERS STANDARDS AND TRAINING COUNCIL**

**Purpose:** Set standards for the law enforcement community; ensure adequate training at the highest level for all of Georgia's law enforcement officers and public safety professionals; and certify individuals when all requirements are met. Investigate officers and public safety professionals when an allegation of unethical/illegal conduct is made; sanction these individuals' certification(s) when necessary.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of cases sent to POST Council's Probable Cause Committee in under 4 months	31%	48%	50%	52%
2. Percentage of active peace officers who sought specialty certifications	10%	12%	12%	13%
3. Total number of certifications issued	9,315	11,808	12,000	12,500

**Recommended Change:**

1. Fund statewide budget changes.	\$119,112
Total Change	\$119,112

**DEPARTMENT OF PUBLIC SAFETY**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,038,767	\$2,157,879
Total Funds	<u>\$2,038,767</u>	<u>\$2,157,879</u>

**GEORGIA PUBLIC SAFETY TRAINING CENTER**

**Purpose:** Develop, deliver and facilitate training that results in professional and competent public safety services for the people of Georgia.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percent of customers stating that customer service rates good to very good	N/A	98%	90%	90%
2. Percent of student registrations fulfilled to provide timely training	97.3%	95.4%	95%	95%
3. Percent of agency heads who state that their employees' job performance improved as a result of training provided	98.2%	97.8%	93%	93%

**Recommended Change:**

1. Fund statewide budget changes.	\$615,669
Total Change	<u>\$615,669</u>

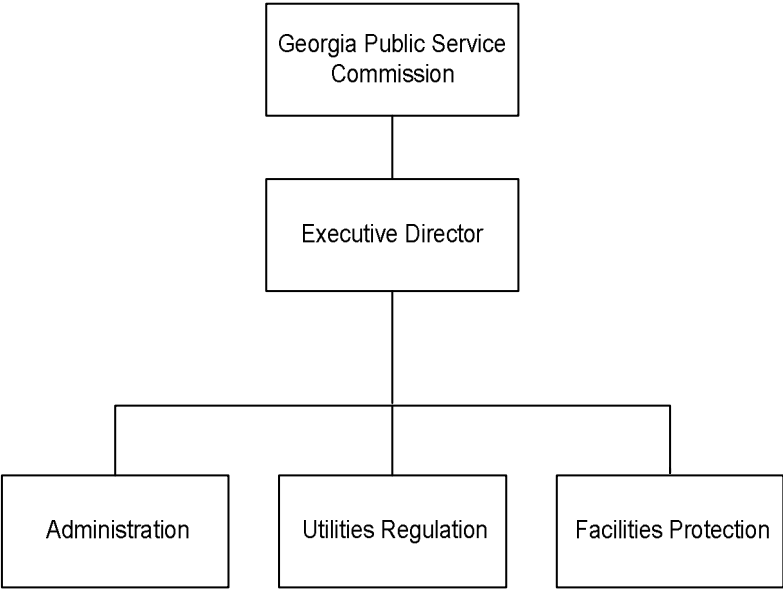
Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$11,646,656	\$12,262,325
Other Funds	1,634,073	1,634,073
Total Funds	<u>\$13,280,729</u>	<u>\$13,896,398</u>

**DEPARTMENT OF PUBLIC SAFETY**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$64,626,721	\$78,744,618	\$84,451,168	\$85,929,664	\$92,537,351
Regular Operating Expenses	10,272,958	14,510,297	9,988,131	9,934,981	9,753,393
Travel	355,095	556,500			
Motor Vehicle Purchases	2,031,457	4,920,740	2,682,209	2,682,209	2,894,355
Equipment	1,668,616	3,735,302	607,378	383,028	383,028
Computer Charges	826,549	2,357,096	1,007,868	1,007,868	1,007,868
Real Estate Rentals	103,033	99,632	107,695	107,695	107,695
Telecommunications	1,584,468	2,089,279	1,838,846	1,838,846	3,056,288
Per Diem and Fees	168,223	117,608			
Contractual Services	2,261,763	3,250,262	600,105	600,105	600,105
State Patrol Posts Repairs and Maintenance	404,573	1,123,932	309,237	309,237	309,237
KAT-Hurricane Katrina		411,359			
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$84,303,456</b>	<b>\$111,916,625</b>	<b>\$101,592,637</b>	<b>\$102,793,633</b>	<b>\$110,649,320</b>
<b><u>ATTACHED AGENCIES</u></b>					
Firefighter Standards and Training Center	\$467,908	\$620,413	\$690,145	\$696,291	\$855,403
Office of Highway Safety	12,491,836	12,239,899	3,670,822	3,675,783	3,688,232
Peace Officer Standards and Training Council	2,219,313	2,147,207	2,038,767	2,056,452	2,157,879
Georgia Public Safety Training Center	16,199,241	16,568,611	13,280,729	13,380,969	13,896,398
<b>TOTAL FUNDS</b>	<b>\$115,681,754</b>	<b>\$143,492,755</b>	<b>\$121,273,100</b>	<b>\$122,603,128</b>	<b>\$131,247,232</b>
<b><u>Less:</u></b>					
Federal Funds	\$18,380,614	\$24,937,525	\$8,328,935	\$8,328,935	\$8,328,935
Other Funds	11,153,735	18,332,869	9,382,406	9,382,406	9,382,406
Subtotal	<b>\$29,534,349</b>	<b>\$43,270,394</b>	<b>\$17,711,341</b>	<b>\$17,711,341</b>	<b>\$17,711,341</b>
 State General Funds	 <b>\$86,147,405</b>	 <b>\$100,222,361</b>	 <b>\$103,561,759</b>	 <b>\$104,891,787</b>	 <b>\$113,535,891</b>
 <b>TOTAL STATE FUNDS</b>	 <b>\$86,147,405</b>	 <b>\$100,222,361</b>	 <b>\$103,561,759</b>	 <b>\$104,891,787</b>	 <b>\$113,535,891</b>
 Positions	 1,493	 1,995	 1,996	 1,996	 1,998
Motor Vehicles	1,165	1,442	1,442	1,442	1,443

**PUBLIC SERVICE COMMISSION**  
**ORGANIZATIONAL CHART**

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# PUBLIC SERVICE COMMISSION

## ROLES AND RESPONSIBILITIES

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The Public Service Commission (PSC) is responsible for regulating public utility companies under its jurisdiction. In carrying out its responsibilities, the commission promulgates and enforces rules governing regulated companies, assists consumers of regulated companies with questions and problematic situations, and educates the public on consumer rights and responsibilities in the evolving regulatory environment. Above all, the commission aims to ensure that the best value in electric, natural gas, transportation, and telecommunications services are delivered to Georgia consumers and that the level of pipeline safety and utility facility protection practiced in the state remains high.

The PSC is a quasi-legislative, quasi-judicial agency directed by a five-member board of commissioners. Commissioners are elected through statewide general elections and serve six-year terms. The agency's staff includes accountants, analysts, engineers, information systems specialists, inspectors, and various administrative personnel who assist the commissioners in fulfilling their duties. The Commission has two programs: Facilities Protection and Utilities Regulation.

### **FACILITIES PROTECTION**

Through its safety program, the Georgia Public Service Commission protects people, property, and the environment from physical harm from an accidental release of natural gas or other liquid, and averts interruptions of utility service resulting from damage to utility facilities caused by blasting or excavating operations. The commission fulfills its responsibilities by enforcing industry compliance with safety rules and regulations and by educating the system operators. By training operators, the commission ensures that industry personnel understand proper procedures for locating and marking utility facilities before blasting or excavating. The combination of enforcement and education is highly effective and contributes to the health and security of Georgia.

### **TRANSPORTATION**

Under legislation adopted by the 2005 General Assembly, the commission assumed the regulation of household goods movers, luxury limousines, buses, and non-consensual towers. The Commission sets maximum rates to be charged and ensures that these carriers are properly licensed, insured, and able to comply with all safety regulations.

### **UTILITIES REGULATION**

The goal of Utilities Regulation is to ensure that telecommunications, electric, and natural gas providers serve the state with affordable rates and quality service.

Although the natural gas and telecommunications industries have been partially opened to competition, the PSC remains responsible for monitoring the rates and service standards of electric, transportation, natural gas, and telecommunications companies. Additionally, it is the role of the commission to approve supply plans for electric and natural gas companies, monitor utility system and telecommunications network planning, arbitrate complaints among competitors, provide consumer protection and education, and certify competitive transportation, natural gas and telecommunications providers.

The PSC recognizes that its responsibility to ensure that utility services are reliable and reasonably priced has not changed even as utility markets become more competitive. The Public Service Commission believes that Georgians should continue to have access to high quality utility services, whether those services are priced in a competitive market or through economic regulation.

### **AUTHORITY**

Article 4, Section 1 of the Constitution of the State of Georgia; Titles 40 and 46 of the Official Code of Georgia Annotated.

**PUBLIC SERVICE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	<u>\$9,047,095</u>	<u>\$806,325</u>	<u>\$9,853,420</u>
<b>TOTAL STATE FUNDS</b>	<b>\$9,047,095</b>	<b>\$806,325</b>	<b>\$9,853,420</b>
Federal Funds	<u>273,311</u>		<u>273,311</u>
<b>TOTAL FUNDS</b>	<b>\$9,320,406</b>	<b>\$806,325</b>	<b>\$10,126,731</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$86,949
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	128,138
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	329,009
4. Reflect an adjustment in Workers' Compensation premiums.	42,007
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	32,779
Total Change	<u>\$618,882</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$82,006
2. Transfer funds to the Facilities Protection program to properly align real estate expenditures among programs.	(15,460)
3. Provide for an adjustment to real estate rentals to accurately reflect the FY 2007 Georgia Building Authority (GBA) rental rate for office space.	9,630
4. Realize CNG savings by redirecting funds from the Administration program to the Facilities Protection program to fill 1 vacant pipeline safety inspector position.	(3,852)
Total Change	<u>\$72,324</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	<u>\$1,187,065</u>	<u>\$1,259,389</u>
Total Funds	<u>\$1,187,065</u>	<u>\$1,259,389</u>

**FACILITIES PROTECTION**

**Purpose:** Provide for the protection of the buried utility facility infrastructure within the State of Georgia.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of pipeline safety inspections	557	543	570	570
2. Number of people trained on Georgia Utility Facility Protection Act (GUFPA) requirements	1,445	1,627	1,708	1,758

**Recommended Change:**

1. Fund statewide budget changes.	\$45,495
2. Transfer funds from the Administration program (\$15,460) and the Utilities Regulation program (\$23,685) to properly align real estate expenditures among programs.	39,145
3. Provide for an adjustment to real estate rentals to accurately reflect the FY 2007 GBA rental rate for office space.	8,560
4. Provide funds for costs for GUFPA enforcement cases to encourage compliance and increase training participation.	25,000

**PUBLIC SERVICE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

5. Realize CNG savings by redirecting funds from the Administration program (\$3,852) and the Utilities Regulation program (\$22,815) to fill 1 vacant pipeline safety inspector position.	26,667
6. Add 2 pipeline safety inspector positions and 2 vehicles to enforce state and federal natural gas regulations.	108,097
<b>Total Change</b>	<b>\$252,964</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$630,324	\$883,288
Federal Funds	273,311	273,311
<b>Total Funds</b>	<b>\$903,635</b>	<b>\$1,156,599</b>

**UTILITIES REGULATION**

**Purpose:** Regulate intrastate telecommunications, natural gas, and electric utilities.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of valid telecommunication, natural gas, and electric complaints resolved satisfactorily by the Public Service Commission	7,962	9,097	9,000	10,000

**Recommended Change:**

1. Fund statewide budget changes.	\$491,381
2. Transfer funds to the Facilities Protection program to properly align real estate expenditures among programs.	(23,685)
3. Provide for an adjustment to real estate rentals to accurately reflect the FY 2007 GBA rental rate for office space.	36,156
4. Realize CNG savings by redirecting funds from the Utilities Regulation program to the Facilities Protection program to fill 1 vacant pipeline safety inspector position.	(22,815)
<b>Total Change</b>	<b>\$481,037</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,229,706	\$7,710,743
<b>Total Funds</b>	<b>\$7,229,706</b>	<b>\$7,710,743</b>



# PUBLIC SERVICE COMMISSION

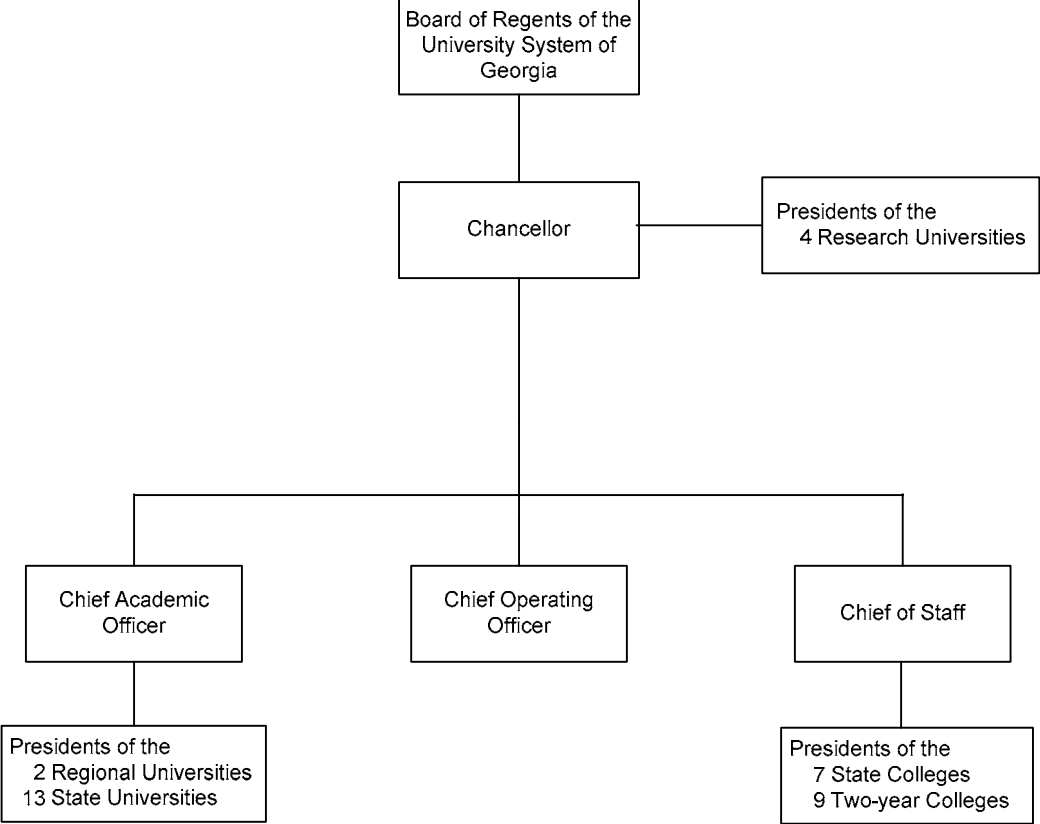
## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$6,431,840	\$7,009,667	\$7,502,887	\$7,617,382	\$8,175,142
Regular Operating Expenses	291,120	380,251	386,568	386,568	411,443
Travel	87,638	113,806			
Motor Vehicle Purchases	16,474				19,200
Equipment	65,630	12,758	15,300	15,300	15,300
Computer Charges	220,172	298,732	239,447	239,447	224,249
Real Estate Rentals	501,955	516,899	601,969	601,969	689,094
Telecommunications	80,340	102,226	102,228	102,228	95,296
Per Diem and Fees	983,456	676,149			
Contractual Services			472,007	472,007	497,007
<b>TOTAL FUNDS</b>	<b>\$8,678,625</b>	<b>\$9,110,488</b>	<b>\$9,320,406</b>	<b>\$9,434,901</b>	<b>\$10,126,731</b>
<u>Less:</u>					
Federal Funds	\$549,521	\$584,146	\$273,311	\$273,311	\$273,311
Other Funds		65,862			
Subtotal	<b>\$549,521</b>	<b>\$650,008</b>	<b>\$273,311</b>	<b>\$273,311</b>	<b>\$273,311</b>
State General Funds	<b>\$8,129,104</b>	<b>\$8,460,480</b>	<b>\$9,047,095</b>	<b>\$9,161,590</b>	<b>\$9,853,420</b>
<b>TOTAL STATE FUNDS</b>	<b>\$8,129,104</b>	<b>\$8,460,480</b>	<b>\$9,047,095</b>	<b>\$9,161,590</b>	<b>\$9,853,420</b>
Positions	94	98	98	98	100
Motor Vehicles	19	19	19	19	21

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**ORGANIZATIONAL CHART**

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# REGENTS, UNIVERSITY SYSTEM OF GEORGIA

## ROLES AND RESPONSIBILITIES

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The University System of Georgia (USG), through its 35 public colleges and universities, is charged with providing higher education to a wide range of Georgia residents. USG works to create a more educated Georgia through its core missions of instruction, research and public service.

### INSTRUCTION

Access to higher education is critical to the economic development of the state. Currently, 90% of Georgia citizens are within commuting distance of 1 of the 35 USG institutions. Twelve two-year colleges offer programs leading to an associate degree. Four state colleges offer associate degrees and limited baccalaureate degrees. Thirteen state universities offer baccalaureate degrees, and most offer associate and graduate degrees.

Two regional and four research universities offer baccalaureate and professional degrees, along with some associate degrees. Also, four institutions offer technical programs through an arrangement with the Department of Technical and Adult Education (DTAE). In the fall of 2006, the System enrolled almost 260,000 students – its highest enrollment ever. Also during FY 2006, USG granted 43,848 degrees.

### RESEARCH

Research is concentrated in four research universities: the University of Georgia, Georgia Institute of Technology, Georgia State University, and the Medical College of Georgia. Funding for research is derived from the funding formula, federal or private sponsored research, special state programs like the Georgia Research Alliance (GRA), Traditional Industries Program (TIP), and special research institutes.

For example, GRA is a partnership between Georgia's public and private research universities and private corporations to promote economic development by focusing Georgia's research capabilities in targeted technologies that offer significant potential for economic and industrial growth.

Another example is TIP which provides applied research grants in three areas—food processing, pulp and paper production, and carpet and textiles. Researchers team up with industry to

solve problems critical to the growth and sustainability of Georgia's traditional industries.

### SERVICE

The University System also has as one of its missions direct service to farmers, businesses, industry, and communities. Assistance is provided through continuing education, public service institutes, and special services and organizations.

For example, the Advanced Technology Development Center/Economic Development Institute (ATDC/EDI) encourages industrial and economic development by providing an extension service that meets the technical, informational and other needs of industry and local development groups as well as working on the nurturing of new technology companies.

Cooperative Extension Service provides assistance to Georgia farmers through a network of county extension agents who share information and research developed through the Agricultural Experiment Stations. Cooperative Extension also provides useful and practical information to the people of Georgia on subjects related to natural resources, home economics, youth development, rural development, and family support.

### OTHER ACTIVITIES

The Board of Regents also oversees the Public Libraries Service which provides assistance, information, and materials to meet the needs of local communities throughout the state. There are 58 public library systems that operate 372 public libraries statewide in addition to the state's library for the blind and physically handicapped.

### ATTACHED AGENCY

Attached to the University System is the **Georgia Public Telecommunications Commission (GPTC)** which provides a 9-station television and 13-station radio network designed to meet the educational, cultural and informational needs of the people of Georgia. Additionally, GPTC focuses on providing electronically delivered classroom support for all Georgia learners.

### AUTHORITY

Titles 12, 20, 49 and 50 of the Official Code of Georgia Annotated.

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$1,917,240,948	\$194,357,125	\$2,111,598,073
Tobacco Settlement Funds	15,732,554	6,105,245	21,837,799
<b>TOTAL STATE FUNDS</b>	<b>\$1,932,973,502</b>	<b>\$200,462,370</b>	<b>\$2,133,435,872</b>
Other Funds	2,925,739,502	(2,873,332)	2,922,866,170
<b>TOTAL FUNDS</b>	<b>\$4,858,713,004</b>	<b>\$197,589,038</b>	<b>\$5,056,302,042</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment (Total Funds: \$30,765,467).	\$30,682,383
2. Provide for a general salary increase of 3% effective January 1, 2008.	23,913,101
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	1,426,685
4. Increase funds for health insurance for non-certificated personnel to reflect an adjustment in the State Health Benefit Plan per member/per month rates.	117,113
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	58,648
6. Reflect an adjustment in Workers' Compensation premiums.	9,073,620
Total Change	<u>\$65,271,550</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**AGRICULTURAL EXPERIMENT STATION**

**Purpose:** Improve production, processing, new product development, food safety, storage and marketing to increase profitability and global competitiveness.

<b>Performance Measures:</b>	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of journal articles published to support economic development	537	587	430	440
2. Grants and contracts received	\$34,921,000	\$28,585,000	\$37,304,000	\$37,304,000
3. Increased income of Georgia's food and fiber economy through the application of new knowledge, technology, and improved management (in billions)	\$10.28	\$10.58	\$10.30	\$10.40

**Recommended Change:**

1. Fund statewide budget changes.	\$1,071,937
2. Add funds for maintenance and operations.	700,000
3. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	282,420
4. Add funds to reflect the increase in electricity and natural gas.	300,211
Total Change	<u>\$2,354,568</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$40,506,864	\$42,861,432
Other Funds	32,441,262	32,441,262
Total Funds	<u>\$72,948,126</u>	<u>\$75,302,694</u>

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**ADVANCED TECHNOLOGY DEVELOPMENT CENTER/ECONOMIC DEVELOPMENT INSTITUTE (ATDC/EDI)**

**Purpose:** Provide strategic business advice and connect its member companies to the people and resources they need to succeed.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of companies served	2,028	2,092	2,125	2,125
2. Technologies evaluated by commercialization services	45	81	150	200
3. Technology jobs provided by ATDC companies (members and graduates)	5,599	4,300	4,400	5,000

**Recommended Change:**

1. Fund statewide budget changes.	\$304,263
2. Expand current staffing levels at the Small Business Innovation Research (SBIR) Assistance Program to allow more counseling with developing companies and increase federal SBIR awards.	190,000
3. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	33,234
4. Add funds to reflect the increase in electricity and natural gas.	7,805
	\$535,302

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$14,572,215	\$15,107,517
Other Funds	12,875,000	12,875,000
<b>Total Funds</b>	<b>\$27,447,215</b>	<b>\$27,982,517</b>

**ATHENS/TIFTON VETERINARY LABORATORIES**

**Purpose:** Ensure the safety of our food supply and the health of animals (production, equine, and companion) within the state of Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of accessions per year by the diagnostic laboratories for surveillance and health care	110,598	108,188	110,000	110,000
2. Percentage of the diagnostic labs that rate services from good to excellent	99%	97%	95%	95%

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$145,276).	\$62,192
2. Transfer the FY 2007 payraise funds to the contract within the Department of Agriculture.	(83,084)
<b>Total Change</b>	<b>(\$20,892)</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$83,084	\$62,192
Other Funds	4,653,970	4,820,138
<b>Total Funds</b>	<b>\$4,737,054</b>	<b>\$4,882,330</b>

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**COOPERATIVE EXTENSION SERVICE**

**Purpose:** Enhance the quality of life for Georgia's citizens through service, learning and the adaptation of research-based information.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Increased income of Georgia's food and fiber economy through the application of new knowledge, technology, and improved management (in billions)	\$10.28	\$10.58	\$10.30	\$10.40
2. Number of lab samples processed (soil, plant, water, etc.) that support management of Georgia's land and water systems	83,754	88,350	84,000	85,000
3. Number of youth in 4-H classroom or after-school educational programs	181,320	187,785	190,000	190,000

**Recommended Change:**

1. Fund statewide budget changes.	\$1,040,408
2. Add funds for maintenance and operations.	300,000
3. Eliminate remaining one-time funds for the Formosan Termite Project.	(20,000)
4. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	342,242
5. Add funds to reflect the increase in electricity and natural gas.	289,577
Total Change	\$1,952,227

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$33,554,274	\$35,506,501
Other Funds	23,094,137	23,094,137
Total Funds	\$56,648,411	\$58,600,638

**FORESTRY COOPERATIVE EXTENSION**

**Purpose:** Provide conservation and sustainable management of forests and other natural resources and to put into practice forestry and natural resources knowledge.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of citizens trained through Forestry Cooperative Extension Service programs	11,000	11,500	11,500	11,500
2. Number of Forestry Cooperative Extension Service publications	67	60	73	75

**Recommended Change:**

1. Fund statewide budget changes.	\$21,108
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	6,838
3. Add funds to reflect the increase in electricity and natural gas.	3,460
Total Change	\$31,406

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$659,442	\$690,848
Other Funds	300,405	300,405
<b>Total Funds</b>	<b>\$959,847</b>	<b>\$991,253</b>

**FORESTRY RESEARCH**

**Purpose:** Sustain competitiveness of Georgia's forest products industry and private land owners through research and meet environmental goals of sustainable forestry initiative.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of referenced journal articles published	159	160	170	175
2. Number of peer citations of research published in the previous 5 years	1,542	1,650	1,700	1,750

**Recommended Change:**

1. Fund statewide budget changes.	\$99,766
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	42,224
3. Add funds to reflect the increase in electricity and natural gas.	28,964
<b>Total Change</b>	<b>\$170,954</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,134,341	\$3,305,295
Other Funds	2,550,000	2,550,000
<b>Total Funds</b>	<b>\$5,684,341</b>	<b>\$5,855,295</b>

**GEORGIA RADIATION THERAPY CENTER**

**Purpose:** Provide patient care and education.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of patients treated	29,576	29,351	30,267	30,267
2. Number of students enrolled in the Radiation Therapy Technology and Medical Dosimetry baccalaureate programs	15	14	15	14

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$3,625,810	\$3,625,810
<b>Total Funds</b>	<b>\$3,625,810</b>	<b>\$3,625,810</b>

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**GEORGIA TECH RESEARCH INSTITUTE**

**Purpose:** Aid in the promotion of scientific, engineering, and industrial research for the advancement of science, technology, and education in Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Revenue generated by conducting research for external sponsors	\$119,600,000	\$124,700,000	\$132,800,000	\$138,100,000
2. Number of research faculty employees funded with external funds	546	548	583	607

**Recommended Change:**

1. Fund statewide budget changes.	\$240,351
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	34,594
3. Add funds to reflect the increase in electricity and natural gas.	38,341
Total Change	\$313,286

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,548,482	\$7,861,768
Other Funds	122,917,958	122,917,958
Total Funds	\$130,466,440	\$130,779,726

**MARINE EXTENSION SERVICES**

**Purpose:** Transfer technology, provide training, and conduct applied research.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of marine science education students	9,546	11,714	12,000	12,000
2. Number of applied research hours that includes direct technical support for coastal commercial and recreational fisheries, and programs in estuarine and coastal river water quality, land use, and seafood safety and processing	14,720	11,822	13,000	14,000

**Recommended Change:**

1. Fund statewide budget changes.	\$39,252
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	9,262
3. Add funds to reflect the increase in electricity and natural gas.	18,507
Total Change	\$67,021

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,528,207	\$1,595,228
Other Funds	1,184,800	1,184,800
Total Funds	\$2,713,007	\$2,780,028



**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**MARINE INSTITUTE**

**Purpose:** Understand the processes that affect the condition of the salt marsh and coastline.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Leveraged grant funding for research projects and facility improvements	\$8,028,000	\$11,181,217	\$11,000,000	\$9,000,000

**Recommended Change:**

1. Fund statewide budget changes.	\$15,477
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	4,968
3. Add funds to reflect the increase in electricity and natural gas.	17,373
<b>Total Change</b>	<u>\$37,818</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$943,916	\$981,734
Other Funds	767,633	767,633
<b>Total Funds</b>	<u>\$1,711,549</u>	<u>\$1,749,367</u>

**MEDICAL COLLEGE OF GEORGIA HOSPITALS AND CLINICS**

**Purpose:** Care for, teach, and refer clients.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of patient admissions	22,248	21,370	21,640	21,640
2. Number of medical residents enrolled	411	420	429	429

**Recommended Change:**

1. Fund statewide budget changes.	\$908,468
<b>Total Change</b>	<u>\$908,468</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$32,272,644	\$33,181,112
<b>Total Funds</b>	<u>\$32,272,644</u>	<u>\$33,181,112</u>

**OFFICE OF MINORITY BUSINESS ENTERPRISES**

**Purpose:** Provide assistance in the mitigation of factors that place minority businesses in a disadvantaged position.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Tax revenues generated by clients' incremental performance	N/A	\$7,634,134	\$4,419,650	\$4,160,849
2. Number of clients starting a new business	501	447	458	443

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$16,962
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	7,150
<b>Total Change</b>	<b>\$24,112</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$860,161	\$884,273
<b>Total Funds</b>	<b>\$860,161</b>	<b>\$884,273</b>

**PUBLIC LIBRARIES**

**Purpose:** Provide library services for Georgians and to award grants from the Public Library Fund.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of circulations in Georgia public libraries	41,155,342	41,235,071	42,472,123	43,746,287
2. Number of print materials available	14,978,375	15,184,798	15,640,342	16,109,552

**Recommended Change:**

1. Fund statewide budget changes.	\$1,730,381
2. Add funds to the public library state grants formula based on an increase in state population.	297,294
3. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	9,728
<b>Total Change</b>	<b>\$2,037,403</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$37,968,698	\$40,006,101
Other Funds	4,522,400	4,522,400
<b>Total Funds</b>	<b>\$42,491,098</b>	<b>\$44,528,501</b>

**PUBLIC SERVICE/SPECIAL FUNDING INITIATIVES**

**Purpose:** Provide leadership, service, and education.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of school leaders who completed Georgia Leadership for School Improvement (GLISI) core training	1,042	1,431	1,911	2,391
2. Private dollars leveraged for the Intellectual Capital Partnership Program (ICAPP) Health Initiative	\$1,741,774	\$1,155,996	\$3,394,617	\$3,370,608

**Recommended Change:**

1. Fund statewide budget changes.	\$449,789
2. Provide funding to the Medical College of Georgia for faculty and operating expenses to expand the medical school to the Athens area.	3,838,996
3. Remove one-time funding for the bio-business incubator at the Medical College of Georgia.	(500,000)
4. Provide one-time funding to support the Georgia Gwinnett College.	10,000,000

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

5. Add funds for the UGA-Griffin campus to expand education course offerings.	500,000
Total Change	<u>\$14,288,785</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$27,417,559	\$41,706,344
Tobacco Settlement Funds	5,000,000	5,000,000
Total Funds	<u>\$32,417,559</u>	<u>\$46,706,344</u>

**REGENTS CENTRAL OFFICE**

**Recommended Change:**

1. Fund statewide budget changes.	\$412,066
2. Increase funding for Southern Regional Education Board (SREB) dues, the Regional Contract program to meet actual contract costs, and the Minority Doctoral Scholars program to add 3 additional students.	94,552
3. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	43,414
Total Change	<u>\$550,032</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$7,984,377	\$8,534,409
Total Funds	<u>\$7,984,377</u>	<u>\$8,534,409</u>

**RESEARCH CONSORTIUM**

**Purpose:** Conduct research to further industry in the State of Georgia.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of Georgia Research Alliance (GRA) Eminent Scholars	49	51	54	57
2. Federal and private funds generated as a result of state funds appropriated to the Traditional Industries Program (TIP)	\$2,676,000	\$2,938,300	\$3,000,000	\$3,000,000

**Recommended Change:**

1. Fund statewide budget changes.	\$344,764
2. Redirect funding for the energy eminent scholars (\$2,000,000) and the patent fund for the bioscience industry (\$200,000) to VentureLab and GRA commercialization programs.	Yes
3. Add funds for life sciences vaccine research.	10,000,000
Total Change	<u>\$10,344,764</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$25,650,251	\$35,995,015
Tobacco Settlement Funds	750,000	750,000
Total Funds	<u>\$26,400,251</u>	<u>\$36,745,015</u>

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**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**SKIDAWAY INSTITUTE OF OCEANOGRAPHY**

**Purpose:** Provide a center of excellence in marine and ocean science research which expands the body of knowledge on marine environments.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. External funds generated for each state dollar	\$3.80	\$3.40	\$3.40	\$3.50
2. Number of articles, abstracts, and papers published	46	48	50	52

**Recommended Change:**

1. Fund statewide budget changes.	\$71,731
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	6,906
3. Add funds to reflect the increase in electricity and natural gas.	23,148
<b>Total Change</b>	<u>\$101,785</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,634,073	\$1,735,858
Other Funds	5,658,000	5,658,000
<b>Total Funds</b>	<u>\$7,292,073</u>	<u>\$7,393,858</u>

**STUDENT EDUCATION ENRICHMENT PROGRAM**

**Purpose:** Provide underrepresented Georgia residents the opportunity to acquire educational experiences.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of underrepresented high school students who participated in summer programs and have enrolled in college	100%	89%	100%	100%

**Recommended Change:**

1. Fund statewide budget changes.	\$4,716
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	1,706
<b>Total Change</b>	<u>\$6,422</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$308,315	\$314,737
<b>Total Funds</b>	<u>\$308,315</u>	<u>\$314,737</u>

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**TEACHING**

**Purpose:** Establish all such schools of learning or art as may be useful to the state and to organize them in the way most likely to attain the ends desired.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Retention rate	79.56%	78.44%	79.44%	80.44%
2. Graduation rate	55.08%	56.08%	57.08%	58.06%
3. Total USG Fall enrollment	250,659	253,552	259,945	262,544

**Recommended Change:**

1. Fund statewide budget changes.	\$57,459,549
2. Fully fund enrollment increase based on a 1.8% increase in semester credit hours and operating expenses related to additional square footage.	80,077,807
3. Add funds for Major Repairs and Renovations (MRR) to reflect a 4 year phase-in to fund MRR in cash rather than bonds.	17,500,000
4. Transfer funds for HB 400 from Teachers' Retirement System (TRS) to the Board of Regents to properly reflect the employer rate increase for TRS members from 9.24% to 9.28%.	321,950
5. Transfer funds from DTAE to Board of Regents to merge Georgia Aviation Technical College and Middle Georgia College within the University System.	3,691,765
6. Address retention of nursing faculty by adjusting salaries for clinical nursing staff to minimize the differential between faculty salary and the market.	Yes
7. Remove DOAS Indirect Cost to properly reflect base (Other Funds: \$3,039,500).	Yes
Total Change	\$159,051,071

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,657,191,538	\$1,816,242,609
Other Funds	2,690,223,836	2,687,184,336
Total Funds	\$4,347,415,374	\$4,503,426,945

**VETERINARY MEDICINE EXPERIMENT STATION**

**Purpose:** Coordinate and conduct research on animal disease problems of present and potential concern to Georgia's livestock and poultry industries.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Amount of research awards (in millions)	\$13.8	\$12.4	\$10.0	\$10.0

**Recommended Change:**

1. Fund statewide budget changes.	\$93,109
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	41,568
Total Change	\$134,677

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,249,577	\$3,384,254
Total Funds	\$3,249,577	\$3,384,254

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**VETERINARY MEDICINE TEACHING HOSPITAL**

**Purpose:** Provide state of the art capabilities in diagnostic imaging, including MRI, CT scanning, nuclear scintigraphy, and various methods of ultrasonography.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Income generated in the teaching hospital while serving as an instructional and investigative function in veterinary medicine	\$8,182,811	\$8,182,811	\$8,182,811	\$8,182,811

**Recommended Change:**

1. Fund statewide budget changes.	\$9,448
2. Adjust personal services to reflect an increase in the employer share of premiums in the University System of Georgia Health Plan.	3,410
<b>Total Change</b>	<u><u>\$12,858</u></u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$489,727	\$502,585
Other Funds	6,700,000	6,700,000
<b>Total Funds</b>	<u><u>\$7,189,727</u></u>	<u><u>\$7,202,585</u></u>

**PAYMENTS TO GEORGIA CANCER COALITION (GCC)**

**Purpose:** Provide funds to the Georgia Cancer Coalition for ongoing research and preventative measures.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Total external dollars brought in by the GCC	\$51,775,052	\$56,263,409	\$55,503,907	\$56,350,000

**Recommended Change:**

1. Provide funding for coalition staff and regular operating expenses.	\$89,289
2. Provide funding to recruit 20 Eminent Cancer Scientists and Clinicians.	1,707,623
3. Provide one-time funding for the continued development of the Quality Information Exchange.	4,083,333
4. Provide funding for the Regional Programs of Excellence to provide community prevention and screening activities.	100,000
5. Provide funding to continue development and expansion of the oncology clinical trials network.	125,000
<b>Total Change</b>	<u><u>\$6,105,245</u></u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Tobacco Settlement Funds	\$9,982,554	\$16,087,799
<b>Total Funds</b>	<u><u>\$9,982,554</u></u>	<u><u>\$16,087,799</u></u>

**PAYMENTS TO GEORGIA MILITARY COLLEGE**

**Purpose:** Provide Quality Basic Education (QBE) funding for the grades 6-12 middle school/high school.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Prep school enrollment	479	474	504	500
2. Junior college enrollment	8,071	8,112	8,355	8,605

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$309,923
2. Increase QBE funds for the preparatory school students at Georgia Military College.	92,169
Total Change	\$402,092

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,660,060	\$3,062,152
Total Funds	\$2,660,060	\$3,062,152

**PAYMENTS TO GEORGIA PUBLIC TELECOMMUNICATIONS COMMISSION (GPTC)**

**Purpose:** Create, produce and distribute high quality programs and services that educate, inform and entertain our audiences and enrich the quality of their lives.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of educators trained by Georgia Public Broadcasting	7,200	9,565	10,000	10,500
2. Percentage of content correlated to the Georgia Performance Standards (GPS)	25%	94%	100%	100%
3. Percentage of schools who use Georgia Public Broadcasting's streaming portal	88%	100%	100%	100%

**Recommended Change:**

1. Fund statewide budget changes.	\$565,890
2. Add funds for 5 positions to monitor the digital and analog signals continuously.	370,676
3. Increase funds for utilities to maintain both digital and analog concurrently until FY 2010.	116,400
Total Change	\$1,052,966

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$17,023,143	\$18,076,109
Other Funds	14,224,291	14,224,291
Total Funds	\$31,247,434	\$32,300,400

**CAPITAL OUTLAY SUMMARY**

	FY 2008		
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Major Repairs and Rehabilitation, statewide	20	\$42,500,000	\$3,630,775
2. Equipment for Parks Nursing Center, Georgia College and State University, Milledgeville, Baldwin County	5	1,000,000	228,000
3. Equipment for Health, Wellness, Lifelong Learning Center, University of West Georgia, Carrollton, Carroll County	5	3,000,000	684,000
4. Equipment for Library and Technology Center, North Georgia College and State University, Dahlonega, Lumpkin County	5	2,000,000	456,000
5. Construction of Academic Classroom Building, Savannah State University, Savannah, Chatham County	20	12,700,000	1,084,961
6. Design and construction of the Professional Sciences Center, Macon State College, Macon, Bibb County	20	22,200,000	1,896,546
7. Design and construction of the Academic Classroom Building, Fort Valley State University, Fort Valley, Peach County	20	16,800,000	1,435,224
8. Design and construction of the College of Pharmacy, University of Georgia, Athens, Clarke County	20	37,205,000	3,178,423

**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

9. Design and construction of the Health Sciences Building, Kennesaw State University, Kennesaw, Cobb County	20	42,500,000	3,630,775
10. Design and construct a Library, Georgia Gwinnett College, Lawrenceville, Gwinnett County	20	28,300,000	2,417,669
11. Major research and development equipment for Georgia Research Alliance, Atlanta, Augusta, and Athens	5	19,000,000	4,332,000
12. Equipment for ongoing program Traditional Industries Program (TIP) Research, statewide	5	900,000	205,200
		<b>\$228,105,000</b>	<b>\$23,179,573</b>



**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services			\$3,035,682,672	\$3,125,972,856	\$3,169,744,765
Personal Services - General and Departmental	\$1,904,677,286	\$2,016,448,477			
Personal Services - Sponsored Operations	537,702,380	469,800,189			
Operating Expenses - General and Departmental	655,737,336	834,111,291	782,747,674	802,811,408	825,244,649
Operating Expenses - Sponsored Operations	624,813,380	761,456,600	864,397,122	864,397,122	864,397,122
Special Funding Initiatives	28,826,647	30,175,631			
Office of Minority Business Enterprise	890,329	859,814			
Student Education Enrichment Program	311,163	304,035			
Forestry Research	842,059	5,599,896			
Research Consortium	25,783,490	22,168,021			
Agricultural Research	2,483,445				
Advanced Technology Development Center	18,729,038	20,549,209			
Center for Rehabilitation Technology	4,804,120				
Southern Regional Education Board (SREB) Payments	81,900	767,598	1,032,148	1,032,148	1,126,700
Payments to Georgia Military College	2,831,338	2,896,734	2,660,060	2,660,060	3,062,152
Payments to Georgia Public Telecommunications Commission (GPTC)	28,303,860	16,958,649	31,247,434	31,247,434	32,300,400
Public Libraries Salaries and Operations	30,341,483	41,262,288	34,878,668	35,590,214	36,859,028
Georgia Medical College Health, Inc.	31,761,251	31,510,080			
Capital Outlay	52,987,853	150,962,109	106,067,226	141,067,226	123,567,226
<b>TOTAL FUNDS</b>	<b>\$3,951,908,357</b>	<b>\$4,405,830,621</b>	<b>\$4,858,713,004</b>	<b>\$5,004,778,468</b>	<b>\$5,056,302,042</b>
<u>Less:</u>					
Other Funds	\$2,286,642,964	\$2,603,059,285	\$2,925,739,502	\$2,925,905,670	\$2,922,866,170
Subtotal	\$2,286,642,964	\$2,603,059,285	\$2,925,739,502	\$2,925,905,670	\$2,922,866,170
State General Funds	\$1,659,022,216	\$1,786,538,782	\$1,917,240,948	\$2,063,140,244	\$2,111,598,073
Tobacco Settlement Funds	6,243,177	16,232,554	15,732,554	15,732,554	21,837,799
<b>TOTAL STATE FUNDS</b>	<b>\$1,665,265,393</b>	<b>\$1,802,771,336</b>	<b>\$1,932,973,502</b>	<b>\$2,078,872,798</b>	<b>\$2,133,435,872</b>
Positions	31,801	34,098	37,972	37,972	38,378

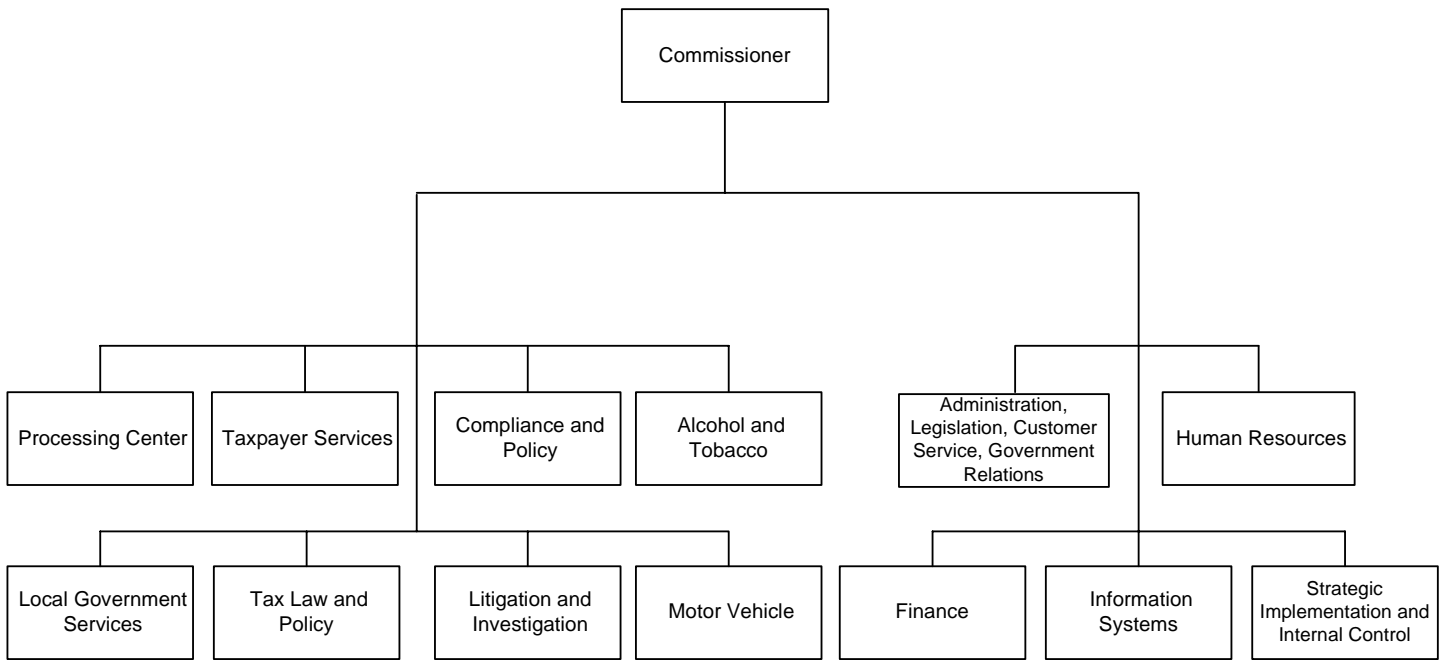
**REGENTS, UNIVERSITY SYSTEM OF GEORGIA**  
**FORMULA PRESENTATION - FY 2008**

<b>PART I: INSTRUCTION AND RESEARCH</b>		
A. Instruction		\$983,367,731
B. Research (equal to graduate instruction academic salaries)		244,382,387
		\$1,227,750,118
<b>PART II: ACADEMIC SUPPORT (18.9% of the Funding Base)</b>		232,044,772
<b>PART III: STUDENT SERVICES AND INSTITUTIONAL SUPPORT (26.9% of the Funding Base)</b>		330,264,782
<b>PART IV: OPERATION AND MAINTENANCE OF PLANT</b>		
A. Regular Operations (44,916,182 square feet at \$4.9462 per square foot)		222,163,576
B. Major Repair/Rehabilitation Fund (See General Obligation Debt Sinking Fund for bond funded items)		17,500,000
C. Utilities (44,916,182 square feet at \$2.2659 per square foot)		101,775,676
<b>PART V: FRINGE BENEFITS</b>		
A. Fringe Benefits (FICA, health and life insurance, workers' compensation, etc.)		408,825,798
B. Teachers' Retirement		122,084,247
<b>PART VI: PUBLIC SERVICE AND COMMUNITY EDUCATION</b>		
A. Public Service Institutes		13,097,886
B. Community Education (Cap at 427,375 CEU's at \$40.73 per unit for all CEU's)		17,719,203
C. Campus Coordinators (one professional and one support position per institution)		4,107,939
D. Minority Education Program		2,000,000
		\$2,699,333,997
<b>PART VII: TECHNOLOGY ENHANCEMENT PROGRAM (1.70% Factor)</b>		45,604,574
Total Formula Requirement		\$2,744,938,571
Sustained Budget Reductions		(272,572,228)
Public Service Institute Reductions		(1,723,015)
Internal Revenue:		
Student Tuition	(\$663,855,013)	
Graduate Assistant Fee Reduction	5,400,000	
Debt Service Payments	(21,606,788)	
Other Funds and Programs	4,427,025	
Total Internal Revenue		(\$675,634,776)
<b>OTHER ADJUSTMENTS</b>		
3% Salary Increase		\$21,234,057
<b>Formula Requirement - Fiscal Year 2008</b>		<b>\$1,816,242,609</b>

# DEPARTMENT OF REVENUE

## ORGANIZATIONAL CHART

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# DEPARTMENT OF REVENUE

## ROLES AND RESPONSIBILITIES

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Since 1938, the Department of Revenue has been responsible for administering the state's tax laws and collecting and processing state revenue. Additionally, the department is charged with enforcing laws and regulations pertaining to the control of alcoholic beverages and tobacco products, overseeing county property tax systems, and managing unclaimed property. Auditors, accountants, collectors, field representatives, and various specialists and administrative personnel work as authorized agents of the department's commissioner to carry out the Department of Revenue's responsibilities. In a typical year, these agents maintain and update millions of taxpayer accounts and enforce compliance with numerous laws and regulations.

The Department of Revenue processes more than 9 million documents per year, including more than 1.6 million electronic tax returns, and issues more than \$2 billion in tax refunds annually.

### ORGANIZATION

To accomplish its duties, the department is comprised of the following seven divisions that report to the Commissioner:

- Administrative Division
- Taxpayer Services Division
- Compliance and Policy Division
- Alcohol and Tobacco Division
- Local Government Services Division
- Information Technology Division
- Processing Center

Each division plays a strategic role in meeting departmental goals and objectives.

### TAX ADMINISTRATION AND COLLECTION

The Department of Revenue net state revenue collections for FY 2006 totaled \$16.4 billion. The major taxes and fees collected by the department include Personal Income Taxes, General Sales and Use Taxes, Corporation Income and License Taxes, Selective Sales Taxes (Motor Fuels, Liquor, etc.), Estate Taxes, and Property Taxes.

In addition to collecting and processing state revenue, each year the department also collects over \$4 billion in taxes designated for local counties, schools and municipalities. This amount includes a 1% sales tax in Fulton and DeKalb Counties that is used as dedicated revenue for the construction and operation of the Metropolitan Atlanta Rapid Transit Authority (MARTA). Other 1% sales taxes designated for local entities are the local option sales tax, the special purpose local option sales tax, the homestead local option sales tax, and the education local option sales tax.

### ALCOHOL AND TOBACCO REGULATION

The department enforces all laws and regulations pertaining to the manufacture, possession, transportation, and sale of alcoholic beverages and the possession, transportation, and sale of tobacco products within the state, as well as, the operation of coin-operated amusement machines. The department's Alcohol and Tobacco Division is comprised of a criminal investigative unit and an audit and operations unit. Agents assigned to the investigative unit carryout specialized investigations that focus on licensing and enforcement agencies and lend assistance to outside parties. The audit and operations staff conducts audits of manufacturers, shippers, and distributors of alcoholic beverages and tobacco products. In addition, they promote voluntary compliance with the state's alcoholic beverage and tobacco excise tax laws.

### STATE BOARD OF EQUALIZATION

The State Board of Equalization is attached to the Department of Revenue for administrative purposes only. The board appoints hearing officers that evaluate appeals by local governing authorities on issues relating to the Revenue Commissioner's disapproval of county tax digests.

### AUTHORITY

Title 48 of the Official Code of Georgia Annotated.

**DEPARTMENT OF REVENUE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>	<b>Changes</b>	<b>FY 2008</b>
	<b>Current Budget</b>		<b>Recommended</b>
State General Funds	\$548,661,784	\$9,045,500	\$557,707,284
Tobacco Settlement Funds	150,000		150,000
<b>TOTAL STATE FUNDS</b>	<b>\$548,811,784</b>	<b>\$9,045,500</b>	<b>\$557,857,284</b>
Other Funds	7,005,348		7,005,348
<b>TOTAL FUNDS</b>	<b>555,817,132</b>	<b>\$9,045,500</b>	<b>\$564,862,632</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$663,125
2. Provide for a general salary increase of 3% effective January 1, 2008, provide for performance increases and for supplemental salary adjustments for employees in specified critical jobs.	978,617
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	2,831,781
4. Reflect an adjustment in Workers' Compensation premiums.	396,939
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	68,033
Total Change	<u>\$4,938,495</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$186,216
2. Realize CNG savings by reducing telecommunications.	(1,335)
Total Change	<u>\$184,881</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<b>Current Budget</b>	<b>Recommended</b>
State General Funds	\$4,053,813	\$4,238,694
Total Funds	<u>\$4,053,813</u>	<u>\$4,238,694</u>

**CUSTOMER SERVICE**

**Purpose:** Assure that all state revenue collection activities proceed in a manner consistent with promoting voluntary compliance and the Taxpayer Bill of Rights.

**Performance Measures:**

	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Percent of persons surveyed who attended taxpayer education workshops who reported that the programs were beneficial	70%	95%	95%	95%
2. Value of unclaimed property returned to rightful owners or heirs (in millions)	\$7	\$9	\$10	\$11
3. Number of claims unresolved after 90 days	1,169	50	50	50

**DEPARTMENT OF REVENUE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$579,997
2. Transfer the State Board of Equalization program to the Customer Service program as a subprogram.	5,000
Total Change	\$584,997

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$10,709,219	\$11,294,216
Other Funds	2,110,135	2,110,135
Total Funds	\$12,819,354	\$13,404,351

**STATE BOARD OF EQUALIZATION**

**Purpose:** Examine the proposed assessments of each class of taxpayers or property and the digest of proposed assessments as a whole to determine that they are reasonably apportioned among the several tax jurisdictions and reasonably uniform with the values set on other classes of property throughout the state.

**Recommended Change:**

1. Transfer the State Board of Equalization program to Customer Service as a subprogram.	(\$5,000)
Total Change	(\$5,000)

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$5,000	\$0
Total Funds	\$5,000	\$0

**DOCUMENTS PROCESSING AND DEPOSITS**

**Purpose:** Ensure that all tax payments are received, credited, and deposited according to sound business practices and the law, and ensure that all tax returns are reviewed and recorded to accurately update taxpayer information.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Customer Service: Average time lapse in days between receipt and deposit of a check in a coupon payment	2.5	2.5	2	1
2. Number of sales tax returns processed through error resolution	787,500	750,000	615,000	615,000
3. Number of documents processed (in millions)	7.9	8	7.8	8

**Recommended Change:**

1. Fund statewide budget changes.	\$1,476,546
2. Realize CNG savings by reducing regular operating expenses.	(198,447)
Total Change	\$1,278,099

**DEPARTMENT OF REVENUE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$40,595,061	\$41,873,160
Other Funds	426,769	426,769
Total Funds	\$41,021,830	\$42,299,929

**INDUSTRY REGULATION**

**Purpose:** Provide regulation of the distribution, sale, and consumption of alcoholic beverages and tobacco products and ensure all coin operated amusement machines are properly licensed and decaled.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of alcohol license investigations conducted	1,338	1,377	1,200	1,250
2. Number of investigations of illegal alcohol sales to underage persons that lead to a sanction of some type	285	448	400	390
3. Number of citations issued	1,880	1,684	1,500	1,700

**Recommended Change:**

1. Fund statewide budget changes.	\$232,197
Total Change	\$232,197

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,496,971	\$4,729,168
Tobacco Settlement Funds	150,000	150,000
Total Funds	\$4,646,971	\$4,879,168

**SALVAGE INSPECTION**

**Purpose:** Inspect rebuilt salvage vehicles.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of rebuilt salvage vehicle reinspections	22,618	23,208	24,400	24,400

**Recommended Change:**

1. Fund statewide budget changes.	\$90,209
Total Change	\$90,209

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,581,159	\$1,671,368
Total Funds	\$1,581,159	\$1,671,368

**DEPARTMENT OF REVENUE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**TAG AND TITLE REGISTRATION**

**Purpose:** Establish motor vehicle ownership.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Amount of revenue from motor vehicle registration (in millions)	\$184.4	\$195.7	\$201.5	\$201.5
2. Number of titles processed (in-person and by batch in millions)	\$2.7	\$2.8	\$2.9	\$2.9
3. Amount of revenue generated from the issuance of motor vehicle titles (in millions)	\$51.5	\$52.2	\$54.0	\$54.0

**Recommended Change:**

1. Fund statewide budget changes.	\$706,597
2. Realize CNG savings by reducing telecommunications.	(30,409)
Total Change	\$676,188

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$22,541,777	\$23,217,965
Other Funds	652,681	652,681
Total Funds	\$23,194,458	\$23,870,646

**TAX COMPLIANCE**

**Purpose:** Ensure that all taxpayers pay the correct amount of taxes owed under the law.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of proposed assessments issued	367,925	395,470	230,000	230,000
2. Percent of business audits that find businesses not in compliance with the tax laws	38%	41%	45%	45%
3. Average revenue per audit for all business audits	\$2,006	\$1,771	\$1,800	1,900

**Recommended Change:**

1. Fund statewide budget changes.	\$1,666,733
2. Realize CNG savings (\$244,404) and provide additional funds (\$492,792) to add 12 compliance auditors.	737,196
3. Provide funds for the implementation of a data warehouse to allow for the identification of underreporting and non-reporting taxpayers.	3,600,000
Total Change	\$6,003,929

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$28,603,204	\$34,607,133
Other Funds	3,815,763	3,815,763
Total Funds	\$32,418,967	\$38,422,896



**DEPARTMENT OF REVENUE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**HOMEOWNERS' TAX RELIEF GRANT**

**Purpose:** Provide homeowners' tax relief grants to counties and local school districts, for which the eligible assessed value of each qualified homestead in the state shall be \$8,000 for the taxable year beginning January 1, 2007.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of local taxing jurisdictions receiving grants	419	424	430	435
2. Number of homesteads qualifying for the grants (in millions)	6	7.3	7.4	7.6

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$432,290,501	\$432,290,501
Total Funds	\$432,290,501	\$432,290,501

**CAPITAL OUTLAY SUMMARY**

	FY 2008		
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
1. Funding for the integration of core systems as part of the tax integration project	5	\$7,000,000	\$1,596,000
2. Development and Implementation of Enterprise Data Warehouse	5	4,000,000	912,000
Total		\$11,000,000	\$2,508,000

# DEPARTMENT OF REVENUE

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

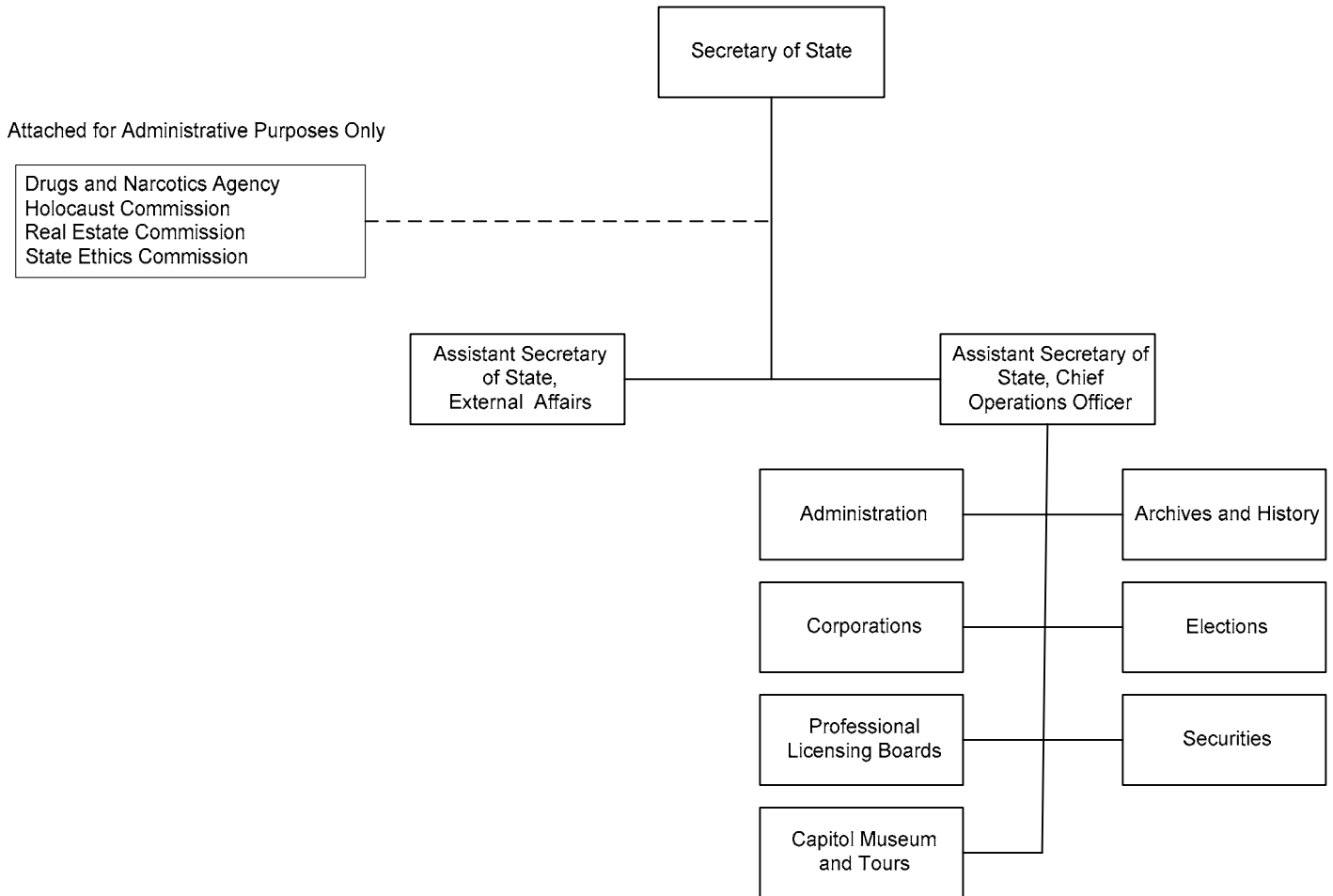
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$59,836,465	\$72,463,163	\$71,746,575	\$72,409,700	\$76,861,441
Regular Operating Expenses	6,450,119	10,777,357	9,064,832	9,064,832	9,603,581
Travel	1,105,439	1,222,327			
Motor Vehicle Purchases	46,111	285,923	64,110	64,110	64,110
Equipment	233,866	210,808	283,156	283,156	1,473,156
Computer Charges	13,091,377	22,768,983	2,263,503	2,263,503	2,263,503
Real Estate Rentals	6,839,501	7,241,376	7,538,475	7,538,475	7,362,104
Telecommunications	1,236,547	2,756,656	19,305,606	19,305,606	19,333,862
Per Diem and Fees	651,390	801,571			
Capital Outlay	2,120,536				350,000
Contractual Services	5,843,689	6,175,711	7,475,295	7,475,295	9,475,295
MV Tags and Decals		5,322,674	2,000,000	2,000,000	2,000,000
County Tax Officials Retirement and FICA	3,785,079	4,785,079	3,785,079	3,785,079	3,785,079
Homeowners' Tax Relief Grants	420,437,228	410,072,377	432,290,501	432,290,501	432,290,501
<b>TOTAL FUNDS</b>	<b>\$521,677,347</b>	<b>\$544,884,005</b>	<b>\$555,817,132</b>	<b>\$556,480,257</b>	<b>\$564,862,632</b>
<u>Less:</u>					
Federal Funds	\$542,577	\$315,536			
Other Funds	15,426,202	20,198,939	\$7,005,348	\$7,005,348	\$7,005,348
DOAS Indirect Funds	2,544,988				
Subtotal	<b>\$18,513,767</b>	<b>\$20,514,475</b>	<b>\$7,005,348</b>	<b>\$7,005,348</b>	<b>\$7,005,348</b>
State General Funds	\$503,013,580	\$524,219,530	\$548,661,784	\$549,324,909	\$557,707,284
Tobacco Settlement Funds	150,000	150,000	150,000	150,000	150,000
<b>TOTAL STATE FUNDS</b>	<b>\$503,163,580</b>	<b>\$524,369,530</b>	<b>\$548,811,784</b>	<b>\$549,474,909</b>	<b>\$557,857,284</b>
Positions	1,075	1,366	1,365	1,365	1,377
Motor Vehicles	74	94	94	94	94

# SECRETARY OF STATE

## ORGANIZATIONAL CHART

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# SECRETARY OF STATE

## ROLES AND RESPONSIBILITIES

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The Secretary of State is the keeper of the Great Seal of Georgia and custodian of the state flag. The Office of the Secretary of State provides many services for the public, businesses, state agencies, and city and county governments. These services include:

- Licensing the practice of over 66 professions and registration of other activities
- Election and voter registration and campaign finance disclosure
- Business activity monitoring and enforcement of many financial regulations
- Management and preservation of public records
- Museum and Tour programs in the Capitol

The office is comprised of Internal Administration, Archives and History, Elections, Corporations, Securities and Business Regulation, and State Professional Licensing Boards. The attached agencies are the Georgia Commission on the Holocaust, Georgia Drugs and Narcotics Agency, State Ethics Commission, and the Georgia Real Estate Commission and Appraisers Board.

### REGULATORY RESPONSIBILITIES

As a regulatory agency, the office offers education and examinations, issues licenses, collects fees for licenses, investigates complaints or violations of the law and orders reprimands. The Securities Division is responsible for regulating securities, and has the authority to adopt necessary rules to monitor the securities industry, including registration of brokers and securities. The division registers cemeteries, and regulates perpetual care cemeteries, charitable organizations and paid solicitors.

The Corporations Division serves as custodian of filings for foreign and domestic charters, nonprofit organizations and other types of corporate entity activities. In addition, the division registers and renews trademarks and service marks.

The Professional Licensing Boards Division manages 35 occupational and professional regulatory boards. The duties include reviewing and approving applications to practice, scheduling examinations, issuing licenses, maintaining records, investigating violations and resolution of complaints.

### STATE ELECTIONS ACTIVITY

The Office of the Secretary of State monitors all activities related to officials and elections. The Elections Division's primary function is to perform all activities related to federal, state, county and municipal elections, including authorization of election results.

### MANAGEMENT OF PUBLIC RECORDS

The Division of Archives and History collects, manages, and preserves official records of Georgia from 1732 to the present. The division administers the state records management program under the direction of the State Records Committee, chaired by the Secretary of State, and a record center for the storage and maintenance of non-permanent records of state agencies.

### EDUCATIONAL PROGRAMS

The Capitol Museum and Capitol Tours Program provides tours of the Capitol.

The Internal Administration Division contains the general administrative support functions of accounting, purchasing, budgeting, human resources and information technology, as well as two non-internally focused activities: the Georgia Capitol Museum and Capitol Tours program and the Administrative Procedures Section, responsible for administering the rules promulgation process pursuant to the Administrative Procedures Act for the State.

### AUTHORITY

Titles 10, 14, 21, 28, 43, 44, 45 of the Official Code of Georgia Annotated; Public Law 93-443, 1993; Resolution Act 11, Georgia Laws 1993.

**SECRETARY OF STATE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$37,264,162	\$1,460,019	\$38,724,181
<b>TOTAL STATE FUNDS</b>	<b>\$37,264,162</b>	<b>\$1,460,019</b>	<b>\$38,724,181</b>
Other Funds	1,498,265	2,018	1,500,283
<b>TOTAL FUNDS</b>	<b>\$38,762,427</b>	<b>\$1,462,037</b>	<b>\$40,224,464</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment for the department (\$181,225) (Total Funds: \$183,243), Georgia Real Estate Commission (\$16,992), State Ethics Commission (\$5,281), Georgia Commission on the Holocaust (\$1,892) and Georgia Drugs and Narcotics Commission (\$10,966).	\$216,356
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases for the department (\$341,847), Georgia Real Estate Commission (\$38,785), State Ethics Commission (\$23,262), Georgia Commission on the Holocaust (\$3,781) and Georgia Drugs and Narcotics Agency (\$21,296).	428,971
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% for the department (\$886,065), Georgia Real Estate Commission (\$98,353), State Ethics Commission (\$57,453), Georgia Commission on the Holocaust (\$10,002) and Georgia Drugs and Narcotics Agency (\$54,661).	1,106,534
4. Reflect an adjustment in Workers' Compensation premiums for the department (\$133,043), Georgia Real Estate Commission (\$15,084), State Ethics Commission (\$4,981), Georgia Commission on the Holocaust (\$1,656) and Georgia Drugs and Narcotics Agency (\$8,097).	162,861
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space for the department (\$27,312) and State Ethics Commission (\$3,175).	30,487
Total Change	<u>\$1,945,209</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$326,400
2. Realize CNG savings by reducing state funds \$694 and redistributing \$23,942 in state funds from the Administration program to the Securities program to fund maintenance costs and software licenses for L2K, Web Lookup, and My License.	(24,636)
Total Change	<u>\$301,764</u>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,882,454	\$5,184,218
Other Funds	30,000	30,000
Total Funds	<u>\$4,912,454</u>	<u>\$5,214,218</u>

**SECRETARY OF STATE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**ARCHIVES**

**Purpose:** Assist state agencies in adequately documenting their activities, administering their records management programs, scheduling their records and transferring their non-current records to the State Records Center.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of public customers using Archives services who rate the overall service "satisfactory"	98%	98%	98%	98%
2. Number of state agencies actively reformatting paper records to an electronic form or creating records electronically with the intent to reduce the amount of paper being stored at the State Records Center	0	3	10	10

**Recommended Change:**

1. Fund statewide budget changes (Total Funds: \$222,538).	\$220,528
2. Increase funding for real estate rental rate escalation.	13,047
3. Realize CNG savings by reducing state funds.	(1,859)
<b>Total Change</b>	<u><u>\$231,716</u></u>

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$5,972,322	\$6,204,038
Other Funds	508,753	510,771
<b>Total Funds</b>	<u><u>\$6,481,075</u></u>	<u><u>\$6,714,809</u></u>

**CAPITOL TOURS**

**Purpose:** Provide guided informational tours of the State Capitol.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of tour visitors	94,604	95,000	55,000	55,000
2. Information provided through the media, internet and other publications about the State Capitol and state history	55,328	119,130	120,000	120,000

**Recommended Change:**

1. Fund statewide budget changes.	\$9,937
2. Realize CNG savings by reducing state funds.	(141)
<b>Total Change</b>	<u><u>\$9,796</u></u>

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$155,777	\$165,573
<b>Total Funds</b>	<u><u>\$155,777</u></u>	<u><u>\$165,573</u></u>

**SECRETARY OF STATE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**CORPORATIONS**

**Purpose:** Accept and review findings made pursuant to statutes; issue certifications of records on file; and provide information to the public on all filed entities.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of filings certified within 2 business days	95%	95%	95%	95%
2. Number of corporations filed	38,808	31,879	42,000	42,000

**Recommended Change:**

1. Fund statewide budget changes.	\$113,950
2. Realize CNG savings within the Corporations program (\$6,599) and savings from the Professional Licensing Boards program (\$14,382) to fund enhancement and maintenance of the proprietary computer system (\$20,981).	14,382
Total Change	\$128,332

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,197,789	\$1,326,121
Other Funds	739,512	739,512
Total Funds	\$1,937,301	\$2,065,633

**ELECTIONS**

**Purpose:** Administer all duties imposed upon the Secretary of State by providing all required filing and public information services, performing all certification and commissioning duties required by law and assisting candidates, local governments, and citizens in interpreting and complying with all election, voter registration and financial disclosure laws.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of elections	843	435	750	840
2. Number of elections monitored or observed by the Secretary of State	300	50	600	600

**Recommended Change:**

1. Fund statewide budget changes.	\$127,864
2. Remove one-time funding associated with SB 500.	(50,000)
3. Realize CNG savings by reducing state funds \$23,598 and redirecting \$15,000 in state funds in the Elections program to fund the replacement of computers.	(23,598)
4. Provide funding for an independent audit of Georgia's elections procedures, guidelines and security measures.	100,000
Total Change	\$154,266

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$5,159,663	\$5,313,929
Other Funds	20,000	20,000
Total Funds	\$5,179,663	\$5,333,929

**SECRETARY OF STATE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**PROFESSIONAL LICENSING BOARDS**

**Purpose:** Protect the public health and welfare by supporting all operations of Boards which license professions.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of licensed professionals regulated by the Professional Licensing Boards	780,390	773,590	825,000	825,000
2. Number of license renewals supported by the operations support unit	127,734	140,000	150,000	150,000

**Recommended Change:**

1. Fund statewide budget changes.	\$618,668
2. Increase funding for real estate rental rate escalation.	13,047
3. Eliminate one-time funding for motor vehicle purchases.	(90,000)
4. Realize CNG savings by reducing state funds \$9,690 and redistributing \$14,382 in state funds from the Professional Licensing Boards program for the enhancement and maintenance of the proprietary computer system used by the Corporations program.	(24,072)
5. Provide funding for an independent audit of the Professional Licensing Boards to improve customer service.	100,000
<b>Total Change</b>	<u>\$617,643</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$11,354,435	\$11,972,078
Other Funds	150,000	150,000
<b>Total Funds</b>	<u>\$11,504,435</u>	<u>\$12,122,078</u>

**SECURITIES**

**Purpose:** Provide for registration, compliance and enforcement of the provisions of the Georgia Codes, and to provide information to the public regarding subjects of such codes.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Cemetery entities filings, inspections, closeouts, notifications, reports, and escrow actions processed	2,818	3,158	3,152	3,152
2. Charitable entities filings, inspections, closeouts, notifications, and reports processed	6,583	8,367	8,670	10,940

**Recommended Change:**

1. Fund statewide budget changes.	\$152,145
2. Realize CNG savings within the Securities program (\$1,058) and savings from the Administration program (\$23,942) to fund maintenance costs and software licenses for L2K, Web Lookup, and My License (\$25,000).	23,942
<b>Total Change</b>	<u>\$176,087</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,040,428	\$2,216,515
Other Funds	50,000	50,000
<b>Total Funds</b>	<u>\$2,090,428</u>	<u>\$2,266,515</u>



**SECRETARY OF STATE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Agencies Attached for Administrative Purposes:**

**GEORGIA REAL ESTATE COMMISSION**

**Purpose:** Administer the license law for real estate brokers and salespersons and provide administrative support to the Georgia Real Estate Appraisers Board in their administration of the Real Estate Appraisal.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of findings of negligence occurring in completed cases	13.7%	29.6%	33.0%	33.0%
2. Percentage of Georgia passing rates on qualifying examinations that are within 5 points of the average passing rates nationwide	11.2%	8.4%	5.0%	5.0%

**Recommended Change:**

1. Fund statewide budget changes.	\$169,214
2. Provide additional funding for 2 investigator positions.	97,426
3. Provide funds to replace 1 motor vehicle with mileage in excess of 135,000 miles.	17,272
Total Change	\$283,912

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,253,396	\$3,537,308
Total Funds	\$3,253,396	\$3,537,308

**STATE ETHICS COMMISSION**

**Purpose:** Protect the integrity of the democratic process and ensure compliance by candidates, public officials, non-candidate campaign committees, lobbyists and vendors with Georgia's Campaign and Financial Disclosure requirements.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of cases brought before the Commission for review	115	38	62	72
2. Number of cases actually closed/removed from the docket	94	38	38	48

**Recommended Change:**

1. Fund statewide budget changes.	\$94,152
2. Reduce one-time operational funding (\$648,997) and realize CNG savings by reducing telecommunications (\$1,003).	(650,000)
Total Change	(\$555,848)

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,606,602	\$1,050,754
Total Funds	\$1,606,602	\$1,050,754

**SECRETARY OF STATE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**GEORGIA COMMISSION ON THE HOLOCAUST**

**Purpose:** Teach the lessons of the Holocaust to present and future generations of Georgians in order to create an awareness of the enormity of the crimes of prejudice and inhumanity.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. College courses coordinated, in-house training sessions conducted and permanent and traveling exhibits provided	28	25	25	25
2. Number of educators attending Commission programs and training sessions requesting materials to incorporate into their lesson plans	650	650	650	650

**Recommended Change:**

1. Fund statewide budget changes.	<u>\$17,331</u>
Total Change	<u>\$17,331</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$278,412	\$295,743
Total Funds	<u>\$278,412</u>	<u>\$295,743</u>

**GEORGIA DRUGS AND NARCOTICS AGENCY**

**Purpose:** Protect the health, safety and welfare of the general public by providing an enforcement presence to oversee all laws and regulations pertaining to controlled substances and dangerous drugs.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Inspections conducted	1,980	1,874	2,100	2,100
2. Percentage of law enforcement agencies that rate the Georgia Drugs and Narcotics Agency services to be high quality	90%	90%	90%	90%

**Recommended Change:**

1. Fund statewide budget changes.	<u>\$95,020</u>
Total Change	<u>\$95,020</u>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,362,884	\$1,457,904
Total Funds	<u>\$1,362,884</u>	<u>\$1,457,904</u>

# SECRETARY OF STATE

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

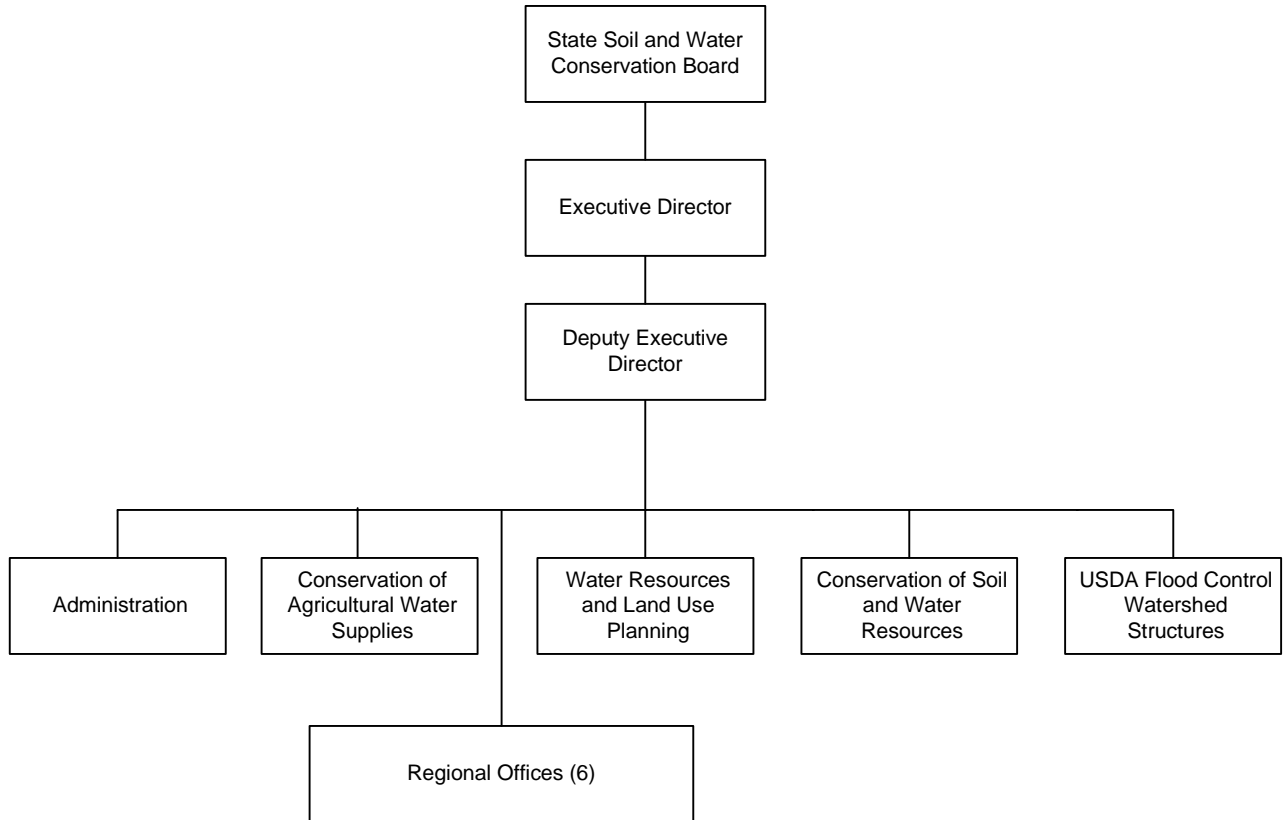
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$17,072,795	\$17,526,920	\$19,814,491	\$19,997,734	\$21,358,689
Regular Operating Expenses	5,176,958	4,833,006	3,949,069	3,949,069	3,926,508
Travel	291,278	364,741			
Motor Vehicle Purchases		56,817	90,000		
Equipment	84,038	22,255	73,500	73,500	73,500
Computer Charges	5,604,461	2,636,397	315,057	315,057	333,438
Real Estate Rentals	4,372,126	3,944,867	4,056,400	4,056,400	4,109,806
Telecommunications	1,103,344	722,149	1,611,737	1,611,737	1,579,935
Per Diem and Fees	766,404	1,858,678			
Contractual Services	18,016,608	4,039,177	1,986,544	1,986,544	2,136,544
Elections Expenses	406,521	696,006	364,335	364,335	364,335
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$52,894,533</b>	<b>\$36,701,013</b>	<b>\$32,261,133</b>	<b>\$32,354,376</b>	<b>\$33,882,755</b>
<b><u>ATTACHED AGENCIES</u></b>					
Georgia Real Estate Commission	\$2,710,187	\$2,961,248	\$3,253,396	\$3,270,388	\$3,537,308
State Ethics Commission	691,203	1,281,115	1,606,602	1,611,883	1,050,754
Georgia Commission on the Holocaust	323,210	237,943	278,412	280,304	295,743
Georgia Drugs and Narcotics Agency	1,354,997	1,266,976	1,362,884	1,373,850	1,457,904
<b>TOTAL FUNDS</b>	<b>\$57,974,130</b>	<b>\$42,448,295</b>	<b>\$38,762,427</b>	<b>\$38,890,801</b>	<b>\$40,224,464</b>
<b><u>Less:</u></b>					
Federal Funds	\$19,486,782	\$2,608,518			
Other Funds	3,248,120	4,430,293	\$1,498,265	\$1,500,283	\$1,500,283
Subtotal	<b>\$22,734,902</b>	<b>\$7,038,811</b>	<b>\$1,498,265</b>	<b>\$1,500,283</b>	<b>\$1,500,283</b>
<b>State General Funds</b>	<b>\$35,239,228</b>	<b>\$35,409,484</b>	<b>\$37,264,162</b>	<b>\$37,390,518</b>	<b>\$38,724,181</b>
<b>TOTAL STATE FUNDS</b>	<b>\$35,239,228</b>	<b>\$35,409,484</b>	<b>\$37,264,162</b>	<b>\$37,390,518</b>	<b>\$38,724,181</b>
Positions	360	371	462	462	462
Motor Vehicles	71	71	76	76	76

# SOIL AND WATER CONSERVATION COMMISSION

## ORGANIZATIONAL CHART

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# SOIL AND WATER CONSERVATION COMMISSION

## ROLES AND RESPONSIBILITIES

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The Georgia Soil and Water Conservation Commission was formed to protect, conserve, and improve the soil and water resources of Georgia. The commission's primary goal is to make Georgia a better place for its citizens through the wise use and protection of basic soil and water resources and to achieve practical water quality goals through agricultural best practices.

There are 40 Soil and Water Conservation Districts in Georgia, composed of 1 or more counties each; every county has at least 2 supervisor representatives on the District Board of Supervisors. Serving as the coordinator of the 370 district supervisors is a commission appointed by the Governor, comprised of 5 supervisors from different regions of the state and appointed by the Governor to serve 5-year terms. The commission is headquartered in Athens with 6 regional offices and has a professional staff whose primary duty is to serve and advance the goals of the Soil and Water Conservation Districts. The regional offices are located in Rome, Athens, Conyers, Milledgeville, Dawson, and Statesboro.

### **CONSERVATION OF AGRICULTURAL WATER SUPPLIES**

The Conservation of Agricultural Water Supplies program exists to assist agricultural water users in quantifying water use, conserving existing water supplies through irrigation audits, and reducing dependence on ground water and surface water supplies through agricultural catchments. The Soil and Water Conservation Commission accomplishes these goals through agricultural water metering by installing water meters on farmers' irrigation systems to track and document water usage. This allows the commission to accurately determine state water use and obtain data to be used by policy makers and individual farmers alike in developing water conservation strategies. In addition, the commission administers farmer incentive programs designed to increase the uniformity and efficiency of agricultural irrigation systems and to develop agricultural water catchments for irrigation of cropland in South Georgia.

### **CONSERVATION OF SOIL AND WATER RESOURCES**

The Conservation of Soil and Water Resources program supports landowners in protecting soil and water resources through the use of

voluntary best management practices intended to meet water quality standards. Best management practices implemented by the commission and individual farmers prevent erosion and pollution on both agricultural and urban lands.

Three subprograms in the Conservation of Soil and Water Resources program address different types of land and conservation issues. The Agricultural Lands subprogram helps to reduce soil erosion and non-point source pollutants on agricultural lands; Urban Lands addresses erosion on development sites by educating developers, local governments, and erosion and sediment control professionals on best management practices; and Conservation District Education and Outreach promotes increased awareness of the importance of soil and water conservation by supplying Georgia citizens with research data, mapping systems, and soil and water resource information.

### **WATER RESOURCES AND LAND USE PLANNING**

The Water Resources and Land Use Planning program exists to conduct planning activities that further the understanding of water use and improve water management throughout the state. Through this program, the commission provides resource information to stakeholders and policy makers participating in the statewide water planning process, using wetted acreage maps and an irrigator gateway.

### **WATERSHED FLOOD CONTROL DAMS**

Georgia has 357 United States Department of Agriculture (USDA)-constructed flood control watershed dams, most of them located in the northern part of the state. The Watershed Flood Control Dams program provides for proper operation and maintenance of these dams by working with federal, local, and Soil and Water Conservation District officials. Through the program, the commission helps to ensure that dams meet the Georgia Safe Dams Act standards for structural integrity, operate efficiently to provide multi-purpose use, and ensure flood protection for nearby communities.

### **AUTHORITY**

Title 2-6 of the Official Code of Georgia Annotated.

**SOIL AND WATER CONSERVATION COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$3,097,477	\$422,643	\$3,520,120
<b>TOTAL STATE FUNDS</b>	<u>\$3,097,477</u>	<u>\$422,643</u>	<u>\$3,520,120</u>
Federal Funds	2,311,431		2,311,431
Other Funds	8,547,106	(266,937)	8,280,169
<b>TOTAL FUNDS</b>	<u>\$13,956,014</u>	<u>\$155,706</u>	<u>\$14,111,720</u>

**BUDGET RECOMMENDATIONS BY AGENCY (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$19,884
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	30,446
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	84,925
4. Reflect an adjustment in Workers' Compensation premiums.	20,451
Total Change	<u>\$155,706</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$25,436
2. Redirect motor vehicle funds from the Water Resources and Land Use Planning program to the Administration program to replace 1 high-mileage vehicle.	15,269
Total Change	<u>\$40,705</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$599,541	\$640,246
Total Funds	<u>\$599,541</u>	<u>\$640,246</u>

**WATER RESOURCES AND LAND USE PLANNING**

**Purpose:** Improve understanding of water use and develop plans that improve water management and efficiency.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of wetted acreage maps completed for prior fiscal year's agricultural water meter installations	N/A	1,355	9,636	10,645
2. Number of training sessions conducted to inform producers on how to use the Farmer Gateway to review metering data	N/A	N/A	4	6

**Recommended Change:**

1. Fund statewide budget changes.	\$241
2. Redirect motor vehicle funds from the Water Resources and Land Use Planning program to replace 5 high-mileage vehicles in 3 programs.	(80,000)
Total Change	<u>(\$79,759)</u>

**SOIL AND WATER CONSERVATION COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$957,304	\$877,545
Total Funds	\$957,304	\$877,545

**CONSERVATION OF AGRICULTURAL WATER SUPPLIES**

**Purpose:** Conserve the use of Georgia's ground and surface water by agricultural water users.

<b>Performance Measures:</b>	FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Estimated</u>	FY 2008 <u>Estimated</u>
1. Number of water conservation plans written for potential water savings	357	521	325	325
2. Millions of gallons of water saved by successfully retrofitting (upgrading) irrigation systems	1,570	770	900	800

**Recommended Change:**

1. Fund statewide budget changes.	\$41,801
2. Redirect motor vehicle funds from the Water Resources and Land Use Planning program to the Conservation of Agricultural Water Supplies program to replace 1 high-mileage vehicle.	8,569
Total Change	\$50,370

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$263,933	\$314,303
Federal Funds	1,631,804	1,631,804
Other Funds	7,847,716	7,847,716
Total Funds	\$9,743,453	\$9,793,823

**CONSERVATION OF SOIL AND WATER RESOURCES**

**Purpose:** Conserve Georgia's rich natural resources through voluntary implementation of conservation best management practices on agricultural lands.

<b>Performance Measures:</b>	FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Estimated</u>	FY 2008 <u>Estimated</u>
1. Number of agricultural acres adequately protected and benefited by application of conservation systems	194,258	228,771	200,000	210,000
2. Number of formal erosion and sedimentation control training and certification courses held by the commission	10	41	30	24

**Recommended Change:**

1. Fund statewide budget changes.	\$86,586
2. Replace other funds with state general funds to continue the Erosion and Sedimentation Control certification program as mandated by O.C.G.A. 12-7-9(a).	266,937
3. Redirect motor vehicle funds from the Water Resources and Land Use planning program to the Conservation of Soil and Water Resources program to replace 3 high-mileage vehicles.	56,162
Total Change	\$409,685

**SOIL AND WATER CONSERVATION COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,171,645	\$1,581,330
Federal Funds	679,627	679,627
Other Funds	699,390	432,453
<b>Total Funds</b>	<b>\$2,550,662</b>	<b>\$2,693,410</b>

**USDA FLOOD CONTROL WATERSHED STRUCTURES**

**Purpose:** Provide flood retarding, water quality, recreation, and water supply benefits to Georgia citizens.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of inspections performed on district-sponsored dams assisted by the United States Department of Agriculture (USDA) Natural Resources Conservation Service	171	131	180	180
2. Number of district/USDA watershed dams maintained	71	88	357	357

**Recommended Change:**

1. Fund statewide budget changes.	\$1,642
<b>Total Change</b>	<b>\$1,642</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$105,054	\$106,696
<b>Total Funds</b>	<b>\$105,054</b>	<b>\$106,696</b>



**SOIL AND WATER CONSERVATION COMMISSION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

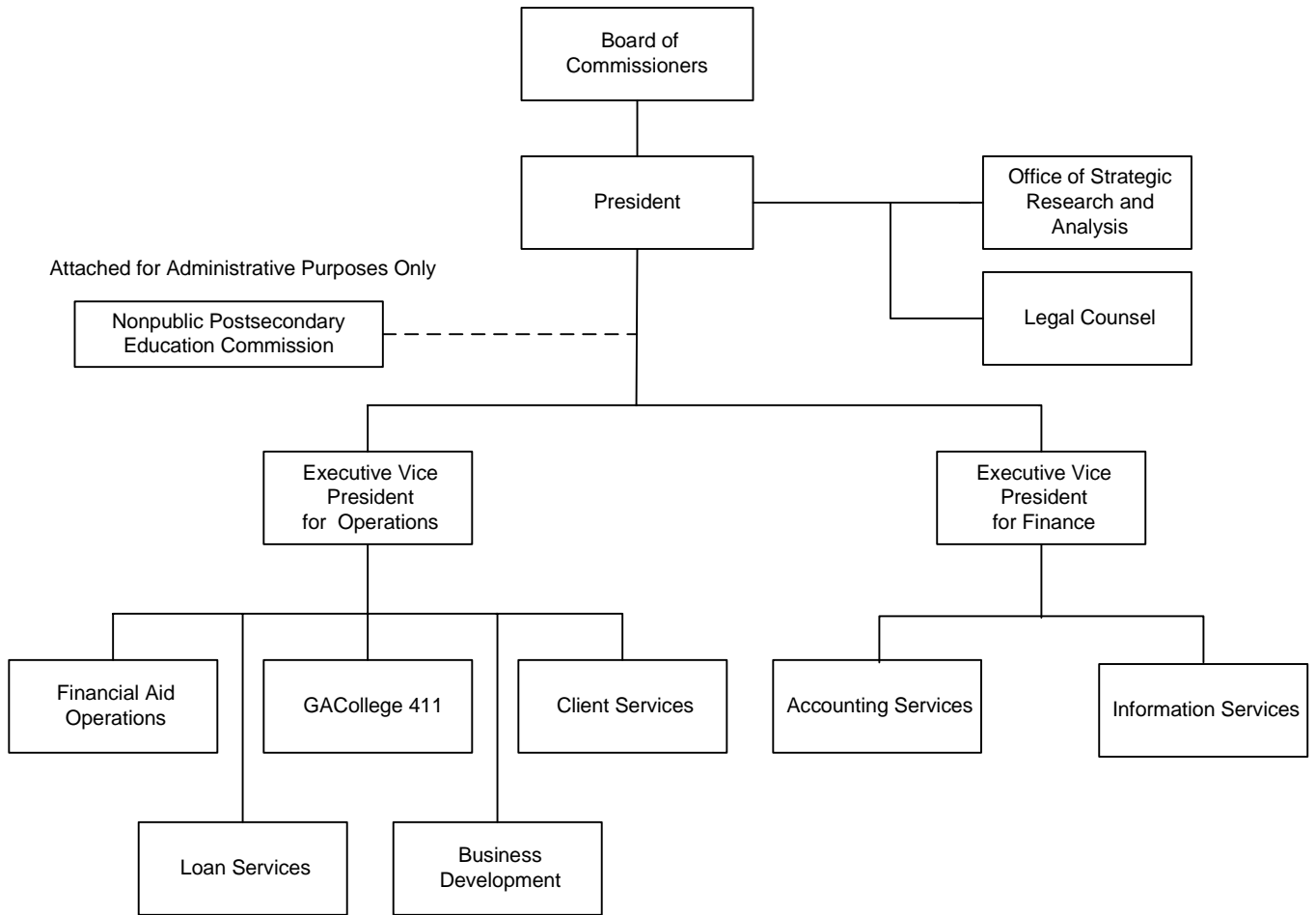
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$2,376,780	\$2,690,487	\$2,936,776	\$2,956,660	\$3,092,482
Regular Operating Expenses	1,135,727	2,085,741	3,050,025	3,050,025	3,050,025
Travel	58,125	43,133			
Motor Vehicle Purchases		39,503	20,000	100,000	100,000
Equipment	25,876	26,443	52,211	52,211	50,345
Computer Charges	31,961	19,328	15,536	15,536	17,794
Real Estate Rentals	121,424	122,813	124,164	124,164	124,164
Telecommunications	46,784	57,004	58,041	58,041	57,649
Per Diem and Fees	90,183	86,730			
Contractual Services	3,937,232	7,180,927	7,699,261	7,619,261	7,619,261
<b>TOTAL FUNDS</b>	<b>\$7,824,092</b>	<b>\$12,352,109</b>	<b>\$13,956,014</b>	<b>\$13,975,898</b>	<b>\$14,111,720</b>
<u>Less:</u>					
Federal Funds	\$2,399,443	\$3,220,153	\$2,311,431	\$2,311,431	\$2,311,431
Other Funds	2,454,645	5,430,102	8,547,106	8,247,106	8,280,169
Subtotal	<b>\$4,854,088</b>	<b>\$8,650,255</b>	<b>\$10,858,537</b>	<b>\$10,558,537</b>	<b>\$10,591,600</b>
State General Funds	\$2,970,004	\$3,701,854	\$3,097,477	\$3,417,361	\$3,520,120
<b>TOTAL STATE FUNDS</b>	<b>\$2,970,004</b>	<b>\$3,701,854</b>	<b>\$3,097,477</b>	<b>\$3,417,361</b>	<b>\$3,520,120</b>
Positions	51	52	61	61	61
Motor Vehicles	23	25	25	25	25

# GEORGIA STUDENT FINANCE COMMISSION

## ORGANIZATIONAL CHART

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# GEORGIA STUDENT FINANCE COMMISSION

## ROLES AND RESPONSIBILITIES

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The Georgia Student Finance Commission is responsible for administering student financial aid programs. The programs, which include the Helping Outstanding Pupils Educationally (HOPE) Scholarship and Grant programs, GAcollege411, service-cancelable loans, financial aid consultation and other educational scholarships and grants, are supported by lottery proceeds and state general fund appropriations.

### **GEORGIA HIGHER EDUCATION ASSISTANCE CORPORATION**

The Georgia Higher Education Assistance Corporation is a nonprofit public corporation of the state and is responsible for administering a program of guaranteed educational loans to eligible students and parents in accordance with state law and the requirements of the Federal Higher Educational Loan Act. In FY 2006, the corporation guaranteed over 82,600 new loans for eligible students and parents. The value of those loans exceeded \$307.5 million.

### **GEORGIA STUDENT FINANCE AUTHORITY**

The Georgia Student Finance Authority, a nonprofit public corporation of the state, is responsible for providing student financial aid to eligible Georgians through loan, scholarship and grant assistance programs as prescribed by the General Assembly. In FY 2006, the authority disbursed over \$34.9 million in state general funds and agency revenues to more than 40,000 students. In addition, over \$449.9 million in HOPE Scholarship and other lottery funded grant

and scholarship programs were disbursed to more than 260,000 students.

The authority is also authorized to be a lender under the Georgia Higher Educational Loan Program. In FY 2006, the authority originated over \$72.5 million in student loans, and the total value of loans serviced exceeded \$310.7 million.

The authority has the responsibility of performing all management, supervisory, clerical and administrative functions required by the corporation and the commission. The authority also provides administrative and operational support services at no cost to the state for the Georgia Nonpublic Postsecondary Education Commission (NPEC), which is attached for administrative purposes.

### **ATTACHED AGENCY**

The **Georgia Nonpublic Postsecondary Education Commission (NPEC)** is responsible for regulating private postsecondary schools in this state in order to protect the financial investment of Georgians participating in their programs.

### **AUTHORITY**

Official Code of Georgia Annotated 20-3-230 et seq., 20-3-250 et seq., 20-3-260 et seq. and 20-3-310 et seq.

**GEORGIA STUDENT FINANCE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007	Changes	FY 2008
	<u>Current Budget</u>		<u>Recommended</u>
State General Funds	\$36,666,225	\$3,557,257	\$40,223,482
Lottery Funds	539,601,059	(22,903,899)	516,697,160
<b>TOTAL STATE FUNDS</b>	<b>\$576,267,284</b>	<b>(\$19,346,642)</b>	<b>\$556,920,642</b>
Federal Funds	520,653		520,653
Other Funds	6,773,600	(1,151,107)	5,622,493
<b>TOTAL FUNDS</b>	<b>\$583,561,537</b>	<b>(\$20,497,749)</b>	<b>\$563,063,788</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

State General Funds:

1. Annualize the cost of the FY 2007 salary adjustment.	\$1,914
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	10,099
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	28,696
4. Reflect an adjustment in Workers' Compensation premiums.	1,511
Total Change	<u>\$42,220</u>

Lottery Funds:

1. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	Yes
2. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	Yes
Total Change	<u>\$0</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ACCEL**

**Purpose:** Allow students to pursue postsecondary study at approved public and private postsecondary institutions, while receiving dual high school and college credit for courses successfully completed.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	5,869	5,375	5,500	5,562
2. Average dollar amount per award	\$752	\$775	\$730	\$719

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$6,000,000	\$6,000,000
Total Funds	<u>\$6,000,000</u>	<u>\$6,000,000</u>

**ENGINEER SCHOLARSHIP**

**Purpose:** Provide forgivable loans to Georgia residents who are engineering students at Mercer University (Macon campus) and retain those students as engineers in the state.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	384	355	355	355
2. Average dollar amount per award	\$1,743	\$1,750	\$1,750	\$1,750
3. Percentage of students repaying loans in cash	4%	18%	5%	5%

**GEORGIA STUDENT FINANCE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$760,000	\$760,000
Total Funds	\$760,000	\$760,000

**GEORGIA MILITARY COLLEGE SCHOLARSHIP**

**Purpose:** Provide outstanding students with a full scholarship to attend Georgia Military College, thereby strengthening Georgia's National Guard with their membership.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	116	125	125	125
2. Average dollar amount per award	\$4,728	\$5,081	\$5,188	\$5,297
3. Percentage of students repaying loans in cash	1%	9%	2%	2%

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$770,477	\$770,477
Total Funds	\$770,477	\$770,477

**GOVERNOR'S SCHOLARSHIP PROGRAM**

**Purpose:** Recognize graduating Georgia high school seniors who are valedictorians or STAR students of their class by providing a scholarship to attend an eligible postsecondary institution in Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	5,348	4,417	4,224	4,224
2. Average dollar amount per award	\$400	\$448	\$409	\$409

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$2,329,200	\$2,329,200
Total Funds	\$2,329,200	\$2,329,200

**GUARANTEED EDUCATIONAL LOANS**

**Purpose:** Provide service cancelable loans to students enrolled in critical fields of study, which include nursing, physical therapy and pharmacy.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	653	637	650	650
2. Average dollar amount per award	\$5,354	\$5,069	\$5,354	\$5,354
3. Percentage of students repaying loans in cash	4%	6%	4%	4%
4. Number of nurse faculty awards	28	36	28	55

**GEORGIA STUDENT FINANCE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Eliminate one-time appropriation for nursing service cancelable loans (Other Funds: \$280,000).	Yes
2. Address recruitment of nursing faculty by providing 25 service cancelable loans for advanced degrees (Other Funds: \$250,000).	Yes
Total Change	\$0

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$3,799,883	\$3,799,883
Other Funds	280,000	250,000
Total Funds	\$4,079,883	\$4,049,883

**HERO SCHOLARSHIP**

**Purpose:** Provide educational grant assistance to members of the Georgia National Guard and U.S. Military Reservists who served in combat zones and the children of such members.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	N/A	10	200	300
2. Average dollar amount per award	N/A	\$2,000	\$2,000	\$2,000

**Recommended Change:**

1. Increase funding for the HERO Scholarship to serve an additional 359 students (Other Funds: \$718,000).	Yes
Total Change	\$0

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$200,000	\$200,000
Other Funds		718,000
Total Funds	\$200,000	\$918,000

**HOPE ADMINISTRATION**

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of GAcollge411 accounts created	7,870	146,767	250,000	350,000
2. Number of GAcollge411 website hits	154,893	1,187,976	2,000,000	3,000,000

**Recommended Change:**

1. Fund statewide budget changes.	Yes
2. Increase access to college by providing 4 financial aid consultants to educate students, parents, counselors, and graduation coaches on resources available through GAcollge411.	\$158,912
3. Provide funds to expand marketing efforts of GAcollge411 in order to increase access to college (Other Funds: \$500,000).	Yes
Total Change	\$158,912

**GEORGIA STUDENT FINANCE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds		\$158,912
Lottery Funds	\$5,228,320	5,228,320
Other Funds		500,000
<b>Total Funds</b>	<b>\$5,228,320</b>	<b>\$5,887,232</b>

**HOPE GED**

**Purpose:** Award a \$500 voucher once to each student receiving a general educational development (GED) diploma awarded by the Georgia Department of Technical and Adult Education.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	4,648	4,722	4,793	4,865
2. Average dollar amount per award	\$495	\$499	\$500	\$500

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$2,461,614	\$2,461,614
<b>Total Funds</b>	<b>\$2,461,614</b>	<b>\$2,461,614</b>

**HOPE GRANT**

**Purpose:** Provide grants to students seeking a diploma or certificate at a public postsecondary institution.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	232,783	222,257	212,361	216,609
2. Average dollar amount per award	\$430	\$453	\$453	\$467

**Recommended Change:**

Lottery Funds

1. Transfer excess HOPE Grant funds to Bright from the Start: Georgia Department of Early Care and Learning in order to fund enrollment growth and rate changes in the Pre-Kindergarten program.	(\$17,353,918)
<b>Total Change</b>	<b>(\$17,353,918)</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$122,784,173	\$105,430,255
<b>Total Funds</b>	<b>\$122,784,173</b>	<b>\$105,430,255</b>

**HOPE SCHOLARSHIPS - PRIVATE SCHOOLS**

**Purpose:** Provide merit scholarships to students seeking an associate or baccalaureate degree at an eligible private postsecondary institution.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	30,777	31,785	32,935	34,731
2. Average dollar amount per award	\$1,303	\$1,275	\$1,270	\$1,266

**GEORGIA STUDENT FINANCE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$45,651,732	\$45,651,732
Total Funds	\$45,651,732	\$45,651,732

**HOPE SCHOLARSHIP - PUBLIC SCHOOLS**

**Purpose:** Provide merit scholarships to students seeking an associate or baccalaureate degree at an eligible public postsecondary institution.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	196,426	191,473	203,034	202,972
2. Average dollar amount per award	\$1,444	\$1,526	\$1,580	\$1,640

**Recommended Change:**

<u>Lottery Funds</u>	
1. Transfer excess HOPE Scholarship-Public Schools funds to Bright from the Start: Georgia Department of Early Care and Learning in order to fund enrollment growth and rate changes in the Pre-Kindergarten program.	(\$5,549,981)
Total Change	(\$5,549,981)

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$344,500,917	\$338,950,936
Total Funds	\$344,500,917	\$338,950,936

**LAW ENFORCEMENT DEPENDENTS GRANT**

**Purpose:** Provide educational grant assistance to the children of Georgia law enforcement officers, firefighters, and prison correctional officers who were permanently disabled or killed in the line of duty, to attend an eligible private or public postsecondary institution in Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	24	25	24	24
2. Average dollar amount per award	\$914	\$902	\$914	\$914

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$50,911	\$50,911
Total Funds	\$50,911	\$50,911

**LEVERAGING EDUCATIONAL ASSISTANCE PARTNERSHIP (LEAP) PROGRAM**

**Purpose:** Provide educational grant assistance to residents of Georgia who demonstrate substantial financial need to attend eligible postsecondary institutions in Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	3,265	2,652	2,561	2,561
2. Average dollar amount per award	\$322	\$389	\$406	\$406



**GEORGIA STUDENT FINANCE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$966,757	\$966,757
Federal Funds	520,653	520,653
<b>Total Funds</b>	<b>\$1,487,410</b>	<b>\$1,487,410</b>

**NORTH GEORGIA MILITARY SCHOLARSHIP GRANTS**

**Purpose:** Provide outstanding students with a full scholarship to attend North Georgia College and State University, thereby strengthening Georgia's Army National Guard with their membership.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	121	117	119	122
2. Average dollar amount per award	\$4,156	\$4,546	\$4,798	\$5,064
3. Percentage of students repaying loans in cash	0%	1%	1%	1%

<b>Recommended Change:</b>	Yes
1. Eliminate one-time appropriation for students returning from military deployment (Other Funds: \$1,010,402).	<u>Yes</u>
<b>Total Change</b>	<b>\$0</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$683,951	\$683,951
Other Funds	1,010,402	
<b>Total Funds</b>	<b>\$1,694,353</b>	<b>\$683,951</b>

**NORTH GEORGIA ROTC GRANTS**

**Purpose:** Provide Georgia residents with non-repayable financial assistance to attend North Georgia College and State University and to participate in the Reserve Officers Training Corps program.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	630	253	242	242
2. Average dollar amount per award	\$611	\$750	\$743	\$743

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$432,479	\$432,479
<b>Total Funds</b>	<b>\$432,479</b>	<b>\$432,479</b>

**PROMISE SCHOLARSHIP**

**Purpose:** Provide forgivable loans to students in their junior and senior year who aspire to be teachers in Georgia public schools.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	2,089	2,193	2,072	2,089
2. Average dollar amount per award	\$2,802	\$2,669	\$2,825	\$3,000
3. Percentage of students repaying loans in cash	3%	8%	9%	10%

**GEORGIA STUDENT FINANCE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$5,855,278	\$5,855,278
Total Funds	\$5,855,278	\$5,855,278

**PUBLIC MEMORIAL SAFETY GRANT**

**Purpose:** Provide educational grant assistance to the children of Georgia law enforcement officers, fire fighters, Emergency Medical Technicians (EMTs), and correctional officers who were permanently disabled or killed in the line of duty, to attend a public postsecondary institution in Georgia.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	21	26	25	25
2. Average dollar amount per award	\$3,969	\$3,498	\$3,515	\$3,515

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$255,850	\$255,850
Total Funds	\$255,850	\$255,850

**TEACHER SCHOLARSHIP**

**Purpose:** Provide forgivable loans to teachers seeking advanced education degrees in critical shortage fields of study.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	2,009	1,872	1,509	2,000
2. Average dollar amount per award	\$2,047	\$1,967	\$1,046	\$1,067
3. Percentage of students repaying loans in cash	4%	11%	10%	10%

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Lottery Funds	\$5,332,698	\$5,332,698
Total Funds	\$5,332,698	\$5,332,698

**TUITION EQUALIZATION GRANTS (TEG)**

**Purpose:** Promote the private segment of higher education in Georgia by providing non-repayable grant aid to Georgia residents who attend eligible private postsecondary institutions.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of awards granted per year	63,951	62,430	63,388	64,167
2. Average dollar amount per award	\$397	\$394	\$477	\$479

**Recommended Change:**

1. Provide funding to increase award amount from \$1,000 to \$1,100.	\$3,280,000
2. Eliminate one-time funds for TEG (Other Funds: \$1,328,705).	Yes
Total Change	\$3,280,000

**GEORGIA STUDENT FINANCE COMMISSION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$27,531,802	\$30,811,802
Other Funds	5,483,198	4,154,493
Total Funds	\$33,015,000	\$34,966,295

**Agencies Attached for Administrative Purposes:**

**NONPUBLIC POSTSECONDARY EDUCATION COMMISSION (NPEC)**

**Purpose:** Authorize private postsecondary schools in Georgia; provide transcripts for students who attended schools that closed; resolve complaints.

<b>Performance Measures:</b>	FY 2005 <u>Actual</u>	FY 2006 <u>Actual</u>	FY 2007 <u>Estimated</u>	FY 2008 <u>Estimated</u>
1. Percentage of NPEC educational institutions meeting prescribed academic and financial standards annually without remediation	53%	60%	65%	65%

**Recommended Change:**

1. Fund statewide budget changes.	\$42,220
2. Provide funds for 1 standard administrator position to increase the number of institutions meeting academic and financial standards.	76,125
Total Change	\$118,345

<b>Program Budget:</b>	FY 2007 <u>Current Budget</u>	FY 2008 <u>Recommended</u>
State General Funds	\$671,242	\$789,587
Total Funds	\$671,242	\$789,587

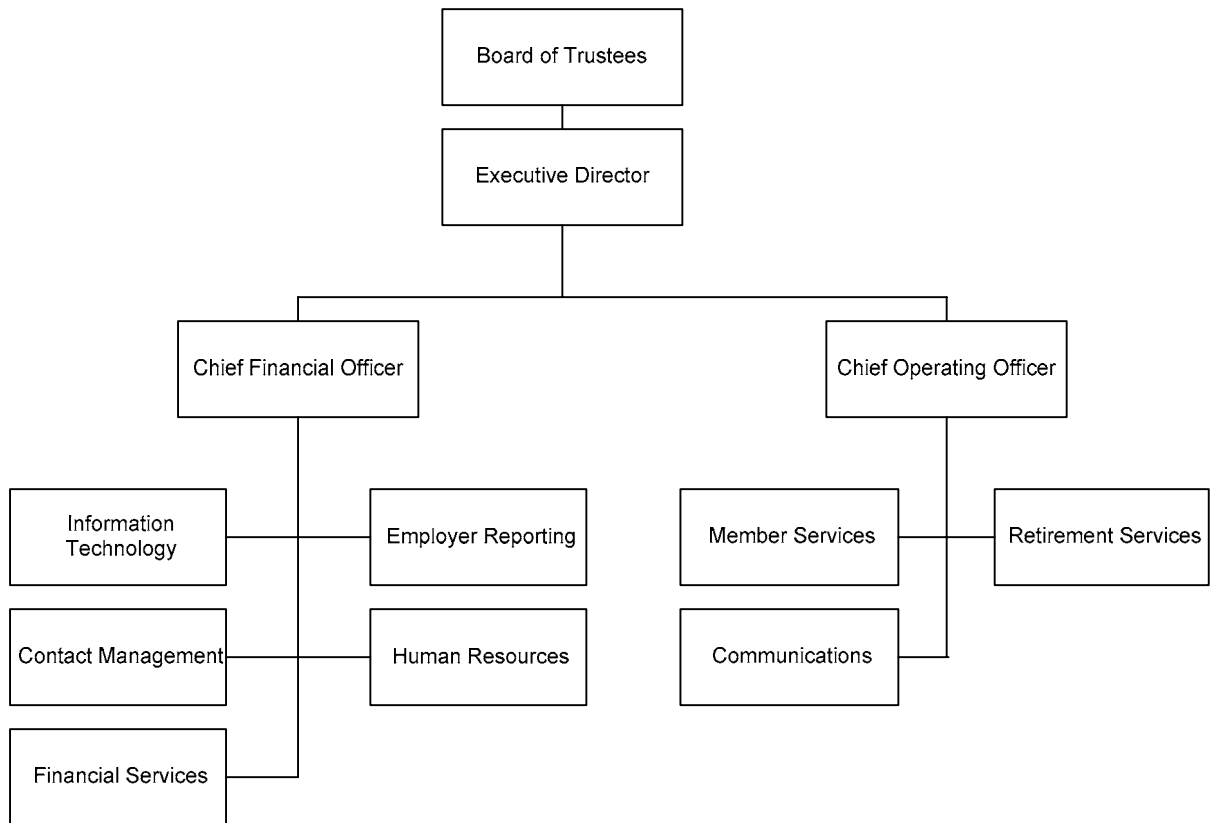
**GEORGIA STUDENT FINANCE COMMISSION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services-HOPE Administration	\$1,933,859	\$2,545,624	\$3,237,591	\$3,333,520	\$3,396,503
Regular Operating Expenses-HOPE Administration	2,722,561	3,566,073	1,990,729	1,990,729	2,490,729
Accel	4,112,740	4,169,509	6,000,000	6,000,000	6,000,000
Engineer Scholarship	760,000	760,000	760,000	760,000	760,000
Georgia Military/North Georgia College Transfer Scholarship	22,427				
Georgia Military College Scholarship	770,477	770,477	770,477	770,477	770,477
Governor's Scholarship Program	2,530,150	2,329,200	2,329,200	2,329,200	2,329,200
Guaranteed Educational Loans/ Service Cancelable	3,477,477	3,799,883	4,079,883	3,799,883	4,049,883
HERO Scholarship		100,000	200,000	200,000	918,000
HOPE Financial Aid-Books	48,483,236	47,650,290	58,684,161	58,684,161	58,684,161
HOPE Financial Aid-Fees	61,878,214	59,358,690	75,908,628	75,908,628	75,908,628
HOPE Financial Aid-Tuition	280,034,856	287,205,776	335,153,915	335,153,915	312,250,016
HOPE Scholarship-Private College	34,016,499	40,700,732	45,651,732	45,651,732	45,651,732
Law Enforcement Dependents' Grant	61,339	50,911	50,911	50,911	50,911
Leveraging Educational Assistance Partnership (LEAP) Program	1,528,599	1,488,891	1,487,410	1,487,410	1,487,410
North Georgia College Military College Scholarship	661,524	1,458,348	1,694,353	683,951	683,951
North Georgia College ROTC Grants	432,479	432,479	432,479	432,479	432,479
Promise II Scholarships	374,590	74,590			
Promise Scholarships	5,855,278	5,855,278	5,855,278	5,855,278	5,855,278
Public Memorial Safety Grant	166,587	255,850	255,850	255,850	255,850
Teacher Scholarships	5,332,698	5,332,698	5,332,698	5,332,698	5,332,698
Tuition Equalization Grants	28,820,424	27,981,893	33,015,000	27,531,802	34,966,295
<b>SUBTOTAL FUNDS (Excludes Attached Agencies)</b>	<b>\$483,976,014</b>	<b>\$495,887,192</b>	<b>\$582,890,295</b>	<b>\$576,212,624</b>	<b>\$562,274,201</b>
<b><u>ATTACHED AGENCIES:</u></b>					
Nonpublic Postsecondary Education Commission (NPEC)	\$654,463	\$695,223	\$671,242	\$682,199	\$789,587
<b>TOTAL FUNDS</b>	<b>\$484,630,477</b>	<b>\$496,582,415</b>	<b>\$583,561,537</b>	<b>\$576,894,823</b>	<b>\$563,063,788</b>
<b><u>Less:</u></b>					
Federal Funds	\$561,842	\$522,134	\$520,653	\$520,653	\$520,653
Other Funds	31,209	3,316,309	6,773,600		5,622,493
Subtotal	<b>\$593,051</b>	<b>\$3,838,443</b>	<b>\$7,294,253</b>	<b>\$520,653</b>	<b>\$6,143,146</b>
State General Funds	\$37,595,830	\$35,498,385	\$36,666,225	\$36,677,182	\$40,223,482
Lottery Funds	446,441,596	457,245,587	539,601,059	539,696,988	516,697,160
<b>TOTAL STATE FUNDS</b>	<b>\$484,037,426</b>	<b>\$492,743,972</b>	<b>\$576,267,284</b>	<b>\$576,374,170</b>	<b>\$556,920,642</b>
Positions	51	60	60	60	65
Motor Vehicles	2	2	2	2	2

# TEACHERS' RETIREMENT SYSTEM

## ORGANIZATIONAL CHART

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# TEACHERS' RETIREMENT SYSTEM

## ROLES AND RESPONSIBILITIES

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The Teachers' Retirement System (TRS) is a vehicle for collecting employee and employer contributions, investing accumulated funds, and disbursing retirement benefits to members and beneficiaries. As required by Georgia law, the system is examined on an annual basis by an independent actuarial firm that specializes in pension and retirement plans. The firm prepares a yearly valuation on the contingent assets and liabilities of the system, thus revealing its ability to meet future obligations. In addition, an independent accounting firm audits the system annually.

Administration of the system is ultimately the responsibility of the TRS Board of Trustees, while daily management of system operations is the responsibility of the executive director. The executive director is appointed by the board and serves at the pleasure of its members. The board consists of ten members as follows:

- State Auditor, ex officio
- Director, Office of Treasury and Fiscal Services, ex officio
- Two classroom teachers (both active members of TRS) appointed by the Governor
- One school administrator (an active member of TRS) appointed by the Governor
- One Board of Regents employee (an active member of TRS) appointed by the Board of Regents
- One trustee appointed by the Governor who must be an active member of TRS
- One trustee appointed by the Governor
- One retired member of TRS elected by the trustees
- One citizen (not a TRS member) experienced in the investment of money elected by the trustees

### MEMBERSHIP

All individuals employed half time or more in covered positions of the state's public school systems, regional libraries, county libraries, and regional educational service agencies are required to be TRS members as a condition of employment. Covered positions include teachers, administrators, supervisors, clerks, teacher aides, secretaries, public school nurses, and paraprofessionals.

Similarly, employees in covered positions of the University System of Georgia are required to be TRS members unless eligible for participation in an optional retirement plan administered by the University System's Board of Regents. Also eligible for TRS membership are certain employees of the State Department of Education and the Department of Technical and Adult Education, along with public school lunchroom, maintenance, warehouse, and transportation managers and supervisors.

### INVESTMENTS

TRS has its own "in-house" Investment Services Division, which handles day-to-day investment transactions. Securities lending and portfolio officers, securities and investment analysts, and investment assistants are all part of the TRS investment team. Six members of the TRS Board of Trustees, along with the executive director, comprise the Investment Committee. Committee members convene with the directors of the Investment Services Division and hear recommendations from outside investment advisors at monthly meetings. Investment recommendations made by the committee require approval by the entire board.

### COLA FUNDS FOR LOCAL SYSTEM RETIREES

Teachers who retired prior to July 1, 1978 from a local retirement system (Atlanta City Schools, Chatham County Schools, Fulton County Schools, and Rome City Schools) receive a post-retirement cost of living adjustment (COLA) to their monthly benefit whenever such adjustment is granted to teachers who retire under TRS. These funds are appropriated to TRS annually.

### FLOOR FUNDS FOR LOCAL SYSTEM RETIREES

Any teacher who has retired from a local retirement system (Atlanta City Schools, Chatham County Schools, Fulton County Schools, and Rome City Schools) prior to July 1, 1978 shall receive a minimum allowance upon retirement of not less than \$17.00 per month for each year of creditable service, not to exceed 40 years of service. These funds are appropriated to TRS annually.

### AUTHORITY

Title 47, Chapter 3 of the Official Code of Georgia Annotated.

**TEACHERS' RETIREMENT SYSTEM**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	<u>\$3,903,200</u>	<u>(\$2,348,200)</u>	<u>\$1,555,000</u>
<b>TOTAL STATE FUNDS</b>	<b>\$3,903,200</b>	<b>(\$2,348,200)</b>	<b>\$1,555,000</b>
Other Funds	<u>24,209,246</u>	<u>724,759</u>	<u>24,934,005</u>
<b>TOTAL FUNDS</b>	<b>\$28,112,446</b>	<b>(\$1,623,441)</b>	<b>\$26,489,005</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment (Other Funds: \$265,094).	Yes
2. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843% (Other Funds: \$873,575).	Yes
3. Reflect an adjustment in the Workers' Compensation premiums (Other Funds: \$52,090).	Yes
Total Change	<u>\$0</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**LOCAL/FLOOR COLA**

**Purpose:** Provide retirees from local retirement systems a minimum allowance upon retirement and a post-retirement benefit adjustment (COLA) whenever such adjustment is granted to teachers who retired under TRS.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of recipients of Floor/COLA payments	271	230	210	180

**Recommended Change:**

1. Reduce funding for the Floor Fund (\$5,000) and COLA Fund (\$200,000) due to the declining population of retired teachers who qualify for this benefit.	(\$205,000)
2. Transfer funds for HB 400 from TRS to the Department of Education, the Board of Regents, and the Department of Technical and Adult Education to properly reflect the employer rate increase for TRS members from 9.24% to 9.28%.	(2,143,200)
Total Change	<u>(\$2,348,200)</u>

Program Budget:	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Recommended</u>	
State General Funds	<u>\$3,903,200</u>	<u>\$1,555,000</u>	
Total Funds	<u>\$3,903,200</u>	<u>\$1,555,000</u>	

**SYSTEM ADMINISTRATION**

**Purpose:** Provide all services to active members, including: service purchases, refunds, retirement counseling, and new retirement processing.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Retirees and beneficiaries currently receiving benefits	66,172	70,239	74,400	78,700
2. Funded ratio of system	98%	N/A	N/A	N/A
3. Customer Service: Percent of calls answered at call center	97.9%	97.1%	97.5%	97.5%

**TEACHERS' RETIREMENT SYSTEM**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes (Other Funds: \$1,190,759).	Yes
2. Reduce funding for one-time computer upgrades (Other Funds: \$466,000).	Yes
Total Change	\$0

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Other Funds	\$24,209,246	\$24,934,005
Total Funds	\$24,209,246	\$24,934,005



# TEACHERS' RETIREMENT SYSTEM

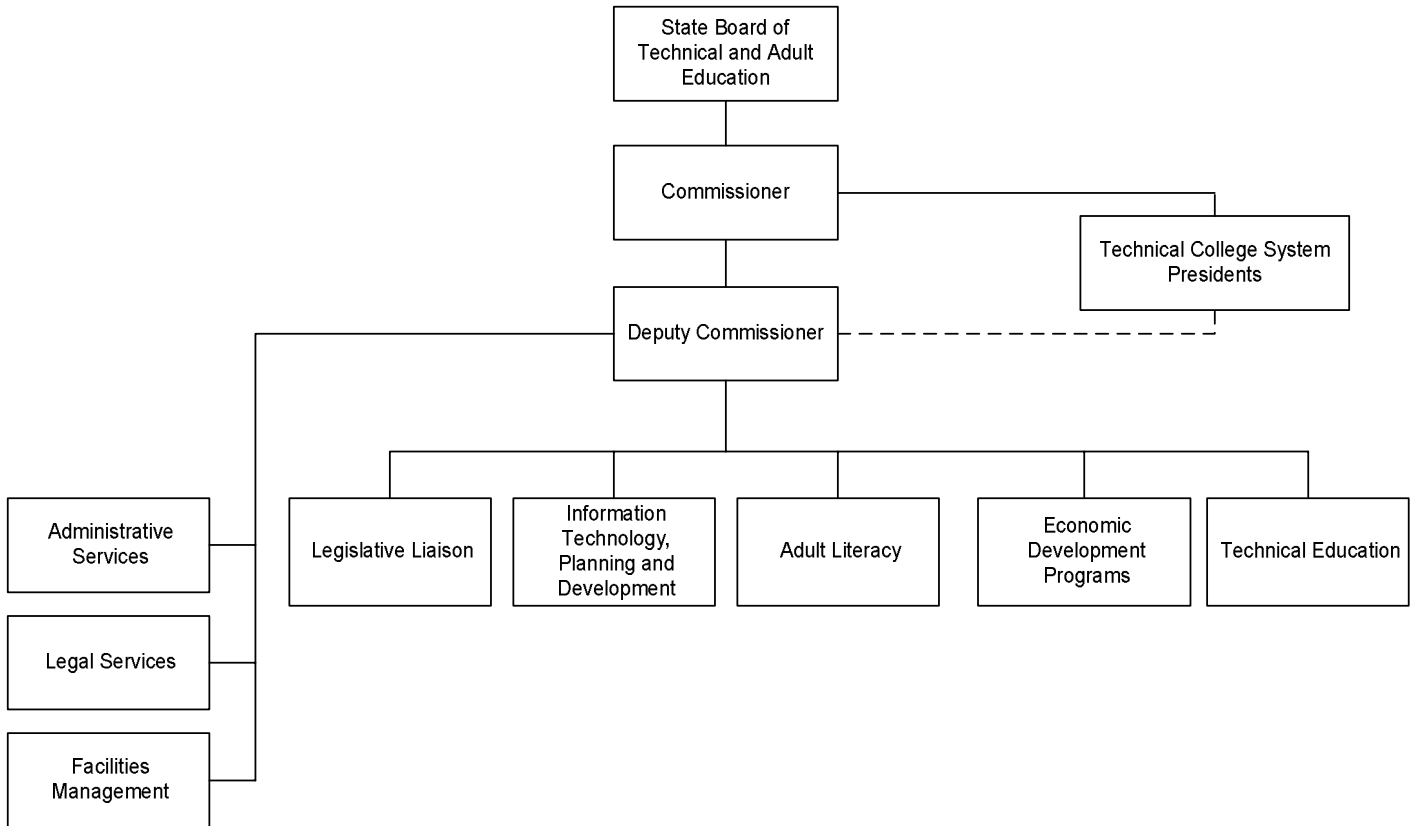
## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$14,158,288	\$15,849,017	\$18,767,871	\$19,032,965	\$19,958,630
Regular Operating Expenses	769,494	807,050	1,023,500	1,023,500	1,023,500
Travel	32,869	55,107			
Equipment	22,337	18,993	228,000	228,000	228,000
Computer Charges	7,636,217	3,197,709	1,065,000	1,065,000	1,065,000
Real Estate Rentals	723,975	723,975	724,875	724,875	724,875
Telecommunications	219,511	184,413	240,000	240,000	240,000
Per Diem and Fees	426,279	386,874			
Contractual Services			2,160,000	1,694,000	1,694,000
Floor Fund, Local System Retirees	74,735	57,946	60,000	55,000	55,000
COLA Funds	1,864,619	1,629,849	3,843,200	1,500,000	1,500,000
<b>TOTAL FUNDS</b>	<b>\$25,928,324</b>	<b>\$22,910,933</b>	<b>\$28,112,446</b>	<b>\$25,563,340</b>	<b>\$26,489,005</b>
<u>Less:</u>					
Other Funds	\$23,988,970	\$21,223,138	\$24,209,246	\$24,008,340	\$24,934,005
Subtotal	\$23,988,970	\$21,223,138	\$24,209,246	\$24,008,340	\$24,934,005
State General Funds	\$1,939,354	\$1,687,795	\$3,903,200	\$1,555,000	\$1,555,000
<b>TOTAL STATE FUNDS</b>	<b>\$1,939,354</b>	<b>\$1,687,795</b>	<b>\$3,903,200</b>	<b>\$1,555,000</b>	<b>\$1,555,000</b>
Positions	173	186	187	187	187
Motor Vehicles	1	1	1	1	1

# DEPARTMENT OF TECHNICAL AND ADULT EDUCATION

## ORGANIZATIONAL CHART

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# DEPARTMENT OF TECHNICAL AND ADULT EDUCATION

## ROLES AND RESPONSIBILITIES

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The Quality Basic Education Act (QBE) of 1985 created a separate State Board of Postsecondary Vocational Education within the Department of Education to promote the economic growth and development of Georgia by providing leadership, direction, and state-level management of public postsecondary technical schools, programs, and services. In 1987, the new board was created as an agency separate from the Department of Education to provide guidance to public technical institutes operated by the state or by local boards of education. The board was renamed the State Board of Technical and Adult Education in 1988 to govern the newly created Department of Technical and Adult Education (DTAE).

The department is divided into four programs: Technical Education, Adult Literacy, Economic Development and Administration.

### **TECHNICAL EDUCATION**

DTAE oversees 33 technical colleges, 31 branch campuses and seven technical education centers. In addition, there are four technical education divisions housed within four of the University System of Georgia colleges. The colleges offer more than 1,200 programs and provide opportunities for students to learn new skills or upgrade existing skills to keep pace with rapidly-changing technology and competition in a world market. Students attending technical colleges have the option of short-term programs as well as courses of study leading to certificates, diplomas, and associate degrees. These programs can range in duration from a few weeks to two years. The technical colleges serve approximately 145,000 students annually and produce about 26,000 graduates each year.

### **ADULT LITERACY**

The Adult Literacy program, through its network of 37 service delivery areas throughout the state, promotes and provides adult basic education and literacy programs, including the general educational diploma (GED) Testing program that awards GED diplomas. The program is the primary fiscal agent for the U.S. Department of Education adult literacy funds. It is also the largest adult literacy provider for other state agencies and facilitates collaboration among state and local entities to improve literacy efforts for adults needing basic English literacy, or specialized skills instruction.

### **ECONOMIC DEVELOPMENT (QUICK START)**

The Economic Development program provides employee training services to new and expanding industries as well as existing industries at no cost through Quick Start. Quick Start plays a key role in the state's business recruitment and retention efforts by serving as a state training incentive. Supported by DTAE's network of technical colleges, Quick Start has provided training for new jobs in virtually every technology required by Georgia's manufacturing and service sectors.

### **ADMINISTRATION**

The Administration program fulfills overall administrative roles for the central office and the 33 technical colleges. These activities include budgeting, accounting, purchasing, asset management, personnel, information technology, research, public information, facilities management, legal services, planning, and evaluation.

### **AUTHORITY**

Title 20 of The Official Code of Georgia Annotated

**DEPARTMENT OF TECHNICAL AND ADULT EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u><b>Current Budget</b></u>	<u><b>Changes</b></u>	<u><b>Recommended</b></u>
<b>State General Funds</b>	<b>\$336,788,064</b>	<b>\$48,014,743</b>	<b>\$384,802,807</b>
<b>TOTAL STATE FUNDS</b>	<b>\$336,788,064</b>	<b>\$48,014,743</b>	<b>\$384,802,807</b>
<b>Federal Funds</b>	<b>19,814,459</b>		<b>19,814,459</b>
<b>Other Funds</b>	<b>56,732,658</b>		<b>56,732,658</b>
<b>TOTAL FUNDS</b>	<b>\$413,335,181</b>	<b>\$48,014,743</b>	<b>\$461,349,924</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$5,658,208
2. Provide for a general salary increase of 3% effective January 1, 2008.	4,494,714
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	16,525,063
4. Reflect an adjustment in Workers' Compensation premiums.	1,533,454
Total Change	\$28,211,439

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$855,023
2. Transfer funds for HB 400 from Teachers' Retirement System (TRS) to the Department of Technical and Adult Education (DTAE) to properly reflect the employer rate increase for TRS members from 9.24% to 9.28%.	960
Total Change	\$855,983

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u><b>Current Budget</b></u>	<u><b>Recommended</b></u>
State General Funds	\$9,184,019	\$10,040,002
Federal Funds	2,059,788	2,059,788
Other Funds	800,000	800,000
Total Funds	\$12,043,807	\$12,899,790

**ADULT LITERACY**

**Purpose:** Enable every adult learner in Georgia to acquire the necessary basic skills — reading, writing, computation, speaking, and listening — to compete successfully in today's workplace, strengthen family foundations, and exercise full citizenship.

<b>Performance Measures:</b>	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u><b>Actual</b></u>	<u><b>Actual</b></u>	<u><b>Estimated</b></u>	<u><b>Estimated</b></u>
1. Number of Adult Basic Education (ABE) graduates	22,270	20,501	20,654	20,809
2. Passage rate of adult learners who enrolled in an ABE course with the goal of obtaining a general educational diploma (GED)	75.0%	67.5%	68.0%	68.5%

**Recommended Change:**

1. Fund statewide budget changes.	\$1,061,376
2. Redirect one-time funding for the Shirley Smith Center (\$500,000) to offset the loss of Temporary Assistance for Needy Families (TANF) funds and to continue providing adult literacy services.	Yes
3. Provide funding to offset the loss of TANF funds and to continue providing adult literacy services.	2,500,000

**DEPARTMENT OF TECHNICAL AND ADULT EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

4. Transfer funds for HB 400 from TRS to DTAE to properly reflect the employer rate increase for TRS members from 9.24% to 9.28%.	3,540
Total Change	\$3,564,916

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$12,451,684	\$16,016,600
Federal Funds	6,669,526	6,669,526
Other Funds	1,121,886	1,121,886
Total Funds	\$20,243,096	\$23,808,012

**ECONOMIC DEVELOPMENT (QUICK START)**

**Purpose:** Provide a number of programs and services designed to assist businesses and industries with their training needs.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of companies that receive company-specific training from the Customized Business and Industry Services program	1,640	1,725	950	1,000
2. Number of jobs created in Georgia with the assistance of the Quick Start for New and Expanding Industry Program	7,783	10,330	5,500	6,000

**Recommended Change:**

1. Fund statewide budget changes.	\$629,243
2. Provide operating and customized training funds to prepare the workforce related to the Kia project.	3,124,900
Total Change	\$3,754,143

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$12,613,900	\$16,368,043
Total Funds	\$12,613,900	\$16,368,043

**TECHNICAL EDUCATION**

**Purpose:** Provide quality technical education and special workforce services. The primary role is to ensure that all programs and services excel in meeting the individual's need for career success and the community's need for continued economic growth and development.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Two-year graduation rate of students who are enrolled in an award program and have 12 credit hours and at least one vocational course in their enrollment history	47.2%	45.7%	46.5%	47.0%
2. Percent of students who graduated from or were still enrolled at the same or a different DTAE technical college the subsequent fiscal year	61.8%	66.1%	63.5%	64.0%
3. Number of middle and high schools served by the Stay in School Initiative	N/A	128	184	184

**DEPARTMENT OF TECHNICAL AND ADULT EDUCATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$25,665,797
2. Transfer funds for HB 400 from TRS to DTAE to properly reflect the employer rate increase for TRS members from 9.24% to 9.28%.	58,600
3. Reduce formula funding in personal services due to declining enrollment of 3.8% (\$7,162,726) and increase operating expenses to reflect an increase in square footage (\$892,492).	(6,270,234)
4. Eliminate one-time funding for the Augusta Technical College satellite campus.	(135,000)
5. Add funds to reflect the increased cost of electricity and natural gas.	2,851,553
6. Fund the fast track nursing initiative to increase the number of nursing graduates in the workforce.	650,000
7. Fund Minor Repairs and Renovations (MRR).	10,710,750
8. Transfer funds from DTAE to the Board of Regents to merge Georgia Aviation Technical College and Middle Georgia College within the University System.	(3,691,765)
9. Provide funding to replace obsolete equipment.	10,000,000
Total Change	\$39,839,701

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$302,538,461	\$342,378,162
Federal Funds	11,085,145	11,085,145
Other Funds	54,810,772	54,810,772
Total Funds	\$368,434,378	\$408,274,079

**CAPITAL OUTLAY SUMMARY**

	<u>Yr.</u>	FY 2008	
		<u>Principal</u>	<u>Debt Service</u>
1. Design and construct Health Science Building, Columbus Technical College, Columbus, Muscogee County	20	\$16,285,000	\$1,391,228
2. Design and construct Health Science Building, Athens Technical College, Athens, Clarke County	20	17,815,000	1,521,935
3. Equipment for new Industrial Training Building, Flint River Technical College, Thomaston, Upson County	5	1,260,000	287,280
4. Equipment for the new classroom building, Paulding County Campus, Chattahoochee Technical College, Dallas, Paulding County	5	2,075,000	473,100
5. Equipment for the new technology building, Savannah Technical College, Savannah, Chatham County	5	2,445,000	557,460
6. Equipment for the new Allied Health Building, Atlanta Technical College, Atlanta, Fulton County	5	2,795,000	637,260
7. Equipment for the new Allied Health Building, Okefenokee Technical College, Waycross, Ware County	5	1,815,000	413,820
8. Equipment for the new Allied Health and Technology Building, North Metro Technical College, Acworth, Bartow County	5	1,950,000	444,600
9. Equipment for underway construction projects at South Georgia Technical College, DeKalb Technical College, and Griffin Technical College	5	6,540,000	1,491,120
Total		\$52,980,000	\$7,217,803

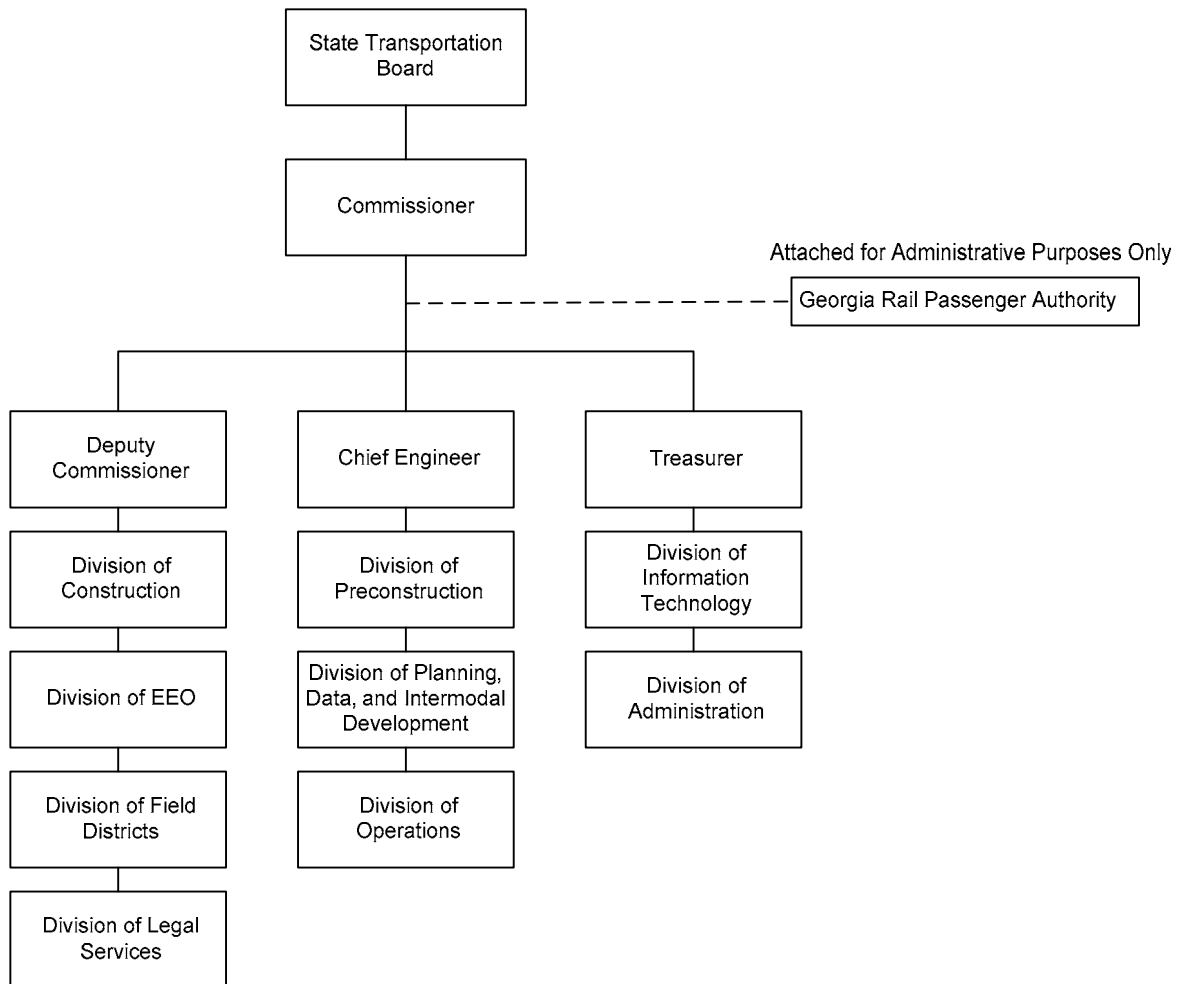
**DEPARTMENT OF TECHNICAL AND ADULT EDUCATION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$8,646,344	\$10,060,034	\$9,507,713	\$9,659,371	\$10,363,696
Regular Operating Expenses	656,183	611,087	720,561	720,561	720,561
Equipment	23,909	65,369	31,096	31,096	31,096
Computer Charges	390,694	535,593	378,561	378,561	378,561
Real Estate Rentals	773,855	998,821	945,866	945,866	945,866
Telecommunications	152,452	130,934	137,556	137,556	137,556
Contractual Services	552,470	1,557,242	322,454	322,454	322,454
Travel	255,838	400,073			
Per Diem and Fees	83,444	80,286			
Personal Services-Colleges	303,018,985	324,134,376	296,743,348	301,943,888	315,305,019
Operating Expenses-Colleges	122,375,014	144,469,188	68,215,377	68,827,044	89,771,307
Adult Literacy Grants	32,047,278	32,171,675	20,243,096	20,475,968	23,808,012
Regents Program	4,267,678	4,199,416	3,475,653	3,475,653	3,475,653
Quick Start Program	12,217,712	12,376,780	12,613,900	16,129,771	16,090,143
Area School Program	5,304,242				
Workforce Investment Act		1,813,863			
Job Partnership Training Act	2,396,015				
<b>TOTAL FUNDS</b>	<b>\$493,162,113</b>	<b>\$533,604,737</b>	<b>\$413,335,181</b>	<b>\$423,047,789</b>	<b>\$461,349,924</b>
<u>Less:</u>					
Federal Funds	\$57,491,105	\$56,954,703	\$19,814,459	\$19,814,459	\$19,814,459
Other Funds	138,618,946	147,174,305	56,732,658	56,732,658	56,732,658
Subtotal	<b>\$196,110,051</b>	<b>\$204,129,008</b>	<b>\$76,547,117</b>	<b>\$76,547,117</b>	<b>\$76,547,117</b>
State General Funds	<b>\$297,052,062</b>	<b>\$329,475,729</b>	<b>\$336,788,064</b>	<b>\$346,500,672</b>	<b>\$384,802,807</b>
<b>TOTAL STATE FUNDS</b>	<b>\$297,052,062</b>	<b>\$329,475,729</b>	<b>\$336,788,064</b>	<b>\$346,500,672</b>	<b>\$384,802,807</b>
Positions	5,500	5,500	5,500	5,500	5,500
Motor Vehicles	1	1	1	1	1

# DEPARTMENT OF TRANSPORTATION

## ORGANIZATIONAL CHART

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# DEPARTMENT OF TRANSPORTATION

## ROLES AND RESPONSIBILITIES

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The Department of Transportation plans, constructs, maintains and improves the state's roads and bridges; provides planning and financial support for other modes of transportation; and provides air travel to state departments.

The majority of the department's resources are applied to maintaining and improving the state's network of roads and bridges. Proceeds from the state's motor fuel taxes are constitutionally earmarked solely for use on Georgia's roads and bridges.

The department is governed by a board comprised of members from each of the state's congressional districts elected by each district's state representatives and senators. The board in turn appoints a commissioner.

### **PLANNING, CONSTRUCTION, MAINTENANCE AND IMPROVEMENTS**

The department plans, maintains and improves the roads and bridges of the state highway system. As part of this responsibility, personnel provide a long-range state multimodal transportation plan and long-range plans for urban areas; maintain an approved construction work program of priority projects; perform location and environmental studies; conduct mapping and photogrammetric surveys; acquire rights-of-way necessary to construct and maintain highways; supervise all construction and maintenance activities let to contract; ensure the quality of materials used in construction; and conduct research to improve planning and engineering methods.

The department is also responsible for maintenance and repairs to the roads and bridges of the state highway system. The goal is to preserve the existing road network and improve its safety by programming and supervising major reconstruction and resurfacing or rehabilitation projects let to contract; performing certain heavy and specialized maintenance such as emergency repairs; making spot improvements and safety modifications; performing routine maintenance such as patching pavement, repairing shoulders, maintaining drainage, mowing rights-of-way, erecting and maintaining warning and directional signs, and inspecting roadside parks and rest areas; maintaining state welcome centers and rest areas; and issuing permits for special vehicles such as overweight carriers.

### **INFORMATION AND TRAVELER SERVICES**

The department provides critical information and services concerning transportation to government agencies and the public. Data collected include truck weight, traffic volume and speed. The department also maintains an inventory of the public road system and produces the official state transportation map along with county maps.

The accident reporting unit receives all accident reports from law enforcement agencies throughout the state. These reports are available for a fee and are frequently used by insurance companies and attorneys.

The HEROs and the Navigator system provide critical services and information to ensure the safe and efficient operation of the state's highways. The Navigator system uses video cameras, road sensors, weather stations and other technology to collect data and control traffic. Information is then made available to the public through various outlets. HERO units respond to traffic incidents on interstates in the metropolitan Atlanta and Macon areas to minimize any impact on traffic flow. These units are on duty at all times patrolling routes and responding to incidents such as road debris, spills, disabled vehicles and crashes.

### **MULTIMODAL SERVICES**

The Transit program provides financial and technical assistance to preserve and enhance the state's urban and rural public transit program. The program administers the federal funds from the Federal Transit Administration and provides the state share for the local match.

The Airport Aid program provides financial assistance to cities and counties for airport planning, construction, approach aids, maintenance, and other services as needed. It also maintains the state airport system plan; publishes a state aeronautical chart and airport directory; and lends management and technical assistance to local governments to develop, maintain and improve air service.

The Rail program acquires and rehabilitates rail lines to assure freight rail service is a safe, efficient, and viable transportation option throughout the state. This effort provides cities, counties, and municipalities the opportunity to offer an efficient transportation alternative to promote economic development in their communities.

The Ports and Waterways program is responsible for the provision and maintenance of land, dikes and control works necessary for storage of dredge materials removed from the Savannah Harbor and River Navigation Channel. Navigation dredging is performed by the U.S. Army Corps of Engineers and the dredge materials are placed inside designated storage areas prepared by the department.

### **AIR TRANSPORTATION**

The Air Transportation program operates aircraft for use by state officials and performs various aerial photography services for the department in the course of construction or road and bridge improvement. The program also partners with the Department of Economic Development to attract new business and industry by providing air transportation for prospective industrial clients looking to locate in Georgia.

### **AUTHORITY**

Titles 6 and 32 of the Official Code of Georgia Annotated.

**DEPARTMENT OF TRANSPORTATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$17,272,062	\$4,102,671	\$21,374,733
Motor Fuel Funds	646,759,400	107,072,678	753,832,078
<b>TOTAL STATE FUNDS</b>	<b>\$664,031,462</b>	<b>\$111,175,349</b>	<b>\$775,206,811</b>
Federal Funds	1,176,511,379	164,413,241	1,340,924,620
Other Funds	7,413,336		7,413,336
<b>TOTAL FUNDS</b>	<b>\$1,847,956,177</b>	<b>\$275,588,590</b>	<b>\$2,123,544,767</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

<u>State General Funds</u>		
1. Annualize the cost of the FY 2007 salary adjustment.		\$30,361
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.		67,333
3. Reflect an adjustment in the employer share of the State Health Benefit Plan premiums from 16.713% to 22.843%.		143,805
4. Reflect an adjustment in Workers' Compensation premiums.		35,114
Total Change		<u>\$276,613</u>
<u>Motor Fuel Funds</u>		
1. Annualize the cost of the FY 2007 salary adjustment.		\$3,138,382
2. Provide for a general salary increase of 3% effective January 1, 2008, provide for performance increases and for supplemental adjustments for employees in specified critical jobs.		5,697,011
3. Reflect an adjustment in the employer share of the State Health Benefit Plan premiums from 16.713% to 22.843%.		12,253,176
4. Reflect an adjustment in Workers' Compensation premiums.		4,201,689
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.		113,856
Total Change		<u>\$25,404,114</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

<u>Motor Fuel Funds</u>		
1. Fund statewide budget changes.		\$3,973,743
2. Annualize the FY 2007 Georgia Building Authority (GBA) real estate rental rate increase for office space.		518,348
3. Reallocate operating funds among programs to reflect projected expenditures.		(138,000)
4. Provide the state match for a total of \$164,413,241 in additional funds from the Federal Highway Administration (FHWA), increasing total FHWA funds from \$1,151,881,934 to \$1,316,295,175 and the state match from \$193,580,374 to \$288,942,844 (2 programs).		286,788
Total Change		<u>\$4,640,879</u>

**DEPARTMENT OF TRANSPORTATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Motor Fuel Funds	\$59,232,851	\$63,873,730
Federal Funds	9,533,343	10,839,823
Other Funds	898,970	898,970
<b>Total Funds</b>	<b>\$69,665,164</b>	<b>\$75,612,523</b>

**AIR TRANSPORTATION**

**Purpose:** Provide air transportation to state officials and companies considering a move to Georgia and conduct aerial photography flights.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Travel time saved by state officials (in hours)	11,740	16,074	10,000	12,000

**Recommended Change:**

1. Fund statewide budget changes.	\$105,640
2. Delete one-time funding for aircraft inspections.	(92,000)
3. Implement the Aviation Task Force recommendations on fleet improvements.	3,000,000
<b>Total Change</b>	<b>\$3,013,640</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,495,535	\$4,509,175
Other Funds	932,795	932,795
<b>Total Funds</b>	<b>\$2,428,330</b>	<b>\$5,441,970</b>

**AIRPORT AID**

**Purpose:** Support statewide economic development by providing the infrastructure for a safe, efficient, and adequate transportation system and award grants from the Airport Fund.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of airports meeting state licensing standards	63%	62%	70%	70%
2. Percent of airports with instrument landing capabilities enabling all-weather access	25%	26%	27%	28%

**Recommended Change:**

1. Fund statewide budget changes.	\$24,902
<b>Total Change</b>	<b>\$24,902</b>

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,621,247	\$6,646,149
Federal Funds	6,000,000	6,000,000
<b>Total Funds</b>	<b>\$12,621,247</b>	<b>\$12,646,149</b>

**DEPARTMENT OF TRANSPORTATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**DATA COLLECTION, COMPLIANCE AND REPORTING**

**Purpose:** Provide quality transportation data products in the appropriate format within an acceptable timeframe that meet the needs of the state's business partners.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of reports filed on time that assist in establishing Georgia's federal funding level	100%	100%	100%	100%

**Recommended Change:**

<u>State General Funds</u>				
1. Fund statewide budget changes.				\$56,117
Total Change				\$56,117
<u>Motor Fuel Funds</u>				
1. Fund statewide budget changes.				\$377,535
2. Reallocate operating funds among programs to reflect projected expenditures.				(30,000)
Total Change				\$347,535

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$842,468	\$898,585
Motor Fuel Funds	3,252,278	3,599,813
Federal Funds	8,270,257	8,270,257
Other Funds	62,257	62,257
Total Funds	\$12,427,260	\$12,830,912

**LOCAL ROAD ASSISTANCE**

**Purpose:** Provide contracts with local governments to assist in the construction and reconstruction of their road, bridge, and street systems.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of center lane miles resurfaced	1,164	1,119	1,200	1,200
2. Percent of off-system projects in the state transportation improvement program (STIP) advanced to construction in the year programmed	57%	34%	60%	60%

**Recommended Change:**

<u>Motor Fuel Funds</u>				
1. Fund statewide budget changes.				\$2,197,862
2. Reallocate operating funds among programs to reflect projected expenditures.				(214,000)
3. Delete one-time funding for signage for tourism in the northeast Georgia mountains.				(100,000)
4. Realign funding for the Local Assistance Road Program (LARP) from \$67,900,000 to \$60,000,000.				(7,900,000)
5. Realign funding for State Fund Construction - Off System from \$34 million to \$27 million.				(7,000,000)
6. Realign funding for State Fund Construction - Most Needed from \$23,000,000 to \$20,787,879 (2 programs).				(1,327,273)
Total Change				(\$14,343,411)

**DEPARTMENT OF TRANSPORTATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Motor Fuel Funds	\$150,438,889	\$136,095,478
Federal Funds	69,658,670	69,658,670
Other Funds	595,233	595,233
<b>Total Funds</b>	<b>\$220,692,792</b>	<b>\$206,349,381</b>

**PAYMENTS TO STATE ROAD AND TOLLWAY AUTHORITY**

**Purpose:** Provide funds through the State Road and Tollway Authority for bond trustees for debt service payments on guaranteed revenue bonds.

**Recommended Change:**

Motor Fuel Funds

- |  |                  |
|--|------------------|
| 1. Provide funding to reflect the increase in the debt service schedule from \$46,998,853 to \$53,859,065 for guaranteed revenue bonds, applying \$6,060,085 in realized interest earnings at the State Road and Tollway Authority to reduce the department's payment. | \$800,127        |
| <b>Total Change</b>  | <b>\$800,127</b> |

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Motor Fuel Funds	\$46,998,853	\$47,798,980
<b>Total Funds</b>	<b>\$46,998,853</b>	<b>\$47,798,980</b>

**PORTS AND WATERWAYS**

**Purpose:** Maintain the navigability of the Atlantic Intracoastal Waterway and Georgia's deep water ports to promote international trade.

Performance Measures:	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of delays in dredging activities attributed to insufficient containment areas	0	0	0	0

**Recommended Change:**

- |   |                  |
|---|------------------|
| 1. Fund statewide budget changes.   | \$15,186         |
| 2. Fund a property tax increase (\$147,433) and legal fees (\$500,000) for the Savannah harbor dredge disposal areas in Jasper County, South Carolina.        | 647,433          |
| 3. Remove funding for vector control for Chatham County dredge disposal areas whose routine maintenance is the responsibility of the Army Corps of Engineers. | (300,000)        |
| <b>Total Change</b>   | <b>\$362,619</b> |

Program Budget:	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$1,160,783	\$1,523,402
<b>Total Funds</b>	<b>\$1,160,783</b>	<b>\$1,523,402</b>

**RAIL**

**Purpose:** Oversee the construction, financing, operation, and development of rail passenger, freight service, and other public transportation projects.

**DEPARTMENT OF TRANSPORTATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Equivalent truck loads of freight moved by rail on DOT-owned tracks	49,100	50,050	49,500	52,000
2. Number of shippers using the local rail system	69	69	87	90

**Recommended Change:**

1. Fund statewide budget changes.	\$15,182
2. Delete one-time funding for an implementation study for freight and passenger rail modernization along the I-85 freight corridor.	(75,000)
3. Provide funding for personal services (\$168,711) and operating costs (\$4,221).	172,932
Total Change	\$113,114

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$184,369	\$297,483
Other Funds	88,239	88,239
Total Funds	\$272,608	\$385,722

**STATE HIGHWAY SYSTEM CONSTRUCTION AND IMPROVEMENT**

**Purpose:** Ensure a safe and efficient transportation system.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of on-system projects in the state transportation improvement program (STIP) advanced to construction in the year programmed	81%	67%	85%	85%
2. Percent of construction projects completed within original contract time	83%	75%	80%	80%

**Recommended Change:**

<u>Motor Fuel Funds</u>	
1. Fund statewide budget changes.	\$6,826,216
2. Provide funds to properly reflect the full cost of the current employer share of the State Health Benefit Plan premiums.	1,488,720
3. Reallocate operating funds among programs to reflect projected expenditures.	130,100
4. Provide the state match for a total of \$164,413,241 in additional funds from the Federal Highway Administration (FHWA), increasing total FHWA funds from \$1,151,881,934 to \$1,316,295,175 and the state match from \$193,580,374 to \$288,942,844 (2 programs).	95,075,682
5. Realign funding for State Fund Construction - Most Needed from \$23,000,000 to \$20,787,879 (2 programs).	(884,848)
Total Change	\$102,635,870

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Motor Fuel Funds	\$185,749,276	\$288,385,146
Federal Funds	875,644,270	1,038,751,031
Other Funds	165,000	165,000
Total Funds	\$1,061,558,546	\$1,327,301,177

**DEPARTMENT OF TRANSPORTATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**STATE HIGHWAY SYSTEM MAINTENANCE**

**Purpose:** Coordinate all statewide maintenance activities.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percent of state highways with pavements that meet or exceed minimum standards (pavement condition evaluation system - PACES - rating equal to or greater than 70)	87%	87%	90%	90%
2. Customer Service: Customer satisfaction with welcome centers (percent grading A or B)	80%	80%	85%	85%

**Recommended Change:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Motor Fuel Funds	\$178,417,269	\$188,393,676
Federal Funds	153,104,852	153,104,852
Other Funds	642,602	642,602
<b>Total Change</b>	<b>\$332,164,723</b>	<b>\$342,141,130</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Motor Fuel Funds	\$178,417,269	\$188,393,676
Federal Funds	153,104,852	153,104,852
Other Funds	642,602	642,602
<b>Total Funds</b>	<b>\$332,164,723</b>	<b>\$342,141,130</b>

**STATE HIGHWAY SYSTEM OPERATIONS**

**Purpose:** Ensure a safe and efficient transportation system statewide through traffic engineering and traffic management.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Average HERO response time (in minutes)	10	11	8	10
2. Average incident duration/clearance time for autos (in minutes)	31	32	26	26
3. Average incident duration/clearance time for trucks (in minutes)	66	55	60	55

**Recommended Change:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Motor Fuel Funds	\$22,669,984	\$25,685,255
Federal Funds	35,670,542	35,670,542
Other Funds	4,026,240	4,026,240
<b>Total Change</b>	<b>\$62,366,766</b>	<b>\$65,382,037</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
Motor Fuel Funds	\$22,669,984	\$25,685,255
Federal Funds	35,670,542	35,670,542
Other Funds	4,026,240	4,026,240
<b>Total Funds</b>	<b>\$62,366,766</b>	<b>\$65,382,037</b>

**DEPARTMENT OF TRANSPORTATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**TRANSIT**

**Purpose:** Preserve and enhance the state's urban and rural public transit programs by providing financial and technical assistance to Georgia's transit systems.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Number of transit riders	152,277,370	162,336,741	163,960,108	165,599,709

**Recommended Change:**

1. Fund statewide budget changes.	\$59,586
2. Provide funding for personal services (\$353,788) and operating expenses (\$118,905) for administration of the intermodal programs.	472,693
Total Change	\$532,279

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,967,660	\$7,499,939
Federal Funds	18,629,445	18,629,445
Other Funds	2,000	2,000
Total Funds	\$25,599,105	\$26,131,384

**CAPITAL OUTLAY SUMMARY**

		FY 2008	
	<u>Yr.</u>	<u>Principal</u>	<u>Debt Service</u>
<u>State General Funds</u>			
1. Raising of Savannah harbor dikes at disposal areas 13A, 14A and 14B and consolidation of areas 12B and 13A	20	\$6,575,000	\$561,702
Total		\$6,575,000	\$561,702
<u>Motor Fuel Funds</u>			
1. Governor's Fast Forward transportation program	20	\$70,000,000	Yes
Total		\$70,000,000	\$0



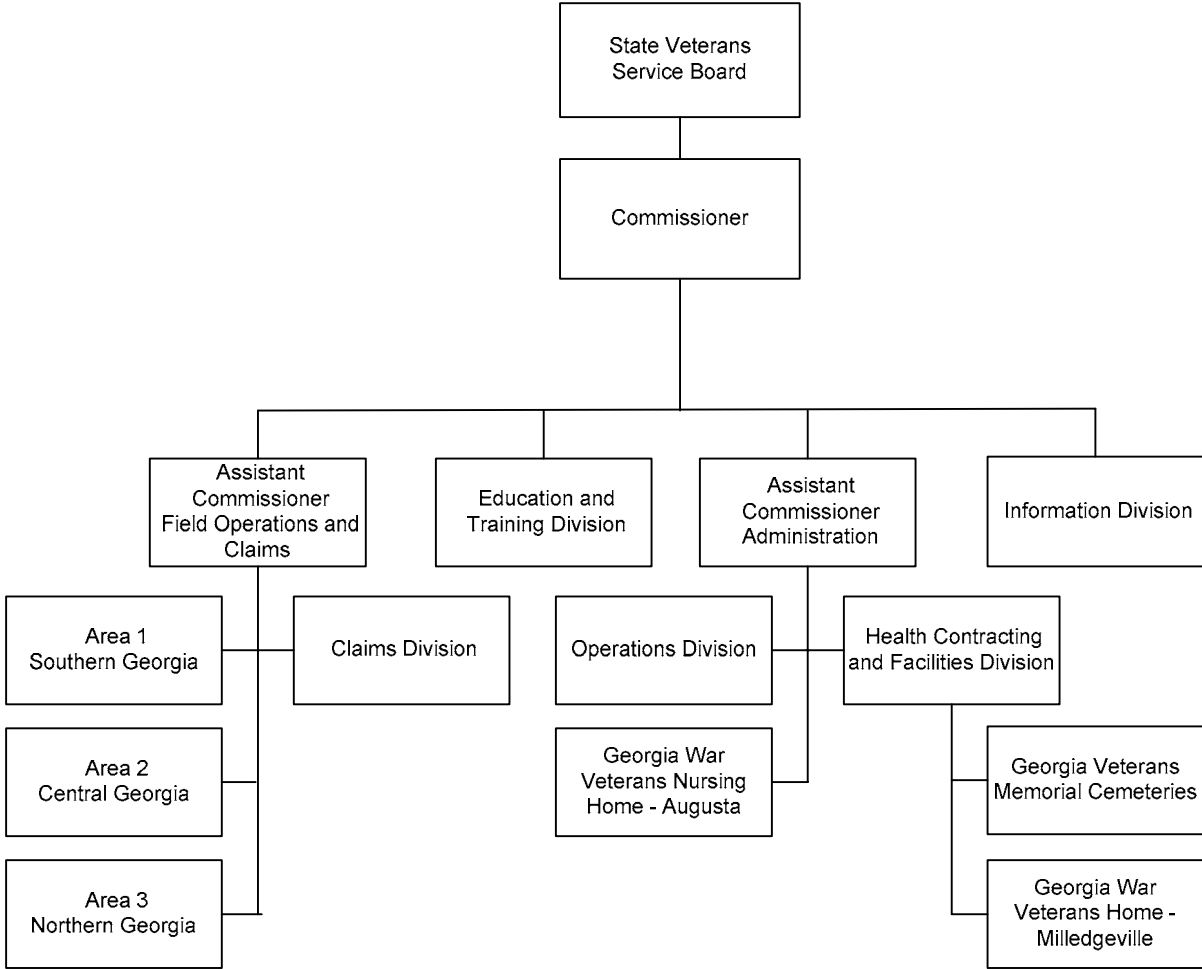
**DEPARTMENT OF TRANSPORTATION**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$250,000,106	\$264,342,863	\$272,777,728	\$287,657,254	\$301,066,838
Regular Operating Expenses	91,367,713	93,201,712	87,419,905	87,530,860	87,138,860
Travel	1,764,715	1,912,787			
Motor Vehicle Purchases	3,746,056	14,521,331	1,927,751	1,927,751	1,927,751
Equipment	13,964,000	15,565,537	10,417,420	10,543,719	10,543,719
Computer Charges	16,059,765	19,561,479	4,229,133	4,265,233	4,265,233
Real Estate Rentals	2,018,706	2,075,249	1,830,782	2,347,420	2,462,986
Telecommunications	4,034,108	3,696,652	5,052,124	5,064,929	5,064,929
Per Diem and Fees	14,351,408	17,701,917			
Capital Outlay	1,717,306,136	2,375,181,629	1,314,635,754	1,550,544,773	1,558,706,076
Contractual Services	64,509,564	65,578,733	66,225,466	68,303,134	68,128,134
Grants and Benefits			36,441,261	36,441,261	36,441,261
Payments to State Road and Tollway Authority	80,026,243	53,998,813	46,998,853	53,859,065	47,798,980
Capital Outlay - Airport Aid Program	15,244,185	18,135,048			
Mass Transit Grants	32,262,051	26,900,918			
Harbor/Intra-Coastal Waterways Maintenance	721,355	871,228			
Spoilage and Land Acquisition		6,470,001			
<b>TOTAL FUNDS</b>	<b>\$2,307,376,111</b>	<b>\$2,979,715,897</b>	<b>\$1,847,956,177</b>	<b>\$2,108,485,399</b>	<b>\$2,123,544,767</b>
<u>Less:</u>					
Federal Funds	\$1,230,356,690	\$1,820,009,336	\$1,176,511,379	\$1,340,924,620	\$1,340,924,620
Other Funds	364,161,129	222,162,791	7,413,336	7,413,336	7,413,336
Subtotal	<b>\$1,594,517,819</b>	<b>\$2,042,172,127</b>	<b>\$1,183,924,715</b>	<b>\$1,348,337,956</b>	<b>\$1,348,337,956</b>
State General Funds	\$16,212,873	\$14,293,096	\$17,272,062	\$18,595,481	\$21,374,733
Motor Fuel Funds	696,645,419	923,250,674	646,759,400	741,551,962	753,832,078
<b>TOTAL STATE FUNDS</b>	<b>\$712,858,292</b>	<b>\$937,543,770</b>	<b>\$664,031,462</b>	<b>\$760,147,443</b>	<b>\$775,206,811</b>
Positions	6,041	6,084	6,084	6,084	6,084
Motor Vehicles	4,646	4,645	4,645	4,645	4,645

**DEPARTMENT OF VETERANS SERVICE**  
**ORGANIZATIONAL CHART**

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# DEPARTMENT OF VETERANS SERVICE

## ROLES AND RESPONSIBILITIES

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The Department of Veterans Service serves more than 775,000 Georgia veterans, their dependents, and beneficiaries in all matters pertaining to veterans' affairs. Since all veterans' benefits must be applied for, the major activities of the department generally consist of informing veterans and their families about all available state and federal benefits and directly assisting and advising them in obtaining those benefits to which they are entitled.

### **VETERANS ASSISTANCE**

The first priority in the department's mission of Veterans Assistance is accomplished with a claims staff, field offices, an information division and a central office. The claims staff processes claims and appeals of Georgia veterans. The field offices, located throughout the state, provide direct assistance to veterans at the local level. Department field office representatives provide counsel and assistance in gathering documentation and information required to process a claim. The Information Division keeps Georgia veterans informed about issues and their possible impact. The Central Office manages and supports all administrative requirements.

### **STATE VETERANS NURSING HOMES**

The Department operates two State veterans' nursing homes. The Georgia War Veterans Home, Milledgeville, is a 550-bed facility licensed to provide skilled nursing and domiciliary care to eligible Georgia war veterans. It consists of three skilled nursing care buildings, a domiciliary, and an Alzheimer's Care facility.

The Georgia War Veterans Nursing Home is a 192-bed skilled nursing care facility located adjacent to the Medical College of Georgia Hospital and the U.S. Department of Veterans Affairs Medical Center in Augusta. In addition to providing care for eligible Georgia war veterans, the Georgia War Veterans Nursing

Home serves as a teaching facility to acquaint medical and allied health students with medical conditions and diseases that confront the elderly.

### **GEORGIA VETERANS MEMORIAL CEMETERY**

The Georgia Veterans Memorial Cemetery is located in Milledgeville and will eventually be a final resting place for more than 100,000 Georgia veterans, their spouses and their dependents.

Construction of a second state veteran's cemetery in Glennville, Georgia, with completion projected for the Fall of 2007.

### **VETERANS EDUCATION ASSISTANCE**

As the state-approving agency for the federally sponsored Veterans Education Assistance Program, the department is responsible for approving and supervising all institutions (including public and private schools and establishments offering on-the-job training and apprenticeship programs) in Georgia, which participate in this program. In addition to approving these institutions, the Department of Veterans Service also inspects them regularly to ensure that all criteria for continued approval are met. This function is 100% federally funded and is staffed with eight employees.

### **GOVERNING AND RESPONSIBILITIES**

The seven-member Veterans Service Board appointed by the Governor, and confirmed by the Senate, governs the Department of Veterans Service. The day-to-day operation of the department is the responsibility of a Commissioner who is appointed by the Board for a four-year term.

### **AUTHORITY**

Title 38-4, Official Code of Georgia Annotated; Chapter 36, Title 38, United States Code.

**DEPARTMENT OF VETERANS SERVICE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$23,145,033	\$2,016,137	\$25,161,170
<b>TOTAL STATE FUNDS</b>	<u>\$23,145,033</u>	<u>\$2,016,137</u>	<u>\$25,161,170</u>
Federal Funds	10,969,879	950,000	11,919,879
<b>TOTAL FUNDS</b>	<u>\$34,114,912</u>	<u>\$2,966,137</u>	<u>\$37,081,049</u>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$103,050
2. Provide for a general salary increase of 3% effective January 1, 2008 and provide for performance increases.	160,545
3. Reflect an adjustment in the employer share of State Health Benefit Plan premiums from 16.713% to 22.843%.	274,093
4. Reflect an adjustment in Workers' Compensation premiums.	53,256
5. Increase the Georgia Building Authority (GBA) real estate rental rate for office space.	7,707
Total Change	<u>\$598,651</u>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended change:**

1. Fund statewide budget changes.	\$30,961
2. Provide funds for repairs of the electrical system in the Wheeler building (Total Funds: \$1,450,000).	507,500
Total Change	<u>\$538,461</u>

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$664,624	\$1,203,085
Federal Funds		942,500
<b>Total Funds</b>	<u>\$664,624</u>	<u>\$2,145,585</u>

**GEORGIA VETERANS MEMORIAL CEMETERY**

**Purpose:** Provide for the internment of eligible Georgia veterans who served faithfully and honorably in the military service of our country.

<b>Performance Measures:</b>	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Veterans and eligible dependents interred	169	191	225	260

**Recommended Change:**

1. Fund statewide budget changes.	\$24,947
2. Provide funds to annualize the cost of the Glennville cemetery (Total Funds:\$142,392).	134,892
Total Change	<u>\$159,839</u>

**DEPARTMENT OF VETERANS SERVICE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$406,183	\$566,022
Federal Funds	36,554	44,054
<b>Total Funds</b>	<b>\$442,737</b>	<b>\$610,076</b>

**GEORGIA WAR VETERANS NURSING HOME-AUGUSTA**

**Purpose:** Provide skilled nursing care to aged and infirmed Georgia veterans and serve as a teaching facility for the Medical College of Georgia.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Veterans residing in the nursing home	171	166	180	172
2. Passage of annual United States Department of Veterans Administration and Georgia State Licensure Inspection	100%	100%	100%	100%

**Recommended Change:**

1. Fund statewide budget changes.	\$240,784
2. Increase funding to aid in offsetting rising healthcare costs.	783,919
<b>Total Change</b>	<b>\$1,024,703</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$4,935,539	\$5,960,242
Federal Funds	3,104,750	3,104,750
<b>Total Funds</b>	<b>\$8,040,289</b>	<b>\$9,064,992</b>

**GEORGIA WAR VETERANS NURSING HOME-MILLEDGEVILLE**

**Purpose:** Provide both skilled nursing and domiciliary care to aged and infirmed Georgia war veterans.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Passage of annual United States Department of Veterans Administration and Georgia State Licensure Inspections	100%	100%	100%	100%
2. Number of veterans residing in the domiciliary	112	116	120	115
3. Number of veterans residing in the nursing home	312	315	320	345

**Recommended Change:**

1. Eliminate one-time costs of 5 replacement hospital beds.	(\$8,825)
<b>Total Change</b>	<b>(\$8,825)</b>

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$11,368,113	\$11,359,288
Federal Funds	7,225,135	7,225,135
<b>Total Funds</b>	<b>\$18,593,248</b>	<b>\$18,584,423</b>

**DEPARTMENT OF VETERANS SERVICE**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**VETERANS BENEFITS**

**Purpose:** Serve Georgia's veterans, their dependents and survivors in all matters pertaining to veterans benefits by informing the veterans and their families about veterans benefits, and directly assisting and advising them in securing the benefits to which they are entitled.

<b>Performance Measures:</b>	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>	<u>Estimated</u>
1. Veterans Administration monetary benefits to Georgia veterans and dependents (in billions)	\$2	\$2.2	\$2.2	\$2.3
2. Number of veterans enrolled in educational programs	123,540	124,000	130,000	135,000

**Recommended Change:**

1. Fund statewide budget changes.	\$301,959
Total Change	\$301,959

<b>Program Budget:</b>	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$5,770,574	\$6,072,533
Federal Funds	603,440	603,440
Total Funds	\$6,374,014	\$6,675,973

**CAPITAL OUTLAY SUMMARY**

**FY 2008**

1. State funds to match federal funds for Life Safety and building upgrades, Augusta, Richmond County	5	\$1,575,000	\$359,100
2. State funds to match federal funds for Wheeler Building, Alzheimer's Unit addition and building, Milledgeville, Baldwin County	20	1,050,000	89,702
Total		\$2,625,000	\$448,802

**DEPARTMENT OF VETERANS SERVICE**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008**

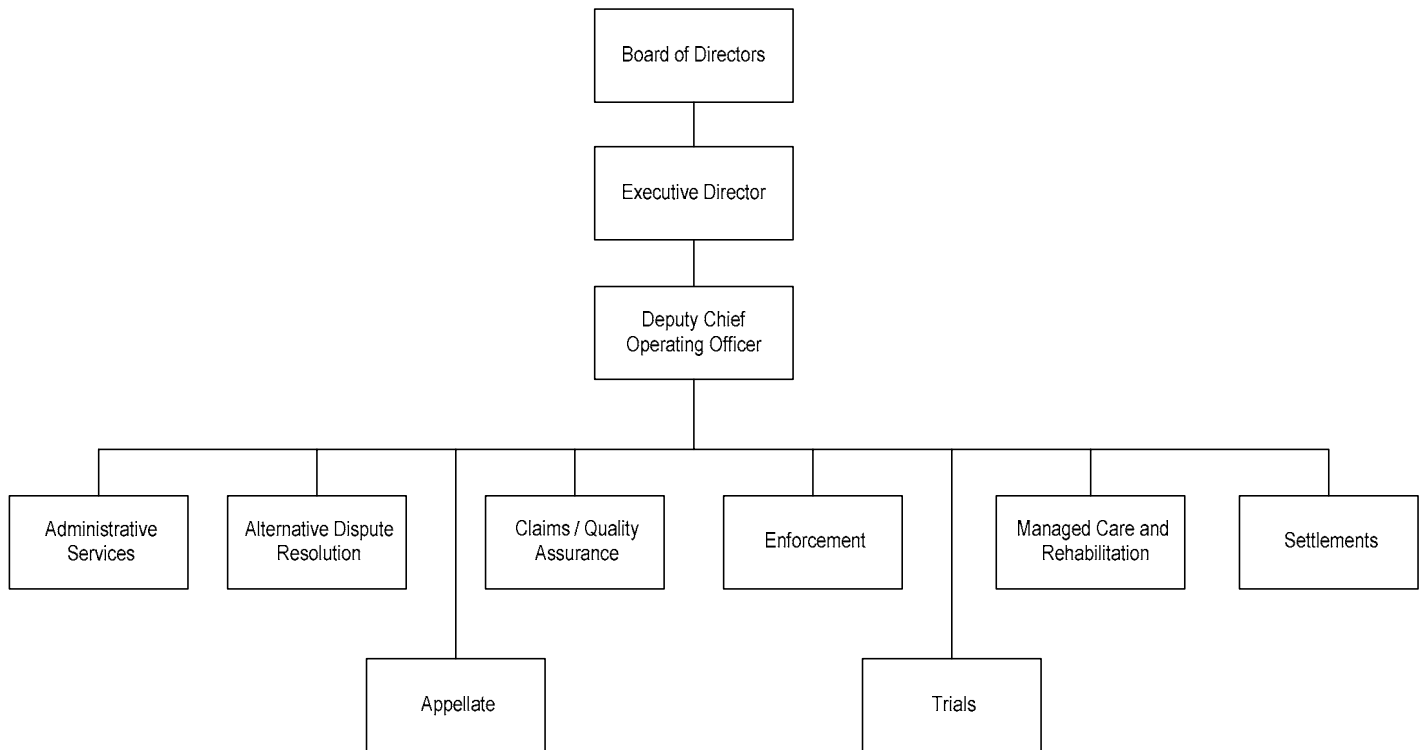
Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$5,399,877	\$5,669,336	\$6,365,441	\$6,497,180	\$6,985,074
Regular Operating Expenses	347,953	309,804	468,794	519,894	512,751
Travel	106,794	125,114			
Equipment	100,765	93,298	102,647	112,647	112,647
Computer Charges	2,842	23,669			
Real Estate Rentals	212,299	209,730	224,476	224,476	241,997
Telecommunications	83,238	76,728	114,088	116,588	113,917
Per Diem and Fees	20,560	13,108			
Capital Outlay		171,121			1,450,000
Contractual Services	18,126,956	18,537,513	18,604,417	18,604,417	18,595,592
Payments to Medical College of Georgia (GWVNH)	8,233,004	8,688,036	8,040,289	8,090,392	8,874,311
Regular Operating Expenses/Projects and Insurance	298,878	193,809	194,760	194,760	194,760
<b>TOTAL FUNDS</b>	<b>\$32,933,166</b>	<b>\$34,111,266</b>	<b>\$34,114,912</b>	<b>\$34,360,354</b>	<b>\$37,081,049</b>
<u>Less:</u>					
Federal Funds	\$11,974,865	\$12,796,593	\$10,969,879	\$10,977,379	\$11,919,879
Other Funds	41,347	33,326			
Subtotal	<b>\$12,016,212</b>	<b>\$12,829,919</b>	<b>\$10,969,879</b>	<b>\$10,977,379</b>	<b>\$11,919,879</b>
State General Funds	<b>\$20,916,954</b>	<b>\$21,281,347</b>	<b>\$23,145,033</b>	<b>\$23,382,975</b>	<b>\$25,161,170</b>
<b>TOTAL STATE FUNDS</b>	<b>\$20,916,954</b>	<b>\$21,281,347</b>	<b>\$23,145,033</b>	<b>\$23,382,975</b>	<b>\$25,161,170</b>
Positions	129	129	134	134	134
Motor Vehicles	4	5	5	5	5

# STATE BOARD OF WORKERS' COMPENSATION

## ORGANIZATIONAL CHART

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# STATE BOARD OF WORKERS' COMPENSATION

## ROLES AND RESPONSIBILITIES

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### WORKERS' COMPENSATION LAW

Most Georgia employees are covered by the state's workers' compensation law. Since passage of this law, employees may now gain benefits from employers when injured on the job. The law ensures employees that certain benefits will be paid to them as a result of on-the-job injuries. The same law also provides employers with a form of limited liability from these injuries.

The state's workers' compensation law applies to all employers that have at least 3 full-time, part-time, or seasonal employees. Some categories of workers are exempt including: federal employees, railroad workers, farmers, domestic servants, business partners, independent contractors, and some corporate officers.

The state created the State Board of Workers' Compensation to oversee the workers' compensation law. The board may create rules, regulations, and policies to enforce this area of law. The board is also vested with the responsibility of conducting training seminars that educate employers, employees, insurers, self-insurers, physicians, and rehabilitation suppliers about workers' compensation law changes and other related issues.

If either the employer or an employee involved in a workers' compensation claim wishes to contest the facts involved in the case, an administrative law judge under the board or a board mediator may be used to settle the issue. Either party disagreeing with this ruling may appeal the decision through the appellate division, state superior or appellate courts; however, that avenue may only be used to debate points of law, not facts of a case.

### ORGANIZATIONAL STRUCTURE

The board consists of three directors, 1 of which is the chair, and all are appointed by the Governor. The directors promulgate workers' compensation regulations, and develop workers' compensation policy. They also hear appeals of administrative law judges' decisions and render rulings on appeals, and approve and submit budget requests for the agency.

The executive director/chief operating officer oversees the operations of the board. The executive director also provides management supervision, makes presentations to various groups as requested, assists the directors as needed, and acts as peer review of medical services.

The Alternative Dispute Resolution Division mediates appropriate issues, issues orders, and makes presentations to various groups as requested.

The Appellate Division researches cases that are appealed to the board, recommends appropriate action, receives and processes documents regarding appealed cases, and sets calendars for appellate hearings.

The Claims/Quality Assurance Division maintains the file room and filing system, screens requests for hearings, operates the mailroom, processes mail and forwards files and mail to divisions, locates files and resolves problems caused by duplicate files, codes and enters data, and performs quality assurance reviews of insurers and self-insurers.

The Enforcement Division investigates incidents of non-compliance and incidents alleging fraud, maintains information on employers' insurance coverage, and makes presentations to various groups regarding fraud/compliance.

The Trials Division holds formal hearings, and makes presentations to various groups as requested.

The Managed Care and Rehabilitation Division processes requests for rehabilitation services, performs quality assurance reviews of rehabilitation suppliers, holds conferences to resolve disputes, reviews and approves rehabilitation plans, reviews applications of managed care organizations, and registers rehabilitation suppliers.

The Settlements Division reviews and processes stipulated settlements and requests for advances.

The IT Services Division's mission is to provide innovative contemporary and accessible technology in computing, media, telephone services and training to enable the SBWC staff to meet their goals as a state agency. The IT staff works collaboratively within the SBWC and stakeholders to provide technological leadership, which empowers its users through the use to technology.

### AUTHORITY

Title 34-9, Official Code of Georgia Annotated

**STATE BOARD OF WORKERS' COMPENSATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$16,100,599	\$1,207,790	\$17,308,389
<b>TOTAL STATE FUNDS</b>	<b>\$16,100,599</b>	<b>\$1,207,790</b>	<b>\$17,308,389</b>
Other Funds	120,000	(120,000)	
<b>TOTAL FUNDS</b>	<b>\$16,220,599</b>	<b>\$1,087,790</b>	<b>\$17,308,389</b>

**BUDGET RECOMMENDATIONS BY DEPARTMENT (Information Only):**

**Statewide Budget Changes:**

1. Annualize the cost of the FY 2007 salary adjustment.	\$102,515
2. Provide for a general salary increase of 3% effective January 1, 2008, for performance increases and for supplemental salary adjustments for employees in specified critical jobs.	359,754
3. Reflect an adjustment in the employer share of the State Health Benefit Plan premiums from 16.713% to 22.843%.	490,511
4. Reflect an adjustment in the Workers' Compensation premiums.	64,377
Total Change	\$1,017,157

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**ADMINISTRATION**

**Recommended Change:**

1. Fund statewide budget changes.	\$106,711
2. Provide additional funds for the leasing of 3 copiers.	Yes
3. Provide additional funds for increased real estate rents and obtaining additional space for alternative dispute resolution hearings.	178,444
4. Provide additional funds for the storage of claim files archived at the Secretary of State's Records Center.	Yes
5. Realize CNG savings by redirecting funds from the Administration program to the Administer the Workers' Compensation Law program to compensate for increased travel costs.	(18,236)
6. Provide for a reduction in other funds totaling \$120,000.	Yes
Total Change	\$266,919

<b>Program Budget:</b>	<b>FY 2007</b>	<b>FY 2008</b>
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$6,199,153	\$6,466,072
Other Funds	120,000	
<b>Total Funds</b>	<b>\$6,319,153</b>	<b>\$6,466,072</b>

**ADMINISTER THE WORKERS' COMPENSATION LAWS**

**Purpose:** Provide exclusive remedy for resolution of disputes in the Georgia Workers' Compensation Law.

**Performance Measures:**

	FY 2005	FY 2006	FY 2007	FY 2008
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
1. Percentage of hearings scheduled within 60 days of notice	75%	70%	75%	90%
2. Percentage of compliance complaints investigated within 2 weeks of receipt	88%	94%	98%	98%
3. Percentage of cases successfully resolved through mediation	82%	82%	85%	89%

**STATE BOARD OF WORKERS' COMPENSATION**  
**PROGRAM BUDGET AND PERFORMANCE MEASURES - FY 2008**

**Recommended Change:**

1. Fund statewide budget changes.	\$910,446
2. Provide additional funds for increasing rent costs and obtaining additional space for alternative dispute resolution hearings.	12,189
3. Realize CNG savings by adding funds from the Administration program to the Administer the Worker's Compensation Laws program to compensate for increased travel costs.	18,236
Total Change	\$940,871

**Program Budget:**

	FY 2007	FY 2008
	<u>Current Budget</u>	<u>Recommended</u>
State General Funds	\$9,901,446	\$10,842,317
Total Funds	\$9,901,446	\$10,842,317

# STATE BOARD OF WORKERS' COMPENSATION

## DEPARTMENT BUDGET FINANCIAL SUMMARY BY OBJECT CLASS - FY 2008

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
Personal Services	\$9,881,076	\$10,369,525	\$10,793,310	\$10,895,825	\$11,690,467
Regular Operating Expenses	420,010	470,087	598,715	620,715	616,951
Travel	153,246	213,493			
Equipment	44,048	44,046	50,048	71,848	50,048
Computer Charges	398,377	428,747	56,429	56,429	56,429
Real Estate Rentals	1,233,174	1,291,365	1,335,396	1,526,029	1,526,029
Telecommunications	194,245	220,462	599,747	599,747	581,511
Per Diem and Fees	169,424	232,589			
Contractual Services		316,853	479,786	479,786	479,786
Payments to State Treasury	2,514,787	2,624,787	2,307,168	1,952,735	2,307,168
<b>TOTAL FUNDS</b>	<b>\$15,008,387</b>	<b>\$16,211,954</b>	<b>\$16,220,599</b>	<b>\$16,203,114</b>	<b>\$17,308,389</b>
<u>Less:</u>					
Other Funds		\$422,500	\$120,000		
Subtotal		\$422,500	\$120,000		
State General Funds	\$15,008,387	\$15,789,454	\$16,100,599	\$16,203,114	\$17,308,389
<b>TOTAL STATE FUNDS</b>	<b>\$15,008,387</b>	<b>\$15,789,454</b>	<b>\$16,100,599</b>	<b>\$16,203,114</b>	<b>\$17,308,389</b>
Positions	166	166	166	166	166
Motor Vehicles	1	1	1	1	1

**GENERAL OBLIGATION DEBT SINKING FUND**  
**GOVERNOR'S RECOMMENDATION FOR BOND PROJECTS - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007		FY 2008
	<u>Current Budget</u>	<u>Changes</u>	<u>Recommended</u>
State General Funds	\$712,362,477	\$72,750,602	\$785,113,079
Motor Fuel Funds	155,000,000	14,012,322	169,012,322
<b>TOTAL STATE FUNDS</b>	<b>\$867,362,477</b>	<b>\$86,762,924</b>	<b>\$954,125,401</b>

**BUDGET RECOMMENDATIONS BY PROGRAM:**

**GENERAL OBLIGATION DEBT SINKING FUND - ISSUED**

State General Funds

1. Repeal the authorization in FY 2005 of \$20,000,000 in 20-year bonds for the Department of Transportation.	(\$4,520,000)
2. Decrease debt service for existing obligation on issued bonds.	(7,436,244)
3. Deauthorize \$2,000 in 20-year bonds for Board of Regents and \$2,000 in 20-year bonds for Department of Technical and Adult Education.	(348)
4. Adjust debt service on the authorization in FY 2006 of \$2,500,000 in 20-year bonds for the Ports Authority.	17,500
Total Change	<u>(\$11,939,092)</u>

Motor Fuel Funds

1. Repeal the authorization in FY 2006 of \$20,000,000 in 20-year bonds for the Department of Transportation.	(\$4,520,000)
2. Use existing debt service to fund \$70,000,000 in 20-year bonds for the Department of Transportation.	5,980,100
3. Increase debt service for existing obligation on issued bonds for the Department of Transportation.	12,552,222
Total Change	<u>\$14,012,322</u>

**Total: State Funds - Issued**

**\$2,073,230**

**GENERAL OBLIGATION DEBT SINKING FUND - NEW**

Bond Projects	Term	Authorized Principal	Debt Service
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**BUDGET RECOMMENDATIONS BY PROGRAM:**

**Educated Georgia**

**State Board of Education / Department of Education**

1. Fund the Capital Outlay Program-Regular, for local school construction	20	\$161,365,000	\$13,785,412
2. Fund the Capital Outlay Program-Exceptional Growth, for local school construction	20	123,955,000	10,589,476
3. Fund the Capital Outlay Program-Regular Advance, for local school construction	20	122,100,000	10,431,003
4. Fund the Capital Outlay Program-Low Wealth, for local school construction	20	10,250,000	875,657
Subtotal		<u>\$417,670,000</u>	<u>\$35,681,548</u>

**Regents, University System of Georgia**

1. Fund major repairs and rehabilitation, statewide	20	\$42,500,000	\$3,630,775
2. Purchase equipment for Parks Nursing Center, Georgia College and State University, Milledgeville, Baldwin County	5	1,000,000	228,000
3. Purchase equipment for Health, Wellness, Lifelong Learning Center, University of West Georgia, Carrollton, Carroll County	5	3,000,000	684,000
4. Purchase equipment for Library and Technology Center, North Georgia College and State University, Dahlonega, Lumpkin County	5	2,000,000	456,000

**GENERAL OBLIGATION DEBT SINKING FUND**  
**GOVERNOR'S RECOMMENDATION FOR BOND PROJECTS - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<b><u>Current Budget</u></b>	<b><u>Changes</u></b>	<b><u>Recommended</u></b>
<b>State General Funds</b>	<b>\$712,362,477</b>	<b>\$72,750,602</b>	<b>\$785,113,079</b>
<b>Motor Fuel Funds</b>	<b>155,000,000</b>	<b>14,012,322</b>	<b>169,012,322</b>
<b>TOTAL STATE FUNDS</b>	<b><u>\$867,362,477</u></b>	<b><u>\$86,762,924</u></b>	<b><u>\$954,125,401</u></b>

5. Construct an Academic Classroom Building, Savannah State University, Savannah, Chatham County	20	12,700,000	1,084,961
6. Design and construct the Professional Sciences Center, Macon State College, Macon, Bibb County	20	22,200,000	1,896,546
7. Design and construct the Academic Classroom Building, Fort Valley State University, Fort Valley, Peach County	20	16,800,000	1,435,224
8. Design and construct the College of Pharmacy, University of Georgia, Athens, Clarke County	20	37,205,000	3,178,423
9. Design and construct the Health Sciences Building, Kennesaw State University, Kennesaw, Cobb County	20	42,500,000	3,630,775
10. Design and construct a Library, Georgia Gwinnett College, Lawrenceville, Gwinnett County	20	28,300,000	2,417,669
11. Fund major research and development equipment for Georgia Research Alliance, Atlanta, Augusta, and Athens	5	19,000,000	4,332,000
12. Purchase equipment for ongoing program Traditional Industries Program (TIP) Research, statewide	5	900,000	205,200
Subtotal		<u>\$228,105,000</u>	<u>\$23,179,573</u>

**Department of Technical and Adult Education**

1. Design and construct Health Science Building, Columbus Technical College, Columbus, Muscogee County	20	16,285,000	1,391,228
2. Design and construct Health Science Building, Athens Technical College, Athens, Clarke County	20	17,815,000	1,521,935
3. Purchase equipment for new Industrial Training Building, Flint River Technical College, Thomaston, Upson County	5	1,260,000	287,280
4. Purchase equipment for the new classroom building, Paulding County Campus, Chattahoochee Technical College, Dallas, Paulding County	5	2,075,000	473,100
5. Purchase equipment for the new technology building, Savannah Technical College, Savannah, Chatham County	5	2,445,000	557,460
6. Purchase equipment for the new Allied Health Building, Atlanta Technical College, Atlanta, Fulton County	5	2,795,000	637,260
7. Purchase equipment for the new Allied Health Building, Okefenokee Technical College, Waycross, Ware County	5	1,815,000	413,820
8. Purchase equipment for the new Allied Health and Technology Building, North Metro Technical College, Acworth, Bartow County	5	1,950,000	444,600
9. Purchase equipment for underway construction projects at South Georgia Technical College, DeKalb Technical College, and Griffin Technical College	5	6,540,000	1,491,120
Subtotal		<u>\$52,980,000</u>	<u>\$7,217,803</u>
Total: Educated Georgia		<u>\$698,755,000</u>	<u>\$66,078,924</u>

**GENERAL OBLIGATION DEBT SINKING FUND**  
**GOVERNOR'S RECOMMENDATION FOR BOND PROJECTS - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007 <u>Current Budget</u>	<u>Changes</u>	FY 2008 <u>Recommended</u>
State General Funds	\$712,362,477	\$72,750,602	\$785,113,079
Motor Fuel Funds	155,000,000	14,012,322	169,012,322
<b>TOTAL STATE FUNDS</b>	<b>\$867,362,477</b>	<b>\$86,762,924</b>	<b>\$954,125,401</b>

**Healthy Georgia**

**Department of Human Resources**

1. Fund the facility roofing program, statewide	20	\$6,440,000	\$550,169
2. Fund renovations for the Emergency Operations Center / server room emergency power and stand alone HVAC	20	3,500,000	299,005
3. Replace chillers and associated pumps, Southwestern State Hospital, Thomasville, Thomas	20	1,855,000	158,473
4. Fund steam plant upgrades, Central State Hospital, Milledgeville, Baldwin	20	1,745,000	149,075
Subtotal		<u>\$13,540,000</u>	<u>\$1,156,722</u>

**Department of Veterans Service**

1. Add State funds to match Federal funds for life safety and building upgrades, Augusta, Richmond County	5	\$1,575,000	\$359,100
2. Add State funds to match Federal funds for Wheeler Building, Alzheimer's unit addition and building, Milledgeville, Baldwin County	20	1,050,000	89,702
Subtotal		<u>\$2,625,000</u>	<u>\$448,802</u>

Total: Healthy Georgia

\$16,165,000      \$1,605,524

**Safe Georgia**

**Department of Corrections**

1. Continue funding for relocation of the Headquarters and Training Academy, Forsyth, Monroe County	20	\$31,900,000	\$2,725,217
2. Fund bed space expansion - 1024 beds, statewide	20	24,380,000	2,082,783
Subtotal		<u>\$56,280,000</u>	<u>\$4,808,000</u>

**Department of Defense**

1. Add State funds to match Federal funding to design, construct and equip the new Joint Headquarters at Dobbins, Marietta, Cobb County	20	\$3,070,000	\$262,270
Subtotal		<u>\$3,070,000</u>	<u>\$262,270</u>

**Georgia Bureau of Investigation**

1. Design, construct, and equip a new Summerville Medical Examiners Office and Morgue, Summerville, Chattooga County	20	\$2,650,000	\$226,390
Subtotal		<u>\$2,650,000</u>	<u>\$226,390</u>

**Department of Juvenile Justice**

1. Provide funds for Facility Repairs, statewide	5	\$3,500,000	\$798,000
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**GENERAL OBLIGATION DEBT SINKING FUND**  
**GOVERNOR'S RECOMMENDATION FOR BOND PROJECTS - FY 2008**

<b>DEPARTMENT BUDGET SUMMARY</b>	<b>FY 2007</b>		<b>FY 2008</b>
	<b><u>Current Budget</u></b>	<b><u>Changes</u></b>	<b><u>Recommended</u></b>
<b>State General Funds</b>	<b>\$712,362,477</b>	<b>\$72,750,602</b>	<b>\$785,113,079</b>
<b>Motor Fuel Funds</b>	<b>155,000,000</b>	<b>14,012,322</b>	<b>169,012,322</b>
<b>TOTAL STATE FUNDS</b>	<b>\$867,362,477</b>	<b>\$86,762,924</b>	<b>\$954,125,401</b>

2. Provide funds for Minor Construction/ Renovations, statewide	5	5,000,000	1,140,000
3. Provide funds for conversion of a Department of Corrections facility for Atlanta Area YDC, Atlanta, Fulton County	20	6,795,000	580,497
Subtotal		<u>\$15,295,000</u>	<u>\$2,518,497</u>
Total: Safe Georgia		<u>\$77,295,000</u>	<u>\$7,815,157</u>

**Best Managed State**

**Georgia Agricultural Exposition Center**

1. Design, construct, and equip Livestock and Equine Facilities Expansion, Perry, Houston County	20	\$9,565,000	\$817,138
Subtotal		<u>\$9,565,000</u>	<u>\$817,138</u>

**Georgia Building Authority**

1. Provide funds to close Mitchell Street for pedestrian plaza, Atlanta, Fulton County	20	\$5,040,000	\$430,567
2. Provide funds for Capitol Hill Buildings Facade Restorations, Atlanta, Fulton County	20	4,930,000	421,170
3. Provide funds for the Capitol Building Interior Renovations, Atlanta, Fulton County	20	2,000,000	170,860
Subtotal		<u>\$11,970,000</u>	<u>\$1,022,597</u>

**State Forestry Commission**

1. Purchase capital equipment, statewide	5	\$2,500,000	\$570,000
Subtotal		<u>\$2,500,000</u>	<u>\$570,000</u>

**Department of Labor**

1. Add State funds to match Federal funds to acquire property, design, construct, and equip New Residence Hall, Evaluation and Training Buildings (VRU), Roosevelt Institute, Warm Springs, Meriwether County	20	\$9,935,000	\$848,747
Subtotal		<u>\$9,935,000</u>	<u>\$848,747</u>

**Department of Natural Resources**

1. Design and construct Burke County Public Fishing Area, Girard, Burke County	20	\$2,500,000	\$213,575
Subtotal		<u>\$2,500,000</u>	<u>\$213,575</u>

**Department of Revenue**

1. Continue implementation of Integrated Tax System	5	\$7,000,000	\$1,596,000
2. Develop and implement an Enterprise Data Warehouse	5	4,000,000	912,000
Subtotal		<u>\$11,000,000</u>	<u>\$2,508,000</u>

Total: Best Managed State		<u>\$47,470,000</u>	<u>\$5,980,057</u>
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**GENERAL OBLIGATION DEBT SINKING FUND**  
**GOVERNOR'S RECOMMENDATION FOR BOND PROJECTS - FY 2008**

DEPARTMENT BUDGET SUMMARY	FY 2007 <u>Current Budget</u>	<u>Changes</u>	FY 2008 <u>Recommended</u>
State General Funds	\$712,362,477	\$72,750,602	\$785,113,079
Motor Fuel Funds	155,000,000	14,012,322	169,012,322
<b>TOTAL STATE FUNDS</b>	<b>\$867,362,477</b>	<b>\$86,762,924</b>	<b>\$954,125,401</b>

**Growing Georgia**

**Georgia Environmental Facilities Authority**

1. Provide funds for the State Funded Water and Sewer Construction Loan Program, statewide	20	\$23,000,000	\$1,964,890
2. Provide funds for the Clean Water SRF Match Water and Sewer Construction Loan Program	20	3,120,000	266,542
3. Provide funds for the Drinking Water SRF Match Water and Sewer Construction Loan Program	20	4,880,000	416,898
Subtotal		<u>\$31,000,000</u>	<u>\$2,648,330</u>

**Department of Transportation**

1. Provide funds for the Savannah Harbor Dike Disposal Area, Savannah, Chatham	20	\$6,575,000	\$561,702
Subtotal		<u>\$6,575,000</u>	<u>\$561,702</u>
Total: Growing Georgia		<u>\$37,575,000</u>	<u>\$3,210,032</u>
<b>Total: State General Funds</b>		<b><u>\$877,260,000</u></b>	<b><u>\$84,689,694</u></b>

**Department of Transportation (Motor Fuel Funds)**

1. Provide funds for the Fast Forward program, statewide	20	\$70,000,000	Yes
Subtotal		<u>\$70,000,000</u>	<u>\$0</u>
<b>Total: Motor Fuel Funds</b>		<b><u>\$70,000,000</u></b>	<b><u>\$0</u></b>
<b>Total: State Funds - New</b>		<b><u>\$947,260,000</u></b>	<b><u>\$84,689,694</u></b>

<u>SUMMARY OF BOND PROJECTS</u>	<u>Principal</u>	<u>Debt Service</u>
Total 5-year bond projects	\$68,355,000	\$15,584,940
Total 20-year bond projects	808,905,000	69,104,754
Total State General Funds	\$877,260,000	\$84,689,694
Total Motor Fuel Funds	70,000,000	Yes
Total Bonds	<u>\$947,260,000</u>	<u>\$84,689,694</u>

**GENERAL OBLIGATION DEBT SINKING FUND**  
**DEPARTMENT BUDGET FINANCIAL SUMMARY - FY 2008**

Object Classes / Fund Sources	FY 2005 Expenditures	FY 2006 Expenditures	FY 2007 Current Budget	FY 2008 Agency Request Total	FY 2008 Governor's Recommendation
<b>General Obligation Debt Sinking Fund (Issued)</b>					
State General Funds	\$551,344,198	\$708,830,091	\$564,349,981	\$552,410,889	\$552,410,889
Motor Fuel Tax Funds	92,542,936	155,000,000	155,000,000	169,012,322	169,012,322
Subtotal	<u>\$643,887,134</u>	<u>\$863,830,091</u>	<u>\$719,349,981</u>	<u>\$721,423,211</u>	<u>\$721,423,211</u>
<b>General Obligation Debt Sinking Fund (New)</b>					
State General Funds			\$148,012,496	\$232,702,190	\$232,702,190
Subtotal			<u>\$148,012,496</u>	<u>\$232,702,190</u>	<u>\$232,702,190</u>
<b>TOTAL STATE FUNDS</b>	<b>\$643,887,134</b>	<b>\$863,830,091</b>	<b>\$867,362,477</b>	<b>\$954,125,401</b>	<b>\$954,125,401</b>

# GLOSSARY

## A

**ADJUSTED BASE** -- The beginning point for development of the state budget for the upcoming fiscal year. The adjusted base consists of the current fiscal year Annual Operating Budget, less non-recurring expenditures, plus the amount to annualize pay for performance.

**AGENCY FUNDS** -- Funds collected by the various agencies of state government and retained to be spent on agency programs. These funds are estimated in the Governor's Budget Report and the Appropriations Act. The agencies can change the amount of these funds by amendments to the Annual Operating Budget based on actual collections during the year. Also known as Other Funds.

**ALCOHOLIC BEVERAGE (DISTILLED SPIRITS) TAX** -- A state excise tax per liter upon the first sale, use, or final delivery within the state and an import tax per liter of distilled spirits; an excise tax per liter upon the first sale, use, or final delivery within the state and an import tax per liter on all alcohol.

**ALLOTMENT** -- The authorization for a state agency to withdraw funds from the state treasury for expenditure. Before each fiscal year begins, agencies must file an annual operating budget plan based on an Appropriations Act. Allotments are requested quarterly based on the plan. Once a quarterly allotment is approved for an agency, that agency can draw funds as needed.

**AMENDED BUDGET REPORT** -- A document submitted by the Governor to the General Assembly in which the Governor recommends spending changes in the current fiscal year for the agencies of state government. The Amended Budget Report can involve budget additions, budget deletions or transfers of funds within agency object classes. Also known as the "supplemental budget" or the "little budget."

**ANNUAL OPERATING BUDGET (AOB)** -- A plan for annual expenditures based on the Appropriations Act, by agency and functional budget. The plan details a level of expenditure by object class for a given fiscal year and must be approved by OPB before taking effect.

**ANNUAL OPERATING BUDGET AMENDMENT** -- Revisions to the annual operating budget, which must be submitted to OPB for approval. Typically, these revisions are due to the receipt of funding that was not included during the appropriations process or transfer of funds from one activity/function to another.

**APPROPRIATION** -- An authorization by the General Assembly to a state agency to spend, from public funds, a sum of money not in excess of the sum specified for the purposes in the authorization.

**APPROPRIATIONS ACT** -- Legislation that has been passed by the General Assembly to authorize expenditure of state, federal and other funds during a given fiscal year. While under consideration, it is called an appropriations bill.

**ATTACHED AGENCIES** -- Smaller agencies are sometimes attached to a larger state agency for "administrative purposes only" to reduce administrative costs by consolidation. These small agencies operate autonomously but receive funding through the larger agency. Authorities by law cannot directly receive state funds and are attached to budgeted state agencies for any state appropriations that might occur.

**ATTRITION** -- A means of reducing state employment, especially during economic slowdowns, by eliminating positions as they become vacant rather than filling them with new employees.

**AUTHORITY** -- A public corporation formed to undertake a state responsibility that operates in a competitive financial and business environment and should be run like a business corporation. Most authorities generate revenue and need to operate without the strict

regiment of rules that confine most departments of government. Authorities usually have the power to issue revenue bonds to construct facilities.

## B

**BUDGET** -- A complete financial plan for a specific fiscal year as proposed in the Governor's Budget Report and as modified and adopted by appropriations and revenue acts.

**BUDGET ACCOUNTABILITY AND PLANNING ACT** -- An Act passed by the 1993 General Assembly that fundamentally changed Georgia's budgeting process. The Act made accountability and efficiency the driving forces behind budget decisions, as well as the attainment of agreed-upon goals that have been outlined in comprehensive strategic plans for the state and each of its agencies. The requirement for outcome based budgeting is provided through the performance and results measures in Prioritized Program Budgeting. The measure mandated an ongoing review of agency continuation budgets and a more detailed review of expenditures at the individual program level. Procedures and requirements for grant awards by state agencies also were established.

**BUDGET CLASS** -- See Object Class.

**BUDGET CYCLE** -- A period of time in which a specific budget is in effect, usually 12 months. See fiscal year for dates applying to state and federal budgets.

**BUDGET ESTIMATE** -- A statement which accompanies explanations, as required by state law, in which a budget unit states its financial requirements and requests for appropriations. Also known as an agency's budget request, which must be submitted to OPB by September 1 of each year.

**BUDGET MESSAGE** -- A speech by the Governor to the General Assembly in which the Governor outlines his spending proposals and revenue projections, including recommendations for increasing or decreasing revenues, that are embodied in an accompanying budget document. The formal budget message, dealing primarily with the following year's budget, is made to a joint session during the first week that the Legislature convenes.

**BUDGET REPORT** -- A document that displays all programs, efforts and expenditures that are recommended by the Governor for each agency during a specific fiscal year. The Budget Report includes the Governor's official estimate of state revenue to be collected during the fiscal year and details any surplus, reserve or other funds that are available for expenditure. The fund availability outlined by the Governor determines the size of the budget for any given year. The Budget Report for the upcoming fiscal year is also known as the "big budget," the "outyear budget" and the "Governor's budget." The Amended Budget Report, which recommends changes to the current fiscal year budget, is also known as the "little budget."

**BUDGET UNIT** -- A department, board, commission, office, institution or other unit of organization that has, under general law, an independent existence and thus is authorized to receive and expend an appropriation. A department or agency may have one or more budget units in the Appropriations Act.

## C

**CAPITAL OUTLAY** -- Funds designated specifically to acquire, construct, renovate or repair public facilities and other assets. These funds may be appropriated in cash - from state general funds, lottery funds or other funds - or be provided through the sale of general obligation bonds or revenue bonds.

# GLOSSARY

**CONFERENCE COMMITTEE** -- A group of six legislators—three Representatives and three Senators—who are appointed by the presiding officers of the respective houses to reconcile different versions of the appropriations bill and other legislation that have been passed by the House and Senate.

**CORPORATE INCOME TAX** -- The tax is a non-graduated percentage tax based on a corporation's federal taxable net income. The tax rate is based on a corporation's taxable net income attributed to business done in Georgia.

## D

**DEDICATED FUNDS** -- Funds collected from a specific revenue source that must be appropriated for a specific expenditure. An example in Georgia is motor fuel tax funds, which must be constitutionally appropriated for programs related to providing and maintaining an adequate system of public roads and bridges.

**DEBT LIMITATION** -- The State Constitution places a ceiling on state indebtedness by limiting general obligation bond debt service payments to 10% of net treasury receipts for the prior fiscal year.

## E

**EMERGENCY FUND** -- An appropriation to the Office of the Governor that is set aside for the Governor to provide grants to state agencies to meet emergency needs. Grants from the fund cannot involve a recurring obligation.

**ENHANCEMENT FUNDS** -- Funding for required services that are above adjusted base level.

**ENTITLEMENT PROGRAMS** -- Certain programs, usually federal in origin, that provide benefits to individuals based on specific eligibility requirements. Medicaid is the largest entitlement program operated by the state.

**ESTATE (INHERITANCE) TAX** -- Based on the value of the estate of residents as required to be reported for federal tax purposes. The tax is the amount equal to the amount allowable as a credit for state tax credits under the Internal Revenue Code.

## F

**FEDERAL FUNDS** -- Funding from the federal government to pay for all or portions of specific programs. Often, federal funds require a state fund "match" in order to receive the federal allocation.

**FISCAL AFFAIRS SUBCOMMITTEE** -- Twenty members of the House of Representatives and the Senate comprise the Fiscal Affairs Subcommittee, which is authorized to meet when the General Assembly is not in session to consider fiscal affairs transfers as described below at the request of the Governor. The membership includes the House Speaker and four other State Representatives appointed by the Speaker, the Lieutenant Governor and four Senators appointed by the Lieutenant Governor, and five members of each house appointed by the Governor.

**FISCAL AFFAIRS TRANSFERS** -- Appropriations are made through allocations to specific object classes, and funds must be spent within those object classes. Language in each Appropriations Act states that "...no funds whatsoever, shall be transferred between object classes without the prior approval of at least 11 members of the Fiscal Affairs Subcommittee in a meeting called to consider said transfers. This...shall apply to all funds of each budget unit whatever source derived." Fiscal affairs transfers can be considered at any time at the Governor's request but are usually considered near the end of the fiscal year to help agencies to meet emergency needs and to address unanticipated budget problems.

**FISCAL YEAR** -- Any 12-month period at the end in which financial accounts are balanced. The state fiscal year begins July 1 and ends June 30. The federal fiscal year begins October 1 and ends September 30.

**FRINGE BENEFITS** -- Benefits that are provided to state employees over and above their salaries, as an inducement to employment. These benefits include retirement, health insurance and employer Social Security contributions.

**FUNDS** [i.e., state, total, other] -- As used for the general purposes of the budget summaries and schedules in this document, unless otherwise noted, refers to state revenues available or received. The state's specific governmental accounting fund classifications are documented in the state Comprehensive Annual Financial Report prepared by the Department of Audits and Accounts.

## G

**GENERAL FUNDS** -- State money that is used for general purposes of state government. General funds are derived from taxes, fees and other general revenues and are appropriated to finance the ordinary operations of governmental units. These funds are included in the Governor's Revenue Estimate and are a part of the State's Budget Fund for accounting purposes.

**GENERAL OBLIGATION BONDS** -- Bonds sold by the state to fund major capital outlay projects or for the management of state debt. The bonds are backed by "the full faith, credit and taxing power of the state."

**GUARANTEED REVENUE BONDS** -- State-sold bonds that have the principal and interest payable from earnings of a public enterprise. The state is required by law to appropriate one year's debt payment and to retain the total at that level until the bonds have been retired. Guaranteed Revenue Bonds can only be issued for specific purposes as outlined in the State Constitution.

## H

**HOUSE BUDGET OFFICE** -- An agency within the Legislative Branch that serves as budget advisor to the House of Representatives.

## I

**INDIGENT CARE TRUST FUNDS** -- A program that involves the use of Medicaid funds to compensate disproportionate share hospitals for indigent care and to support expanding primary care programs. Participating hospitals make payments into the Trust Fund, and these payments are used to match with Medicaid funds. Most of the funds are then returned to the hospitals, with a small amount used for state-level programs. An amendment to the State Constitution authorized the newly revamped program and restricts the use of these funds. These funds are included in the Governor's Revenue Estimate and are a part of the State's Budget Fund for accounting purposes.

**INDIRECT FUNDING** -- The Appropriations Act each year allocates direct funding to the Department of Administrative Services (DOAS) for computer and telecommunications services to be provided to seven state agencies. These funds are allocated in this manner to facilitate cash flow for DOAS but are available to DOAS only as services are provided to each agency.

**INDIVIDUAL INCOME TAX** -- The tax is based upon an individual's federal adjusted gross income with specific adjustments as provided by state law.

**INSURANCE PREMIUM TAX** -- Tax based on premiums on persons, property, or risks in Georgia written by insurance companies conducting business in the state.

# GLOSSARY

**INTER-AGENCY TRANSFERS** -- A transfer of funds between state departments, either in an Appropriations Act or by the State Office of Planning and Budget pursuant to a legislative authorization.

## L

**LAPSE** -- The automatic termination of an appropriation. Since most appropriations are made for a single fiscal year, any unexpended or unencumbered fund balances at the end of the fiscal year lapse into the state's general treasury, unless otherwise provided by law. There are two kinds of lapses. Non-allotted lapses occur when appropriations are never allotted to a state agency for expenditure and automatically revert to the state treasury on June 30 of each year. Audited lapses occur when budgeted funds are allotted to a state agency for expenditure but are not spent. These unspent funds are identified and lapsed by the State Auditor in the annual audit of each state agency.

**LAPSE FACTOR** -- A budgeting tool that withholds funds from appropriations, based on anticipated employee turnover and lower employee replacement costs.

**LINE-ITEM APPROPRIATION** -- An appropriation spelled out in language in the Appropriations Act that authorizes specific expenditures for a state agency. Line-items appropriations may be vetoed by the Governor.

**LOTTERY FUNDS** -- The net proceeds from the sale of lottery tickets dedicated to funding educational purposes and programs. By law educational purposes include capital outlay projects for educational facilities; tuition grants, scholarships or loans to citizens of Georgia to attend post-secondary institutions in Georgia; training to teachers in the use of electronic instructional technology; costs associated with purchasing, repairing and maintaining advanced electronic instructional technology; a voluntary pre-kindergarten program; and an education shortfall reserve. These funds are included in the Governor's Revenue Estimate and are a part of the State's Budget Fund for accounting purposes.

**LUMP SUM** -- A single appropriation for a specific purpose that does not specify a breakdown by object class expenditure.

## M

**MATCHING FUNDS** -- A type of federal or state grant that requires the government or agency receiving the grant to commit funding for a certain percentage of costs to be eligible for it.

**MIDTERM ADJUSTMENT** -- Additional appropriations to the State Board of Education in an Amended or Supplementary Budget to fund State Quality Basic Education (QBE) requirements for increased enrollment. Initial QBE funding cannot fully and accurately anticipate future enrollment. Midterm adjustments in funding are based on full-time equivalent enrollment counts during the fall quarter.

**MIDYEAR ADJUSTMENT RESERVE** -- A reserve of funds that is set aside each year from prior fiscal year surplus funds to provide additional spending for state agencies in an Amended or Supplementary Budget. The reserve totals 1% net revenue collections, to the extent that surplus funds are available. It is established prior to the Revenue Shortfall Reserve, which is explained elsewhere.

**MOTOR FUEL RESERVES** -- If actual motor fuel tax collections exceed the estimate, these funds are set-aside in a reserve and are appropriated to the State Department of Transportation in a subsequent Appropriations Act.

**MOTOR FUEL TAX FUNDS** -- All motor fuel revenue collections are allocated for public highway and bridge construction or maintenance by provisions of the State Constitution. These funds are included in the Governor's Revenue Estimate and are a part of the State's Budget Fund

for accounting purposes. There is an additional tax of the retail sales price. This tax is based upon an indexed retail sales price that is converted to a cent per gallon rate and is collected at the time of sale by the licensed distributor.

**MOTOR VEHICLE LICENSE TAX** -- Collected for the title registration and license tags of motor vehicles, trailers, and truck tractors.

## N

**NON-APPROPRIATED FUNDS** -- Monies received or spent that are not contemplated by an Appropriations Act. These funds must be amended into an agency's budget through a request to the Office of Planning and Budget.

## O

**OBJECT CLASS** -- A grouping of similar expenditure items that form the basis of appropriations and records of expenditure. Establishment of budget object classes and changes are coordinated with the State Auditor's Chart of Accounts to ensure consistency in statewide financial reports. Common object classes are those that are shared by almost all agencies, including personal services, regular operating expenses, travel, motor vehicle purchases, postage, equipment, computer charges, real estate rentals and telecommunications. Unique object classes are those that apply to only one or a few agencies, such as public library materials and driver's license processing.

**OFFICE OF PLANNING AND BUDGET (OPB)** -- A part of the Office of the Governor with the responsibility of providing the Governor with assistance in the development and management of the state budget. OPB also is responsible for working with the State Auditor's Office in evaluating each program in state government at least once every 10 years. The Governor is the Director of the Budget.

**ORIGINAL APPROPRIATION** -- The first budget passed that sets appropriations for all of state government for the next full year after a legislative session. The budget is generally amended in midyear to more accurately reflect current needs of state agencies.

**OTHER FUNDS** -- Funds received by state agencies and institutions for services performed such as tuition fees paid by students to colleges, universities and technical colleges and fees collected by state parks. These funds are not turned into the state treasury but are retained by agencies and spent in accordance with an Appropriations Act or state law. Also known as agency funds.

## P

**PERFORMANCE MEASURES** -- Quantitative or qualitative criteria by which to gauge a program's performance.

**PERSONAL SERVICES** -- The cost of state employees, including salary, fringe benefits and other expenses. This also includes temporary labor.

**PROGRAM** -- Systematic set of activities undertaken to accomplish an agency's core businesses.

**PRIORITIZED PROGRAM BUDGET** -- A performance/results and customer-focused method of budgeting wherein agency programs are identified and are funded based upon their importance in carrying out the agency's mission and core businesses. Programs are measured on their effectiveness and efficiency in achieving desired outcomes.

**PROPERTY TAX** -- Based on the taxable value (assessed value) of real and personal property, except for certain property as specified in state law. The state tax is collected locally with local property taxes and is remitted to the state.

# GLOSSARY

## R

**RESULTS MEASURES** -- Indicators by which to assess the impact of a program on its customers or community.

**REVENUE ESTIMATE** -- An estimate of revenues that will be collected by the state during a fiscal year. These revenues include taxes, fees and sales, and other general revenues that flow into the state treasury and are available for expenditure in a budget recommended by the Governor and approved by the General Assembly.

**REVENUE SHORTFALL RESERVE** -- An account established by the State Auditor to make up shortages that might occur in revenue collections at the end of the fiscal year. Commonly known as the "rainy day" fund. The reserve is equal to not less than 3% nor more than 5% of the state's net revenue collections, to the extent that surplus is available. Funds are set-aside in the Revenue Shortfall Reserve only after the Midyear Adjustment Reserve is fully funded.

## S

**SALES TAX** -- Common name for the state Sales and Use Tax levied upon retail sales, rentals, leases, use or consumption of tangible personal property, and certain services. The statewide sales tax rate is 4%. Various items are exempt from the state sales tax by state law.

**SENATE BUDGET OFFICE** -- An agency within the Legislative Branch that serves as budget advisor to the Senate.

**STATE AID** -- Grants and other funding provided by Georgia's state government to assist cities, counties, public schools and other allied groups in providing various services and programs to the citizens of Georgia.

**STATE FUNDS** -- Includes: (1) The taxes and fees collected by the state and deposited directly into the state treasury to be appropriated; (2) Reserves; (3) Surplus funds; (4) Lottery receipts; (5) Indigent Care Trust Funds; (6) Motor Fuel tax funds; and (7) Tobacco Settlement funds, all of which form the basis for the Governor's revenue estimate.

**STATEMENT OF FINANCIAL CONDITION** -- A statement which discloses the assets, liabilities, reserves and equities of the state and its governmental units at the end of each fiscal year.

**STATE TREASURY** -- A function of state government that receives, manages, invests and allocates all state revenues that are available for expenditure through the state's general fund budgetary process. The function is managed by the Office of Treasury and Fiscal Services within the Department of Administrative Services.

**STRATEGIC PLANNING** -- The process through which a preferred future direction and organizational mission are established and periodically updated in light of changing trends and issues. Goals, objectives and strategies are adopted and implemented to guide an organization toward that preferred future direction.

**SUB-OBJECT CLASS** -- The lowest level of detail used in recording expenditures. Supplies and materials is a sub-object class of regular operating expenses.

**SUPPLEMENTARY APPROPRIATIONS** -- Increased funding that is approved by the General Assembly in a separate, stand-alone Appropriations Act, usually passed early in the session to get new money into projects with a high time priority. A supplementary appropriations act, which is often called a "speedy bill," cannot reduce spending or transfer funds previously appropriated.

**SURPLUS** -- Unspent funds at the end of a fiscal year. Surplus funds come from two sources: excess revenue collections over the revenue estimate, and unspent appropriations that were lapsed back to the state treasury and are available for re-appropriation.

## T

**TOBACCO SETTLEMENT FUNDS** -- Funds received as part of the 1998 national settlement with five major tobacco manufacturers to recover smoking related costs. The settlement provides for annual payments to Georgia based on a formula, with annual adjustments based on inflation and future national sales of cigarettes. These funds are included in the Governor's Revenue Estimate and are part of the State's Budget Fund for accounting purposes.

**TOBACCO TAX** -- State tax on cigars based on the wholesale cost price; the state tax on cigarettes is based on per pack of 20. The state tax on loose or smokeless tobacco is based on the wholesaler's cost.

## U

**UNIT** -- A state agency or a division within an agency that is authorized to receive an appropriation. Functions or activities are a part of a unit.

**USER TAXES AND FEES** -- Charges associated with using a particular service provided by state government to its citizens. The charge generally recovers the cost of providing the service. Examples include state park receipts and driver's licenses.

## V

**VETO** -- An action by the Governor that rejects appropriations passed by the General Assembly. The Governor is authorized to veto by line-item specific spending authorizations, or language within an appropriations bill, or the entire bill. Line-item vetoes are more customary.

## W

**WINE TAX** -- An excise tax per liter on the first sale, use, or final delivery within the state and an import tax per liter for table wines; dessert wines (more than 14%, but not more than 21% alcohol by volume) have an excise tax per liter and an import tax per liter.



*“Wisdom,  
Justice &  
Moderation”*



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